

ORANGE COUNTY
CONTINUUM OF CARE BOARD
Wednesday, December 15, 2021
10 a.m. – 12 p.m.

Webinar:
<https://ocgov.webex.com/ocgov/j.php?MTID=mf6b6632853c4a86cda92ad6c787a351a>

Dial by Phone:
+1 (213) 306-3065

Access Code:
2450 354 1587

AGENDA

Board Members

Jeanne Awrey, OC Dept. of Education
Matt Bates, City Net
Judson Brown, City of Santa Ana
Natalie Bui, Veteran Affairs CRRC
Donald Dermit, The Rock Church
Becks Heyhoe, OC United Way [Secretary]
Tim Houchen, Hope4Restoration
Patti Long, Mercy House

Dawn Price, Friendship Shelter
Albert Ramirez, City of Anaheim
Maricela Rios-Faust, Human Options [Vice Chair]
Soledad Rivera, Families Together of OC
George Searcy, Jamboree Housing
Tim Shaw, Individual [Chair]
Christina Weckerly Ramirez, Health Care Agency

Call to Order – Tim Shaw, Chair

Board Member Roll Call – Becks Heyhoe, Secretary

Public Comments: Members of the public may address the Continuum of Care (CoC) Board on items listed within this agenda or matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board. Members of the public may address the CoC Board with public comments on agenda items in the business calendar after the CoC Board member discussion. Comments will be limited to three minutes. If there are more than five public speakers, this time will be reduced to two minutes.

To address the CoC Board, members of the public are to enter their name and agenda item number in the WebEx chat box to be placed in a queue. CoC Board staff will call your name in the order listed in the chat box.

CONSENT CALENDAR

All matters are approved by one motion unless pulled by a Board Member for discussion or separate action. The CoC Board requests that only pertinent information be discussed during this time.

1. Approve Continuum of Care Board Meeting Minutes from November 17, 2021.

BUSINESS CALENDAR

1. **Orange County Homelessness Updates** – Doug Becht, Acting Director, Office of Care Coordination and Zulima Lundy, CoC Manager
 - a. System of Care Update
 - b. Continuum of Care Update

2. **Brown Act Update and Determination in accordance with Assembly Bill 361** – Zulima Lundy, CoC Manager
 - a. Determination in accordance with AB 361 Section 3(e)(3) that, while the state of emergency due to the COVID-19 pandemic, as originally proclaimed by the Governor on March 4, 2020, remains active and/or state or local officials have imposed or recommended measures to promote social distancing, the Orange County CoC Board has reconsidered the circumstances of the state of emergency and has determined that the state of emergency continues to directly impact the ability of the members to meet safely in person and/or state or local officials continue to impose or recommend measures to promote social distancing.

3. **C4 Innovations Racial Equity Roadmap Data Request** – Zulima Lundy, CoC Manager and C4 Innovations
 - a. Approve C4 Innovations’ data release request utilizing Homeless Management Information System (HMIS) data to inform the Racial Equity Roadmap as recommended by the Office of Care Coordination.

4. **2022 Orange County Point In Time Count Presentation** – Zulima Lundy, CoC Manager and Matt Bates, City Net

5. **Orange County CoC Leadership Vision for Calendar Year (CY) 2022-24** – Tim Shaw, Chair and CoC Vision Ad Hoc
 - a. Adopt the Orange County CoC Leadership Vision for CY2022-24 as recommended by the CoC Vision Ad Hoc.

