

ORANGE COUNTY
CONTINUUM OF CARE BOARD
Wednesday, September 24, 2025
2:00 p.m. – 5:00 p.m.

Location:

**County Administration South (CAS) Building
Conference Center
425 West Santa Ana Blvd. Room 104/106
Santa Ana, CA 92701-4599
[Click Here](#) for parking information.**

Virtual Meeting Option*:

**Zoom Meeting Link: [Click here for meeting link](#)
Join by phone: +1 669 444 9171
Webinar ID: 948 5702 2698**

****Listen-in option only***

MINUTES

Board Members

LaVal Brewer, South County Outreach
Judson Brown, City of Santa Ana
Dr. Kelly Bruno-Nelson, CalOptima Health
Andrew Crowe, Scholarship Prep
Nichole Gideon, Individual [Secretary]
Shakoya Green Long, Thomas House Family Shelter
Becks Heyhoe-Khalil, OC United Way
Marisol Johnson, Dayle McIntosh Center
Sandra Lozeau, City of Anaheim
Sammie MarTínez, Individual
Melanie McQueen, PATH

Dr. Tiffany Mitchell, Orangewood Foundation
Nishtha Mohendra, Families Forward [Vice Chair]
Robert "Santa Bob" Morse, Individual
Talesha Payne, Individual
Jason Phillips, Individual
Dawn Price, Friendship Shelter
Maricela Rios-Faust, Human Options
George Searcy, Individual
Tim Shaw, Individual
Dr. Shauntina Sorrells, Individual [Chair]

In compliance with the Americans with Disabilities Act, and County Language Access Policy, those requiring accommodation and/or interpreter services for this meeting should notify the Office of Care Coordination 72 hours prior to the meeting at (714) 834-5000 or email CareCoordination@ceo.oc.gov. Requests received less than 72 hours prior to the meeting will still receive every effort to reasonably fulfill within the time provided.

Supporting documentation is available for review by the public at least 72 hours prior to regular meetings and at least 24 hours prior to special meetings of the Continuum of Care (CoC) Board. Those wishing to review supporting documentation can visit the CoC Webpage [here](#) or the lobby of the County Administration North (CAN) Building, located 400 West Civic Center Drive, Santa Ana, CA 92701-4599, and request a copy of the

meeting materials from the Office of Care Coordination during normal business hours of 8:00 a.m. – 5:00 p.m. Monday through Friday (excluding holidays).

Call to Order – Dr. Shauntina Sorrells, Chair

Chair Dr. Shauntina Sorrells called the meeting to order at 2:05 p.m.

Board Member Roll Call – Nichole Gideon, Secretary

Present: LaVal Brewer, Judson Brown, Dr. Kelly Bruno-Nelson, Andrew Crowe, Nichole Gideon, Shakoya Green Long, Becks Heyhoe-Khalil, Sammie MarTínez, Melanie McQueen, Dr. Tiffany Mitchell, Nishtha Mohendra, Robert “Santa Bob” Morse, Jason Phillips, Dawn Price, Maricela Rios-Faust, George Searcy, Tim Shaw, and Dr. Shauntina Sorrells

Absent Excused: Marisol Johnson and Sandra Lozeau

Absent: Talesha Payne

Becks Heyhoe-Khalil arrived during Public Comments. Sammie MarTínez arrived during Business Calendar Item 1. Melanie McQueen left during Business Calendar Item 4. Dr. Kelly Bruno-Nelson left during Business Calendar 6 and did not vote on Business Calendar Item 5.

Public Comments: Members of the public may address the CoC Board on items listed within this agenda or matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board. Members of the public may address the CoC Board with public comments on agenda items in the business calendar after the agenda item presentation. Comments will be limited to three minutes. If there are more than five public speakers, this time will be reduced to two minutes. Members of the public utilizing interpreter services will be given double the amount of time to provide public comment.

To address the CoC Board, members of the public who are attending in person are to complete a Request to Address the CoC Board form prior to the beginning of each agenda item and submit it to CoC Board staff. Staff will call your name in the order received.

