COUNTY OF ORANGE
OFFICE OF CARE COORDINATION

Orange County Continuum of Care (CoC) Board Meeting
November 19, 2025

Public Comments

Board Member Comments

Consent Calendar

Consent Calendar

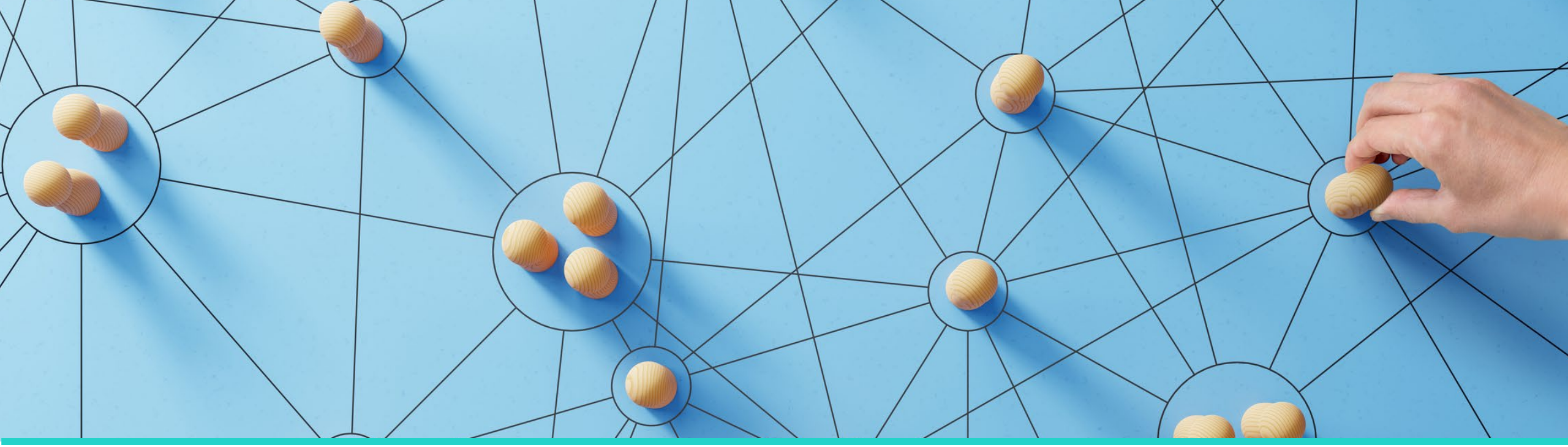
Recommended Action

1. Receive and file the CoC Strategic Plan monthly update.

Business Calendar

Orange County CoC Fiscal and Resource Mapping Ad Hoc

Meadow Robinson, Sr. Directing Attorney – Team Lead, Homebase; Riley Meve, Policy Analyst, Homebase and Felicia Boehringer, Interim CoC Manager, Office of Care Coordination



Homebase

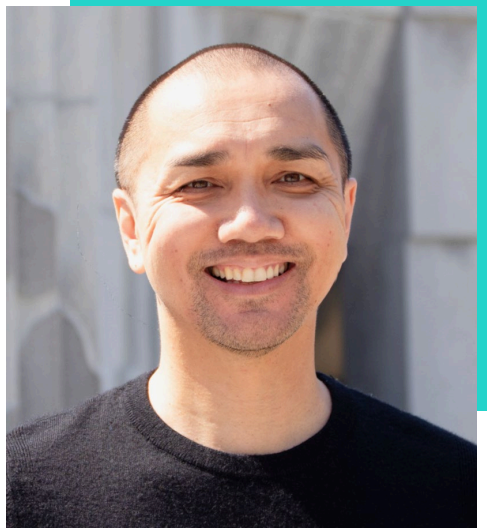
ADVANCING SOLUTIONS TO HOMELESSNESS

19 November 2025

Ad Hoc Committee: Orange County CoC Fiscal & Resource Mapping

Our Team

Meadow Robinson
Senior Directing Attorney – Team Lead



Mark Mora
Senior Policy Analyst

Riley Meve
Policy Analyst

Project Summary

WHO Partnership between Homebase, County of Orange Office of Care Coordination, CoC, and local stakeholders.

WHAT Fiscal and resource mapping project to understand how funds in Orange County flow into the homeless response system, identify gaps, and inform future strategic investment.

WHEN Approximately 18 months

WHY To support the CoC Strategic Plan goal to “identify funding gaps and develop funding strategies to fill those gaps in alignment with [the] plan's priorities.”