6. **2022 CoC Board Recommendations** – Zulima Lundy, CoC Manager
 - a. Ratify the results from the CoC Board election to appoint the following candidates to the available CoC Board seats.
 - i. Elida Sanchez for the McKinney-Vento representative seat
 - ii. Eric Richardson for the veteran representative seat
 - iii. Albert Ramirez for Emergency Solutions Grant (ESG) Entitlement Jurisdiction or Funded Agency/ Recipient Agency seat
 - iv. George Searcy for the at-large seat prioritizing Affordable Housing Development Background and Expertise
 - v. Dawn Price for the at-large seat representing expertise on homeless services and/or subpopulation focus, prioritizing People with Disabilities
 - vi. Nikki Buckstead for the at-large seat representing expertise on homeless services and/or subpopulation focus, prioritizing Families
 - vii. Dr. Shauntina Sorrells for the at-large seat representing expertise on homeless services and/or subpopulation focus, prioritizing Transitional Aged Youth
 - viii. Becks Heyhoe for the at-large seat with no prescribed area of expertise/experience
 - ix. Tim Shaw for the at -large seats with no prescribed area of expertise/experience
 - b. Approve the 2022 CoC Board Meeting Calendar as recommended by the Office of Care Coordination.

7. **Homekey Program Update and Recommendation** – Zulima Lundy, CoC Manager and Albert Ramirez, City of Anaheim

- a. Overview of City of Anaheim’s Homekey Program Proposed Project
- b. Approve the allocation of \$2,000,138 in Homeless Housing, Assistance and Prevention (HHAP) Program Round 2 funding to the Studio Motel Six, a Homekey program Round 2 project application by the City of Anaheim, if awarded by the California Department of Housing & Community Development, for operating subsidies during interim housing phase.

8. The Longest Night Virtual Candlelight Vigil – Tim Houchen

Next Meeting: Wednesday, January 19, 2022, from 2 p.m. – 4 p.m.

Date: December 15, 2021

Subject: Brown Act Update and Determination in accordance with Assembly Bill 361

Recommended Action:

- a. Determination in accordance with AB 361 Section 3(e)(3) that, while the state of emergency due to the COVID-19 pandemic, as originally proclaimed by the Governor on March 4, 2020, remains active and/or state or local officials have imposed or recommended measures to promote social distancing, the Orange County CoC Board has reconsidered the circumstances of the state of emergency and has determined that the state of emergency continues to directly impact the ability of the members to meet safely in person and/or state or local officials continue to impose or recommend measures to promote social distancing.

Background

The Ralph M. Brown Act (Gov. Code §§ 54950-54963) requires that most deliberations and actions of public boards, committees, and commissions (“BCCs”) be conducted and taken openly. Prior to the COVID-19 emergency, this required meetings of BCCs to be held in person, with teleconferencing by a member allowed only under limited circumstances. On June 11, 2021, the Governor issued Executive Order N-08-21, waiving certain provisions of the Brown Act and authorizing BCCs to hold public meetings virtually. The Executive Order specified that those waivers remain valid through September 30, 2021.

On September 16, 2021, the Governor signed into law Assembly Bill 361 (AB 361), amending the Brown Act to allow BCCs to continue virtual meetings until January 1, 2024, but with less flexibility than afforded by the Executive Order. AB 361 adds a new subsection (e) to Government Code Section 54953, laying out the requirements for such meetings.

AB 361 notes that virtual meetings must take place during a proclaimed state of emergency where State or local officials have imposed or recommended measures to promote social distancing, or during a proclaimed state of emergency where the BCC determines by majority vote that meeting in person would present imminent risks to the health or safety of attendees. If the BCC determines that holding virtual meetings is in the best interest, it shall make the following findings every 30 days thereafter:

1. Review and reconsider the circumstances of the state of emergency.
2. Find that the state of emergency continues to directly impact the ability of the members to meet safely in person. *[or]* State or local officials continue to impose or recommend measures to promote social distancing.

During the November 17, 2021, meeting, the Orange County CoC Board evaluated the state of the COVID-19 emergency and determined it continuous to directly impact the ability of the members to meet safely in person thus recommending the continuation of teleconference meeting for the next 30 days.

