

ORANGE COUNTY
CONTINUUM OF CARE BOARD
Wednesday, March 27, 2024
2:00 p.m. – 5:00 p.m.

Location:
County Administration South (CAS) Building
Conference Center
425 West Santa Ana Blvd. Room 104/106
Santa Ana, CA 92701-4599
[Click Here](#) for parking information.

AGENDA

Board Members

Judson Brown, City of Santa Ana
LaVal Brewer, South County Outreach
Kelly Bruno-Nelson, CalOptima Health
Andrew Crowe, Scholarship Prep
Nichole Gideon, Individual [Secretary]
Becks Heyhoe, OC United Way
Sandra Lozeau, City of Anaheim
Frank Luna, Individual
Melanie McQueen, PATH
Nishtha Mohendra, Families Forward

Robert “Santa Bob” Morse, Individual
Talesha Payne, Jamboree Housing
Jason Phillips, Individual
Dawn Price, Friendship Shelter
Maricela Rios-Faust, Human Options
Ami Rowland, Covenant House California
George Searcy, City of Irvine
Dr. Shauntina Sorrells, Individual [Vice Chair]
Tim Shaw, Individual [Chair]
Christina Weckerly Ramirez, Health Care Agency

* In compliance with the Americans with Disabilities Act, and County Language Access Policy, those requiring accommodation and/or interpreter services for this meeting should notify the Office of Care Coordination 72 hours prior to the meeting at (714) 834-5000 or email CareCoordination@ocgov.com. Requests received less than 72 hours prior to the meeting will still receive every effort to reasonably fulfill within the time provided. *

Supporting documentation is available for review by the public at least 72 hours prior to regular meetings and at least 24 hours prior to special meetings of the CoC Board. Those wishing to review supporting documentation can visit the CoC Webpage [here](#) or the lobby of the CAS Building, located 601 N. Ross Street., Santa Ana, CA 92701-4599, and request a copy of the meeting materials from the Office of Care Coordination during normal business hours of 8:00 a.m. – 5:00 p.m. Monday through Friday (excluding holidays).

Call to Order – Tim Shaw, Chair

Board Member Roll Call – Nichole Gideon, Secretary

Public Comments: Members of the public may address the Continuum of Care (CoC) Board on items listed within this agenda or matters not appearing on the agenda so long as the subject matter is within the

jurisdiction of the CoC Board. Members of the public may address the CoC Board with public comments on agenda items in the business calendar after the agenda item presentation. Comments will be limited to three minutes. If there are more than five public speakers, this time will be reduced to two minutes.

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Board Member Comments: Members of the CoC Board may provide comments on matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board.

CONSENT CALENDAR

All matters are approved by one motion unless pulled by a Board Member for discussion or separate action. The CoC Board requests that only pertinent information be discussed during this time.

1. **Approve CoC Board Meeting Minutes from February 28, 2024**

BUSINESS CALENDAR

1. **Fiscal Year (FY) 2024 CoC Program Notice of Funding Opportunity (NOFO)** – Sarah Jones, CoC Manager, Office of Care Coordination
 - a. Appoint Nadia Atalah, Sandra Lozeau, Talesha Payne, Jason Phillips and Larry Smith to the FY 2024 CoC NOFO Ad Hoc.
2. **Homeless Housing, Assistance and Prevention (HHAP) Program** – Zulima Lundy, Director of Operations and Sarah Jones, CoC Manager, Office of Care Coordination
 - a. HHAP Round 5 Update
 - b. Establish a HHAP Program ad hoc to be appointed by the CoC Board Officers to support the Office of Care Coordination with the planning and programming of HHAP Program Rounds 1-4 remaining funds allocated to the Orange County CoC.
3. **CoC Committee Chair Appointment** – Sarah Jones, CoC Manager, Office of Care Coordination
 - a. Appoint a CoC Board member to Chair the Service Provider Forum.
4. **Orange County Homelessness Updates** – Doug Becht, Director of Office of Care Coordination and Sarah Jones, CoC Manager, Office of Care Coordination
 - a. System of Care
 - b. Continuum of Care
5. **Next Meeting:** Wednesday, April 24, 2024, from 2:00 p.m. – 5:00 p.m.

ORANGE COUNTY
CONTINUUM OF CARE BOARD
Wednesday, February 28, 2024
2:00 p.m. – 5:00 p.m.

Location:
County Administration South (CAS) Building
Conference Center
425 West Santa Ana Blvd. Room 104/106
Santa Ana, CA 92701-4599
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MINUTES

Board Members

Judson Brown, City of Santa Ana
LaVal Brewer, South County Outreach
Kelly Bruno-Nelson, CalOptima Health
Andrew Crowe, Scholarship Prep
Nichole Gideon, Individual [Secretary]
Becks Heyhoe, OC United Way
Sandra Lozeau, City of Anaheim
Frank Luna, Individual
Melanie McQueen, PATH
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Robert “Santa Bob” Morse, Individual
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Tim Shaw, Individual [Chair]
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Call to Order – Tim Shaw, Chair

Chair Tim Shaw called the meeting to order at 2:03 p.m.

Board Member Roll Call – Nichole Gideon, Secretary

Present: LaVal Brewer, Kelly Bruno-Nelson, Andrew Crowe, Nichole Gideon, Becks Heyhoe, Frank Luna, Melanie McQueen, Nishtha Mohendra, Robert “Santa Bob” Morse, Talesha Payne, Jason Phillips, Dawn Price, Maricela Rios-Faust, Ami Rowland, George Searcy, Tim Shaw, and Christina Weckerly Ramirez.

Absent Excused: Judson Brown, Dr. Shauntina Sorrells, and Sandra Lozeau.

Christina Weckerly Ramirez arrived during Board Member Roll Call. Kelly Bruno-Nelson and George Searcy arrived during Public Comments. Maricela Rios-Faust arrived during Business Calendar Item 2. Becks Heyhoe left during Business Calendar Item 3. Kelly Bruno-Nelson left during Business Calendar Item 5. Melanie McQueen and George Searcy left during Business Calendar Item 4.

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- Sarah Pierce provided public comment via email in advance of the CoC Board meeting. Sarah Pierce provided public comment regarding a lady who is being stalked by an OC Housing Commissioner. Sarah Pierce encouraged the CoC Board and staff to read an [article](#) from Reason magazine to gain more information on the dynamics are of people who engage in this type of stalking behavior.
- Jenny provided public comment via email in advance of the CoC Board meeting. Jenny would like to support a friend and commented that it appears some people on the CoC Board may be engaging in criminal activity.
- Esaul Gutierrez provided public comment via email in advance of the CoC Board meeting. Esaul Gutierrez stated there has been stalking by a hate crime perpetrator.
- A member of the public provided public comment via email in advance of the CoC Board meeting. Member of the public stated that at the April 2023 meeting of OC Housing and Community Development (H&CD) Commission, Commissioners did not renew one of the Commissioner’s terms and instead appointed two other at-large Commissioners, which shows that the H&CD Commissioners did want to renew the individual. At this time, the individual remains on the H&CD Commission, even as recently as last week. The individual has admitted under oath to an OC Superior Court Judge that they bragged of a gruesome hate crime. In revenge for exposing the hate crime, the member of the public states that this individual has stalked, cyberstalked, and doxxed them. Member of the public states that the Board of Supervisors ought to remove the individual now as there are multiple reasons. Member of the public encouraged attendees of the CoC Board meeting to write to response@ocgov.com with their official titles on their agency letterhead and explain why it’s a disgrace for this person to remain in office.
- Rwath emphasized a review of the policies and procedures implemented on shelters because the current policies are stringent and the process of trying to go into shelter feels like getting a job due to a background check and other processes. Rwath stated that homelessness is not a crime, and the

bottom line is that the policies should be reviewed in order to ensure people are being treated like human beings. Rwath encouraged the CoC Board to talk to the homeless service providers that are operating shelter programs.

Board Member Comments: Members of the CoC Board may provide comments on matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board.

- Becks Heyhoe provided an update on Orange County United Way’s (OCUW) Youth Homelessness System Improvement (YHSI) application submitted following the CoC Board approval on the January 17, 2024, for OCUW to apply for the YHSI Notice of Funding Opportunity (NOFO) with the County of Orange (County) as a subrecipient. During the YHSI application process, OCUW hosted listening sessions with young people, conducted surveys with young people, led meetings with various agencies, and had obtained letters of support from various organizations and notable people. Becks Heyhoe thanked Covenant House California, Orangewood Foundation, and the Office of Care Coordination. Becks Heyhoe shared that United to End Homelessness is hosting Community Chat session with guest speaker Brooke Weitzman to discuss the Johnson vs Grants Pass case on Thursday, February 29, 2024, at 12 p.m. To attend the Community Chat, people can register on Eventbrite or contact OCUW. The Community Chat will also be posted on the [UnitedToEndHomelessness YouTube page](#).
- Dawn Price wanted to call everyone’s attention to Los Angeles Times (LA Times) segment where recording devices were provided to individuals on the streets, motels, in their cars, to get their perspective. Dawn Price stated that it was an astonishing piece that gave great insight.

