



**COUNTY OF ORANGE**  
**OFFICE OF CARE**  
**COORDINATION**

**Policies, Procedures and Standards  
(PPS) Committee Special Meeting  
November 10, 2025**

# **Welcome and Introductions**

## Nishtha Mohendra, Chair

# Public Comments

# Consent Calendar

# Consent Calendar

## Recommended Action

1. Approve the PPS Committee Meeting Minutes from October 14, 2025.

# Business Calendar

# **2-for-1 Match Policy Recommendation**

Felicia Boehringer, Interim CoC Manager,  
Office of Care Coordination

## 2-for-1 Match Policy

- The Office of Care Coordination (OCC), as the Coordinated Entry System (CES) Lead for the County of Orange Continuum of Care (CoC), utilizes the CES Policies and Procedures to guide the prioritization and match process to connect households to housing through CES.
- Typically, this includes matching a single household, to a single unit, however, circumstances exist where housing providers have requested multiple or 2-for-1 matches (i.e., longstanding vacancies, to meet financing deadlines for new properties at the end of the lease-up process).
- While no formal policy or guidance currently exists within the CES Policies and Procedures, this practice was allowed to occur in a few instances to mitigate the amount of time a unit was left vacant.
- As this practice began to be used more frequently in 2024 and 2025, some of the Public Housing Authorities requested for a formal policy or guidance to be issued.
- OCC, as the CES Lead, developed a draft 2-for-1 Match Policy (Policy) for housing providers that wish to opt-in to this process.



## 2-for-1 Match Policy

- **Purpose:** To establish the criteria and steps for the 2-for-1 match process, ensuring transparency for participants involved.
  - In creating this guidance, OCC considered partner feedback around the lease-up and turnover process, prior practice of these matches in this and other communities, and the experience of participants in this process.
- **Goals of Policy in Practice:** Provide a person-centered and trauma-informed approach, ensuring existing housing programs are utilized to the highest extent possible and enabling success for new housing programs to attract continued support from the local development community to create more housing.

## 2-for-1 Match Policy

### Timeline of Review and Approval

- **July 9, 2025:** Policy first presented to the CES Steering Committee
- **July 10 – July 25, 2025:** Public feedback period
- **September 3, 2025:** Policy presented to the Lived Experience Advisory Committee (LEAC) for overview and discussion, with updates made based on feedback received
- **September 3, 2025:** Policy reviewed by CES Steering Committee and recommended for approval by the LEAC, with some changes.
- **October 1, 2025:** Policy reviewed by LEAC and recommended for approval by the PPS Committee as proposed.