Analysis

The Orange County CoC has been conducting the Board and Committee meetings in accordance with the waivers as authorized in Executive Order N-908-21. With the waivers coming to an end and in accordance with subsection (e) to Government Code Section 54953, the Orange County CoC will be considering the circumstances of the recommended action to continue teleconferenced meetings for the next 30 days. This action will support the Orange County CoC in continuing to meet to further the goals of the CoC and ensure continuity of CoC activities. Additionally, it will provide the CoC membership and the Collaborative Applicant ample time to plan for the transition to in-person meetings and implementation of COVID-19 safety protocols.

Date: December 15, 2021

Subject: C4 Innovations Racial Equity Roadmap Data Request

Recommended Actions:

- a. Approve C4 Innovations' data release request utilizing Homeless Management Information System (HMIS) data to inform the Racial Equity Roadmap as recommended by the Office of Care Coordination.

Background:

On June 24, 2020, the Orange County Continuum of Care (CoC) Board adopted a resolution for the Black Lives Matters movement and authorized the allocation of \$50,000 for a consultant to conduct a racial disparities and equity evaluation of the CoC, policies and processes.

On July 28, 2021, the Orange County CoC Board approved the recommendation by the Office of Care Coordination to contract with C4 Innovations to conduct a Racial Equity Analysis of the Orange County CoC. C4 Innovations will provide a multi-phase process to assess Orange County's homeless response system and offer strategic options to increase the knowledge and capacity around racial equity and transform the homeless response system to promote equitable outcomes.

As part of the Racial Equity Roadmap, C4 Innovations will be analyzing data by race and ethnicity to identify, understand and address racial inequities in the Orange County CoC. This process will help provide an understanding of which Black, Indigenous and Persons of Color (BIPOC) experience homeless and housing insecurity outcomes differently than others. This data analysis process establishes the baseline, or starting point, from which to build and target racial equity initiatives and with which the CoC can make data-driven, relevant, and impactful decisions.

The following is the data request will be disaggregated by race and ethnicity to support the Racial Equity Roadmap and will be drawn from HMIS. Attachment A provides examples of the data tables to be completed in support of the request. The data request references FY2018, FY 2019, FY 2020, and FY 2021 and uses the federal fiscal year, which runs from October 1st to September 30th of each year.

- Length of time homeless in days for households active in Emergency Shelter and Transitional Housing. This will be calculated using each client's start, exit, and bed night dates straight as entered in HMIS.
- The number of people entering the homeless response system through Emergency Shelter, Transitional Housing or Permanent Housing, including Rapid Rehousing, Permanent Supportive Housing, and Other Permanent Housing, during the fiscal year.
- The number of people with prior enrollments in HMIS during the 24 months prior to the fiscal year.
- The number of all Homeless Situation destinations, Institutional Situation destinations, a catchall category that encompasses the remainder of the Institutional Situation categories, the Temporary and Permanent Housing Situations and Other.
- The number of persons who returned to homelessness in the two years prior to each fiscal years, in the following intervals: less than 6 months, 6 to 12 months, and 13 to 24 internals.

- The number of households that are prioritized for the three different types of housing interventions – No housing interventions, Rapid Rehousing, and Permanent Supportive Housing.

Based on the approval from the HMIS Policies and Procedures, requests for HMIS data must be reviewed and approved by the CoC Board prior to the data being released if the request meets any of the criteria below:

Data Request Criteria	HMIS Participating Agency		Entity Does not Participate in HMIS		CoC Board Sub-Committee	
	Approved	Needs Approval	Approved	Needs Approval	Approved	Needs Approval
Aggregate system level data	X			X	X	
De-identified client level data		X		X	X	
Ongoing data requests	X			X		X
For use as research		X		X	X	
For media release		X		X		X
For other public use		X		X		X

Analysis:

Approval of the recommended actions will allow C4 Innovations to complete the needed data analysis in support of the Racial Equity Roadmap process that will support the Orange County CoC in increasing the knowledge and capacity around racial equity and transform the homeless response system to promote equitable outcomes.