CONSENT CALENDAR

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1. Approve CoC Board Meeting Minutes from January 17, 2024

Robert “Santa Bob” Morse motioned to approve item 1 on the Consent Calendar. Dawn Price seconded the motion. LaVal Brewer, Kelly Bruno-Nelson, Andrew Crowe, Nichole Gideon, Becks Heyhoe, Frank Luna, Melanie McQueen, Nishtha Mohendra, Robert “Santa Bob” Morse, Talesha Payne, Jason Phillips, Dawn Price, Ami Rowland, George Searcy, Tim Shaw, and Christina Weckerly Ramirez voted yes. The motion passed.

BUSINESS CALENDAR

1. Policies, Procedures and Standards (PPS) Committee Recommendations – Sarah Jones, CoC Manager, Office of Care Coordination

During CoC Board member comments at the January 17, 2024, meeting, former CoC Board Chair Dawn Price noted that the CoC Board has created an unmanageable role for the CoC Board Vice Chair with a required delegation to Chair the PPS Committee. It was also noted that the designation of the CoC Board Vice Chair to also serve as Chair of the PPS Committee did not support efforts to increase diversity and ensure sharing of power within the CoC Board and CoC Committee membership. A request was made to revise the PPS Committee Charter to remove the requirement of the CoC Board Vice Chair to serve as PPS Committee Chair and to also expand the membership of the PPS Committee so that it is not exclusive to CoC Committee chairs, allowing for opportunities for other CoC Board and/or CoC General Members to participate.

At the February 13, 2024, meeting, the PPS Committee reviewed and recommended the proposed PPS Committee Charter changes for approval by the CoC Board, with minor revisions. The PPS Committee provided feedback to revise additional language in Section 6 of the PPS Committee Charter to ensure alignment with the recommendation to remove the designation of the CoC Board Vice Chair as Chair of the PPS Committee.

Recommended Action a: Approve recommended changes to the PPS Committee Charter, especially Section 5 detailing Chair and Vice Chair and Section 6 detailing Membership, as recommended by the PPS Committee.

George Searcy motioned to approve Recommended Action a. Becks Heyhoe seconded the motion. LaVal Brewer, Kelly Bruno-Nelson, Andrew Crowe, Nichole Gideon, Becks Heyhoe, Frank Luna, Melanie McQueen, Nishtha Mohendra, Robert “Santa Bob” Morse, Talesha Payne, Jason Phillips, Dawn Price, Ami Rowland, George Searcy, Tim Shaw, and Christina Weckerly Ramirez voted yes. The motion passed.

Recommended Action b: Appoint a CoC Board member to Chair the PPS Committee.

Dr. Shauntina Sorrells motioned to nominate Nishtha Mohendra to Chair the PPS Committee via email in advance of the CoC Board meeting. George Searcy seconded the motion. Nishtha Mohendra accepted the nomination. LaVal Brewer, Kelly Bruno-Nelson, Andrew Crowe, Nichole Gideon, Becks Heyhoe, Frank Luna, Melanie McQueen, Nishtha Mohendra, Robert “Santa Bob” Morse, Talesha Payne, Jason Phillips, Dawn Price, Ami Rowland, George Searcy, Tim Shaw, and Christina Weckerly Ramirez voted yes. The motion passed.

Public Comment:

- Rvath encouraged the CoC Board to appoint members to the PPS Committee that are sensitive to the needs of people experiencing homelessness and to check the members credentials to ensure that they are people who are merciful and who are not present for their own financial benefit.

2. Homeless Housing, Assistance and Prevention (HHAP) Program – Sarah Jones, CoC Manager, and Zulima Lundy, Director of Operations, Office of Care Coordination

The HHAP Program is a grant administered by the State’s Business, Consumer Services and Housing Agency (BCSH) through the California Interagency Council on Homelessness (Cal ICH). The HHAP Program provides local jurisdictions with funds to support regional coordination to expand or develop local capacity to address their immediate homelessness challenges as well as prevent and end homelessness in communities. Zulima Lundy provided an overview on HHAP Program Rounds 1 – 4 funding allocations to the Orange County CoC.

The HHAP Round 5 Notice of Funding Availability (NOFA) was made available in September 2023. The application is due on March 27, 2024. The Office of Care Coordination, as the Administrative Entity for the Orange County CoC, will complete the HHAP Round 5 grant application on behalf of the CoC and County and will work alongside the cities of Anaheim, Irvine, and Santa Ana as regions must apply together and submit a single Regionally Coordinated Homelessness Action Plan. Additionally, the HHAP Round 5 application requires regions to have a Memorandum of Understanding (MOU) committing to participation and to comply with the Regionally Coordinated Homelessness Action Plan. Zulima Lundy provided an overview of the Regionally Coordinated Homelessness Action Plan, a summary of the eligible uses of HHAP Round 5 funds, and the HHAP Round 5 proposed budget for the Orange County CoC allocation. Zulima Lundy provided information as to how to provide feedback towards the HHAP Round 5 application, through the CareCoordination@ocgov.com, email address, no later than March 8, 2024.

Public Comments:

- Chris Simonsen, Chief Executive Officer of Orangewood Foundation, stated that Orangewood Foundation has a suite of services from housing to a drop-in center and thanked the CoC Board for prioritizing above the minimum allocation for youth. Chris Simonsen shared that Orangewood Foundation has struggled to keep up the need of services for youth as there has been an approximate

57% increase and the Point in Time Count is severely undercounting the youth population experiencing homelessness.

- Lailanie Jones, Senior Vice President of Programs at Covenant House California, shared that Covenant House California has been operating a shelter in Anaheim and recently celebrated its two-year anniversary of serving youth. Lailanie Jones noted there are currently over two hundred youth on the waitlist for a bed at the shelter with a possibly wait of between five to eight months. Lailanie Jones emphasized that the current level of funding is not sustainable and there is a need to bridge a \$1.6 million gap in shelter operations. Lailanie Jones emphasized to look further on the HHAP set aside.
- Riwath emphasized the need for accountability and inquired what is done with the HHAP funding, how is the program orientated, and what is the money doing. Riwath shared experiences at the Yale Navigation Center operated by People Assisting the Homeless (PATH) and shared that the shelter feels more like a jail than the Santa Ana City Jail. Riwath stated that if the millions of dollars of funding were being effectively spent, that people would not be on the streets or parks.
- Francesca, a social worker from the Public Law Center in the homelessness and prevention unit, emphasize the importance of homelessness prevention. Francesca has seen that being able to provide cash assistance or other preventative services, that would be monumental to many people. Francesca stated that legal aid organizations should be part of the conversation to prevent families from becoming homeless and that there should be a better response for those who are experiencing housing insecurity.
- Mia Ferreira with Friendship Shelter noted that HHAP funding supports the Regional Care Coordination Services Program and there is a need to continue the program as it is vital to the community. Mia Ferreira stated that it is important to think of the full costs in contracts, as well as think about the staff being able to live in the areas where they provide services in. Mia Ferreira expressed that South Orange County has continued to lack shelter and there has not been a new shelter in many years as Friendship Shelter operates the only two shelters in South Orange County for individuals (adult only households). Mia Ferreira provided the reminder that individuals are the largest group of people experiencing homelessness in the community and according to data this the group is getting older and has more disabling conditions, as such there is a need to think about how this population is being served. Mia Ferreira emphasized the need for collaboration and intention when developing Request for Proposals (RFPs) as there have seen many organizations operating in siloes with similar RFPs being released. Mia Ferreira noted that collaboration should be taking place to ensure that systems are not being duplicated or that bureaucracies are not being created.

CoC Board Member Discussion:

- Christina Weckerly Ramirez inquired to as why the remaining HHAP 1 balance has not been allocated and asked what the timeline would look like for 100% expenditure of HHAP 1 balance. Christina Weckerly Ramirez inquired if there was a second deadline for contract obligations for program allocation of HHAP 1 balance.
- Becks Heyhoe thanked County staff for sharing the consideration of a budget modification for HHAP Round 1 funding. Becks inquired on the amounts of the youth set asides funding and asked what they were being utilized for and why the dollars have not been allocated yet. Becks Heyhoe inquired on the proposed HHAP Round 5. Becks Heyhoe stated feeling wary of the proposed HHAP Round 5 budget, specifically the proposed youth set aside allocations and eligible activities. Becks Heyhoe asked for clarification on the feedback process and whether the percentage allocation for youth is a recommended action that would need to be taken by the CoC Board during the meeting.
- Nishtha Mohendra inquired if there were opportunities for reallocation or budget modifications for HHAP Round 1 funding and asked about the drop between HHAP Round 1 and HHAP Round 2 funding for the youth set aside. Nishtha Mohendra inquired if the CoC Board can see what funding needs to be

allocated in all four rounds of HHAP funding combined in one spreadsheet. For the HHAP Round 5 application, Nishtha Mohendra inquired on funding breakdowns for subpopulations and asked if the CoC Board can get receive a final budget along with a budget narrative.