## 2-for-1 Match Policy

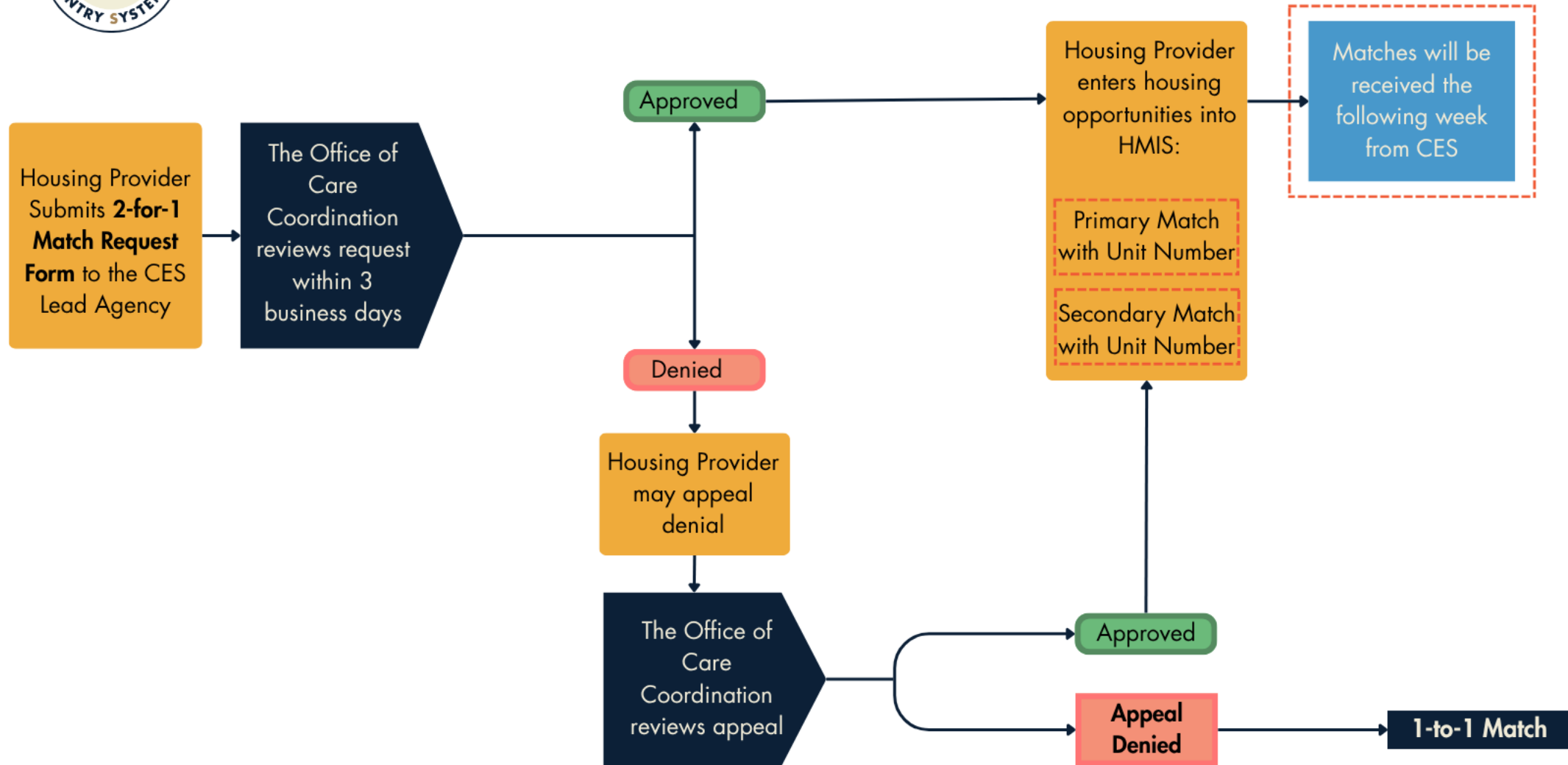
- Following the September 3, 2025, LEAC meeting, OCC presented the revised draft Policy to the CES Steering Committee.
- During the September 3, 2025, CES Steering Committee, discussion centered around the policy scenarios and criteria for requesting a 2-for-1 match, noting challenges that components of the current draft policy could pose specifically to housing providers.
- CES Steering Committee recommended to approve the proposed Policy for review and approval by the LEAC, with additional changes as detailed below, and reflected in the draft Policy in **Attachment B**.
  - **Scenarios for Requesting a 2-for-1 match:**
    - Allow requests to be made if unit has been vacant or in possession of the housing provider for a minimum of 15 days and if the unit is move-in ready.
  - **Criteria for 2-for-1 Match Requests:**
    - For secondary match – the requesting housing provider will provide the Secondary match a housing opportunity in their respective housing inventory, with the next available unit, and with the *goal* of housing the Secondary match within 45 days.

## 2-for-1 Match Policy

- The revised draft Policy was reviewed and approved by the LEAC on October 1, 2025, for PPS Committee review and approval.
- If approved, the Policy will be shared with the CoC Board membership for final approval.
- The flow of the Policy in practice can be viewed on the next two slides.