Attachments:

Attachment A – Sample Data Tables

Item III. Attachment A

Sample Data Tables

Table A: Length of Time Homeless Disaggregated by Race and Ethnicity

	Average Length of Time Homeless (in Days)
American India, Alaska Native or Indigenous	
Asian or Asian American	
Black, African-American or African	
Native Hawaiian or Pacific Islander	
White	
Client doesn't know	
Client refused	
Data not collected	

Non-Hispanic/Non-Latin(a)(o)(x)	
Hispanic/Latin(a)(o)(x)	
Client doesn't know	
Client refused	
Data not collected	

Table B: Number of Persons who become Homeless for the First Time Disaggregated by Race and Ethnicity

	Total Client Universe: Number of persons with Entries into Emergency Shelter, Transitional Housing or Permanent Housing	Number of persons with prior enrollments in HMIS
American India, Alaska Native or Indigenous		
Asian or Asian American		
Black, African-American or African		
Native Hawaiian or Pacific Islander		
White		
Client doesn't know		
Client refused		
Data not collected		

Non-Hispanic/Non-Latin(a)(o)(x)		
Hispanic/Latin(a)(o)(x)		
Client doesn't know		
Client refused		
Data not collected		

Item III. Attachment A

Table C: Exit Destinations Disaggregated by Race and Ethnicity

	Exit Destination	Race	Ethnicity
Homeless Situations	Place not meant for habitation		
	Emergency shelter		
	Safe haven		
Institutional Situations	Jail, prison, or juvenile detention facility		
	Long-term care facility or nursing home		
	Substance abuse treatment facility or detox center		
	All other destinations listed as "Institutional Situations"		
Temporary and Permanent Housing Situations	Staying or living with friends, temporary tenure		
	Staying or living with family, temporary tenure		
	Rental by client, with RRH or equivalent subsidy		
	Rental by client, no ongoing housing subsidy		
	Rental by client, with other ongoing housing subsidy		
	Permanent housing for formerly homeless persons (e.g. PSH)		
	All other destinations listed as "Temporary and Permanent Housing Situations"		
Other	Other		
	All other destinations listed as "Other"		

Table D: Returns to Homelessness by race and Ethnicity

	Return to Homelessness in less than 6 months	Return to Homelessness from 6 to 12 months	Return to Homelessness from 13 to 24 months
American India, Alaska Native or Indigenous			
Asian or Asian American			
Black, African-American or African			
Native Hawaiian or Pacific Islander			
White			
Client doesn't know			
Client refused			
Data not collected			

Non-Hispanic/Non-Latin(a)(o)(x)			
Hispanic/Latin(a)(o)(x)			
Client doesn't know			
Client refused			
Data not collected			

Item III. Attachment A

Table E: Coordinated Entry Prioritization Data by Race and Ethnicity

	No Housing Intervention	Rapid Rehousing	Permanent Supportive Housing
American India, Alaska Native or Indigenous			
Asian or Asian American			
Black, African-American or African			
Native Hawaiian or Pacific Islander			
White			
Client doesn't know			
Client refused			
Data not collected			
Non-Hispanic/Non-Latin(a)(o)(x)			
Hispanic/Latin(a)(o)(x)			
Client doesn't know			
Client refused			
Data not collected			

Date: December 15, 2021

Subject: Orange County Continuum of Care (CoC) Leadership Vision for Calendar Years (CY) 2022-24

Recommended Action:

- a. Adopt the Orange County CoC Leadership Vision for CY2022-24 as recommended by the CoC Vision Ad Hoc.

Background and Analysis

On February 20, 2021, the Orange County CoC Board approved the creation of a CoC Vision Ad Hoc. The CoC Vision Ad Hoc was comprised of Tim Shaw, Patti Long, Becks Heyhoe and the Office of Care Coordination.

The CoC Vision Ad Hoc met a number of times to review the available data of the Orange County CoC including the Housing Inventory Chart (HIC), Point Time (PIT), Longitudinal System Analysis (LSA), System Performance Measures (SPM) Report and Quarterly CoC Data Dashboard. This data provided a foundational understanding of the Orange County CoC, its needs and function.

