



**Orange County Continuum of Care (CoC)
Board Special Meeting
October 9, 2024**

Public Comments

Board Member Comments

Consent Calendar

Consent Calendar

1. Approve CoC Board Meeting Minutes from August 28, 2024

Business Calendar

**Fiscal Year (FY) 2024 and FY2025 CoC Program
Notice of Funding Opportunity (NOFO)**

**Sarah Jones, CoC Manager,
Office of Care Coordination**

Business Calendar – Item #1

FY 2024 and FY 2025 CoC Program NOFO Competition

NOFO Release

- HUD released the FY 2024 and FY 2025 CoC NOFO Competition (FY24/25 NOFO) on Wednesday, July 31, 2024.
- **For the first time, HUD is issuing a 2-year CoC Program NOFO** as authorized by the consolidated Appropriations Act, 2024.

Funding Available Nationwide:

- CoC Program – \$3,524,000,000
- Domestic Violence (DV) Bonus – \$52,000,000
- Youth Homelessness Demonstration Program (YHDP) – \$188,000,000
- A portion of funds will be available for CoC Renewal Projects and CoC Bonus Projects.

Funding Available to the Orange County CoC:

- Estimated Annual Renewal Demand (ARD) – \$32,801,133
- CoC Bonus – \$3,936,136
- DV Bonus – \$3,623,391
- CoC Planning – \$1,500,000

Application Due Date: October 30, 2024, at 5:00 p.m. PDT

Business Calendar – Item #1

CoC Bonus, DV Bonus and Reallocation Projects Request for Proposals (RFP)

- During the July 26, 2023, meeting, the Orange County CoC Board approved the recommendation to establish non-conflicted Review Panels to evaluate proposals submitted in response to the CoC Bonus, DV Bonus and Reallocation Projects Reallocation RFP.
- Given that the CoC Bonus and DV Bonus funding only received one proposal each, the Office of Care Coordination as the Collaborative Applicant received support from the CoC Board officers to only facilitate one RFP Review Panel to review the two proposals received.
- The members of the Review Panel reviewed the two proposals received and evaluated independently based on the scoring criteria as outlined in the RFP.

Business Calendar – Item #1

Selection of Proposals in Response to CoC Bonus, DV Bonus and Reallocation Funding

- The Review Panel recommended two projects for inclusion in the Orange County CoC Collaborative Application:
 - ❖ **CoC Bonus:** the Review Panel recommended the Mercy House Living Center (Mercy House) project proposal called OC PSH Collaboration Project II – Expansion 2 and requested the applicant increase the funding request to attempt to maximize the CoC Bonus funding allocation to the applicant's greatest capacity.
 - ❖ **DV Bonus:** the Review Panel recommended the Human Options, Inc. (Human Options) project proposal called DV Bonus RRH Project and requested the applicant increase the funding request to attempt to maximize the CoC Bonus funding allocation to the applicant's greatest capacity.

Business Calendar – Item #1

CoC Bonus Funding: Selected Project

Mercy House: OC PSH Collaboration Project II – Expansion 2

- Expansion of OC PSH Collaboration Project II – Expansion
- Permanent Supportive Housing (PSH)
- Funding Source: CoC Bonus
- Requested Funding Amount: \$3,775,254*
- Provide PSH, assistance to essential resources such as healthcare, education, employment, legal services, SOAR, and benefits advocacy and
- Will serve approximately 84 chronically homeless households in all three Service Planning Areas (SPA)
- If new project is awarded, would expand the current renewal project capacity from 68 households served to 152 households served
- Will leverage CalAIM Community Supports and Enhanced Care Management Services

* Final funding amounts subject to change within approved funding priorities and maximum funding eligibility.

Business Calendar – Item #1

DV Bonus Funding: Selected Project

Human Options: DV Bonus RRH Project

- Rapid Rehousing (RRH)
- Funding Source: DV Bonus
- Requested Funding Amount: \$1,358,595*
- Provide trauma-informed supportive services, including access to mental health therapists, legal advocates, and no-cost healthcare.
- Will serve 30 households
- Will leverage funding to providing RRH to two (2) additional households and will leverage medical and mental health services through a partnership with Healing to You

* Final funding amounts subject to change within approved funding priorities and maximum funding eligibility.

