



**Orange County  
Housing Opportunities Committee  
April 8, 2022**

# Agenda

1. **Call To Order – Judson Brown and Grace Stepter, Housing Opportunities Committee Chairs**
2. **Additions / Deletions to Agenda**
3. **Continuum of Care Updates – Zulima Lundy, CoC Manager**
4. **Funding, Program, and Policy Updates:**
  - a. **Orange County Housing Advocacy Collaborative Leadership Vision – Tim Shaw**
  - b. **Federal and State Legislation Updates – Cesar Covarrubias, The Kennedy Commission**
5. **Project-Based Housing Updates:**
  - a. **Project Homekey Update – Julia Bidwell, OC Community Resources and Grace Stepter, City of Anaheim**
  - b. **OC Housing Finance Trust Update – Adam Eliason, OC Housing Finance Trust**
  - c. **Project-Based Voucher Pipeline – Public Housing Authority Representatives**
6. **Tenant-Based Housing Updates:**
  - a. **Special Purpose Voucher Updates – Public Housing Authority Representatives**
  - b. **Housing Navigation and Housing Identification Update**
    - **Welcome Home OC – Becks Heyhoe, OC United Way**
    - **Other Service Providers**
  - c. **Rapid Rehousing Services Update – Service Providers**
  - d. **CalAIM Update – Michael Herman and Andrew Kilgust, CalOptima**
7. **County-Wide Performance Metrics Update – Zulima Lundy**
8. **Next Meeting: June 10, 2022, 10:00 a.m. – 12:00 p.m.**

# **Continuum of Care (CoC) Updates**

Zulima Lundy, Continuum of Care Manager

# Business Calendar – Item #3

## HOME-ARP Updates

The \$5 billion in HOME Investment Partnerships American Rescue Plan Program (HOME-ARP) funding provides HOME grantees, in collaboration with other community stakeholders, a chance to make targeted, strategic investments in housing and other assistance for people experiencing homelessness and other vulnerable populations.

### HOME-ARP Eligible Activities

- Production or Preservation of Affordable Housing
- Tenant-Based Rental Assistance (TBRA)
- Supportive Services, Homeless Prevention Services, and Housing Counseling
- Purchase and Development of Non-Congregate Shelter

# Business Calendar – Item #3

## HOME-ARP Updates

HOME jurisdictions are required to engage in the consultation with the CoC and public participation processes and develop a HOME-ARP allocation plan.

The following HOME-ARP Consultations have been scheduled

- December 2, 2021 – Anaheim and Santa Ana
- January 6, 2022 – Irvine, Huntington Beach, and Orange
- February 16, 2022 – Orange County Community Resources (County of Orange)
- March 31, 2022 – Costa Mesa and Westminster
- Future meetings will be scheduled based on timeline of the jurisdiction's proposed project for the Cities of Fullerton and Garden Grove

The CoC at large is encouraged to participate in future project consultations to provide feedback as key stakeholders in Orange County.

# Business Calendar – Item #3

## Homelessness Action Plan

- The Office of Care Coordination has contracted with Homebase Consulting Group to develop a local Homelessness Action Plan for Orange County.
- The Homelessness Action Plan is a requirement of the Homeless Housing, Assistance and Prevention Program Round 3 (HHAP-3) grant application.
- The local Homelessness Action Plan must include:
  - A local landscape analysis that assesses the current number of people experiencing homelessness and existing programs and funding which address homelessness.
  - Identification of the number of individuals and families served, including demographic information and intervention types provided.
  - Identification of all funds, including state, federal and local funds, currently being used, and budgeted to be used, to provide housing and homelessness-related services.

# Business Calendar – Item #3

## Homelessness Action Plan Timeline

- The Office of Care Coordination and Homebase are populating data tables to inform the development of goals and strategies.
- Consultation sessions are being facilitated with the CoC Board; Commission to End Homelessness members; Policies, Procedures and Standards (PPS) Committee and Lived Experience Advisory Committee (LEAC).
- Approval process for the Homelessness Action Plan:
  - April 20 – Commission to End Homelessness
  - April 27 – CoC Board
  - June 7 – Board of Supervisors
- Final HHAP-3 applications are due June 30, 2022, and local Homelessness Action Plan must be included with the submittal.

# Business Calendar – Item #3

## Funding Opportunities

### Rapid Rehousing Services Request for Proposals

The primary goal of this Program is to help individuals experiencing homelessness in each Service Planning Area (SPA) – North, Central, and South – and transitional aged youth and families experiencing homelessness countywide obtain secure permanent affordable housing quickly, increase self-sufficiency, and achieve long-term housing stability.