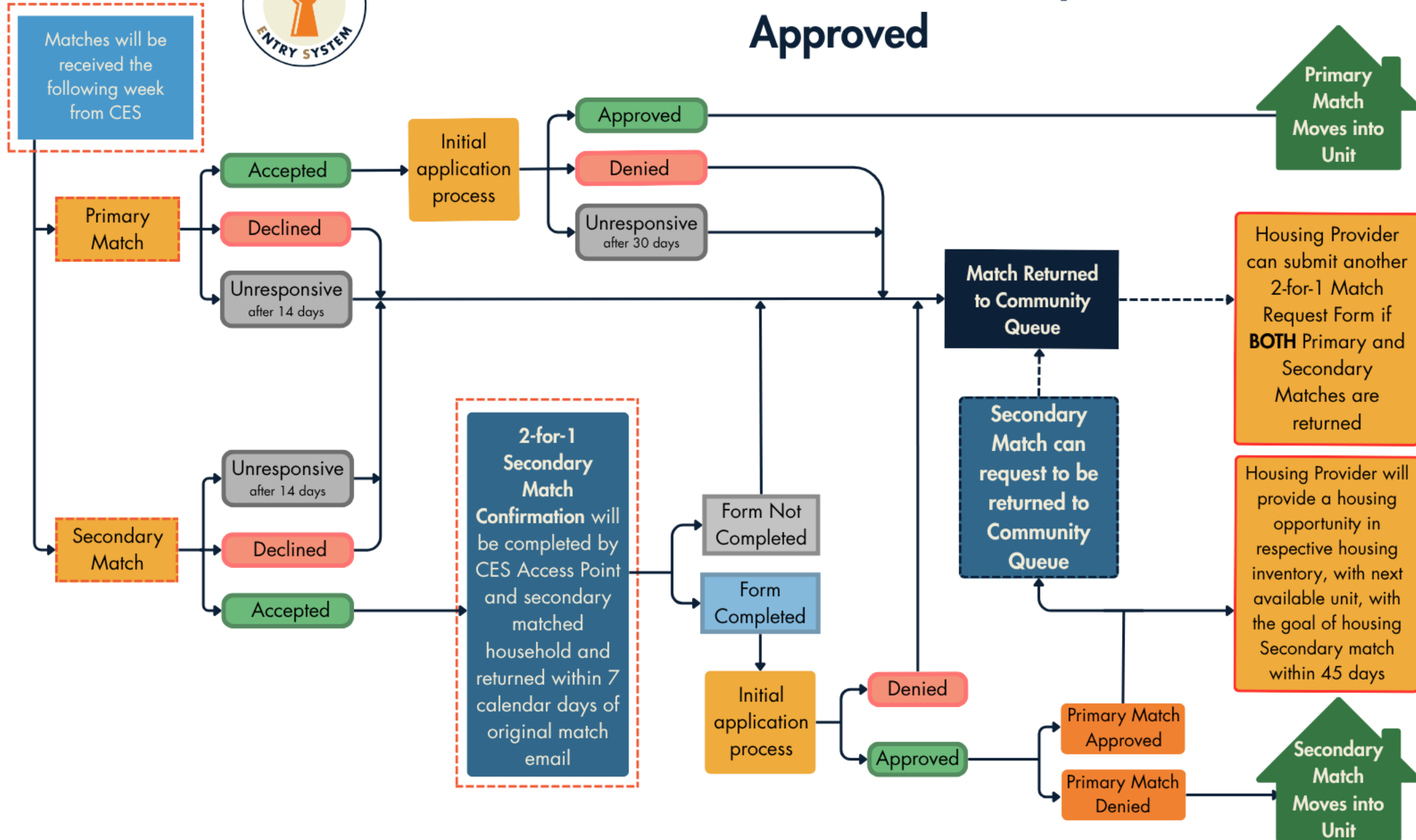


## 2-for-1 Match Policy and Procedure





# Process after 2-for-1 Match Request is Approved



## Recommended Action

- a. Approve the proposed 2-for-1 Match Policy for review and approval by the CoC Board, as recommended by the Lived Experience Advisory Committee (LEAC) and Coordinated Entry System (CES) Steering Committee.

### **CES Prioritization**

Felicia Boehringer, Interim CoC Manager,  
Office of Care Coordination



## CES Prioritization: Background

- There have been reported, expected changes to the Fiscal Year (FY) 2025 CoC Program funding, administered by the Department of Housing and Urban Development (HUD), which could have negative impacts to Orange County CoC-funded programs.
- Expected changes:
  - **Reduction in Proposed Budget:**
    - ❖ \$3.3 billion to \$1.1 billion for the CoC Program
  - **Permanent Housing Cap:**
    - ❖ HUD intends to cap the total amount of funding that each CoC can use for permanent housing, Permanent Supportive Housing (PSH), and Rapid Re-housing (RRH), to only 30% of CoC funds
    - ❖ Orange County CoC's Estimated Annual Renewal Demand (ARD): \$33,248,578 and PSH: \$26,814,524
  - **Deviation from Evidenced-Based Practices and Anti-DEI Criteria:**
    - ❖ Organization that previously used any type of racial preferences or recognized gender non-conforming or transgender people will be less competitive