Project Timeline

Planning

- Sep - Oct 2025
- Refine work plan and project goals

Ad Hoc Committee

- Nov 2025 - July 2026
- Advisory group to guide project and review data

Data & System Analysis

- Nov 2025 - Aug 2026
- Analyze funding and system-level data for gaps

Community Engagement

- Jan - Apr 2026
- Engage local stakeholders for input

Final Report

- Aug - Dec 2026
- Create fiscal and resource mapping report and/or tools

Project Goals

- Identify funding gaps in the homeless system
- Increase transparency and accountability in how funds are invested
- Assess system and intervention-type performance to understand impact of funding
- Provide data to inform future strategic planning and funding decisions
- Strengthen collaboration between funders, providers, and stakeholders

Role of Ad Hoc Committee

- Sharing expertise and insight:
  - **Contextualize the funding landscape** – identify gaps, guide how and who to ask for information, and inform how data is interpreted
  - **Help design and implement stakeholder engagement** – advise on who to engage and how to ensure inclusive and meaningful input
  - **Support analysis and framing of findings** – help answer key question and provide input on how results are presented and utilized

- **Commitment**:
  - Monthly meetings from Nov 2025 to July 2026, possibility of additional meetings earlier in the process
  - Approx. 3 hours per month (2-hour meeting + 1 hour of prep)

Recruitment Process

- In consultation with the Office of Care Coordination:
  - **Developed a list of candidates** based on the role of the Ad Hoc Committee (list included CoC Board Members who expressed interest)
  - **Identified and tracked important areas of representation and expertise** – experience with particular program types (transition-aged youth, outreach, rapid rehousing, victim services, prevention, shelter, etc.), CoC Board, lived experience of homelessness, small and large cities
  - **Narrowed list to 9 members** by identifying and discussing any duplicative areas of representation

Note - in addition to the Ad Hoc Committee, there will be **other opportunities for Community Stakeholders** to provide input on this important project (e.g., data collection and community engagement phase)

Confirmed Members

1. **Allison Davenport** – Chief Impact Officer (Mercy House)
2. **Sandra Lozeau** – CoC Board, Deputy Director of Housing and Community Development (City of Anaheim)
3. **Stacy Lumley** – Management Analyst – Human Services (City of Laguna Niguel)
4. **Sammie Martinez** – CoC Board
5. **Melanie McQueen** – CoC Board, Regional Director (PATH Orange County)
6. **Maricela Rios-Faust** – CEO (Human Options)
7. **Ami Rowland** – Chief Program Officer (Covenant House)
8. **Tim Shaw** – CoC Board
9. **Mishaun Watkins** – Community Development Analyst (City of Santa Ana)

Questions or Feedback?

Contact us at oc@homebaseccc.org

Business Calendar – Item #1

Recommended Action

a. Appoint Allison Davenport, Sandra Lozeau, Stacy Lumley, Sammie MarTínez, Melanie McQueen, Maricela Rios-Faust, Ami Rowland, Tim Shaw and Mishaun Watkins to the Fiscal and Resource Mapping Ad Hoc.

Homeless Housing, Assistance and Prevention (HHAP) Program

Douglas Becht, Director and
Zulima Lundy, Director of Operation,
Office of Care Coordination

Update on Request for Proposals (RFP) for Services Coordination, Permanent Housing Delivery, and Prevention and Shelter Diversion Services

Business Calendar – Item #2

RFP Update

- On August 28, 2025, County of Orange's Office of Care Coordination released the RFP for Services Coordination, Permanent Housing Delivery, and Prevention and Shelter Diversion Services, to support the programming of HHAP Rounds 3 and 4 funding.
  - **Program A – Services Coordination**
    - Program A (TAY)
  - **Program B – Permanent Housing Delivery**
    - Program B (TAY)
  - **Program C – Prevention and Shelter Diversion Services**
- The RFP closed on October 2, 2025.
- In total, there were 14 agencies that responded to the RFP.
- Interview and consensus meetings were held the week of October 27, 2025, through the week of November 3, 2025. Final negotiations are in process.

Business Calendar – Item #2

RFP Update

- The selected agencies for the Services Coordination, Permanent Housing Delivery, and Prevention and Shelter Diversion Service RFP, based on evaluation of the proposal review panel membership, will be brought forward for approval by the Orange County Board of Supervisors on December 16, 2025.
    - Approval at the December 16, 2025, Board of Supervisors meeting will allow contracts to start in as soon as possible and maximize the timeframe to expend HHAP funding that has a June 30, 2026, expenditure deadline.
- The timing of negotiations and the CoC Board meeting schedule does not align well, and delaying the Board of Supervisor approval until January 13, 2026, is of concern.