The CoC Vision Ad Hoc developed a draft of a three-year Leadership Vision for the Orange County CoC Board aimed at clearly articulating the Orange County CoC’s story of the future in five key areas for the CoC Board. This includes the framework in which the Orange County CoC will continue to work and align related measurable goals, objectives, systems, processes, policies, strategies and tactics. The intention is that by the end of Calendar Year 2024, the CoC Board will confidently be able to make the statements about the CoC’s impact as described in the CoC Leadership Vision.

Additionally, the CoC Leadership Vision was shared with the various chairs of the CoC Committees for feedback and input.

Adoption of the Orange County CoC Leadership Vision for CY2022-24 as recommended by the CoC Vision Ad Hoc will support the Orange County CoC, Board and committees in focusing efforts that:

- Permanently house those experiencing homelessness;
- Ensuring an efficient, dignified system;
- Promote an equitable and just system;
- Drive systemwide engagement and collaboration; and
- Strengthen regional leadership and accountability.

Attachments

Attachment A – Orange County Continuum of Care (CoC) Leadership Vision for Calendar Years (CY) 2022-

Orange County Continuum of Care Board Leadership Vision CY 2022-2024

The Orange County Continuum of Care Board's (CoC) three-year Leadership Vision articulates the story of the future in five key areas for the CoC Board. By the end of Calendar Year 2024, the CoC Board will confidently make the following statements about the CoC's impact:

- **Permanently House those Experiencing Homelessness:** The CoC has led the collaborative effort to build and sustain a fluid system to prevent homelessness and quickly intervene with solutions to end homelessness among veterans, Transitional Aged Youth (TAY), and families, while making significant, measurable progress for all populations experiencing homelessness.
- **Ensure an Efficient, Dignified System:** The regional homelessness response system provides multiple points of access for all populations experiencing homelessness, reduces length of stay in shelters through more housing opportunities, creates fluidity among interventions in the Coordinated Entry System, promotes long-term housing stability, and measurably reduces returns to homelessness.
- **Promote an Equitable, Just System:** The CoC has assessed the homelessness response system and implemented policies, procedures and practices rooted in deep understanding of historical, systemic inequities and injustices in housing and homeless services for people of color and LGBTQ+ people to promote more equitable outcomes.
- **Drive System-Wide Engagement and Collaboration:** The CoC is a model for community education and engagement, creating broad and better understanding of the CoC's role, aligning with cities, the County and private resources, partnering to reimagine law enforcement's role in homelessness response, strengthening policy agenda partnerships with other CoCs, and centering the voices of those with lived experience in decision-making.
- **Strengthen Regional Leadership and Accountability:** The CoC is primarily accountable for the strategy to end homelessness in Orange County, and promote a human right to shelter, aligned with the state action plan and federal programs, and recognized as the model for innovative approaches through decision-making processes undeterred by politics or bureaucracy, with decisions and strategy set by experts, practitioners, and those with lived experience.
- **Smartly Allocate Funds to Match the Greatest Needs:** The CoC partners with all relevant stakeholders on comprehensive fiscal and resource mapping as well as analysis of data to inform funding decisions and priorities, ensure clear performance metrics, maximize pooled resources, and allocate funding in a fiscally accountable way.

Date: December 15, 2021

Subject: 2022 Continuum of Care (CoC) Board Recommendations

Recommended Actions:

- a. Ratify the results from the CoC Board election to appoint the following candidates to the available CoC Board seats.
 - i. Elida Sanchez for the McKinney-Vento representative seat
 - ii. Eric Richardson for the veteran representative seat
 - iii. Albert Ramirez for Emergency Solutions Grant (ESG) Entitlement Jurisdiction or Funded Agency/ Recipient Agency seat
 - iv. George Searcy for the at-large seat prioritizing Affordable Housing Development Background and Expertise
 - v. Dawn Price for the at-large seat representing expertise on homeless services and/or subpopulation focus, prioritizing People with Disabilities
 - vi. Nikki Buckstead for the at-large seat representing expertise on homeless services and/or subpopulation focus, prioritizing Families
 - vii. Dr. Shauntina Sorrells for the at-large seat representing expertise on homeless services and/or subpopulation focus, prioritizing Transitional Aged Youth
 - viii. Becks Heyhoe for the at-large seat with no prescribed area of expertise/experience
 - ix. Tim Shaw for the at-large seat with no prescribed area of expertise/experience
- b. Approve the 2022 CoC Board Meeting Calendar as recommended by the Office of Care Coordination.