- Andrew Crowe asked if an RFP is issued for the remaining HHAP funds, would it be possible for a project to be offered multiple rounds of HHAP.
- Ami Rowland inquired on the HHAP Round 2 spend down.
- Chair Tim Shaw provided clarification that the HHAP Program provides flexible funds and explained how the HHAP allocations go through the County, Cities of Santa Ana, Anaheim, Irvine. Chair Tim Shaw shared that the HHAP Program is not initially what the CoC Board was originally designed to review. Chair Tim Shaw asked a clarifying question on the HHAP Round 5 proposed budget.
- Talesha Payne asked how often the percentages for youth set aside is being assessed. Talesha Payne asked if the CoC Board will see the HHAP Round 5 application before it is submitted.
- Dawn Price would like to connect the HHAP Program presentation to the Rehousing and Coordinated Investment Planning Tool - Capital (RCIPT-C) and shared that the HHAP is crucial for the homeless response system but emphasized that this is not the full picture of everything in the system. For the HHAP Round 5 proposed budget, Dawn Price asked if the CoC can continue funding initial projects assuming they are performing.
- Kelly Bruno-Nelson asked for clarification on the percentage of youth set aside needed for the HHAP Round 5 application.
- Maricela Rios-Faust shared that the domestic violence service providers will experience an approximate 30% reduction for funding and urged the CoC to prioritize survivors for HHAP Round 5 funding.

3. Fiscal Year (FY) 2023 System Performance Measures (SPM) Report – Elizabeth Andrade, Executive Director and Erin DeRycke, Director, Data Analytics, 2-1-1 Orange County, Orange County United Way

Elizabeth Andrade introduced the FY 2023 SPM. Erin DeRycke provided an overview of the SPM Report, including data on the percentage of exits from permanent housing to homelessness, increased income at program exit, and number of people experiencing first-time homelessness. The SPM Report allows CoCs to regularly measure their progress in meeting the needs of people experiencing homelessness in their community and to report this progress to the U.S. Department of Housing and Urban Development (HUD). The SPM is pulled from the Homeless Management Information System (HMIS) and submitted to HUD annually by CoCs around the country. The reporting period for all SPM report aligns with the federal fiscal year from October 1st to September 30th.

CoC Board Member Comments:

- Melanie McQueen asked for clarification on the types of income included in Measure 4: Measure Employment and Income Growth for Homeless Persons in CoC Program-funded Projects.
- Regarding Measure 1: Length of Time Persons Remain Homeless, Andrew Crowe asked if there was a difference between the two project types of emergency shelter and transitional housing. Andrew Crowe noted that in Metric c 7.a1: Successful Exits from Street Outreach, the Orange County CoC was below the national and California average and asked for additional context as to why the Orange County CoC is a low performer for that measure.

4. Orange County Homelessness Updates – Zulima Lundy, Director of Operations and Felicia Boehringer, CoC Administrator, Office of Care Coordination

Business Calendar Item 5 was presented before Business Calendar Item 4.

- a. System of Care Updates – Zulima Lundy provided the following System of Care Update:

- On December 13, 2023, the Commission to End Homelessness directed the Office of Care Coordination to negotiate with the City of Anaheim for a Cold Weather Emergency Shelter Program. On January 23, 2024, a MOU was established between the City of Anaheim (City) and the County for the City to provide up to 50 emergency shelter beds during cold and inclement weather for individuals experiencing homelessness in the City from February 1, 2024, through April 15, 2024.
 - The County Procurement Office is hosting an annual Supplier Outreach Day and is encouraging all interested vendors and service providers to attend. Attendees will gain knowledge on County procurement and contracting processes and will learn how to better partner with the County to serve the community. The event will be held on May 16, 2024, from 10:00 a.m. – 2:00 p.m. at Mile Square Park, Freedom Hall. Reservation for the event is required and can be completed on Eventbrite: <https://www.eventbrite.com/e/2024-supplier-outreach-event-registration-758041531627>
- b. CoC Updates – Felicia Boehringer provided the following CoC Updates:
- For the 2024 Point In Time Count, over 1,100 volunteers collectively contributed more than 4,000 hours of service, with 392 volunteers in the North Service Planning Area (SPA), 435 volunteers in the Central SPA, and 273 volunteers in the South SPA. The Office of Care Coordination expects the 2024 Point In Time Count results in early May.
 - On, January 29, 2024, HUD announced \$3.2 billion in FY 2023 CoC Competition Awards to approximately 7,000 local homeless housing and service programs across the United States and its territories. The Orange County CoC has been awarded \$34,301,133 for FY 2023. For the FY 2023 CoC Program NOFO, the Orange County CoC had a total application score of 158 compared to the national median score for all CoCs being 151.5. The highest score of any CoC was 188.5 and the lowest score for any CoC was 54.4.
 - The Legislative Analysts Office (LAO) released a report on February 7, 2024, that includes key legislative considerations concerning housing affordability and homelessness. Pages 30 – 32 of the report address Housing and Homelessness. The report can be referenced [here](#).
 - The Office of Care Coordination will provide regular updates on the calendar of activities for the Orange County CoC.
 - Erin DeRycke provided updates on the CoC Monthly Progress:
 - Emergency Shelter Placements this month: 494 households, 548 clients.
 - Permanent Housing Placements this month: 103 households, 162 clients.
 - Active clients this month: 11,947 households, 13,411 clients.

Public Comments:

- David Duran provided the reminder that everyone is gathered in the meetings to ensure that homelessness is ended and shared that approximately 500 people died while living in the streets. David Duran explained that unless the public becomes better educated on CoC concerns and without access to participate virtually, it seems like specific siloes do not want to hear what the public has to say. David Duran asked to look into allowing virtual access for participation to the CoC Board and Commission to End Homelessness meetings with.
- Riwath spoke on the system of care and emphasized that there needs to be prevention services to ensure that people are not kicked out of shelter and do not back to homelessness on the streets.

5. UCI School of Social Ecology Presentation: “The School of Social What?” – Jon Gould, Dean of the School of Social Ecology, University of California, Irvine

Business Calendar Item 5 was presented before Business Calendar Item 4.

Jon Gould, Dean of the School of Social Ecology at the University of California, Irvine (UCI), provided an overview on the UCI School of Social Ecology and shared how UCI's School of Social Ecology is helping Orange County institutions make a difference. UCI's School of Social Ecology will be offering training, coaching, and technical assistance in evidenced-based evaluation with a workshop being held on Tuesday, March 19, 2024, from 1-4 p.m. at UCI. The opportunity is open to nonprofit organizations based in Southern California working in the fields of housing and sustainability.

CoC Board Member Discussion:

- Kelly Bruno-Nelson values and appreciates evidence-based practices and shared that what also must go with evidence-based practices, is cultural learning and until it is done as a CoC and a County, people may be afraid. Kelly Bruno-Nelson stated that data helps everyone learn and emphasized that there must be a culture created that mistakes are not made, but that there are learning opportunities.
- Talesha Payne asked for the deadline for nonprofits to apply for the opportunity.
- Robert "Santa Bob" Morse thanked the research that was conducted by Livable Cities Lab and stated that Robert "Santa Bob" Morse has loved everything that has been done since.
- Dawn Price asked if the CoC Board was provided information as to how to apply for the opportunity.

Maricela Rios-Faust motioned to adjourn the meeting. Nishtha Mohendra seconded the motion. The motion passed with unanimous consent. Meeting adjourned at 4:52 p.m.

6. Next Meeting: Wednesday, March 27, 2024, from 2:00 p.m. – 5:00 p.m.

Date: March 27, 2024

Subject: Fiscal Year (FY) 2024 Continuum of Care (CoC) Program Notice of Funding Opportunity (NOFO)

Recommended Action:

- a. Appoint Nadia Atalah, Sandra Lozeau, Talesha Payne, Jason Phillips and Larry Smith to the FY 2024 CoC NOFO Ad Hoc.

Background and Analysis

Each year, the U.S. Department of Housing and Urban Development (HUD) releases a NOFO that allows CoCs nationwide to apply for competitive funding. The upcoming FY 2024 CoC Program NOFO is anticipated to be released by HUD in Spring 2024. In preparation for the release of the FY 2024 CoC Program NOFO, the Office of Care Coordination as the Collaborative Applicant for the Orange County CoC is seeking approval from the CoC Board to appoint the recommended 2024 CoC NOFO Ad Hoc.

The CoC Board is tasked with appointing a CoC NOFO Ad Hoc to support with the local competitive process to evaluate renewal project performance, establish funding priorities for new and reallocated funding, establish policies for funding reallocation and rating and tiering CoC projects. The CoC NOFO Ad Hoc is to be comprised of non-conflicted members and will be tasked with providing unbiased recommendations to the CoC Board around the FY 2024 CoC Program NOFO local competition process.

Recommended membership for the CoC NOFO Ad Hoc includes Nadia Atalah, Sandra Lozeau, Talesha Payne, Jason Phillips and Larry Smith. Appointing of the CoC NOFO Ad Hoc membership will allow the Office of Care Coordination to facilitate an effective CoC Program application process as the Orange County CoC Collaborative Applicant and support the Orange County CoC in applying for renewal and potential bonus funding.

Date: March 27, 2024

Subject: Homeless Housing, Assistance and Prevention (HHAP) Program

Recommended Action:

- b. Establish a HHAP Program ad hoc to be appointed by the CoC Board Officers to support the Office of Care Coordination with the planning and programming of HHAP Program Rounds 1-4 remaining funds allocated to the Orange County CoC.

Background and Analysis

HHAP Round 5 Update

The HHAP Program is a grant administered by California Interagency Council on Homelessness (Cal ICH). The HHAP Round 5 provides local jurisdictions with funds to support regional coordination to expand or develop local capacity to address their immediate homelessness challenges as well as prevent and end to homelessness in their communities, including but not limited to projects related to permanent housing, interim housing, and services and system support.