Business Calendar – Item #1

Reallocation Funding

- As no proposals were received requesting to utilize the reallocation funding and given the current tenants of the CoC-funded Tyrol Plaza Senior Apartments PSH project, the Office of Care Coordination was proactive in making efforts to identify a potential provider to promote housing stability of a highly vulnerable population.
- The Office of Care Coordination reached out to current CoC-funded agencies serving older adults in the North Service Planning Area (SPA) to inquire about the potential of applying for the reallocation funds.
- Pathways of Hope discussed the opportunity with the Office of Care Coordination, confirmed interest in applying, and expedited completion of an PSH project called FY24 Reallocation – PSH for Seniors in the amount of \$242,702 as part of the reallocation funding.
- During the RFP Review Panel meeting, the Office of Care Coordination updated the panel members on the application received and actions taken to ensure the Orange County CoC retains this needed funding to serve Older Adults with PSH.

Business Calendar – Item #1

Reallocation Funding

Pathways of Hope: FY24 Reallocation – PSH for Seniors

- PSH
- Funding Source: Reallocation
- Requested Funding Amount: \$242,702
- Provide PSH and supportive services to Older Adults (ages 62 and older) such as access to health and wellness services; setting financial goals related to income, savings, credit repair, and budgeting; and social service benefits such as CalFresh, Medi-Cal, and SSI/SSDI.
- Will serve 14 households, promoting housing stabilization of current tenants

Business Calendar – Item #1

Consolidation Request

- During the renewal application process, HUD allows project applicants to consolidate at least two but no more than ten eligible renewal projects. To be eligible for consolidation, the projects must have the same recipient and be for the same project component.
- For the local Orange County CoC process, the CoC NOFO Ad Hoc reviews all consolidation requests to approve or deny the request.
- In the FY 2024 CoC Program competition, American Family Housing noted a **consolidation request** for projects Permanent Housing Collaborative FY2024 (surviving grant) and Permanent Housing 2 FY2024 (terminating grant).
 - The consolidation request was reviewed and **approved by the CoC NOFO Ad Hoc**.
- Project applications for the grants that are proposed to be part of the consolidation are ranked with a unique rank number for each project, and if the grants are selected, HUD will conditionally award the single surviving grant based on its ranked position to include the amount of funding of both grants included in the consolidation.
 - All other project applications included in the surviving grant will be removed from the CoC's ranking resulting in project applications below to slide up one ranked position in the Priority Listing.

Business Calendar – Item #1

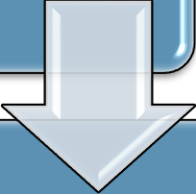
CoC Project Ranking and Tiering Policy

- The CoC NOFO Ad Hoc and the Office of Care Coordination, as the CoC Collaborative Applicant, developed the FY2024 Ranking and Tiering Policy.
- Utilizing the CoC Board approved scoring rubrics for renewal and new project applications, the CoC NOFO Ad Hoc considered the following items in the ranking and tiering process:
 - ❖ Scoring and Rating Criteria Score
 - ❖ Project Performance Score
 - ❖ Competitiveness of CoC Bonus funding, DV Bonus funding, and Reallocation funding applications
 - ❖ Consideration of subpopulations served.
 - ❖ Strategy to maximize available funding in the CoC Bonus, DV Bonus and Reallocation funding opportunities

Business Calendar – Item #1

CoC Project Ranking and Tiering Policy

Rank and tier projects based on the overall renewal score from highest score to lowest score (except HMIS, CES and Reallocation projects)



New CoC Bonus and DV Bonus projects placed in Tier 2 after renewal projects



New projects ranked based on overall score from highest score to lowest score, with consideration for the populations served

Business Calendar – Item #1

Changes to Tiering for FY2024 and FY2025 CoC Program NOFO

- For this competition, Tier 1 of the Priority Listing is equal to 90% of the CoC's ARD. As such, \$3,280,113 of renewal funding fell into Tier 2 causing multiple renewal projects to be placed in Tier 2.
- The CoC NOFO Ad Hoc had careful consideration and discussion in finalizing the Ranking and Tiering Policy and does not come to the recommendation lightly.
- To prevent the jeopardization of renewal funding, all renewal projects falling into Tier 2 were placed at the top of tier, followed by the new DV Bonus and CoC Bonus projects.
- Renewal projects ranked in Tier 2 were identified as projects with lower scoring as the CoC NOFO Ad Hoc ranked renewal project applications based on the overall score from highest score to lowest score.
- The following table displays the CoC Program NOFO Project Priority Listing being recommended by the CoC NOFO Ad Hoc, included as **Item 1. Attachment A**.