Members of the public, including those listening in via the virtual meeting option, may also submit public comment by emailing CareCoordination@ceo.oc.gov. All comments submitted via email at least 24 hours before the start of the CoC Board meeting will be distributed to the CoC Board members for their consideration and all comments submitted prior to the meeting will be added to the administrative records of the meeting. Please include “CoC Board Meeting Comment” in the email subject line.

Public Comment:

- Paul Hyek shared that the City of Fullerton and City of Cypress has community centers open during regular business hours offering lunches, social functions, classes and exercise programs specifically for older adults. Additionally, the City of Fullerton and City of Anaheim provide access via OC Taxi which can be used to attend their city programs. Paul Hyek emphasized the need for Community Emergency Response Teams (CERT) volunteers to support shelter operations, particularly at the County of Orange’s Yale Navigation Center and Bridges at Kramer Place shelters, to improve management and overall effectiveness.

Board Member Comments: Members of the CoC Board may provide comments on matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board.

- Maricela Rios-Faust shared updates from the recent Domestic Violence (DV) Committee, highlighting a recent presentation on Rapid Rehousing (RRH) from PATH on designating housing opportunities specifically for individuals within the Survivor Coordinated Entry System (SCES). Maricela Rios-Faust celebrated the successes of WISEPlace and the Santa Ana Housing Authority (SAHA), noting that certain barriers, such as chronic homelessness requirements, are being waived to expand access. Maricela Rios-Faust also mentioned the work the DV Committee is doing in tangent with the HELP Act, which aims to align CoC and State Goals. Additionally, Maricela Rios-Faust shared they will be presenting alongside Zulima Lundy at the upcoming Strengthening Ties for Survivors: DV Providers and CoC Convening 2025.
- Becks Heyhoe-Khalil announced plans for the upcoming Hunger and Homelessness Awareness Week, taking place on Saturday, November 15, 2025, in partnership with the Orange County Soccer Club, the campaign titled “The Person in Front of You” will launch a large-scale community engagement effort.
- Jason Phillips read the names of individuals who have passed experiencing homelessness in July 2025, in remembrance and recognition.

BUSINESS CALENDAR

1. **HomeAid Family Care Center Update** – Gina Cunningham, Executive Director, HomeAid Orange County and Los Angeles

Business Calendar Item 1 was postponed to the October 22, 2025, CoC Board Meeting.

2. **Orange County CoC Fiscal and Resource Mapping Kick-Off** – Meadow Robinson, Sr. Directing Attorney – Team Lead, Homebase

Due to the postponement of Business Calendar Item 1, Business Calendar Item 2 was moved to Item 1 on the agenda.

Meadow Robinson introduced Homebase, a nonprofit technical assistance provider with over 30 years of experience in the homeless service sector. Additionally, moving into the work Homebase will be doing in relation to the contracted project of capturing Orange County’s CoC Fiscal and Resource Mapping. The goal is to identify gaps, assess how resources are being utilized and guide future strategic investments. Meadow Robinson also shared that a survey will be going out to all CoC Board Members to gain further insight and feedback for desired outcomes aimed at understanding how funding flows into the homeless response system. Also, intended to help shape the direction of the project by capturing the hopes, priorities and insights of stakeholder.

Chair Dr. Shauntina Sorrells emphasized the importance of this effort, underscoring the need to understand the purpose behind the CoC’s work and the impact for its funding. Also encouraging CoC Board Members to participant and engage with the process, so the Board can gain more clarity on what is working and what isn’t and contribute to a more informed and effective system-wide response.

Board Member Discussion:

- Dr. Kelly Nelson-Bruno raised a clarifying question about the scope of the funding analysis asking whether it would focus solely on CoC dollars or also include private and nonprofit sources?
- Sammie MarTínez expressed interest in understanding what funding gaps might look like from this study, requesting concrete examples to help illustrate the issue.