Eligible applicants for HHAP Round 5 include counties, cities, and CoC. The Office of Care Coordination serves as the Administrative Entity for HHAP Round 5 funding for the Orange County CoC and the County. Additionally, the Cities of Anaheim, Irvine and Santa Ana are eligible applicants for HHAP Round 5.

The HHAP Round 5 Notice of Funding Availability (NOFA) was made available in September 2023. The application is due on March 27, 2024. The Office of Care Coordination as the Administrative Entity will complete the HHAP Round 5 grant application on or before the due date, on behalf of the CoC and County and will work alongside the cities of Anaheim, Irvine, and Santa Ana as regions must apply together and submit a single Regionally Coordinated Homelessness Action Plan. For the development of the HHAP Round 5 grant application and the Regionally Coordinated Homelessness Action Plan, community listening sessions and presentations were planned and hosted by each jurisdiction on the following dates:

- City of Anaheim Community Listening Session: Thursday, February 1, 2024
- County of Orange’s Commission to End Homelessness Meeting: Wednesday, February 21, 2024
- City of Irvine City Council Meeting: Tuesday, February 27, 2024
- Orange County CoC Board Meeting: Wednesday, February 28, 2024
- City of Santa Ana Community Listening Session: Wednesday, February 28, 2024

The HHAP Round 5 application requires regions to have a Memorandum of Understanding (MOU) committing to participation and to comply with the Regionally Coordinated Homelessness Action Plan. The Regionally Coordinated Homelessness Action Plan is required to reflect the following components:

- Identifies participating jurisdictions’ roles and responsibilities pertaining to outreach and site coordination, siting and use of available land, development of interim and permanent housing options, coordination and connection to service delivery.
- Identifies system performance measures and describes key actions to improve each measure.

- Describes key actions the region will take to ensure racial and gender equity in service delivery, housing placements, housing retention, and changes to procurement to affirm equitable access to service for groups overrepresented among those experiencing homelessness.
- Describes the collaborative efforts to address how people served through place-based encampment resolution projects will be included in prioritization for permanent housing within Coordinated Entry System.
- Describes participating jurisdictions' actions to reduce homelessness among individuals exiting institutional settings including jails, prisons, hospitals, etc.
- Includes the total amount of available funding, amount prioritized for permanent housing solutions, and explanations of how each participating jurisdiction is utilizing local, state, and federal funding programs to end homelessness.
- Explains how the region is connecting individuals to wrap-around services from all eligible federal, state, and local benefit programs.

The HHAP Round 5 application requires a MOU between the Cities of Anaheim, Irvine and Santa Ana, Orange County Continuum of Care, and the County. The MOU is currently being drafted and will be routed for review by the Cities of Anaheim, Irvine and Santa Ana. Once completed, it will be presented to the appropriate authorizing bodies for approval and signature. The Office of Care Coordination expects to present the MOU to the CoC Board for approval in April.

Following the February 28, 2024, meeting of the CoC Board, the Office of Care Coordination invited CoC Board members and members of the public to share additional feedback and recommendations towards the HHAP Round 5 application by Friday, March 8, 2024, with a plan to discuss feedback with CoC Board Officers during the monthly CoC Planning meeting. The Office of Care Coordination met with the CoC Board Officers on Wednesday, March 13, 2024, to discuss feedback received in **Attachment A** and determine any changes to the proposed HHAP Round 5 CoC budget. Additional feedback was also received regarding HHAP Rounds 1 – 4 and can be referenced in **Attachment B**.

Concrete feedback was provided on the proposed HHAP Round 5 CoC budget, in regard to the eligible use categories, recommending Permanent Housing Delivery Youth Set-Aside funding be moved to Rapid Rehousing Youth Set-Aside. There was additional conversation with the CoC Board Officers around whether to allocate funding specifically to Youth Set-Aside, or to budget the funding into the general eligible use category. Ultimately, it was recommended that the CoC Board determine what percentage of funding to allocate to special populations in addition to the allocations submitted within the application (i.e., Youth Set-Aside), to provide the CoC Board more flexibility to allocate funds to identified special populations. As such, it was determined to move funding that was previously allocated in the proposed budget to “Permanent Housing Delivery Youth Set-Aside” and evenly split this funding between the “Rapid Rehousing (RRH)” and “Operating Subsidies Interim Shelter” categories. The revised HHAP-5 CoC budget is included in **Attachment C**, for reference.

HHAP Program Ad Hoc

At the February 28, 2024, meeting of the CoC Board, the Office of Care Coordination provided an update on the HHAP Program Rounds 1-4 funding allocations, as well as an update on the remaining HHAP funds yet to be allocated. The HHAP funding remaining allocations for each round are detailed in Table 1 below and further detailed in **Attachment D**.

Table 1

Round 1	Round 2	Round 3	Round 4
\$866,457.36	\$0	\$2,822,592.59	\$7,068,782.95

After the February 28, 2024, meeting, a CoC Board Member provided feedback via email to the Office of Care Coordination, suggesting creating an ad hoc that can help target the programming of the remaining HHAP Program Rounds 1-4 funds allocated to the Orange County CoC. This suggestion was shared with the CoC Board Officers for support to move forward with recommendation to the full CoC Board. The HHAP Program ad hoc is to be comprised of non-conflicted CoC Board members and local partners and will be tasked to assist the Office of Care Coordination in programming the remaining HHAP funds and providing unbiased recommendations to the CoC Board. The CoC Board Officers will work with the Office of Care Coordination to confirm the HHAP Program ad hoc membership, should the CoC Board approve the establishment of the ad hoc. HHAP Program ad hoc members will develop recommendations for allocation of unspent funding from HHAP Program Rounds 1-4 allocated to the CoC Board with the goal to bring those recommendations to the CoC Board for review and approval no later than the April 2024, meeting. The Office of Care Coordination will support with bringing updates to the CoC Board should the timeline be adjusted.

Attachments

- Attachment A – HHAP CoC Round 5 Feedback
- Attachment B – HHAP CoC Rounds 1-4 Feedback
- Attachment C – HHAP CoC Round 5 Revised Budget
- Attachment D – HHAP CoC Rounds 1-4 Unspent Funding
- Attachment E – Overview of HHAP CoC-Funded Projects

Homeless Housing, Assistance and Prevention (HHAP) Program Round 5 allocation to the Orange County Continuum of Care (CoC) Feedback

While applying for HHAP 5 is still in process, I would like to do all we can now to advocate for a higher youth set aside percentage as the needs and counts of youth and young adults continues to increase and, as you all know, reducing youth homelessness will have massive trickle-down effects on chronic homelessness.

I am writing to advocate for a larger percentage set aside for youth! The 10-15th is simply not enough. I'd like for you to consider at least 20-25%.

There is a huge need in Orange County- as our shelter has over 200 young people on our wait list, with a 5-7 month wait for a bed. That is unacceptable! We need to do more for the community and our young people- we need more shelter beds, TLP that is not faith based or just foster youth focused, etc.

I would like to request that the 15% set aside for youth that was committed for HHAP round 4 remain the same for HHAP round 5, if this needs to be a 5% that's allocated after we receive the funds I am ok with that

Biggest concern in the budget that was presented at the Board meeting is the \$435k for youth set aside in permanent housing/innovation as I am worried about the spend down of this, what would a program look like for youth for this? We have funding for FYI/FUP voucher holders, youth aren't rising to the top to get other vouchers, and if they do – then calAIM can pay for navigation, deposits, tenancy support services etc. The funding isn't enough over the few years we'd have to spend it down to do something actually innovative. I believe we should not put youth set aside money in this category

I am in support of earmarking for rapid rehousing - \$434,922.06 AND I am requesting that instead of putting youth set aside into permanent housing and instead put it in rapid rehousing

I am in support of earmarking for operating subsidies – Interim Housing Youth Set-Aside \$434,992

I would also like to see some prioritization set aside once HHAP 5 funding is secured for the DV sub-population, but as to what eligible category/activity this is I don't currently have enough information to say. Perhaps a good way to go about this would be to have the board agree upon a % DV set aside that would actually be set aside once we are awarded as opposed to being written into the budget right now and then when awarded work with the DV committee to determine which of the eligible categories is the most needed/useful for the DV system.

The City of Santa Ana would like to recommend the Continuum of Care Board allocate HHAP Round 5 funding for the Family Care Center in the City of Orange. The City of Orange requested funding from both the City of Santa Ana and City of Anaheim in order to remain open. We strongly recommend that the Continuum of Care Board and County of Orange provide HHAP Round 5 funding needed to keep this emergency shelter open.

Item 2. Attachment A

We would concur with this recommendation [in reference to the above] and also request consideration for funding for the Covenant House shelter. Families and Transitional Aged Youth have both risen to the top as high need populations in all our recent data and there are limited resources for both. We have been approached by both the Family Care Center and Covenant House about the dire need for funding to keep their doors open.

At the last DV Subcommittee Meeting we reviewed the updated CES policies and procedures for survivors. During that meeting the staff shared that “victim service providers are reporting that housing funds have largely been exhausted for the current program year, so survivor dedicated housing resources are extremely limited.” Additionally, they shared a limited number of providers are serving as access points for DV CES. The CoC has invested a great deal of resources and time into launching a DV CES and without adequate resources I am concerned that it is being set up to fail. The key findings and recommendations received from survivors during listening sessions facilitated by Homebase for the DV CES are listed below.