- **Bid Title:** Rapid Rehousing Services
- **Bid Number:** 042-2217605-MG
- **Bid Starts:** April 5, 2022, at 5:16 p.m.
- **Bid Ends:** May 5, 2022, at 4:00 p.m.
- For more information, visit the following link: [Rapid Rehousing Services Request for Proposals](#)

# Business Calendar – Item #3

## Emergency Solutions Grant (ESG) Written Standards

The ESG regulations, the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act, and the CoC Program Interim Rules state that the CoC, in consultation with recipients of ESG program funds within the geographic area, must:

1. Establish and consistently follow written standards for providing eligible services and assistance that aligns with CoC policies;
2. Establish performance targets appropriate for population and program type; and
3. Monitor recipient and subrecipient performance.

**Orange County Housing Advocacy  
Collaborative Leadership Vision**

Tim Shaw

# Orange County Housing Advocacy Collaborative

## Leadership Vision 2022-2024



# Leadership Vision Element 1: Maximizing State Resources

Orange County receives maximum state housing/homelessness dollars and employs clear, consistent data and comprehensive resource mapping to inform regional strategies to significantly enlarge the pipeline of affordable and permanent supportive housing and entitle 27,000 new affordable housing units.



# Element 1 Objectives

1. The Collaborative has planned, organized, and executed strategic advocacy strategies, in partnership with local governments and state advocacy organizations, to secure the maximum allocation of state housing/homelessness dollars from all available sources to Orange County.
2. The Collaborative has successfully advocated with the County of Orange, Orange County Continuum of Care Board, cities, 211 OC and nonprofit service providers to complete and deploy comprehensive resource and fiscal mapping to inform regional strategies around homelessness and housing.



## Element 1 Objectives

3. The pipeline (projects agendized at the Planning Commission level) of permanent supportive housing units has grown by xx%.
4. The pipeline (projects agendized at the Planning Commission level) of non-PSH affordable housing units has grown by xx%.
5. Orange County has met the goal of completing construction and occupation of 2,700 new permanent supportive housing units.



# Leadership Vision Element 2: Changing Public Perceptions

Through compelling data, education, engagement, and effective storytelling, most of the public understands and views affordable and permanent supportive housing as essential to thriving communities and individual opportunity.



## Element 2 Objectives

1. A study on the impacts of affordable and permanent supportive housing on crime and property values has been completed.
2. An effective community engagement and knowledge transfer/public messaging strategy has been executed around data from the crime/property values study.
3. Public opinion polling indicates that opposition to affordable and permanent supportive housing has reduced by at least xx%. (Objective to be finalized after initial benchmarking surveys)



# Leadership Vision Element 3: Engaging and Activating People

Housing advocates are active in every Orange County city, a high percentage of elected officials and planning commissioners support housing, businesses are engaged in advocacy, the voices of low-income and underrepresented communities are amplified, and bridges exist to environmental, health, transportation, labor, arts, education, and other advocates.



## Element 3 Objectives

1. Every city in Orange County has housing advocates organized, active and supported by one of the Collaborative members.
2. At least 80% of viable, applicable developments have gained approval at the city council, as evidenced in city Annual Progress Reports (APRs).
3. Every city in Orange County has enacted the zoning changes, programs, and policies consistent with their approved housing element.
4. 100% of OC cities are members of the Orange County Housing Finance Trust.



## Element 3 Objectives

5. At least 75% of all city-level advocacy groups have representation from people with lived experience with homelessness or in low-income housing as tenants.
6. A plan has been executed for outreach and engagement to environmental, health, transportation, labor, arts, education, and other advocacy organizations to align interests, organize around shared values and mutually support one another.



# Leadership Vision Element 4: Raising Sustainable Support

A strong, sustainable organizational backbone has enabled the Collaborative to secure at least \$1.5 million in annual, reliable funding, with sufficient resources to meet the individual and collective programming, organizing and operational expenses of all Orange County housing advocacy organizations.



## Element 4 Objectives

1. A collective fundraising strategy has been developed and executed by the members of the Collaborative.
2. At least 80% of funders of the Collaborative have renewed their gifts for more than one year.
3. Funding for the Collaborative is diversified, with no more than 25% of overall support coming from a single source.



## Element 4 Objectives

4. Each of the Collaborative member organizations has the financial resources to be fully staffed to support their operations, programming, and organizing.
5. The Collaborative has secured at least one additional new major funder annually.
6. The Collaborative has implemented a sustainable, effective backbone organizational structure with staffing sufficient to accomplish its objectives.