Update on HHAP Round 6 Application and Budget

Business Calendar – Item #2

HHAP Round 6 Update

- The HHAP Round 6 Notice of Funding Availability (NOFA) was made available in February 2025. The application was due on August 29, 2025.
- The Office of Care Coordination as the Administrative Entity completed the HHAP Round 6 grant application on behalf of the County and CoC and worked alongside the Cities of Anaheim, Irvine, and Santa Ana as regions were required to apply together and submit a single Regionally Coordinated Homelessness Action Plan.
- For the development of the HHAP Round 6 application and the Regionally Coordinated Homelessness Action Plan, community listening sessions and presentations were planned and hosted on the following dates:
  - City of Santa Ana Community Listening Session: Monday, July 7, 2025
  - City of Anaheim Community Listening Session: Tuesday, July 8, 2025
  - County's Community Listening Session: Thursday, July 10, 2025

Business Calendar – Item #2

HHAP Round 6 Update

- The Regionally Coordinated Homelessness Action Plan was required to include:
  - Clear identification of roles/responsibilities for each jurisdiction (outreach, housing, services, land use).
  - Coordination with Mental Health Services Act and Behavioral Health Services Act programs.
  - Policies for addressing encampments and connecting individuals to housing and services.
  - Status updates on housing compliance, pro-housing designation, surplus land, and annual progress reports.
  - System performance measures and a performance improvement plan with key actions to strengthen outcomes.

Business Calendar – Item #2

HHAP Round 6 Update

- In late September 2025, the California Department of Housing and Community Development (HCD) completed its review of the Orange County CoC's HHAP Round 6 application and provided a list of amendments that were required to be addressed and submitted to HCD by October 29, 2025.
    - Clarification on Stakeholder Engagement
    - Encampments and Related Policies
    - Surplus Land
    - Interim Housing Sustainability
    - System Performance Measures – Linking Key Actions to Funding
    - Permanent Housing Sustainability
- The Office of Care Coordination as the Administrative Entity worked alongside the Cities of Anaheim, Irvine, and Santa Ana to address and submit the requested amendments to HCD prior to the deadline.

HHAP-6 COC BUDGET

Eligible Use Category		Budget
Permanent Housing Solutions	Operating Subsidies – Permanent Housing	$3,976,420.94
	Operating Subsidies – Permanent Housing (Youth Set-Aside)	$592,335.00
	Rapid Rehousing	$1,864,979.75
Interim Housing Solutions	Operating Subsidies – Interim Housing	$1,534,979.75
	Operating Subsidies – Interim Housing (Youth Set-Aside)	$330,000.00
Administration Costs	HMIS	$89,233.50
	Administration	$535,401.00
Total Budget		**$8,923,349.94**

Note: Updated budget to reallocate $624,634.50 of Non-Housing Solutions: Services and Services Coordination to Rapid Rehousing and Operating Subsidies – Interim Housing.

HHAP Round 6 Memorandum of Understanding (MOU)

Business Calendar – Item #2

HHAP Round 6 MOU

- The HHAP Round 6 application required a MOU between regions.
- The MOU commits all signatories to participate in and comply with the Regionally Coordinated Homelessness Action Plan and certifies that all Eligible Applicants and subgrantees will employ the core components of Housing First.
- The goal of the MOU is to ensure that all HHAP-funded entities communicate, work collaboratively, and leverage, whenever possible, available resources to maximize impact and serve the greatest number of households experiencing homelessness.
- The MOU will meet HCD's best practice requirement of establishing a regional MOU with detailed commitments that focus on coordinating and integrating interim and permanent housing resources, supportive services, and outreach and engagement strategies which were agreed upon during the HHAP Round 6 application process.

Business Calendar – Item #2

HHAP Round 6 MOU and Next Steps

- HHAP Round 6 required a Memorandum of Understanding (MOU) between:
  - Cities of Anaheim, Irvine, and Santa Ana
  - Orange County CoC
  - County of Orange
- The MOU commits all signatories to:
  - Participation and compliance with the Regionally Coordinated Homelessness Action Plan
  - Adoption of Housing First principles
  - Collaborative communication and resource leveraging to maximize impact
- The final HHAP Round 6 MOU between the Orange County CoC, the County of Orange, City of Anaheim, City of Irvine, and the City of Santa Ana can be referenced in **Attachment A**.