1. The system is not responsive to the urgency of the survivor’s situation.
2. Staff at homeless service provider agencies (excluding VSP agencies) did not treat survivors with sensitivity.
3. VSP’s delivered quick, empathetic care and services.
4. Survivors should be connected with a VSP as quickly as possible.
5. More training is needed for staff, system leaders, funders, and law enforcement on trauma-informed care, cultural humility, motivational interviewing, and empathy when working with survivors.

Having resources to ensure that the providers who are serving as access points have the staffing needed to appropriately screen and connect survivors to housing options is critical.

A you know, in January 2024, the University of California, San Francisco BHHI released a report on the relationship between IPV and homelessness in California.

The analysis is based on survey data and in-depth interviews from the California Statewide Study of People Experiencing Homelessness (CASPEH). They recently released the IPV report, Toward Safety: Understanding Intimate Partner Violence and Homelessness, is the first in a series of deep dives into CASPEH data that will be released by BHHI this year.

Findings from this report:

- Almost all participants indicated that modest financial support could have averted their homelessness despite IPV, with large majorities saying a housing voucher (92%), a lump-sum payment (83%), or a shallow monthly subsidy (73%) would have staved off homelessness for at least two years.
- Barriers to seeking help that would protect participants against homelessness included not knowing about specialized DV resources, having childcare responsibilities, and fearing that intimate partners would find out.
- A majority of participants (60%) who both experienced IPV prior to homelessness and left housing due to violence spent most nights in unsheltered settings, indicating that many people leaving housing due to IPV do not go to DV shelters.

Item 2. Attachment A

- Many participants (42%) who experienced IPV in the six months prior to homelessness, experienced IPV during homelessness and felt that being homeless left them vulnerable to increased violence from their intimate partner.
- Nearly all survivors (95%) reported that the high cost of housing was a barrier to their exiting homelessness and 61% indicated that poor credit or eviction history, often a consequence of IPV, was a barrier to regaining housing.
- Most nights in the prior six months: UNSHELTERED 60% (13% unsheltered vehicle, 48% Unsheltered non-vehicle) SHELTERED 40% (28% non-DV Shelter, 5% DV Shelter, 7% Other sheltered location such as motels, hotels, etc.)

Policy Recommendations include:

- promote equity in responses to IPV
- increase access to affordable, permanent housing options for survivors

As I mentioned at the boards meeting the DV and Victim services across the state are experiencing a 30% reduction in state funding as a result of VOCA cuts.

VOCA is at the center of California's response to supporting victims of crime, supporting nearly 400 organizations that provide counseling, housing services, crisis response, and direct legal services, along with a range of other responses to address trauma and support their healing. This includes Housing for domestic violence survivors and their children, including 354,227 emergency shelter nights; providing transitional housing 180,628 times; and supporting 6,882 individuals with housing services through a Housing First approach.

These cuts are impacting DV providers ability to respond to the needs of survivors and their families in OC. Having access to funding for a range of housing options (emergency shelter, transitional housing and permanent housing) that is offered by DV providers who understand the trauma, barriers and safety needs of survivors is critical. I would urge the CoC to prioritize survivors in this next round of HHAP funding.

Please be aware that the need for housing for young people experiencing homelessness remains imperative. The Covenant House facility (housing 18-25yo) in Anaheim has a waitlist of over 200 young people. Please, please seek and provide greater funding for programs that serve this population. We need more shelter beds and TLP that are not foster care or faith based. Please allow the HHAP set aside to be at least 15%, but more affectively it should be at 25%, to meet the growing humanitarian crisis that exists for our youth population. In Orange County the situation dire, increased funding will prevent chronic homelessness. Please seek to meet this need for safe housing for young people in Orange County.

I am writing to advocate for a greater HHAP set aside for youth. I am recommending a consideration of 25%. I would also like to see us look at the allocations and buckets of previous HHAP rounds to evaluate the usage and timing of those vital resources in future conversations with the COC Board.

When leading us in making this decision, please consider that although one-third of the nation's unaccompanied youth experiencing homelessness are homeless in California, only 3% of California shelter beds are designated for youth. In Orange County, CHC provides the only shelter for transitional age youth (TAY), and there are currently 208 youth on the waiting list, showing merely the tip of the iceberg in the unmet need for youth shelter beds "Youth have specific needs that require adapted interventions" (BMC

Item 2. Attachment A

Public Health) and this shortage of youth-specific shelter significantly undermines efforts to address homelessness as a whole. Ample research shows that people who experience homelessness in youth and young adulthood are more likely to experience chronic adult homelessness (BMC Psychiatry); 50% of chronically homeless adults experienced their first instance of homelessness between the ages of 16 and 24, and 85% of people who were homeless for longer than 12 months came from the “youth-to-adult” homelessness pipeline (California Coalition for Youth). To halt this pipeline and reduce the most-chronic cases of homelessness among all age groups, we must ensure our communities have adequate shelter, transitional, and permanent housing specifically tailored to the unique needs of youth. As we work towards a more proactive, preventative approach that stems the pipeline into chronic homelessness, CHC recommends that 25% of the available HHAP Round 5 is set aside for youth in the County of Orange.

Based on my experience across the state, operating whole continuums of housing for youth in 4 other counties, OC is missing Transitional or Interim type of housing for youth that is COC funded. There are faith based TLP’s and THP’s for 16-24 year old foster youth or former foster youth...we are missing a huge number that do not ‘fit’ into those 2 boxes. When Becks did her presentation on Friday, she had a slide that the youth that participated in the feedback groups and surveys wanted transitional housing type of options and more vouchers and somewhere to ‘be’ while they got into an apartment or housing program(interim housing needs).

While I don’t love RRH, I know it is an important part of the whole continuum and our team and the youth we were working with were disappointed when our contract was decreased and so we will only house about 23 youth, so there is a lot of opportunity in that bucket as well to serve many more youth if there was more money. Our end goal is to get YHDP, the joint component is fantastic and flexible for youth and their preferences, but we are probably 1-2 more submissions away from that award...

I do not think 20 shelter beds in OC is enough for the need, regardless of the PIT numbers. CHC doesn’t have an answer for that because we don’t have any other spaces we own in OC, but it’s just not enough to match the need.

First off, I think it was great to make a comprehensive presentation to the board on this funding. I think we ran into some issues on context, at least from my perspective, and we’re hampered still by not having a comprehensive understanding of all of our investments in ending homelessness and which of those investments are effective.

Primarily, I don’t think the presentation from last week was clear enough on the need for funding to continue successful programs already funded by HHAP’s earlier rounds. Is it possible this is, at least in part, why some of the prior round funds were left unspent? It seems to me that it would have been smart to hold back on using all the funds prior to the date they must be spent in order to guard against future funding being targeted differently or smaller in scope (both of which I think happened, right?). So – my first suggestion to you as you contemplate this is to explore the programs currently funded, and if they are making the impact they were intended to make, that you consider making the first priority a continuation of that funding.

Ideally in doing the above, you’d also consider that costs have risen for these programs since they were first funded. Please consider increasing funding for programs you’re recommending for continuation to ensure that staff within the programs are compensated fairly, or at least that their compensation keeps up with cost of living increases.

Item 2. Attachment A

It's possible the above is all that can or should be done with prior rounds. If there are funds left over, I'd encourage you to remember to fund one-time investments in infrastructure for all allowable activities (renovations, improvements, or filling the gaps on new construction). I would not commit prior round funds to activities that are new if they are intended to be ongoing rather than one-time (for example, not new shelter operations grants but instead improvements to existing shelters, etc).

My advice for the new funds is much the same. Consider further continuing or expanding what's working (i.e. high-performing, effective programs). In doing so, remember you can ask for shifts within those programs (for example, asking a rapid re-housing program to shift to longer-term support for fewer clients). Don't borrow from these or make them insolvent in search of new initiatives without a clear sense that the new initiative is needed and not currently available. New initiatives should come only if new funds are available. As I read the reporting, since there is not an increase in this round it doesn't seem smart to start any new activity that does not have hope of ongoing funding. I suppose the exception might be an innovative pilot that addresses a CoC-identified unmet need.

Finally, regarding special populations, it's important to remember that all populations are eligible for the funds that are not reserved for use for a specific population. So the 10% set-aside for youth does not have to be the limit of this funding's impact for youth; we can decide later to fund activities targeted specifically to youth, and also youth are eligible for all general-population activities. As we submit a broad-brush plan for the use of future funds, let's not tie our hands unnecessarily.

Please know that in all cases above I am not referring to ongoing support for specific providers, but instead to specific initiatives/programs that are working. If the provider is not ideal, issue an RFP for a **new provider for that work**.

Homeless Housing, Assistance and Prevention (HHAP) Program Rounds 1 – 4 allocation for the Orange County Continuum of Care (CoC) Feedback

HHAP 1 has over \$866K of unspent funds. \$496K is for “Outreach and Coordination”. One of the Board members in the meeting said this bucket could be used for a Drop-In Center services. Even though the entire youth set aside for HHAP 1 was allocated to the Covenant House shelter rehab, I believe there is nothing that prevents the CoC from allocating those funds to Orangewood Foundation/Youth to address the significant increase in our youth counts, new staff member, emergency housing expenditures and higher mental health support. In the past two fiscal years, we have seen a 58% increase EACH YEAR in the young adult visitors to our Orangewood Foundation Drop-In Resource Center. This has put a huge strain on our staffing and budget for emergency housing funding and mental health support for these young people.