Orange County Continuum of Care
FY2024 Continuum of Care Program Notice of Funding Opportunity Priority Listing

Total Annual Renewal Amount (ARA): \$32,801,133
Tier 1 (90% of ARA): \$29,521,020
Tier 2 (10% of ARA + CoC Bonus + DV Bonus Applied for): \$8,413,962

CoC Bonus Funding Available: \$3,936,136
Domestic Violence (DV) Bonus Funding Available: \$3,623,391
CoC Planning: \$1,500,000

Project Ranking	Applicant Name	Project Name	Project Component	Total ARA	Score
1	Interval House	Domestic Violence Transitional Housing- Rapid Rehousing Program	Joint TH-RRH	\$1,018,919	99.4%
2	Interval House	Rapid Rehousing Program	RRH	\$257,331	99.4%
3	Mercy House Living Centers	OC PSH Collaboration Project II - Expansion	PSH	\$2,458,279	95.0%
4	Friendship Shelter, Inc.	Henderson House Permanent Supportive Housing	PSH	\$670,222	94.8%
5	American Family Housing	Permanent Housing 2 FY2024 (Consolidation – Terminating)	PSH	\$627,053	93.2%
6	Families Forward	Rapid Rehousing for Families	RRH	\$615,485	92.4%
7	American Family Housing	Permanent Housing Collaborative FY2024 (Consolidation – Surviving)	PSH	\$403,927	90.5%
8	Mercy House Living Centers	OC PSH Collaboration Project	PSH	\$3,874,353	90.0%
9	Orange County Housing Authority	Jackson Aisle Continuum of Care TRA 2024 Renewal Project	PSH	\$422,110	89.8%
10	Illumination Foundation	Stanton Multi-Service Center 2024	PSH	\$502,365	89.0%
11	Pathways of Hope	PSH for Families	PSH	\$371,107	87.4%
12	Orange County Housing Authority	#1 Consolidated Continuum of Care TRA 2024 Renewal Project	PSH	\$4,910,855	85.0%
13	Mercy House Living Centers	Mercy House - CoC Leasing - Renewal	PSH	\$575,240	84.9%
14	Human Options, Inc.	DV Bonus Project	Joint TH-RRH	\$1,770,856	84.2%
15	Illumination Foundation	Street2Home OC Expansion	PSH	\$2,060,842	83.8%
16	Orange County Housing Authority	#2 Consolidated Continuum of Care TRA 2024 Renewal Project	PSH	\$2,129,192	83.6%
17	Mercy House Living Centers	Mills End and PSH Leasing Consolidation	PSH	\$614,034	83.0%
18	Mercy House Living Centers	Aqua PSH	PSH	\$304,429	79.0%
19	Orange County Housing Authority	#4 Consolidated Continuum of Care TRA 2024 Renewal Project	PSH	\$2,529,678	77.8%
20	Pathways of Hope	FY24 Reallocation - PSH for Seniors (Reallocation)	PSH	\$242,702	
21	County of Orange	Coordinated Entry System SSO Grant 2024	SSO-CES	\$1,481,239	
22	Orange County's United Way	HMIS Consolidated Community Support NOFO 2024	HMIS	\$650,575	
23	Orange County Housing Authority	#3 Consolidated Continuum of Care TRA 2024 Renewal Project	PSH	\$1,030,227	77.4%
			Tier 1 Total	\$29,521,020	
23	Orange County Housing Authority	#3 Consolidated Continuum of Care TRA 2024 Renewal Project	PSH	\$2,219,374	77.4%
24	Friendship Shelter, Inc.	Friendship Shelter Rapid Re-Housing	RRH	\$392,481	76.9%
25	Serving People In Need	CoC Rapid Rehousing 2024	RRH	\$668,258	67.4%
26	Human Options, Inc.	DV Bonus RRH Project (DV Bonus)	RRH	\$1,358,595*	93.5%
27	Mercy House Living Centers	OC PSH Collaboration Project II - Expansion 2 (CoC Bonus)	PSH	\$3,775,254*	91.6%
			Tier 2 Total	\$8,413,962	
				\$37,934,982	

*Final funding amounts subject to change within approved funding priorities and maximum funding eligibility.