- **Next steps**: Continue regional collaboration to implement commitments and monitor system performance improvements.

Business Calendar – Item #2

Recommended Action

c. Approve the recommended HHAP MOU between the Orange County CoC, County of Orange, City of Anaheim, City of Irvine, City of Santa Ana for Round 6 of HHAP commitment to partnership and participation in a regionally coordinated homelessness action plan.

2026 Orange County Point in Time Count

Matt Bates, Chief Operating Officer;
Ryan Guevara, Census Data Specialist and
Stephen Su, Census Data Specialist, City Net

EVERYONE COUNTS

2026 Point In Time

Project Overview

What is a Point In Time Count?

A National Movement. Everyone Counts OC is part of a national effort to better understand homelessness. The U.S. Department of Housing and Urban Development (HUD) requires all 400+ Continuum of Care jurisdictions across the nation to complete a biennial unsheltered count and an annual sheltered count of all individuals experiencing homelessness in the community at a single "point in time"

EVERYONE COUNTS
2026 Point In Time

Why do a Point In Time Count?

Everyone Counts OC is an opportunity to collect current information on homelessness in our community, including:

- Number of people experiencing homelessness in Orange County
- Where homeless neighbors are located
- Robust demographic information
- Subpopulation information on groups such as Veterans, Transitional Age Youth, and families.

EVERYONE COUNTS
2026 Point In Time

The Data is Critical

The 2026 Point In Time Count data helps us respond more effectively to homelessness in Orange County.

With the collected data, the Homeless Response System can:

- Accurately assess the demographics and locations of those in need
- Make informed decisions on housing and shelter interventions (where, what types, and how many)
- Collaborate more closely—from coordinating street outreach and engagement to partnering on case management to shelter operation to housing and supportive services
- Advocate for state and federal dollars to fund interventions

EVERYONE COUNTS
2026 Point In Time

What PIT Is Not

- A comprehensive count of everyone experiencing homelessness in the community
- A complete documentation of the causes and conditions of homelessness
- Contrary to other data sets (CDE, OCDE, NCHE) which use different definitions and methodologies

EVERYONE COUNTS
2026 Point In Time

How does it work?

- **Sheltered Count:** the night of 1/26/26
- **Unsheltered Count:** 1/27/26 - 1/29/26

    - Survey-based count, goal is to survey all unsheltered homeless
    - Volunteer surveyors visit pre-identified "hotspots" where homeless neighbors are expected to gather
    - Surveyors deployed from local deployment centers to all 34 cities, plus unincorporated areas (~400 maps in all)
    - Access centers for families and transitional-aged youth
    - Voluntary referrals for homeless Veterans

EVERYONE COUNTS
2026 Point In Time

Who is Involved?

- **County of Orange** – including County Executive Office, Health Care Agency, Social Services Agency, OC Community Resources, OC Parks, OC Public Works, OC Information & Technology, OC Sheriff's Department
- **OC United Way (211OC)** – HMIS lead agency for sheltered count
- **City Net** – lead agency for unsheltered count
- **Hub for Urban Initiatives** – HUD methodology and survey tool design
- **Orange County CoC**

EVERYONE COUNTS
2026 Point In Time

Who is Involved?

- **City and County government**
  - County of Orange
  - Local Law Enforcement
  - All 34 cities
- **Elected Officials**
  - Board of Supervisors
  - Mayors and City Council members
  - State and federal representatives
- **Homeless Service Providers**
- **1,000+ volunteers**
- **1,000s of neighbors experiencing homelessness**

COUNTY OF ORANGE CALIFORNIA

EVERYONE COUNTS
2026 Point In Time

Everyone Counts OC Dates

Taking place across all three Service Planning Areas (SPAs)

Central SPA	North SPA	South SPA
Tuesday, Jan 27, 2026	Wednesday, Jan 28, 2026	Thursday, Jan 29, 2026