Background:

[CoC Board Nomination and Voting Process](#)

During the July 2021 meeting, the CoC Board appointed the membership of the Nominating Committee. The Nominating Committee was tasked with reviewing the CoC Board membership composition and election process as detailed in the Governance Charter and providing recommendations to best enhance the composition of the CoC Board and improve the election process.

On October 27, 2021, the Orange County CoC Board approved the recommended changes to the sections of the Orange County CoC Governance Charter related to the CoC Board Membership Composition and Election Process as proposed by the CoC Nominating and recommended by PPS Committees. The Nominating Committee had robust discussion regarding the need for a well-balanced perspective and broad representation of stakeholders to address homelessness with expertise and/or experience in certain focused areas. As such, the CoC Nominating Committee proposed increasing the number of at-large CoC member seats from nine (9) to eleven (11) for a total of seventeen (17) seats in the CoC Board. Additional areas of expertise and subpopulation focus, along with the inclusion of two (2) at-large CoC member seats

with no prescribed area of expertise or experience, have been approved by the CoC Board in order to ensure a well-balanced perspective from multiple sectors to best lead the response to homelessness in Orange County.

- One (1) seat for McKinney-Vento representative
- One (1) seat for veteran representative
- One (1) seat for Emergency Solutions Grant (ESG) Entitlement Jurisdiction or Funded Agency/ Recipient Agency Representative
- Six (6) seats for At-Large representation
 - One (1) seat for affordable housing development background and expertise
 - Three (3) seats for expertise on homeless services and/or subpopulation focus
 - Black, Indigenous, and People of Color (BIPOC)
 - Diversion
 - Families
 - LGBTQ
 - People with disabilities
 - Prevention
 - Rapid Rehousing
 - Transitional Aged Youth
 - Two (2) seats do not have a prescribed priority area of expertise/experience.

On November 8, 2021, the Office of Care Coordination on behalf of the Orange County CoC provided email communication with details to the CoC Board Voting Process Overview webinar, for CoC General Members to be informed on the details of the CoC Board nomination and election process.

The virtual presentation provided on November 12, 2021, focused on giving an overview of the key role and purpose of the CoC, the members of the CoC Board, and guidance on CoC General Membership. Additionally, it detailed the CoC Board Voting Process and Timeline.

The table below details the CoC Board voting process and timeline followed:

Date	Timeline Tasks
October 27, 2021	CoC Board to approve recommended changes to CoC Board Nomination and Election process
November 8 – 19, 2021	Nominating period
November 12, 2021	CoC Board Voting Process Overview Presentation
November 19, 2021	Nominee candidate applications are due by 12 pm
November 20 – 24, 2021	Review of candidate applications
November 29, 2021	CoC General Membership voting period begins
November 30, 2021	Meet and Greet meeting with CoC Board candidates
December 8, 2021	CoC General Membership voting period ends
December 15, 2021	Nominees with the most votes will be presented to the CoC Board for ratification

The Office of Care Coordination as the Collaborative Applicant for the Orange County CoC has facilitated the above-described processes for the CoC Board seat elections. The general membership of the Orange

County CoC received email communication regarding the process and subsequent emails requesting their participation in the election.

Meeting Calendar

The Governance Charter provides information on the frequency and meeting calendar for the Orange County CoC Board. In an effort to ensure that meetings are communicated to the CoC in advance and taking into consideration holidays and/or other dates, the Office of care Coordination is recommended the meeting calendar as detailed on Attachment A.