# **Federal and State Legislation Updates**

Cesar Covarrubias, The Kennedy Commission

## **Project Homekey Update**

Julia Bidwell, OC Community Resources and  
Grace Stepter, City of Anaheim

**OC Housing Finance Trust Update**  
Adam Eliason, OC Housing Finance Trust

**Project-Based Voucher Pipeline**  
Public Housing Authority Representatives

# Business Calendar – Item #5

## Project-Based Voucher Pipeline – Anaheim Housing Authority

Project Name	City	PSH Units					Non-PSH	Total Units	Estimated Completion
		MHSA Units	NPLH Units	(County) PBV Units	PBV Units	Other PSH Restricted			
Center of Hope	Anaheim	20	34	16	50	0	2	72	01/2023
Finamore Place	Anaheim	0	0	0	20	0	82	102	06/2022
Miraflores Apartments	Anaheim	8	0	0	8	0	78	86	11/2023

# Business Calendar – Item #5

## Project-Based Voucher Pipeline – Garden Grove Housing Authority

No projects to report at this time

# Business Calendar – Item #5

## Project-Based Voucher Pipeline – Orange County Housing Authority

Project Name	City	PSH Units					Non-PSH	Total Units	Estimated Completion
		MHSA Units	NPLH Units	VASH PBV Units	PBV Units	Other PSH Restricted			
Prado	Fountain Valley			8				50	03/2022
Altrudy Senior Apts.	Yorba Linda	8						48	05/2022
The Groves	San Juan Capistrano	8						75	06/2022
Casa Paloma	Midway City	24			9	15		71	06/2022
Ascent	Buena Park	28			29		1	58	09/2022

# Business Calendar – Item #5

## Project-Based Voucher Pipeline – Santa Ana Housing Authority

Project Name	City	PSH Units					Non-PSH	Total Units	Estimated Completion
		MHSA Units	NPLH Units	VASH PBV Units	PBV Units	Other PSH Restricted			
North Harbor Village	Santa Ana			34	55			89	11/2022
Westview House	Santa Ana				26		59	85	12/2023
Legacy Square	Santa Ana	25			8		59	92	02/2023
FX Residences	Santa Ana				3	13		16	12/2023
Crossroads at Washington	Santa Ana				43		42	85	12/2023

**Special Purpose Voucher Updates**  
Public Housing Authority Representatives

# Business Calendar – Item #6

## Special Purpose Voucher Updates – Anaheim Housing Authority

Voucher Type	Allocation	Referrals	Vouchers Issued	Leased
Mainstream Voucher (MS5)	397	17	27	305
Emergency Housing Voucher (EHV)	278	270	179	69
Veteran Affairs Supportive Housing Voucher (VASH – Tenant-Based)	94	3	13	71

# Business Calendar – Item #6

## Special Purpose Voucher Updates – Garden Grove Housing Authority

Voucher Type	Allocation	Referrals	Vouchers Issued	Leased
Mainstream Voucher (MS5)	75	73	69	39
Emergency Housing Voucher (EHV)	117	113	108	38

# Business Calendar – Item #6

## Special Purpose Voucher Updates – Orange County Housing Authority

Voucher Type	Allocation	Referrals	Vouchers Issued	Leased
Mainstream Voucher (MS5)	201	14	14	148
Emergency Housing Voucher (EHV)	557	0	214	140
Veteran Affairs Supportive Housing Voucher (VASH – Tenant-Based)	1,019	38	100	764
Family Unification Program (FUP) Voucher	325	4	13	277

# Business Calendar – Item #6

## Special Purpose Voucher Updates – Santa Ana Housing Authority

Voucher Type	Allocation	Referrals	Vouchers Issued	Leased
Mainstream Voucher (MS5)	231	8	34	127
Emergency Housing Voucher (EHV)	89	13	54	16
Veteran Affairs Supportive Housing Voucher (VASH – Tenant-Based)	171	12	35	84
Foster Youth Independence (FYI) Voucher	46	1	3	42

# Business Calendar – Item #6

## Special Purpose Voucher Updates – Orange County Totals

Voucher Type	Allocation	Referrals	Vouchers Issued	Leased
Mainstream Voucher (MS5)	904	112	144	619
Emergency Housing Voucher (EHV)	1,041	396	555	263
Veteran Affairs Supportive Housing Voucher (VASH – Tenant-Based)	1,284	53	148	919
Family Unification Program (FUP) Voucher	325	4	13	277
Foster Youth Independence (FYI) Voucher	46	1	3	42

**Housing Navigation and Housing  
Identification Update**

Becks Heyhoe, OC United Way

**Housing Navigation and Housing  
Identification Update  
Service Providers**

**Rapid Rehousing Services Update**  
Service Providers

## **CalAIM Update**

Michael Herman and Andrew Kilgust, CalOptima

**County-Wide Performance Metrics Update**

Zulima Lundy, CoC Manager

# By the Numbers



## Individual Coordinated Entry System

**2,997**  
Active Households in the CES Project

138 Households without Assessment	448 Households Pending (matched)
89 Households Assessed, not on Community Queue	398 Active in CES, Removed from Community Queue
<b>1,413</b> Households on the Community Queue	482 Enrolled in Housing Project, Pending Permanent Housing