## CES Prioritization: Preparing for Anticipated CoC Program Changes

- Households currently housed through CoC PSH programs: 1,100 (approximately)
- CoC-funded agencies, Lived Experience Advisory Committee (LEAC), and PPS Committee have suggested a review and update of the CES Prioritization Policy
- **Goal: Keep people in PSH projects stably housed**
- Proposed changes will prioritize households at-risk of returning to homelessness due to CoC Program changes:
  - ❖ Would be prioritized for any Permanent Housing (PSH or RRH) opportunity in CES
  - ❖ Will retain their original approximate date of homelessness (prior to current program enrollment)
- OCC will collaborate with funding partners on how eligibility requirements of the Housing Opportunity will remain in place for this new prioritized group.

## CES Prioritization: Proposed Changes

- The new prioritization schema currently under consideration would be:
  1. **CoC Funded PSH Households at-risk of homelessness due to CoC Program changes**
  2. Households experiencing Chronic Homelessness
  3. Households experiencing literal homelessness with a verified disability
  4. Households experiencing literal homelessness without a verified disability
  5. Households at-risk of experiencing homelessness
- Additional considerations for the new prioritized group are still being considered (i.e. prioritizing by anticipated program end date, length of current program enrollment, etc).

## CES Steering Committee Review

- The proposed CES Prioritization Policy changes were previewed at the CES Steering Committee meeting on November 5, 2025.
- A public comment was received from Nichole Gideon, LEAC member and CoC Board Secretary, highlighting the consideration of prioritizing preferences for families with children.
- CES Steering Committee members did not have feedback but had procedural questions on the implementation of a new priority in CES for households at-risk of homelessness due to a CoC funded PSH program ending.

## Next Steps

- Due to time sensitivity, the updated CES Prioritization Policy will be expedited through the approval process.
- OCC is working to finalize the proposed changes to the CES prioritization for households enrolled in a CoC-funded PSH program.
- Planning to share with CoC-funded agencies for their review and feedback this week.
- Will present the recommended changes to the CES Policies and Procedures for review and approval during the November 19, 2025, CoC Board meeting.

### **CoC Updates**

Jasmin Miranda, Interim CoC Administrator,  
Office of Care Coordination

# Business Calendar – Item #3

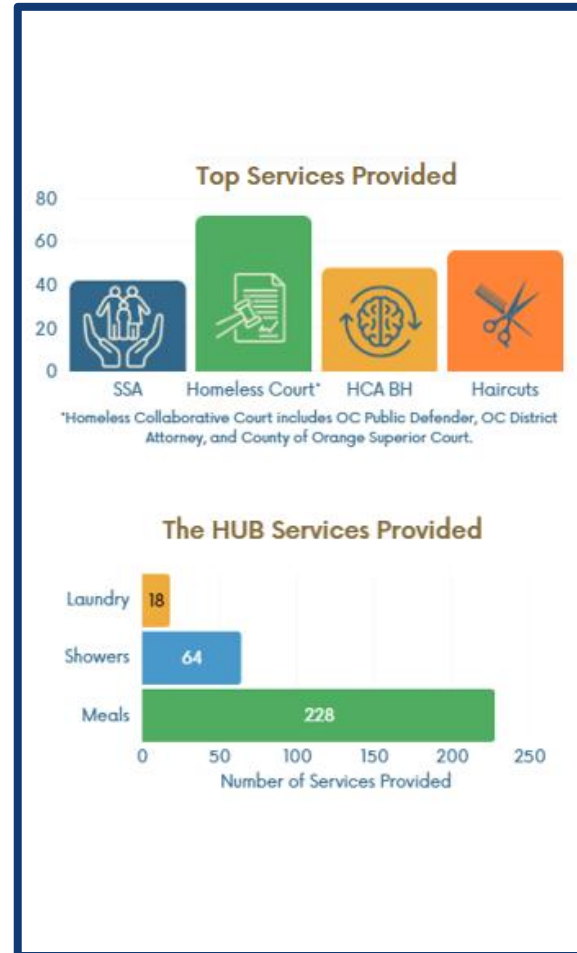
## Homeless Housing, Assistance and Prevention (HHAP) Request for Proposals (RFP) Update