EVERYONE COUNTS
2026 Point In Time

Event Logistics

Deployment Centers - Central SPA

Tuesday, January 27, 2026

County Administration South (CAS) Building, Multipurpose Rooms 103/105

601 N Ross St, Santa Ana, CA 92701

Mile Square Park, Freedom Hall

16801 Euclid St, Fountain Valley, CA 92708

EVERYONE COUNTS

2026 Point In Time

Deployment Centers - North SPA

Wednesday, January 28, 2026

Brea Community Center
695 E. Madison Way Brea CA 92821

Ehlers Community Center, Heritage Hall
8150 Knott Ave, Buena Park, CA 90620

EVERYONE COUNTS
2026 Point In Time

Deployment Centers - South SPA

Thursday, January 29, 2026

El Toro Library
24672 Raymond Way, Lake Forest, CA 92630

Laguna Niguel Library
30341 Crown Valley Pkwy, Laguna Niguel, CA 92677

COUNTY OF ORANGE CALIFORNIA

EVERYONE COUNTS
2026 Point In Time

Event Timeline: Morning

- 3:30 am: Set-Up Deployment Center Volunteers arrive
- 4:30 am: Team Captain & Field Surveyors arrive
- 5:00 am: Survey Teams deploy into community

- 8:45 am: Survey Teams begin returning to Deployment Center
- 9:00 to 9:30 am: Survey Teams check out at Deployment Center

EVERYONE COUNTS
2026 Point In Time

Event Timeline: Evening

- 5:30 pm: Set-Up Deployment Center Volunteers arrive
- 6:30 pm: Team Captain & Field Surveyors arrive
- 7:00 pm: Survey Teams deploy into community

……

- 10:45 pm: Survey Teams begin returning to Deployment Center
- 11:00 to 11:30 pm: Survey Teams check out at Deployment Center
- 12:00 midnight: Deployment Center Volunteers finish clean-up

EVERYONE COUNTS
2026 Point In Time

Volunteer Recruitment and Training

Volunteer Trainings – Live Online

Tentative Dates and Times

Live Online

Tuesday, January 13, 2026, 12:00 p.m. – 2:00 p.m.
Wednesday, January 14, 2026, 5:00 p.m. – 7:00 p.m.

Recorded Presentation

We will record the online trainings above and use the best one to be available for review on the Everyone Counts Orange County website starting on January 15, 2026.

EVERYONE COUNTS
2026 Point In Time

Subpopulation Activities

Families and Transitional Age Youth (TAY)

- Planning for Come and Be Counted Events at Access Sites is underway
  - At least two (2) per SPA for Families and TAY
  - Exploring deploying teams to survey Families and TAY based on identified location through calls to a specific phone number
- Access Site Prep:
  - Survey training
  - Promotional materials
  - Staff t-shirts/volunteer kits
  - Incentives, resource guides, snack/hygiene kits

EVERYONE COUNTS
2026 Point In Time

Veterans and Survivors of Domestic Violence

- Integrated survey questions as in past years
- Veterans:
  - Registry questions integrated into phone survey tool.
  - Data shared daily with County for appropriate follow-up with Veteran-serving agencies

EVERYONE COUNTS
2026 Point In Time

How You Can Help

How You Can Help

Volunteer Recruitment

- Save the Date(s)
- Spread the word
- Encourage and accommodate your staff to volunteer
- Sign up early when portal opens

Donations

- Snack and hygiene kits
- Gift cards
- Email census@citynet.org

EVERYONE COUNTS
2026 Point In Time

Social Media

- Web: EveryoneCountsOC.org
- Instagram: @EveryoneCountsOC
- Twitter/X: @OCPIT
- #EveryoneCountsOC

EVERYONE COUNTS
2026 Point In Time

City Net Contacts

Matt Bates
COO
matt@citynet.org

Molly Schaner
Census Director
molly.schaner@citynet.org

Donations
census@citynet.org

EVERYONE COUNTS
2026 Point In Time

Questions?

Fiscal Year (FY) 2025 CoC Program Funding

Felicia Boehringer, Interim CoC Manager, and
Zulima Lundy, Director of Operations,
Office of Care Coordination

Business Calendar – Item #4

CoC Program Notice of Funding Opportunity (NOFO)

- The U.S. Department of Housing and Urban Development (HUD) formerly released an annual NOFO that allowed CoCs nationwide to apply for competitive funding.
- In 2024, for the first time, HUD issued a two-year CoC Program NOFO as authorize by the Consolidated Appropriations Act, 2024.
- CoCs were only required to submit one CoC Consolidated Application to be applicable for FY 2024 and FY 2025 funds, along with the FY 2024 CoC Priority Listing.
- On July 3, 2025, HUD sent communication via the Office of Special Needs Assistance Programs (SNAPS) Competitions mailing list announcing the intention to publish a NOFO for 2025 CoC awards.
- On November 13, 2025, HUD released a FY 2025 CoC Program NOFO, which rescinds and supersedes any mention of FY 2025 CoC funds within the 2024 CoC Program NOFO.
- The Office of Care Coordination, as the Collaborative Applicant for the Orange County CoC, facilitates the local competition process and completes the Consolidated Application that is submitted to HUD, consisting of:
  - Final Project Priority Listing with the ranking and tiering of new and renewal projects
  - CoC Application, which includes responses to multiple narrative and data-related questions

Business Calendar – Item #4

FY 2025 CoC Competition and YHDP Grants NOFO

NOFO Release

- HUD released the FY CoC Competition and YHDP Grants NOFO on Thursday, November 13, 2025.