- Tim Shaw thanked the Office of Care Coordination (OCC) for their efforts and acknowledged the long process to find a consultant to do this work. Tim Shaw expressed support in participating in this initiative moving forward.
- Becks Heyhoe- Khalil expressed that Orange County United Way is also conducting a new cost study in partnership with the University of California, Irvine (UCI), aimed at analyzing how much money is currently being spent on homelessness and offered to collaborate with Homebase. Additionally, shared similar goals with existing efforts and seeks to foster connection and mutual support among stakeholders.
- George Searcy also volunteered support in this initiative and asked about the membership structure of the ad hoc committee, specifically whether the membership would follow previous CoC Board ad hoc membership and come to the Board for approval.
- Nichole Gideon requested clarification on the time commitment expected from the ad hoc committee members
- Dawn Price raised a broader question about the scope of the initiative, noting the distinctions between the CoC, OCC, and Orange County efforts. Dawn Price asked whether the analysis would include departments like Health Care Agency (HCA) that may not typically be involved and emphasized the importance of willingness and collaboration. Dawn Price also suggested including a question in the survey to capture who CoC Board members think should be included in the project funding analysis, noting that not all funding will be captured or willing to participate.
- Chair Dr. Shauntina Sorrells requested Orange County Departments are also involved in the initiatives and emphasized how they connect with the homeless services system response.

3. CoC Notices of Funding Opportunity (NOFOs) – Felicia Boehringer, Interim CoC Manager, and Zulima Lundy, Director of Operations, Office of Care Coordination

Felicia Boehringer provided an update on the CoCBuilds NOFO application submission, noting significant changes in criteria for eligibility and how awards will be determined, emphasizing that applications not awarded by the end of September 2025 would expire, underscoring the urgency of the process. Additionally, shared updates on the 2025 CoC Program NOFO with minimal insight into potential upcoming changes, developments or application status.

Zulima Lundy contributed valuable context by presenting federal legislative updates, for the OC CoC with best- and worst-case scenarios. Zulima Lundy outlined the potential federal government shutdown and ongoing advocacy efforts taking place across the county, state, and county to elevate the negative consequences if funding is not allowed in its current capacity.

Chair Dr. Shauntina Sorrells asked the CoC Board for a ten minute break. Robert “Santa Bob” Morse motioned. Jason Phillips seconded. The meeting went on break at 3:34 p.m. Chair Dr. Shauntina Sorrells called the meeting to order at 4:45 p.m.

Public Comment:

- Timothy Huynh from Mercy House, shared concerns regarding Permanent Supportive Housing (PSH) projects, highlighting clear warning signs with funding moving towards transitional shelter, outreach and other policy changes. Mercy House currently operates site-based units designated for individual experiencing chronic homelessness, but many residents could be at risk of losing their housing due to lease termination if funding shifts and the organization has less than a year to prepare for these impacts. Timothy Huynh emphasized that the intent is not to sound alarmist, but to underscore the urgency of this situation. Additionally referencing how Public Housing Authorities (PHAs) responded to Emergency Housing Voucher (EHV) funding gaps and stressed the need for similar coordinated

response to address PHS Challenges. Timothy Huynh called for continued and urgent planning around PSH and how other funding like Proposition 1 funding can ensure long-term stability and support vulnerable populations.

Board Member Discussion:

- Dawn Price raised concerns about the sustainability of PSH units currently funded through subcontractors. Dawn Price explained that the leases held by Mercy House require additional payments, and if funding runs out, approximately 230 individuals could be displaced and return to homelessness. Additionally, some of the providers are thinking of switching to month-to-month leases in case funding runs out. Dawn Price requested the formation of an ad hoc committee to address this concern and conduct contingency planning, urging that proactive steps need to take place. Dawn Price questioned how efforts would align with Homeless Housing, Assistance and Prevention (HHAP) funding and stressed that without immediate action, critical gaps may remain unaddressed.
- Becks Heyhoe-Kahlil underscored the importance of contingency planning and highlighting ongoing collaboration with Orange County United Way (OCUW) and National Alliance to End Homelessness (NAEH). Furthermore, noted participation in meetings with the Congressional OC Delegation around the CoC Program NOFO, housing vouchers, and impacts to cuts of funding for the Orange County CoC. Becks Heyhoe-Kahlil worked with Orange County 2-1-1 (211OC) and Homeless Management Information System (HMIS) to gather data on success rates, housing retention and increase in income to help showcase the work being done in the OC CoC. These efforts have led to Congressional Representatives requesting talking points and messaging to potentially provide support with funding fights. Becks Heyhoe-Kahlil proposed a joint letter that can be sent to the Congressional OC Delegation and encouraged CoC Board Members to sign on and support OCUW initiatives.
- Tim Shaw echoed the urgency and expressed the group to move quickly on creating a plan, supporting circulating the advocacy letter from OCUW as quickly as possible to ensure this is done decisively.
- Maricela Rios-Faust reflected on the complexity of funding gaps, noting that some connections may not be immediately obvious but are still important to consider, emphasizing the need to anticipate not only current gaps but also future vulnerabilities, especially as HHAP funding may be at risk in future cycles within the State. Maricela Rios-Faust suggested establishing quarterly check-ins to gather feedback from various entities, learn from best practices, and better understand the evolving landscape of homelessness in OC. Maricela Rios-Faust stressed the importance of education and collaboration across the sector through this advocacy.
- Nishtha Mohendra asked if the scope of the CoC Program NOFO Ad Hoc can be updated to focus on fiscal contingency planning? Nishtha Mohendra highlighted the importance of acting now, especially as many members of the public are asking for creative ways to utilizing limited HHAP funding. Nishtha Mohendra proposed identifying tangible solutions by the October or November CoC Board meeting to ensure long-term viability of funding programs.
- Chair Dr. Shauntina Sorrells shared insight from the HHAP Program Ad Hoc and explained that each round of HHAP funding has very different eligibility of use and future funding could not be viable for filling in gaps with federal funding. Dr. Shauntina Sorrells noted that fewer people may receive funding moving forward and that the current HHAP Program Ad Hoc that is reviewing Round 5 can take this conversation into consideration as they grapple with their recommendation for allocating the funding.

4. HMIS Lead Updates – Erin DeRycke, Director, Data Analytics, 211OC, OCUW

Due to time restrictions, Business Calendar Item 4 was moved to Item 5 on the agenda.

Erin DeRycke provided an update on the Longitudinal Systems Analysis (LSA), highlighting different trend from the past four years; noting that many clients reflected in the data are not experiencing homelessness for the

first time, which points to their vulnerability and the importance for supportive services along with housing. Erin DeRycke explained that some individuals have lower service needs and are more likely to achieve successful outcomes when placed in housing, but the majority represent a significant high level of need to be serviced. Erin DeRycke discussed where clients are most frequently accessing services and depending on where they access services, the level of services has fluctuated significantly. Erin DeRycke concluded with updates on ongoing data request and shared information about upcoming meetings and trainings.

5. CoC Strategic Plan Implementation – Dr. Shauntina Sorrells, Chair; Nishtha Mohendra, Vice Chair; and Nichole Gideon, Secretary

Due to time restrictions, Business Calendar Item 5 was moved to Item 4 on the agenda.

Chair Dr. Shauntina Sorrells provided a summary of the CoC Strategic Plan (Strategic Plan) timeline, context around the ongoing process of identifying Strategy Owners and the space in which decisions can be made without needing the CoC Board to come together to push Actions along. Chair Dr. Shauntina Sorrells explained that the CoC Strategic Goals were approved during the August 27, 2025, CoC Board meeting and this would be the approval of the Strategies to be prioritized during Year 1 of the CoC Strategic Plan implementation.