Business Calendar – Item #1

Recommended Actions

- a. Approve the selection of proposals submitted in response to the FY2024 CoC Bonus, DV Bonus and Reallocation Request for Proposals (RFP) as recommended by the RFP Review Panel for inclusion in the FY2024 and FY2025 Orange County CoC Program NOFO Application.
 - i. Mercy House Living Centers' PSH project proposal called OC PSH Collaboration Project II – Expansion 2 for \$3,775,254, or an amount not to exceed the maximum eligible funding, as part of the CoC Bonus funding.
 - ii. Human Options Inc.'s RRH project proposal called DV Bonus RRH Project for \$1,358,595, or an amount not to exceed the maximum eligible funding, as part of the DV Bonus funding.
- b. Approve Pathways of Hope's PSH project proposal called FY24 Reallocation – PSH for Seniors in the amount of \$242,702 as part of the reallocation funding.

Business Calendar – Item #1

Recommended Actions

- c. Approve the CoC Project Ranking and Tiering Policy as recommended by the CoC NOFO Ad Hoc.
- d. Approve the CoC Project Priority Listing, including all renewal, consolidated, expansion and new projects, to be included in the Orange County CoC's FY2024 and FY2025 CoC Program NOFO Application as recommended by the CoC NOFO Ad Hoc.

2024 CoC Nominating Ad Hoc Recommendation

Felicia Boehringer, CoC Administrator, Office of
Care Coordination and CoC Nominating
Ad Hoc Membership

Business Calendar – Item #2

2024 CoC Nominating Ad Hoc Recommendation

- Each year, the CoC Board establishes a CoC Nominating Ad Hoc to support the annual review of the CoC Governance Charter (Charter) and facilitate the CoC Board selection process for the CoC Board seats expiring in December.
- During the August 28, 2024, meeting, the CoC Board approved the recommendation to establish the 2024 CoC Nominating Ad Hoc (Nominating Ad Hoc) to facilitate the annual Charter review and nominating and selection process. The Office of Care Coordination supported the CoC Board to recruit for membership, receiving interest via submitted SurveyMonkey interest forms.
- The Nominating Ad Hoc membership includes Andrew Crowe, Scholarship Prep and CoC Board member; Madelynn Hirneise, Families Forward; Beck Levin, Dayle McIntosh Center; Alejandro Santiago Ortega, Orange County United Way; Milo Peinemann, American Family Housing; Dawn Price, Friendship Shelter and CoC Board member; and Ami Rowland, Covenant House California and CoC Board member

Business Calendar – Item #2

2024 CoC Nominating Ad Hoc Recommendation

- As part of the 2023 CoC nomination and selection process, the Office of Care Coordination and CoC Board leadership partnered with a technical assistance provider through the California Interagency Council on Homelessness Racial Equity Action Lab (CA REAL) with a goal to align with recommendations from the C4 Innovations racial equity assessment of the CoC and increase diversity and representation within the CoC Board.
- The CoC Board-approved revised Charter included substantive changes to the CoC Board composition and selection process, such as removing designated seats and replacing with a minimum number of Board members who have specified identities, experiences, and backgrounds.
- The 2023 CoC Nominating Ad Hoc identified the ability to meet all minimum requirements in the 2023 election cycle, even though the Charter provided benchmarks for building a more representative CoC Board membership through two election cycles by January 2025.
- The Nominating Ad Hoc is tasked with carrying forward the work of ensuring the CoC Board membership is diverse and representative in the nomination and selection process for the upcoming Board election.

Business Calendar – Item #2

2024 CoC Nominating Ad Hoc Recommendation

- The Nominating Ad Hoc convened two times from September to October 2024 to review **Sections V.B.1 – V.B.4** of the current Charter, with the support of the Office of Care Coordination, and provided feedback on changes that should be proposed this year, versus changes that should be considered the next time the Charter is reviewed.
- Given the substantive changes made to the Charter in 2023, the Nominating Ad Hoc confirmed it would be best to only **propose minor grammatical, formatting, or clarification-related changes** to the Charter at this time to allow for the new Board composition and nominating and selection process to be facilitated for another election cycle.
- As such, the Nominating Ad Hoc is recommending the proposed redlines as detailed in **Item 2. Attachment A** in the CoC Board agenda packet.