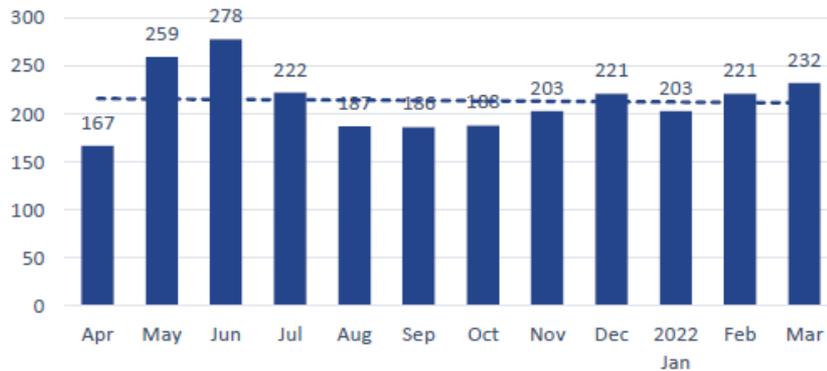
## Family Coordinated Entry System

**492**  
Active Households in the CES Project

52 Households without Assessment	97 Households Pending (matched)
30 Households Assessed, not on Community Queue	34 Active in FCES, Removed from Community Queue
<b>128</b> Households on the Community Queue	133 Enrolled in Housing Project, Pending Permanent Housing

# Veteran Registry Dashboard

## Homeless Veterans on Veteran Registry



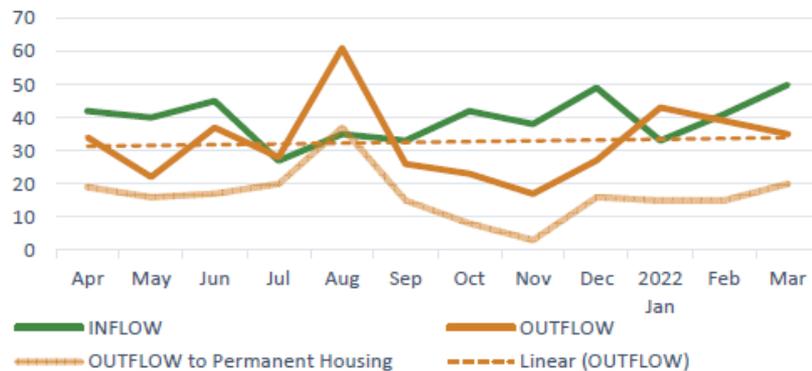
Currently, there are 299 veterans on the Veteran Registry including 232 veterans experiencing homelessness. In the previous 12 months, 201 veterans have been housed in permanent, stable housing. Over 30 agencies, including the VA Community Resource and Referral Center, outreach providers, and shelter providers, continue to meet weekly to coordinate housing and services for veterans experiencing homelessness in Orange County. The Veteran Registry partners are currently coordinating with the VA Community Resource and Referral Center and the Orange County Housing Authority on referrals to Prado in Fountain Valley, CA.

Homeless Veterans  
**232**

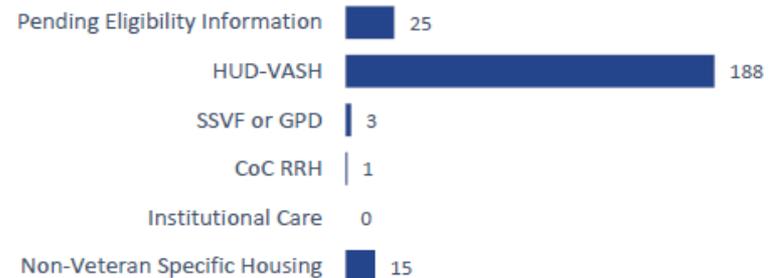
Veterans Housed  
**201**

4/1/21-3/31/22

## Inflow vs. Outflow by Month



## Permanent Housing Plan



	2022													
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total	
<b>INFLOW</b>	42	40	45	27	35	33	42	38	49	33	41	50	475	
<b>OUTFLOW</b>	34	22	37	28	61	26	23	17	27	43	39	35	392	
<b>OUTFLOW to Permanent Housing</b>	19	16	17	20	37	15	8	3	16	15	15	20	201	
<b>OUTFLOW exceeded INFLOW</b>				✓	✓					✓				
<b>Homeless Veterans on Veteran Registry</b>	167	259	278	222	187	186	188	203	221	203	221	232		