Funding Available Nationwide:

- CoC Program – $3,918,000,000
- Domestic Violence (DV) Bonus – $52,000,000
- Unsheltered and Rural Homelessness Supplemental NOFO – $129,000,000
- Youth Homelessness Demonstration Program (YHDP) – $228,000,000
- A portion of funds will be available for CoC Renewal Projects and CoC Bonus Projects.

Funding Available to the Orange County CoC:

- Estimated Annual Renewal Demand (ARD) – $33,248,577
- CoC Bonus – $6,649,715
- DV Bonus – $3,060,976
- CoC Planning – $1,500,000

Application Due Date: Wednesday, January 14, 2026, at 5:00 p.m. PT

Business Calendar – Item #4

FY 2025 CoC and YHDP NOFO: HUD's Goals and Objectives

1. **Ending the crisis of homelessness on our streets**. Citing a California Policy Lab study from 2019, HUD claims that 75% of people experiencing unsheltered homelessness report a substance use disorder (SUD) and 78% report a mental health condition. Therefore, CoCs should direct resources towards outreach, intervention, and assistance consistent with Executive Order on "Ending Crime and Disorder on America's Streets."
2. **Prioritizing Treatment and Recovery**. CoCs should prioritize projects that provide treatment and services needed to recover and regain self-sufficiency, including on-site treatment and participation requirements in services.
3. **Advancing Public Safety**. CoCs should cooperate with law enforcement to advance public safety. HUD cited the Supreme Court decision in Grants Pass v. Johnson as upholding the authority of local governments to prohibit public camping.

Business Calendar – Item #4

FY 2025 CoC and YHDP NOFO: HUD's Goals and Objectives

4. **Promoting Self-Sufficiency**. Highlighting that one of the primary purposes of the COC program is to optimize self-sufficiency, HUD indicates that CoCs should prioritize projects that help lead to long-term economic independence for individuals and families. This would allow them to exit homelessness and prevent future returns to homelessness.
5. **Improving outcomes**. CoCs should review all eligible projects to determine their effectiveness in reducing homelessness and prioritize those that promote self-sufficiency, increase employment income over government assistance, and promote treatment and recovery.
6. **Minimizing trauma**. CoCs should encourage the use of trauma informed care, ensure safety of program participants, and access to 'safe, single-sex spaces' for women.

Business Calendar – Item #4

FY 2025 CoC and YHDP NOFO: Ranking and Tiering of Projects

Project Priority Listing and Tiering

- HUD will continue the Tier 1 and Tier 2 funding selection process.
  - **Tier 1** is equal to 30 percent of the CoC's ARD. The Orange County CoC Tier 1 is equal to **$9,974,573**
  - **Tier 2** is the difference between Tier 1 and the maximum amount of CoC Renewal (including DV Renewal), CoC Reallocation, DV Bonus, DV Reallocation, and CoC Bonus funds that a CoC applies for
- If a project application straddles the Tier 1 and Tier 2 funding line, HUD will conditionally select the project application up to the amount of funding that falls within Tier 1.
- **HUD will conditionally select project applications in Tier 1 from the highest scoring CoC application to the lowest scoring CoC application** and according to the rank assigned by the CoC on the CoC Priority listing, provided the project applications pass both project eligibility and project quality threshold review, and if applicable, project renewal threshold.
- Projects are ranked within their own CoC and **Tier 2 projects compete nationally**, as noted in the FY 2024 CoC Program Competition Debrief.
- All New and Renewal Project Applications must be ranked.