HHAP 3 has \$2.8 million of unspent funds. \$426K is “Services Coordination – Youth Set Aside”. That is all we do at Orangewood Foundation. Once again, these funds would be so valuable to keep up with the HUGE increases in traffic that we are experiencing in our Drop-In Resource Center. Also, \$1.3 million of unspent funds is for “Permanent Housing Delivery”. Could those funds be allocated as a capital contribution to the upcoming Tampico motel conversion project in Anaheim with Jamboree Housing and Orangewood Foundation? Senator Umberg and CalOptima have already committed \$7.5 million to the project.

HHAP 4 is not currently allocated based on the discussion at the Board meeting of combining HHAP 4 and 5. However, there is \$1.1 million of Youth Set Aside funds in HHAP 4 to be allocated and likely another \$1 million plus from HHAP5 coming in. I believe a portion of the HHAP 4 \$1.1 million (\$380K under Operating Subsidies) is for operating the Covenant House shelter. However, I would be interested in the other \$380K under “Permanent Housing Delivery – Youth Set Aside”. Could these funds be used for the vital Orangewood Foundation supportive services that will be delivered to the young adults living at the upcoming Tampico project?

For HHAP rounds 1-4 that have any funding remaining to be allocated I would like to see an ad-hoc group be created to work with staff on what funds need to be reallocated quickly and which other funds have a bit more time to go through a more thoughtful process for allocation. Ideally the HHAP funds with longer timeframes to be expended would be used to either ensure program continuation for high performing programs or be used to provide funding where there are gaps in the system. Have there been any updates on fiscal mapping? I suspect timing wise it won't work out to use the results from that for all the HHAP allocations. But perhaps a more strategic approach could be used with another HUD tool for the youth set aside funds in particular. If we are not awarded YHSI there could also be the opportunity for parts of the YHSI application to be funded through HHAP Round 3 services coordination.

Homeless Housing, Assistance and Prevention (HHAP) Program Round 5 allocation for the Orange County Continuum of Care (CoC)

Revised Budget

Eligible Use Category		Budget
Permanent Housing	Permanent Housing Delivery	\$1,739,968.25
	Rapid Rehousing	\$1,522,472.21
	Rapid Rehousing Youth Set-Aside	\$434,992.06
	Prevention & Shelter Diversion	\$1,304,976.18
Interim Housing	Operating Subsidies - Interim Housing	\$1,522,472.21
	Operating Subsidies - Interim Housing Youth Set-Aside	\$434,992.06
Service Provision & Systems Support	Services Coordination	\$869,984.13
	Systems Support	\$260,995.25
Administration		\$608,988.88
Total Budget		\$8,699,841.23

Item 2. Attachment D

HHAP CoC Rounds 1-4 Unspent Funds

Eligible Use Categories	Round 1	Round 3	Round 4	Total Remaining to be Allocated	Total Youth Set-Aside to be Allocated
Expenditure Deadline	Deadline: 100% expended by June 30, 2025	Deadline: 100% expended by June 30, 2026	Deadline: No less than 75% of initial disbursement (\$2,850,315.71) <u>obligated</u> by May 31, 2025; No less than 50% of initial obligation (\$1,900,210.47) <u>expended</u> by May 31, 2025		
Total Allocation/Spent	\$ 866,457.36	\$ 2,822,592.59	\$ 7,068,782.95	\$ 10,757,832.90	\$ 1,566,850.39
Rental Assistance/Rapid Rehousing			\$ 1,140,128.00	\$ 1,140,128.00	
Rental Assistance/Rapid Rehousing Youth Set-Aside			\$ 380,040.00	\$ 380,040.00	\$ 380,040.00
Operating Subsidies/ Reserves			\$ 1,140,128.00	\$ 1,140,128.00	
Operating Subsidies/ Reserves Youth Set-Aside			\$ 380,040.00	\$ 380,040.00	\$ 380,040.00
Landlord Incentives	\$ 100,000.00			\$ 100,000.00	
Outreach & Coordination	\$ 496,167.99			\$ 496,167.99	
Systems Support		\$ 74,000.00	\$ 228,024.00	\$ 302,024.00	
Permanent Housing Delivery		\$ 1,321,862.20	\$ 1,520,172.00	\$ 2,842,034.20	
Permanent Housing Delivery Youth Set-Aside			\$ 380,040.00	\$ 380,040.00	\$ 380,040.00
Prevention & Shelter Diversion	\$ 23,912.00		\$ 1,140,128.00	\$ 1,164,040.00	
New Navigation Centers/ Emergency Shelter	\$ 239,910.00			\$ 239,910.00	
Infrastructure Development (Coordinated Entry System or HMIS)	\$ 6,467.37			\$ 6,467.37	
Services Coordination		\$ 1,000,000.00	\$ 760,082.95	\$ 1,760,082.95	
Services Coordination Youth Set-Aside		\$ 426,730.39		\$ 426,730.39	\$ 426,730.39

HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) CoC Projects						
Agency	Project Name	Project Description	Funding Amount	HHAP Round	Eligible Use Category	Project Term
C4 Innovations	Racial Equity Assessment and Implementation Support	C4 Innovations is working with the Orange County CoC and the County of Orange in identifying, analyzing and transforming policies and procedures to increase knowledge and capacity around racial equity and supports the implementation of strategies to promote equitable outcomes. A series of level-setting trainings, assessments of quantitative and qualitative data, action planning strategies and implementation support will be presented and applied to the community to create a sustainable framework for equitable services and outcomes.	\$ 50,000.00	R1	Strategic Planning	10/2021 - 12/2022
City of Costa Mesa	Capital Improvement Project for Homeless Service Program	This project supports the development of a new emergency shelter in the City of Costa Mesa. The emergency shelter features a total of 72 beds, 69 beds for individuals experiencing homelessness and three beds available for quarantine and isolation during COVID-19. The emergency shelter prioritizes referrals from the Central Service Planning Area, including County agencies and contracted service providers.	\$ 2,289,126.00	R1	New Navigation Centers/ Emergency Shelters	12/2020 - 06/2021
City Net	Central Service Planning Area Regional Street Outreach	This project provides street outreach and case management services to individuals experiencing homelessness in the Central Service Planning Area with connections to appropriate services and level of care such as treatment, emergency shelter, and permanent supportive housing through a progressive engagement approach.	\$ 170,198.44	R1	Outreach and Coordination	05/2021 - 04/2022
City Net	2022 Point in Time Count	HHAP-1 administration funds will support Kingdom Causes dba City Net in organizing and operating the 2022 Point In Time Count in partnership with the County of Orange and the Orange County CoC. The 2022 Point In Time (PIT) count will be conducted to obtain updated and comprehensive data of individuals and families experiencing homelessness in Orange County that will be used to help inform the development and coordination of regional resources to assist in addressing homelessness. The 2022 PIT will also provide important data to understand the impacts of the COVID-19 pandemic on those experiencing homelessness.	\$ 200,000.00	R1	Administration	10/2021 - 06/2022
City of Laguna Beach	Alternative Sleeping Location (ASL) Emergency Shelter Operations	This project allows for the continued operation of an expanded service model, hours of operations and support shelter operations at the Alternative Sleeping Location in the South Service Planning Area. Services and operations include ADA compliant services, accommodations for participants with physical and mental disabilities, and a pilot drop-in day program. The Alternative Sleeping Location program is focused on supporting participants transition to permanent housing.	\$ 191,625.00	R1	Operating Subsidies - Emergency Shelter	05/2021 - 04/2022
Covenant House California	2022 Transitional Aged Youth Point in Time Count	Covenant House California (CHC) is conducting the 2022 Point In Time (PIT) Count specific to the Transitional Aged Youth (TAY) subpopulation who are experiencing sheltered and unsheltered homelessness. CHC will organize, collaborate and facilitate the necessary phases to implement the count and provide a final data and narrative report to inform results to the County of Orange, Orange County CoC and other stakeholders. This effort will also encouraged the participation and involvement of TAY with current or past lived experience of homelessness.	\$ 50,000.00	R1	Strategic Planning	10/2020 - 06/2021
Covenant House California	Rapid Rehousing for Transitional Aged Youth	This project provides Rapid Rehousing Services to Transitional Aged Youth (ages 18 to 24 at program intake) experiencing homelessness in Orange County. CHC will provide up to 12-months of assistance to TAY and will have a large focus on promoting housing stability and exploring long-term housing options that the TAY can sustain after assistance ends. CHC will make these housing opportunities available through the Coordinated Entry System.	\$ 121,269.00	R1	Rental Assistance/ Rapid Rehousing	09/2022 - 06/2024
Covenant House California	Capital Improvements for Emergency Shelter - Youth Set-Aside	This project expands on the Orange County System of Care capacity to meet the needs of the Transitional Aged Youth (TAY) through youth-specific programming provided by their Safe Haven Program, a new emergency shelter being established. The emergency shelter will have provide 25 beds and assist 150 TAY experiencing homelessness annually with case management and essential services to help them achieve permanent and stable housing.	\$ 650,000.00	R1	New Navigation Centers / Emergency Shelters - Youth Set-Aside	10/2019 - 04/2021