Recommended Action b: Approve the following recommended Strategies to be prioritized during Year 1 of the CoC Strategic Plan implementation, from October 1, 2025, through September 30, 2026:

- (1) Assess the staff training landscape and needs to develop a plan to fill gaps, align practices, ensure accountability in using best practices, and deliver on the promise to ensure people feel like they're being treated with dignity and respect. *(See Objective 1A)*;
- (2) Review and update Written Standards to more intentionally embed key principles, align with evidence-based approaches, and support achieving system performance goals *(See Objective 1B)*;
- (3) Embed deeper support for people with lived experience to get compensated, gain expertise, and hold decision-making power *(See Objective 1D)*;
- (4) Develop or adopt a policy agenda to measurably improve the resources and performance of the CoC *(See Objective 2D)*;
- (5) Develop and implement data collection and analysis processes that seek to hear people's experiences in the system, understand holistic system performance, and address gaps in our understanding of people's experiences and outcomes *(See Objective 3A)*;
- (6) Conduct a strategic coordinated investment planning process to map current funding resources, analyze current funding impacts, and identify gaps *(See Objective 4B)*; and
- (7) Conduct a Coordinated Entry System evaluation *(See Objective 5b)*.

LaVal Brewer motioned to approve Recommended Action b. George Searcy seconded the motion. During discussion, a substitute motion was introduced by Tim Shaw.

Substitute Motion: Approve Recommended Action b, with the addition of an eighth Year 1 Strategy focused on the process and planning of methodology to develop an ongoing plan to evaluate the CoC Board and Collaborative Applicant, as stated in Strategic Aim 5, Objective 5B, Action 5B1.

Tim Shaw motioned to approve the Substitute Motion. Robert "Santa Bob" Morse seconded the motion. LaVal Brewer, Judson Brown, Andrew Crowe, Nichole Gideon, Shakoya Green Long, Becks Heyhoe-Khalil, Sammie MarTínez, Melanie McQueen, Dr. Tiffany Mitchell, Nishtha Mohendra, Robert "Santa Bob" Morse, Jason Phillips, Dawn Price, Maricela Rios-Faust, George Searcy, Tim Shaw, and Dr. Shauntina Sorrells voted yes. The substitute motion passed.

Board Member Discussion:

- Tim Shaw suggested incorporating best practices and establishing a formal evaluation process, noting that the CoC Board has never implemented a system to assess its own performance. Tim Shaw emphasized the importance of benchmarking, transparency, proper fund allocation and prioritization, pointing out that the Collaborative Applicant has also never been formally evaluated and expressed concern about delaying this effort until Year 3 of the CoC Strategic Plan implementation. Tim Shaw suggested that these evaluations happen in Year 1 and offered to support as the Owner and suggested adding this under Strategic Aim 5, Objective B1 with a strategic focus on process and methodology, this is to ensure the effort does not get postponed or lost. Tim Shaw offering framing distinctions between advocacy and activism, emphasizing the importance of balancing both.
- Nishtha Mohendra asked if Strategic Aim 5, Objective B1 can be read aloud. Nishtha Mohendra suggested that concerns about funding align within the Strategic Plan, particularly in adopting a policy agenda informed by advocacy work; and if approved like-minded providers are identified over the next month to bring back recommendation to the CoC Board in October. Nishtha Mohendra emphasized the need to prioritize this request and to pause other efforts if necessary and engage in planning exercise that support this contingency planning direction.
- Dawn Price expressed appreciation for the Strategic Plan but questioned whether the urgency of the funding issues belongs in the CoC Strategic Plan. Dawn Price expressed that it should be addressed separately, with the first steps aligning but not exclusively within.
- Becks Heyhoe-Khalil highlighted the tension between advocacy and policy development, while the urgency aligns it might fit into different parts of the Strategic Plan. Becks Heyhoe-Khalil noted that asking providers to move away from best practices and ongoing supportive services, case management, and harm reduction could potentially impact 1,400 individuals not including those in Rapid Rehousing (RRH), elevating the urgency being extremely significant.
- Judson Brown reinforced the urgency, stating that HHAP funding alone will not resolve the crisis, and in the coming weeks, the CoC funds are in limbo as everyone waits for the CoC Program NOFO to be released. Judson Brown also noted that HHAP should consider utilizing and reallocating funding for immediate contingency planning, specifically highlighting the over \$15 million in unobligated funds waiting to be obligated.
- Maricela Rios-Faust noted the interconnectedness of provider efforts and system performance. Additionally, providers are actively responding current challenges, and their work directly impacts the system overall. Maricela Rios-Faust suggest this issue be brought into the Strategic Plan to support with long-term planning.
- Nichole Gideon emphasized the importance of incorporating the Lived Experience into the conversation, urgency action be taken to address potential cuts to PSH. Nichole Gideon raised concerns about how much notice is being given to individual who might be impacted, especially those who have spent many years housed and face returning to the street.
- Chair Dr. Shauntina Sorrells raised the question of whether contingency planning fits within the current Strategic plan, noting that the CoC Program NOFO Ad Hoc might be a suitable place to continue these conversations. Chair Dr. Shauntina Sorrells suggested the Office of Care Coordination explore recommending the use of unobligated funds for future initiatives, and that if the Strategic Plan is approved today these initiatives would start October 1, 2025. Chair Dr. Shauntina Sorrells stressed the importance of supporting providers and acknowledged widespread concerns from individuals learning about potential cuts and losing their housing. Chair Dr. Shauntina Sorrells explained that the CoC needs to respond to what members are hearing and seeing on the ground.