- On August 28, 2025, County of Orange’s Office of Care Coordination released the RFP for Services Coordination, Permanent Housing Delivery, and Prevention and Shelter Diversion Services, to support the programming of HHAP Rounds 3 and 4 funding.
- The RFP closed on October 2, 2025.
- In total, there were 14 agencies that responded to the RFP. The number of proposals received by program type are included below.
  - ❖ Program A: 8 proposals
    - Program A (TAY): 3 proposals
  - ❖ Program B: 6 proposals
    - Program B (TAY): 0 proposals
  - ❖ Program C: 7 proposals
- Interview and consensus meetings began the week of October 27, 2025, and have extended through the week of November 3, 2025.
- Depending on the evaluation process, the Office of Care Coordination will prioritize bringing a portion of the HHAP funding recommendations to the November CoC Board meeting or provide a full slate of recommendations at the December CoC Board meeting.

# Business Calendar – Item #3

## OC Same-Day Solutions Fair

- The Office of Care Coordination hosted its third OC Same-Day Solutions Fair at The HUB Resource Center on September 25, 2025.
  - 236 Unduplicated Households Participated
  - 664 Total Services Provided
  - 310 Services Provided by The HUB Resource Center
- The next OC Same-Day Solutions Fair is scheduled for **November 20, 2025**, in Placentia in partnership with HIS-OC.
- To host or participate in an upcoming OC Same Day Solutions Fair, please contact the Office of Care Coordination.





# Business Calendar – Item #3

## 2026 Point in Time (PIT) Count

- OCC is working with City Net, the lead agency for unsheltered count, to plan for the 2026 PIT Count, and is also facilitating meetings of the PIT Count Planning Ad Hoc.
- Details for the 2026 PIT Count are being finalized and further updates will be provided in the future.
- The count will take place across all Service Planning Areas (SPAs) on three separate days.



Central SPA	North SPA	South SPA
Tuesday, January 27, 2026	Wednesday, January 28, 2026	Thursday, January 29, 2026

# Business Calendar – Item #3

## Upcoming Meetings

- **CoC Board Meeting:** Wednesday, November 19, 2025, from 2:00 p.m. – 5:00 p.m.
  - ❖ Location: CAS County Conference Center 104/105, 425 W. Santa Ana Blvd., Santa Ana, 92701

# Business Calendar – Item #3

## CoC Board Nomination and Election

- OCC as the Administrative Entity for the Orange County CoC is facilitating the CoC Board Nomination and Election process in partnership with the 2025 CoC Nominating Ad Hoc.
- The CoC Board is charged with responsibilities and authorities on behalf of the General Members of the Orange CoC.
- There are currently nine (9) seats set to expire on December 31, 2025.
- The CoC is recruiting for **five (5) to nine (9) members** and is intentionally seeking people who hold the following identities and experiences, including but not limited to Black or African American, Indigenous/Native American, People of Color, 2SLGBTQQIA+ and people with lived experience of homelessness or housing instability.

# Business Calendar – Item #3

## CoC Board Nomination and Election: Timeline

Date*	Timeline Activity
October 27, 2025	Nomination period opens
November 5, 2025	Nomination period closes
November 7, 2025	Candidate Interest Forms are due; New & updated CoC Board General Membership Forms due
November 13, 2025	CoC Nominating Ad Hoc to recommend candidates for election by CoC General Membership
November 17, 2025	Candidate Meet and Greet; Voting Period Opens
November 26, 2025	Voting period closes at 5:00 p.m.
December 2, 2025	CoC Nominating Ad Hoc to finalize election results; Candidates notified of CoC Board Election results
December 17, 2025	CoC Board Meeting: Selected candidates are presented to the CoC Board for ratification
January 2026	CoC Board seating takes place. Outgoing CoC Board members and CoC staff will provide training and orientation for incoming Board members.

- \*Dates are subject to change, see continued updates on the [CoC Board Nomination and Election webpage](#)

## **Next Meeting:**

*To be determined, pending approval of the  
2026 committee calendar*



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