Item 2. Attachment E

Agency	Project Name	Project Description	Funding Amount	HHAP Round	Eligible Use Category	Project Term
Families Forward	Homeless Prevention HEAP Rental Assistance and Services	Families Forward, as the fiscal backbone of the Family Solutions Collaborative (FSC) is providing homelessness prevention and diversion assistance to families, households with at least one minor child, who are at-risk of homelessness or experiencing homelessness and provide services countywide. The homelessness prevention assistance and diversion activities, include creative solutions and tenant-based rental assistance or subsidies, flexible subsidy funds, and eviction prevention strategies for families. The goal of these services is to address housing instability and provide the appropriate resources to ensure housing retention and stability, thus reducing the number of families experiencing homelessness. Services include providing case management, developing a housing plan and identifying strategies that promote housing stability, and eviction prevention strategies for families. These services are paired with the Homelessness Prevention Program to deliver a comprehensive approach to addressing the needs of the families.	\$ 262,500.00	R1	Prevention and Shelter Diversion	05/2019 - 04/2022
Families Forward	Rapid Rehousing for Families	This project provides Rapid Rehousing Services to Families (households with at least one minor children) experiencing homelessness in Orange County. Families Forward will provide up to 12-months of assistance to families and will have a large focus on promoting housing stability and increasing household income. Families Forward will make these housing opportunities available through the Coordinated Entry System.	\$ 1,120,304.49	R1 and R3	Rental Assistance/ Rapid Rehousing	09/2022 - 06/2025
Families Forward	Flexible Housing Subsidies Services	This project is a flexible housing subsidies program that serves families experiencing homelessness or at risk of homelessness with housing subsidies and supportive services that promote housing stability. The program provides housing stability case management services to eligible families and flexible housing subsidies to secure permanent housing, increased stability and connections to community resources and mainstream benefits through the program.	\$ 150,000.00	R1	Rental Assistance/ Rapid Rehousing	07/2021- 06/2023
Families Forward	Family Coordinated Entry System Services	Families Forward serves as the fiscal backbone of the Family Solutions Collaborative (FSC) which functions as the Coordinated Entry System (CES) administrator for the Families CES component. The FSC helps facilitate access to the most appropriate services and housing interventions for families experiencing homelessness or housing instability. CES connects participants with the most appropriate housing and service interventions to meet individualized needs, with the goal of participants returning to stable housing. CES increases coordination among homeless service providers and facilitates the systematic targeting and prioritization of housing resources that meet the preferences and needs of these families.	\$ 93,532.63	R1	Infrastructure Development/ Coordinated Entry System or HMIS	07/2020 - 06/2022
Family Assistance Ministries	Homelessness Prevention - HEAP Services	This project allows for the continuation of a homeward bound diversion program implemented through HEAP, to reconnect individuals and families experiencing homelessness to their families and support systems outside of Orange County and become permanently housed.	\$ 15,750.00	R1	Prevention and Shelter Diversion	05/2019 - 05/2022
Interval House	Project C - COVID-19 Responsive Homeless Services	This project provides COVID-19 Responsive Homeless services in the Central Service Planning Area to support domestic violence survivor households experiencing homelessness who are struggling to become safely and stably housed with emergency flexible funding during the COVID-19 pandemic. The program supports eligible households by providing critical interventions that prevent the exacerbation of financial debt and credit management to support permanent housing and economic stability.	\$ 176,088.00	R1	Prevention and Shelter Diversion	05/2021 - 06/2022
Mercy House	South Service Planning Area Regional Rental Assistance	Mercy House works to connect those experiencing unsheltered homelessness in the South Service Planning Area who are encountered through street outreach efforts to appropriate shelter and housing services. A portion of this program has dedicated rental assistance funds to support Mercy House in securing rental housing and reduce barriers to permanent housing placements.	\$ 27,153.51	R1	Rental Assistance/Rapid Rehousing	05/2019 - 06/2022
Mercy House	South Service Planning Area Regional Street Outreach	Mercy House has been partnering with cities in the South Service Planning Area for the implementation and ongoing efforts of a regional, coordinated approach to homeless outreach services. Mercy House works to connect those experiencing unsheltered homelessness in the South Service Planning Area to appropriate shelter and housing services, including treatment, emergency shelter, permanent supportive housing, and rental assistance.	\$ 251,577.26	R1	Outreach and Coordination	05/2019 - 06/2022
OC United Way	Project C - South Service Planning Area COVID-19 Responsive Homeless Services Funding	This project provides a COVID-19 Responsive Homeless Services program to respond to the emergent needs of the community due to COVID-19 and increase equitable service access across Orange County regardless of where a person is experiencing homelessness. A part of this program includes landlord incentives for households experiencing homelessness in the South Service Planning Areas in Orange County who have been issued a housing choice voucher but are struggling to become safely and stably housed during the COVID-19 pandemic. The program focuses on assisting eligible households with securing long-term stable housing along with case management services aimed at promoting housing stability, and engages property owners to increase the availability of rental units for federal housing choice voucher holders thereby reducing the time involved searching for housing by participants.	\$ 998,728.00	R1	Rental Assistance/ Rapid Rehousing, Landlord Incentives, Outreach and Coordination	05/2021 - 06/2024

Item 2. Attachment E

Agency	Project Name	Project Description	Funding Amount	HHAP Round	Eligible Use Category	Project Term
VOALA	Project C - North Service Planning Area COVID-19 Responsive Homeless Services Funding	This project provides regional street outreach in the North Service Planning Area in response to the changing landscape and available resources following the COVID-19 pandemic. VOALA supports individuals experiencing homelessness in connecting to emergency shelter, housing opportunities, the Coordinated Entry System and more. VOALA also coordinate with other street outreach and homeless services teams in the area to maximize impact.	\$ 316,685.31	R1	Outreach and Coordination	07/2022 - 06/2023
American Family Housing	Emergency Shelter - Huntington Beach Oasis Homekey Program	Huntington Beach Oasis Homekey project is a contract with American Family Housing and provides operations support for 62 Project Homekey units during the interim housing phase in the Central Service Planning Area within Orange County. The interim housing will operate for a period of up to five years and will ultimately be converted into Permanent Supportive Housing (PSH) for low-income residents. The program serves literally homeless, chronically homeless and fleeing domestic violence homeless individuals experiencing homelessness in the Central Service Planning Area in Orange County.	\$ 1,250,000.00	R2	Operating Subsidies - Emergency Shelter	07/2022 - 06/2027
City of Anaheim	Emergency Shelter - Studio 6 Motel North Harbor Homekey Program	Studio 6 Motel North Harbor Homekey Project is an MOU with the City of Anaheim and provides operations support for 87 Project Homekey units during the interim housing phase in the North Service Planning Area within Orange County. The program serves literally homeless, chronically homeless and fleeing domestic violence homeless individuals experiencing homelessness in the North Service Planning Area in Orange County.	\$ 2,000,138.20	R2	Operating Subsidies - Emergency Shelter	12/2022 - 12/2026
Covenant House California	Emergency Shelter Operation Services	This project provides emergency shelter operations and services to Transitional Aged Youth (TAY) experiencing homelessness. The facility offers 25 congregate beds and is located in Anaheim, California. Services offered include a safe sleeping area, meals, showers, and other essential services, housing-focused case management, and housing navigation services. The project also promotes connections to other service providers and programs that address the needs of program participants, increased access to benefits and employment resources as needed.	\$ 305,895.36	R2	Operating Subsidies - Youth Set-Aside	09/2022 - 06/2024
Homebase	OC Homeless Action Plan and HHAP Funding Technical Assistance	HHAP-2 administration funds will support Homebase in offering technical assistance and consulting services to the County of Orange and the Orange County CoC to assist in the preparation of a Homeless Action Plan (HAP) as required by the HHAP Round 3 requirements. The work will be split into 3 phases and will be organized into four pillars being reviewed by the Commission to End Homelessness: Prevention, Outreach & Supportive Services, Shelter, and Housing. It will seek to streamline access to services and resources and align efforts of the CoC and Commission to End Homelessness, and their care coordination efforts.	\$ 35,000.00	R2	Administration	02/2022 - 12/2022
Covenant House California	Emergency Shelter Operations and Services for Transitional Aged Youth	This project provides emergency shelter operations and services to Transitional Aged Youth (TAY) experiencing homelessness. The facility offers 25 congregate beds and is located in Anaheim, California. Services offered include a safe sleeping area, meals, showers, and other essential services, housing-focused case management, and housing navigation services. The project also promotes connections to other service providers and programs that address the needs of program participants, increased access to benefits and employment resources as needed.	\$ 784,161.25	R1 and R3	Operating Subsidies - Youth Set-Aside	10/2022 - 06/2025
Family Assistance Ministries	Emergency Shelter Operations and Services for Families in the South Service Planning Area	This project provides emergency shelter operations and services to families experiencing homelessness in the South Service Planning Area. The facility is a non-congregate shared space consisting 2, fourplex apartment units, with a total of 11 bedrooms with 36 beds and is located in San Clemente, California. Services offered include a safe sleeping area, meals, showers, and other essential services, housing-focused case management, and housing navigation services. The project also promotes connections to other service providers and programs that address the needs of program participants, increased access to benefits and employment resources as needed.	\$ 511,050.62	R1 and R3	Operating Subsidies - Emergency Shelter	10/2022 - 06/2025
Friendship Shelter	Emergency Shelter Operations and Services for Individuals in the South Service Planning Area	This project provides emergency shelter operations and services to individuals experiencing homelessness in the South Service Planning Area. The facility offers 30 congregate beds and is located in Laguna Beach, California. Priority is given to individuals with ties to the City of Laguna Beach. Services offered include a safe sleeping area, meals, showers, and other essential services, housing-focused case management, and housing navigation services. The project also promotes connections to other service providers and programs that address the needs of program participants, increased access to benefits and employment resources as needed.	\$ 424,539.87	R1 and R3	Operating Subsidies - Emergency Shelter	10/2022 - 06/2025