6. HHAP Program Update – Zulima Lundy, Director of Operations, and Felicia Boehringer, Interim CoC Manager, Office of Care Coordination

Due to time restrictions, Business Calendar Item 6 was moved to Item 2 on the agenda.

Doug Becht provided background on HHAP as a non-competitive funding stream allocated to California CoCs, Counties and the 14 largest cities, which means that the County of Orange, Orange County CoC, and the City of Santa Ana, Anaheim and Irvine all get HHAP funding. The funding supports the homeless services system and strengthens the broader safety net including shelter support. Doug Becht highlighted that HHAP spans roughly 7 rounds of funding, with overlapping grant terms, changing eligibility criteria, and signification variations in grant funding sizes. Doug Becht noted the importance of thoughtful and conservative planning, especially considering the COVID-era surplus of funding. Doug Becht shared high-level data on expenditures across HHAP rounds and emphasized the distinction between unobligated and obligated funds. Doug Becht noted that the current HHAP RFP is analyzing the shifting landscape of existing programs to determine which could be leveraged for specific funding opportunities in the future.

Zulima Lundy provided updates from the current HHAP Program Ad Hoc, noting strong participation. Zulima Lundy confirmed that the HHAP Round 6 application has been submitted and emphasized the importance of establishing a Memorandum of Understanding (MOU) to clearly delineate how each funding stream will be used. This MOU is tied to the Homeless Community Action Plan and is pending approval from the California Department of Housing and Community Development (HCD). Zulima Lundy also discussed the timeline for bringing the MOU to the Board for approval and noted that Senate Bill 158 legislation is currently in progress, which will shape HHAP Round 7.

Public Comments:

- Timothy Huynh from Mercy House has collaborated with the North SPA to deliver essential services. Further, the organization currently serves over 400 individuals and has successfully placed 68 participants into housing opportunities. Timothy Huynh emphasized the importance of continued support and allocation of HHAP funds to sustain and expand these efforts.
- Andre Abrantes shared that The Salvation Army operates 100 beds at the Placentia Navigation Center, highlighting the center's role in providing access to shelter, food, showers, and medical care. Andrew Abrantes shared success stories, including a veteran who transitioned from living in a car to stable housing. Additionally, that collaboration between operators and cities has led to transformative outcomes. Andre Abrantes urged continued support from the City of Placentia and the North SPA.
- Hannah Shin Heydorn from the City of Stanton emphasized that the North SPA continued to operate two regional navigation centers in partnership with cities like Stanton, and recent expansions including three new project beds through collaborations with Orange County and Jamboree. Hannah Shin Heydorn offered statistics to the centers operations including supportive services, onsite professional, collaborated providers, workforce placements, housing offered and retention rate. Hannah Shin Heydorn encouraged that HHAP funding be used to sustain and grow the North SPA Navigation Centers.
- Jim Sadro from the City of La Habra shared those 12 cities in the North SPA collaborated to provide 250 beds, in a regional effort to support people with lived experience in partnership with the County of Orange contributions. Jim Sadro shared that the annual funding has declined while operational cost has risen to a \$4.2 million budget needed to be sustained. Jim Sadro stressed that cities must continue contributing more funds and wanted that some may reconsider their participation without adequate funding support many services will come to an end.
- Jennifer Lampman from the City of Placentia noted that expanded shelter beds and improved reservations systems have contributed to connecting individuals to navigation centers through outreach and services with improved software tools. Jennifer Lampman explained the system integration and collaboration with providers like Path for Hope and CalOptima specifically support with those at risk of homelessness. Jennifer Lampman stated that over a three-month period, 421