Business Calendar – Item #2

Recommended Action

- a. Approve the recommended changes to the CoC Board responsibilities, composition, nominating and selection process, and qualifications detailed in the Orange County CoC Governance Charter, as recommended by the CoC Nominating Ad Hoc.

Domestic Violence Awareness Month

Sara Behmerwohld, Chief Operations
Officer, Human Options



PREVENT. PROTECT. EMPOWER. TRANSFORM.

Overview of Relationship Violence



OUR MISSION

We ignite social change by educating Orange County to recognize **relationship violence as an issue that threatens **everyone**, advocating for those affected by abuse, extending a safe place for victims and empowering survivors on their journey of healing.**

Statistics & Trends



- On average, nearly **20 people per minute** are **physically abused** by an intimate partner in the United States.
- **1.3 million women** and **835,000 men** are physically assaulted by an intimate partner annually in the US.
- **54%** of Trans people have experienced IPV. The rate of IPV for LGBTQ+ relationships is **double** that of heterosexual relationships.
- DV is the leading cause of women becoming homeless.
- Between **40 – 45% of women** with abusive partners will be sexually assaulted by their abuser during their relationship.
- The National Domestic Violence Hotline saw a 146% increase in digital abuse calls the from 2019–2020.
- **84%** of digital abuse victims said they were also psychologically abused.



**1 in 2 women
& 2 in 5 men
will
experience
DV at some
point in their
lifetime.**

**57%
Of all
homeless
women report
DV as the
immediate
cause of their
homelessness**



WORDS TO KNOW

VICTIM/SURVIVOR


**A PERSON WHO WAS OR IS CURRENTLY EXPERIENCING
ABUSE OR HARM BY ANOTHER PERSON.**

PERSON WHO HARMS/ABUSER

A PERSON WHO CARRIES OUT THE ABUSIVE BEHAVIOR.



WHAT IS RELATIONSHIP VIOLENCE?




A **pattern** of
abusive behaviors
used to
exert **power** &
maintain **control** by
one person over
another

DOMESTIC VIOLENCE AND CHILDREN



- In California, a child witnessing DV is considered child abuse
- **15.5 million children** in the US and 275 million children worldwide live in homes where DV occurred at least once in a year.
- In OC, **36% of calls to report domestic violence are made by children.**





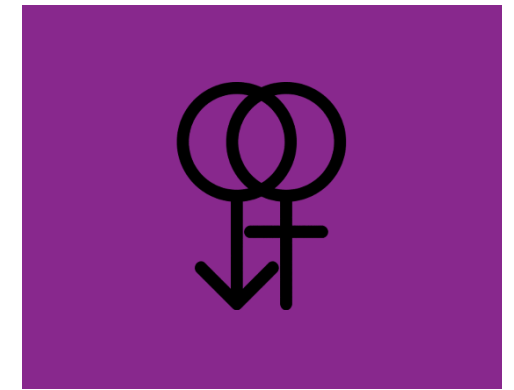
Youth, ages **18–24**,
experience the **highest**
rate of DV of any age
group.

Public Health Institute, 2019

Understanding Relationship Violence & Abuse



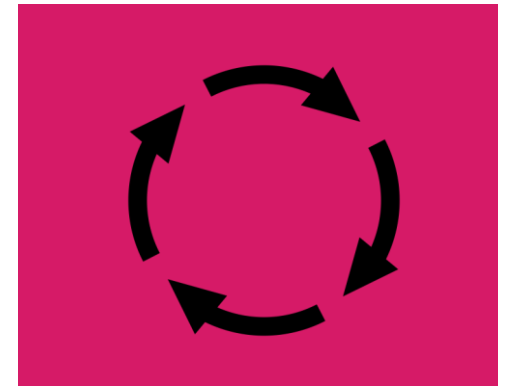
IT'S LEARNED
an intergenerational
pattern of abuse