Analysis:

By ratifying the results from the 2021 CoC Board elections, the Orange County CoC Board will appoint the following candidates to the seats for the next two years in support of the Orange County CoC functions:

- i. Elida Sanchez for the McKinney-Vento representative seat
- ii. Eric Richardson for the veteran representative seat
- iii. Albert Ramirez for Emergency Solutions Grant (ESG) Entitlement Jurisdiction or Funded Agency/ Recipient Agency seat
- iv. George Searcy for the at-large seat prioritizing Affordable Housing Development Background and Expertise
- v. Dawn Price for the at-large seat representing expertise on homeless services and/or subpopulation focus, prioritizing People with Disabilities
- vi. Nikki Buckstead for the at-large seat representing expertise on homeless services and/or subpopulation focus, prioritizing Families
- vii. Dr. Shauntina Sorrells for the at-large seat representing expertise on homeless services and/or subpopulation focus, prioritizing Transitional Aged Youth
- viii. Becks Heyhoe for the at-large seat with no prescribed area of expertise/experience
- ix. Tim Shaw for the at-large seat with no prescribed area of expertise/experience

Attachments

Attachment A – 2022 CoC Board Meeting Calendar

Continuum of Care Board 2022

Meetings are held
2:00 P.M. - 4:00 P.M.

January						
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 Regular Meeting

Continuum of Care Committees 2022

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July						
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 CoC Board	 PPS Committee	 Lived Experience Advisory Committee	 TAY Collaborative
 Housing Opportunities Committee	 Homeless Provider Forum	 CES Steering Committee	

**Continuum of Care (CoC)
Board and Committees**

Meetings	Standing Day	Time	Committee Chair/Co-Chair	Description
Continuum of Care (CoC) Board	Fourth Wednesday of Each Month	2:00 P.M. – 4:00 P.M.	Chair: Tim Shaw * Vice Chair: Maricela Rios-Faust	- Primary decision-making group whose scope is to implement the Continuum of Care (CoC) program
Policies Procedures and Standards (PPS) Committee	Second Tuesday of Each month (until transitioned to each odd month)	3:30 P.M. – 5:00 P.M.	Chair: Maricela Rios-Faust Co-Chair: N/A	- Focuses on ensuring that the CoC has clearly documented policies and standards for process review, policy formation, assessment of current policies and procedures and formation and conduct of committees in the service of the CoC, Coordinated Entry System (CES) and Homeless Management Information System (HMIS)
Lived Experience Advisory Committee	First Tuesday of Each Month	1:00 P.M. – 2:30 P.M.	Chair: Tim Houchen Co-Chair: N/A	- Meets to obtain and include community-level feedback from individuals with current and past lived experience in the CoC’s efforts to end homelessness in Orange County
Coordinated Entry System (CES) Committee	First Wednesday of Each Odd Month	2:00 P.M. – 3:00 P.M.	Chair: Natalie Bui * Co-Chair: N/A	- Oversees the design and implementation of the local CES and evaluates its functioning and impact on improving access and connection to services to resolve homelessness
Housing Opportunities Committee	Second Friday of Each Even Month	10:00 A.M. – 12:00 P.M.	Chair: Judson Brown Co-Chair: Grace Stepter	- Seeks solutions for current barriers to housing, identifies housing gaps and meets with housing developers
Orange County’s Homeless Provider Forum	First Thursday of Each Third Month	9:00 A.M. – 11:00 A.M.	Chair: Donald Dermit Co-Chair: N/A	- Shares updates to the community on efforts from the CoC, holds trainings required by The United States Department of Housing and Urban Development (HUD), and allows service providers the opportunity to share information and services their organizations offer for people experiencing homelessness
Transitional Aged Youth (TAY) Collaborative Committee	Second Friday of Each Odd Month	1:00 P.M. – 2:00 P.M.	Chair: Becks Heyhoe * Co-Chair: Dr. Shauntina Sorrells	- Discusses Transitional Aged Youth (TAY) focused community efforts, identifies housing and services gaps with the goal of obtaining additional TAY funding.