individuals were serviced with positive outcomes, evaluated by CSUF, and helped reunite families and stabilize 744 individuals.

- Aaron France from the City of Buena Park emphasized the need for 150 beds in Buena Park and continued collaboration within the North SPA and provided feedback from various departments supporting the expansion of 250 beds to alleviate immediate needs for those experiencing homelessness. Aaron France advocated for funding for these North SPA operations since they enhance oversight, financial transparency, and strategic planning. Aaron France restated that a \$4.2 million budget for the project cost are why there is urgency for HHAP funding to be allocated to North SPA to sustain the good work already underway.

Board Member Discussion:

- Melanie McQueen requested clarification regarding the three funding buckets presented under HHAP. Melanie McQueen asked for specific examples and breakdown of eligible program types associated with each funding category.
- Tim Shaw addressed the complexity of navigating multiple funding streams and the challenges they pose. Tim Shaw noted that many who shared in public comments are deeply engaged in both the CoC and the development of a policy agenda; however, Tim Shaw wanted that efforts often get bottlenecked in crisis response, with funding pools focused on short-term emergencies. Tim Shaw stressed that crisis response is not sustainable especially when talking about funding shelters, outreach and permanent housing, Tim Shaw called for a shift towards flexibility, sustainability, and long-term planning; expressing the hope for deeper collaboration to avoid the cycle of feast and famine and to ensure resources are used strategically. Tim Shaw wanted to share that the goal is to align city level work with the broader policy agenda and continue building a system that works.
- Chair Dr. Shauntina Sorrells acknowledged the contributions of those involved and expressed gratitude for their continued support and collaboration. Chair Dr. Shauntina Sorrells emphasized the importance of learning together and building on shared efforts.

7. Orange County Homelessness Updates – Doug Becht, Director, and Jasmin Miranda, Interim CoC Administrator, Office of Care Coordination

Doug Becht provided several System of Care updates during the meeting and highlighted the Same Day Solutions Fair (SDSF) program taking place at the HUB Resource Center at the City of Orange, emphasizing its role in supporting local efforts. Doug Becht also shared progress on the current Shelter Operations and Services Request for Proposal (RFP), offering insight into how services are evolving. Doug Becht discussed outcomes from the recent Joint Special Meeting and underscored the significance of the Commission to Address Homelessness, noting its growing influence and the various locations where its work it is taking shape. Additionally, introducing the small-scale housing submission designed to engage a wide range of stakeholders, including those with differing perspective and roles.

Jasmin Miranda provided CoC updates on the early planning for the 2026 Point-in-Time (PIT) Count. Jasmin Miranda also outlined the Non-Elderly Disabled (NED) Housing Vouchers being provided through referrals from the Orange County Housing Authority (OCHA). Additionally, sharing upcoming CoC activities for the rest of the 2025 Calendar Year. Jasmin Miranda also stressed the importance of ensuring everyone that is an individual and agency member have the most updated authorized representatives and contact to prepare for the upcoming CoC Board Election. Finally, highlighting employment opportunities opening at the Office of Care Coordination.

Meeting adjourned at 4:56 p.m.

8. **Next Meeting:** Wednesday, October 22, 2025, from 2:00 p.m. – 5:00 p.m.