**DOES NOT
DISCRIMINATE**
found in every
demographic



**HAS A COMPLICATED
RELATIONSHIP**
with alcohol, drugs
and stress



**A PATTERN OF
BEHAVIOR**
never a one-time
occurrence



Power & Control Wheel

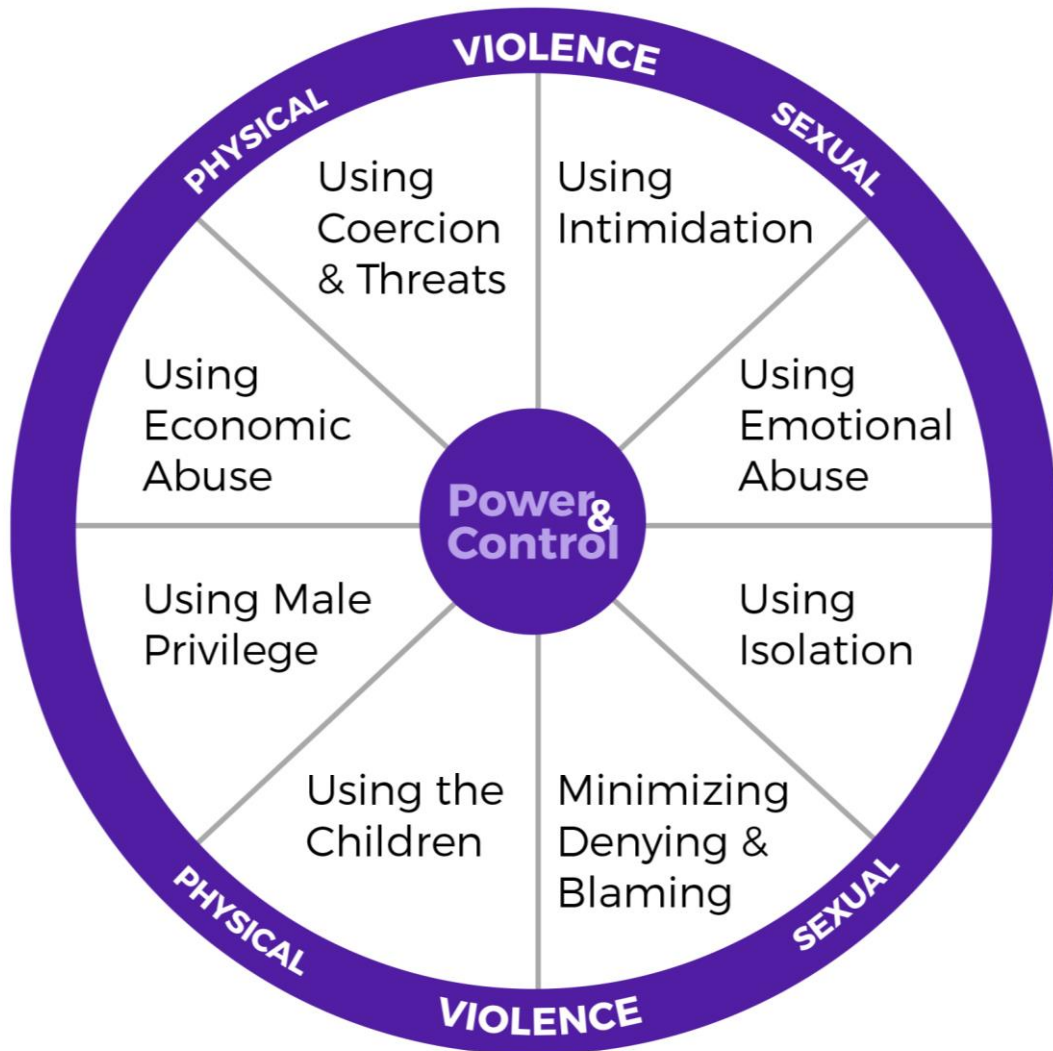


Chart courtesy of the
Domestic Abuse Intervention Project

Types of Abuse

Physical

Verbal

Emotional

Mental/Psychological

Sexual

Financial

Digital/Technological

Spiritual

THE CYCLE OF VIOLENCE





Need for Help

- Have seen a dramatic **increase** in calls for service since 2020.
- Increases in **lethality** of violence (i.e. strangulation)
- **46% increase** in our hotline calls

Barriers To Leaving An Abusive Relationship

- Religion/Spirituality
- Financial Dependence
- Immigration Status
- Expectations/Pressure
- Cultural & Social Norms
- Denial
- Hope
- Fear
- Family/children
- Physical Isolation