*Seats up for re-election in 2022

Date: December 15, 2021

Subject: Homekey Program Update and Recommendation

Recommended Actions:

- a. Overview of City of Anaheim’s Homekey Program Proposed Project
- b. Approve the allocation of \$2,000,138 in Homeless Housing, Assistance and Prevention (HHAP) Program Round 2 funding to the Studio Motel Six, a Homekey program Round 2 project application by the City of Anaheim, if awarded by the California Department of Housing & Community Development, for operating subsidies during interim housing phase.

Background and Analysis

[Homekey Program Round 2 Overview](#)

On September 2, 2022, the State Housing & Community Development (State HCD) announced the availability of approximately \$1.45 billion in Homekey Program Round 2 funding through the release of the Notice of Funding Availability (NOFA). This significant investment continues a statewide effort to sustain and rapidly expand housing for persons experiencing homelessness or at risk of homelessness, and who are, thereby, inherently impacted by or at increased risk for medical diseases or conditions due to the COVID-19 pandemic.

The County of Orange, including OC Community Resources and the Health Care Agency (HCA) Office of Care Coordination, have been working diligently to identify potential projects by working with cities, developers, and non-profit service providers to respond to the Homekey Program Round 2 NOFA. The following is a summary of the key items detailed in the NOFA:

- **Capital Award Per Door** - \$150,000 - \$200,000. Higher level of support for Homeless Youth or Youth At Risk of Homelessness, Chronically Homeless, and Family Units. Award level must be justified by appraisal and other documentation.
- **Capital Match** - 1:1 up to an additional \$100,000 per door.
- **Operating Award per Unit** - \$1,000 -\$1,400 per Assisted Unit per month. Higher level of support for Homeless Youth or Youth At Risk of Homelessness and Chronically Homeless. Award level must be justified by appraisal and other documentation.
- **Operating Match** - Two (2) years if Applicant commits three (3) years of operating funding; Three (3) years if Applicant commits four (4) years of operating funding.
- **Capital Expenditure Deadline** - Eight (8) months from the date of the award, per statute.
- **Operating Expenditure Deadline** - June 30, 2026
- **Occupancy Deadline** - Within 90 days of construction or rehab completion.
- **Bonus Awards** - For applications submitted by January 31, 2022; for expedited occupancy within eight (8) months of award.

The City of Anaheim approached the Office of Care Coordination for support in the Homekey Program Round 2 project proposals that they are interested in submitting applications in advance of the January 31, 2022, deadline for the bonus award and geographic pools. The City of Anaheim is seeking funding for the operating subsidies for the Motel 6, Homekey Program Round 2 project proposals, to provide interim housing.

Motel 6

Location: Anaheim – North Service Planning Area

Project description: To operate as interim housing for a period of up to five years prior to rehabilitation of motel into Permanent Supportive Housing

Co-Applicant and Developer: LINC Housing and American Family Housing

Number of units: 119 units total, of which 83 units will be part of the Homekey Program and the remaining 28 units will be used by other partners.

Target population: Individuals who are at-risk of homelessness, experiencing homeless or chronic homelessness.

The City of Anaheim has identified a funding gap for operational subsidies for the Motel 6 project proposal to operate as interim housing for up to five years. As such, the Office of care Coordination is recommending the use of \$2,000,138 in HHAP Round 2 funding allocated to the Orange County CoC to support in making this project whole. This funding allocation, along with additional funding identified by HCA will provide enough funding for up to three years of interim housing operations.

Recommended Action B supports the continuous build out of the System of Care and providing interim and permanent housing options to those experiencing homelessness in the North Service Planning Areas. It will also support the competitive application of one Homekey Program Round 2 project application to State HCD by the City of Anaheim. The Homekey Program provides an immediate opportunity to impact those experiencing homelessness by providing the permanent housing needed across the System of Care for those served by the CoC.