Business Calendar – Item #4

Significant Changes in the FY 2025 CoC and YHDP NOFO

- **Only 30 percent of a CoC's funding is protected in Tier 1, down from 90 percent in past years**. This is the most significant structural change in a decade. With 70 percent of funding now fully competitive and tied to Merit Review scores and project ranking, even small scoring differences could lead to major funding losses.
- **Permanent Housing (PSH, RRH, Joint TH–RRH) is capped at 30 percent of ARD**. CoCs must shift funding from existing permanent housing projects that exceed this cap toward new projects that are aligned with the administration's priorities, particularly transitional housing with high service requirements. New Joint TH–RRH projects are no longer eligible. Forces CoCs to reallocate the majority of their current programming to other project types – Transitional Housing (TH) and Supportive Services Only (SSO).
- **All projects except for CoC Planning/UFA must compete, including YHDP renewals and DV Bonus**. These projects must be ranked and scored in Tier 2 with no special protections, increasing competition across the entire portfolio.
- **New prohibitions can disqualify any project**. HUD may reject projects in Tier 1 or 2 for engaging in racial preferences, using a definition of sex "other than binary," or conducting activities viewed as "harm reduction." These provisions create significant new compliance risks.

Business Calendar – Item #4

Significant Changes in the FY 2025 CoC and YHDP NOFO

- **HUD's new national priority centers on treatment, recovery, and required services**. HUD favors projects with onsite substance use treatment, required service participation, sufficient treatment bed capacity, and 24/7 detox or inpatient access. Required services now boost scoring.
- **HUD elevates "public safety" as a major scoring factor**. CoCs must show laws prohibiting camping and illicit drug use, enforcement protocols, cooperation with law enforcement, use of involuntary commitment standards, and SORNA implementation. These factors elevate the influence of local criminalization policies.
- **New project requirements reshape TH, RRH, PSH, and Street Outreach**. New transitional housing must provide 40 hours/week of services; new RRH must show strong employment outcomes and require services; new PSH must serve elderly or physically disabled individuals (not including substance use disorder) with required services; and new street outreach must demonstrate strong law-enforcement partnerships.
- **Merit Review replaces prior CoC scoring and shifts weighting**. The 130-point system includes 9 points for Project Capacity/Ranking, 40 for System Performance, and 81 for Coordination & Engagement, plus 19 bonus points. Service requirements feature prominently throughout.

Business Calendar – Item #4

Significant Changes in the FY 2025 CoC and YHDP NOFO

- **Tier 2 scoring now favors projects with required services**. Tier 2 projects receive up to 100 points based on Merit Review scores, local ranking, and up to 10 points for requiring services—giving mandatory-service models a clear advantage.
- **HUD's expanded Risk Review increases the likelihood of project rejection**. HUD may consider media reports, Inspector General and Government Accountability Office findings, public complaints, or an organization's "history of subsidizing activities that conflict with the NOFO" as grounds for denying funding.
- **Special CoC NOFO grants**. Grants originally awarded funding under the Special NOFO to Address Unsheltered and Rural Homelessness, that are expiring in Calendar year 2026 are eligible to renew under this NOFO.
- **Reallocation**: CoCs may reallocate funding from any eligible renewal grant, including grants that have not previously renewed under the CoC Program, so long as the project has an executed grant agreement with an expiration date in Calendar Year 2026.
- **Lived Experience Support Letter**. The support letter from persons with lived experience is no longer required.

Business Calendar – Item #4

Side-By-Side Comparison of CoC Application Scoring FY2024 vs. FY2025

CoC Application Scoring Summary FY2024	Merit Review Summary FY2025
1. CoC Coordination and Engagement = 84 points 2. Project Capacity, Review, and Ranking = 28 pts. 3. HMIS = 9 points 4. PIT Count = 5 points 5. System Performance = 60 points 6. Coordination w/ Hsng & Healthcare = 14 points Bonus Points: CoC Merger Bonus = 25 points	A. Project Capacity, Review, and Ranking = 9 points B. System Performance = 40 points C. CoC Coordination and Engagement = 81 points Bonus Points CoC Merger Bonus = 15 points Policy Initiative Preference = 4 points

CoC Application Scoring Summary FY2024		Merit Review Summary FY2025	
CoC Coordination & Engagement	**84**	**C. CoC Coordination & Engagement**	**81**
Has an inclusive membership of a variety of stakeholders within the geographic area	2	**UPDATED:** Has an ~~inclusive~~ membership of a variety of stakeholders within the geographic area **and considers the needs of all relevant subpopulations**	0.5
		NEW: Has a governance board representative of community (at least 1 PWLE; 3 electeds; 1 business community; 2 LEO)	4
Has an invitation process for new members to join	1	Has an invitation process for new members to join	0.5
Solicits and considers opinions from knowledgeable individuals and organizations	1	Solicits and considers opinions from knowledgeable individuals and organizations	0.5
Accepts and considers proposals from organizations that have not previously received CoC Program funding	1	Accepts and considers proposals from organizations that have not previously received CoC Program funding	0.5
		NEW: Availability of Treatment and Recovery Services (substance use treatment available onsite for at least 30% of projects; there are projects that provide substance use tx which make it a condition of occupancy; minimum # of beds for geographic area based on population size; access to 24/7 detox; formal partnership with CCBHC, etc; sober housing; high % of funding for services or lots of leveraging)	16
		NEW: Participation requirements for services (max points for 100% of projects require services; ½ points if 50% of projects require services)	10
		NEW: Reduce encampments (demonstrated reduction of encampments or people in encampments by 20%)	10