RECOGNIZE RESPOND REFER

Effects on the Victim/Survivor

PHYSICAL EFFECTS

Psychosomatic

- Chronic pain
- Gastrointestinal disorders
- Involuntary shaking

Physical Health

- Cardiovascular Issues
- Blood Disorders
- Changes in eating/sleeping patterns

Reproductive

- Unplanned/Forced Pregnancy
 - Miscarriages
- STD's

MENTAL HEALTH EFFECTS

Depressive

- Severe low self-esteem
- Depression
- Suicide attempts

Post – Traumatic Stress Disorder

- Trauma
- Insomnia/Nightmares
- Flashbacks/Triggers

Anxiety

- Fatigue
- Hyper-vigilance
- Excessive worry/fear

ECONOMIC EFFECTS

Poverty

- Lack of financial resources
- Financial abuse

Homelessness

- Lack of affordable housing
 - Long waiting lists
- Lack of steady income

Unemployment

- Harassment
- Inability to focus
- Job instability

RESOURCES

DV Hotlines in OC:

- Human Options **877.854.3594**
- Interval House 714.891.8121
- Radiant Futures 714.992.1931
- Laura's House 949.498.1511

National
Domestic
Violence
Hotline
800.799.7233

In case of an
emergency, always
call **911!**

If you or someone you know is abusive towards their partner, it is important to get help!

Approved DV/ anger mgmt. program,
through your county probation department

714.569.2000

More Human Options Workshops

- Overview of DV
- Effects of DV on Children
- Domestic Violence and the Workplace
- Domestic Violence and Healthcare Settings
- 40 Hour Domestic Violence Advocate Training
- Teen Dating Violence & Healthy Relationships



The Impact of DV Bonus Funding

AWARENESS MONTHS



**OCTOBER
IS
DOMESTIC
VIOLENCE
AWARENESS
MONTH**

**FEBRUARY
IS
TEEN DATING
VIOLENCE
AWARENESS
MONTH**

DOMESTIC VIOLENCE AWARENESS MONTH



#SAFELOVE is...
cultivating healthy
relationships where we
are Safe, Empowered,
and Free from fear.

HUMAN  **OPTIONS**
PREVENT. PROTECT. EMPOWER. TRANSFORM.

#SAFELOVE



www.Humanoptions.org/DVAM2024

VISIT OUR WEBSITE OR SCAN THE QR
TO GET INVOLVED.



HUMAN OPTIONS

PREVENT. PROTECT. EMPOWER. TRANSFORM.

Thank you!



Contact us!

Preventioneducation@humanoptions.org

Follow us on social media!

[@humanoptions](#)

humanoptions.org    

CoC Vision Ad Hoc Update

Sarah Jones, CoC Manager, Office of
Care Coordination and Tim Shaw, Chair

Business Calendar – Item #4

CoC Vision Ad Hoc Update

- In 2024, the Office of Care Coordination contracted with ACStrategies consultant Aubrey Sitler for technical assistance and consulting services regarding the CoC Board Leadership Vision and Objectives
- Recognizing the CoC Board Leadership Vision and Objectives work would be an ongoing process, consulting support was identified to support 1) re-convening the **CoC Vision Ad Hoc** with returning and new members; 2) Developing **system-level implementation tools**; and 3) **Prioritization** of strategies and actions to achieve developed objectives
- CoC Vision Ad Hoc has met six times from July – October 2024.
- CoC Vision Ad Hoc membership:
 1. David Gillanders, Pathways of Hope
 2. Shakoya Green Long, Thomas House Family Shelter
 3. Marisol Johnson, Dayle McIntosh Center
 4. Dr. Tiffany Mitchell, Orangewood Foundation
 5. Nishtha Mohendra, Families Forward and CoC Board member
 6. Angela Mooney D'Arcy, Acjachemen Tongva Land Conservancy
 7. Jason Phillips, CoC Board member
 8. Khloe Rios-Wyatt, Alianza Translatinx
 9. Tim Shaw, CoC Board Chair

Business Calendar – Item #4

CoC Vision Ad Hoc Update



Ad Hoc Meetings: Highlights



Next Steps: Receiving Feedback
on Proposed Plan



Goal: Bring to the Board for
Review and Adoption

Next Meeting:
Special meeting on
Tuesday, November 5, 2024,
from 3:00 p.m. – 5:00 p.m.