Item 2. Attachment E

Agency	Project Name	Project Description	Funding Amount	HHAP Round	Eligible Use Category	Project Term
Illumination Foundation	Emergency Shelter Operations and Services for Families - Bob Murphy House and Plumeria House	This project provides emergency shelter operations and services to families experiencing homelessness in the North and Central Service Planning Areas. The Family Shelter Program is comprised of 3 individual homes that operate as a non-congregate shelter, with private rooms and shared restrooms and common areas. The Theriault Family Emergency Shelter is located in Stanton, California and has 9 bedrooms and 38 beds. Bob Murphy House Family Emergency Shelter is located in Anaheim, California and has 7 rooms and 28 beds. Plumeria House Family Emergency Shelter is located in Anaheim, California and has 6 bedrooms and 19 beds. Services offered include a safe sleeping area, meals, showers, and other essential services, housing-focused case management, and housing navigation services. The project also promotes connections to other service providers and programs that address the needs of program participants, increased access to benefits and employment resources as needed.	\$ 586,050.62	R1 and R3	Operating Subsidies - Emergency Shelter	10/2022 - 06/2025
Interval House	Emergency Shelter Operations and Services for Survivors of Domestic Violence	This project provides emergency shelter operations and services for survivors of domestic violence in Orange County. Because many participants are in crisis situations, the project accepts most homeless, domestic violence victims without restrictions for entry when capacity permits. The facility is located in a safe residential area with convenient access to public transportation and community services. Services offered include a safe sleeping area, meals, showers, and other essential services, housing-focused case management, and housing navigation services. The project also promotes connections to other service providers and programs that address the needs of program participants, increased access to benefits and employment resources as needed.	\$ 286,050.62	R3	Operating Subsidies - Emergency Shelter	10/2022 - 06/2025
Mercy House	Emergency Shelter Operations and Services for Individuals in the North Service Planning Area - Buena Park Navigation Center	This project provides emergency shelter operations and services to individuals experiencing homelessness in the North Service Planning Area. The facility offers 175 congregate beds and is located in Buena Park, California. Referrals are coordinated from the North Orange County Public Safety Collaborative referral partners. Services offered include a safe sleeping area, meals, showers, and other essential services, housing-focused case management, and housing navigation services. The project also promotes connections to other service providers and programs that address the needs of program participants, increased access to benefits and employment resources as needed.	\$ 361,051.62	R3	Operating Subsidies - Emergency Shelter	10/2022 - 06/2025
Mercy House	Emergency Shelter Operations and Services for Families - Family Care Center	This project provides emergency shelter operations and services to families experiencing homelessness in the Central Service Planning Area. The facility offers 56 congregate beds that can accommodate 14-16 families and is located in Orange, California. Services offered include a safe sleeping area, meals, showers, and other essential services, housing-focused case management, and housing navigation services. The project also promotes connections to other service providers and programs that address the needs of program participants, increased access to benefits and employment resources as needed.	\$ 455,606.00	R3	Operating Subsidies - Emergency Shelter	10/2022 - 06/2024
PATH	Rapid Rehousing Services for Individuals	This project provides Rapid Rehousing Services to individuals experiencing homelessness in Orange County. PATH will provide up to 12-months of assistance to families and will have a large focus on promoting housing stability and increasing household income. PATH will make these housing opportunities available through the Coordinated Entry System.	\$ 2,114,435.00	R3	Rapid Rehousing	09/2022 - 06/2025
Pathways of Hope	Emergency Shelter Operations and Services for Families	This project provides emergency shelter operations and services to families experiencing homelessness in Orange County. The facility is a non-congregate site and consists of 17 units, with a maximum of 96 beds and is located in Anaheim, California and Fullerton, California. Services offered include a safe sleeping area, meals, showers, and other essential services, housing-focused case management, and housing navigation services. The project also promotes connections to other service providers and programs that address the needs of program participants, increased access to benefits and employment resources as needed.	\$ 586,051.66	R3	Operating Subsidies - Emergency Shelter	10/2022 - 06/2025
Family Solutions Collaborative	Coordinated Entry System for Families	Family Solutions Collaborative serves as the Coordinated Entry System for Families Administrator. The primary goal of Coordinated Entry System for Families is to facilitate a participant-centered process that streamlines access to the most appropriate services and housing interventions for families experiencing homelessness or at risk of experiencing homelessness in Orange County while implementing a regional coordination approach. This funding is utilized to hire additional staff to support with data management, quality improvement and technical assistance.	\$ 63,000.00	R3	Infrastructure Development/ Coordinated Entry System or HMIS	07/2023- 06/2024

Item 2. Attachment E

Agency	Project Name	Project Description	Funding Amount	HHAP Round	Eligible Use Category	Project Term
Friendship Shelter	Coordinated Entry System for Individuals	Friendship Shelter serves as the Coordinated Entry System for Individuals Administrator. The primary goal of Coordinated Entry System for Individuals is to facilitate a participant-centered process that streamlines access to the most appropriate services and housing interventions for individuals experiencing homelessness or at risk of experiencing homelessness in Orange County while implementing a regional coordination approach. This funding is utilized to hire additional staff to support with data management, quality improvement and technical assistance.	\$ 63,000.00	R3	Infrastructure Development/ Coordinated Entry System or HMIS	07/2023-06/2024
HomeAid Orange County	Emergency Shelter Operations and Services for Families - Family Care Center	Funding has been allocated to this project, which provides emergency shelter operations and services to families experiencing homelessness in the Central Service Planning Area. The facility offers 56 congregate beds that can accommodate 14-16 families and is located in Orange, California. Services offered include a safe sleeping area, meals, showers, and other essential services, housing-focused case management, and housing navigation services. The project also promotes connections to other service providers and programs that address the needs of program participants, increased access to benefits and employment resources as needed.	\$ 205,445.62	R3	Operating Subsidies - Emergency Shelter	07/2024-06/2025

Date: March 27, 2024

Subject: Continuum of Care (CoC) Committee Chair Appointment

Recommended Action:

- a. Appoint a CoC Board member to Chair the Service Provider Forum.

Background and Analysis

The Orange County CoC committee governance charters, adopted by the CoC Board on January 25, 2023, identify the Chair and Vice Chair appointment requirements for each committee. Committee Chair appointments are approved by the CoC Board annually during the first meeting of the calendar, following the ratification of the CoC Board membership in December. Should committee Chair vacancies arise throughout the year, the CoC Board is to follow the same process for appointing a new Chair.

At the February 28, 2024, the CoC Board approved recommended changes to the Policies, Procedures and Standards (PPS) Committee Charter, especially Section 5 detailing Chair and Vice Chair and Section 6 detailing Membership, as recommended by the PPS Committee, to allow for further diversity and power sharing within the decision-making roles of the PPS Committee and CoC Board. Due to the approved charter changes, the CoC Board Vice Chair, Dr. Shauntina Sorrells, was no longer designated to serve as PPC Committee Chair. Thus, the CoC Board took action to receive nominations for a CoC Board member to Chair the PPS Committee and approved the appointment of Nishtha Mohendra, who has been serving on the PPS Committee as the Chair of the Service Provider Forum. Nishtha Mohendra communicated the need to conclude her time as Chair of the Service Provider to allow for full engagement in her new role as Chair of the PPS Committee. As such, the CoC Board is being asked to nominate and appoint a CoC Board member to Chair the Service Provider Forum.

Attachments

Attachment A – Service Provider Forum Chair Description

Orange County Continuum of Care (CoC) Service Provider Forum Chair

The following description details the responsibilities of the Chair for the Service Provider Forum and provides additional details regarding the Service Provider Forum.

- The Service Provider Forum will be chaired by a member of the CoC Board who will serve as the Chair for the duration of their term on the Board.
- The Service Provider Forum Chair will meet every other month for a planning meeting with the Office of Care Coordination.
- In addition to facilitating the committee meeting, the Service Provider Forum Chair will support in bringing committee recommendations or presentations to CoC Committees and the CoC Board, as appropriate.
- The Service Provider Forum is responsible for the following functions:
 - Convening the CoC General Membership, local service providers, and community partners
 - Sharing updates on efforts of the Orange County CoC, CoC Board and Office of Care Coordination, as the CoC Collaborative Applicant.
 - Providing trainings that support organizations and community partners in being knowledgeable on evidence-based practices, as well as trainings required by the U.S. Department of Housing and Urban Development (HUD).

Responsibilities of the Service Provider Forum are further detailed in the [Service Provider Forum Charter](#). In addition to specified committee functions, all CoC committees are responsible for committing to advancing equity in the Orange County CoC, specifically addressing populations who have been most disproportionately impacted by homelessness, to ensure all people in Orange County experiencing homelessness and those at-risk will have equitable access to navigation, housing, and supportive services in ways that ensure equitable outcomes including overall well-being and long-term housing stability.