CoC Application Scoring Summary FY2024		Merit Review Summary FY2025	
CoC Coordination & Engagement	**84**	**C. CoC Coordination & Engagement**	**81**
Coordinates with federal, state, local, private, and other organizations	2	**UPDATED:** Coordination with federal, state, local, private, and other organizations (must demonstrate coordination in the planning and operation of projects, describe plan to consult with ESG recipients**, and describe how they have or will share PIT, HIC, HMIS, and SPM data with state and local government as permitted by law)**	2
Ensures families are not separated	2	*Not included*	--
CoC collaboration related to children and youth	3	Collaboration related to children and youth	2
		NEW: Coordination with Veteran organizations	6
Addresses the needs of victims of domestic violence, dating violence, sexual assault, and stalking	5	Addressing the needs of victims of domestic violence, dating violence, sexual assault, and stalking	2
Addresses the needs of LGBTQ+ individuals	6	*Not included*	--
Coordinates with the Public Housing Agencies	10	Partnering with the Public Housing Agencies	2
Coordinates with and assists in state or local discharge planning efforts	2	Discharge planning	2
Uses a Housing First approach on CoC projects	10	*Not included*	--
Has implemented street outreach procedures	3	**UPDATED:** Street outreach (positive exits **and** partnering with law enforcement)	6
Implements specific strategies to prevent the criminalization of homelessness	2	**UPDATED/NEW:** Promoting public safety (2 pts.- CoCs must cite state/local law that covers **entire** geographic area that prohibits drug use and camping; 2 pts.- -has a protocol for enforcement for entire geographic area; 3 pts.- demonstrates utilization of involuntary commitment; 3 pts.- use of SORNA; 3-assists in mapping sex offenders and assists law enforcement or co-responders to connect violators of public camping or drug use with services)	13

CoC Application Scoring Summary FY2024		Merit Review Summary FY2025	
CoC Coordination & Engagement	**84**	**C. CoC Coordination & Engagement**	**81**
Demonstrates an increase in the number of Rapid Re-Housing beds available	9	*Not included*	--
Provides information and training to CoC Program-funded projects to supplement CoC Program funds with resources from other public and private sources, including programs that assist program participants in applying for and receiving mainstream benefits or gaining employment	2	*Not included*	--
Has an effective Coordinated Entry System (CES) and Affirmatively Furthering Fair Housing (AFFH)	6	*Not included*	--
Promotes racial equity in homelessness response	6	*Not included*	--
Involves individuals with lived experience of homelessness in service delivery and decision making, and provides professional development and employment opportunities	5	*Not included*	--
Coordinates and partners with Public Health Agencies	5	*Not included*	--
Increases affordable housing supply	1	*Not included*	--
		UPDATED: Leveraging housing and healthcare resource (points for at least one **TH,** PSH, or RRH that utilizes healthcare resources provided by private orgs, state/local, faith based, or PHAs)	4

CoC Application Scoring Summary FY2024		Merit Review Summary FY2025	
Project Capacity, Review, and Ranking	**28**	**Project Capacity, Review, and Ranking**	**9**
Demonstrates the use of objective criteria to review project applications requesting CoC Program funding	4	**UPDATED:** Objective criteria and system performance (uses objective criteria and at least **25% of points** for SPM on returns + SPM on employment income + **service participation requirements**)	6
Demonstrates the use of CoC Program required system performance measures to review project applications requesting CoC Program funding	9	*Not included*	--
Uses comparable databases to evaluate domestic violence providers	1	*Not included*	--
Collects and analyzes data on rapid return to permanent housing and severity of barriers experienced by program participants	4	*Not included*	--
Demonstrates how the CoC is promoting racial equity when reviewing applications	4	*Not included*	--
Demonstrates that the CoC either reallocates funding from lower performing projects to create new higher performing projects or has a process in place to review performance for future re-allocation	3	**UPDATED:** Reallocation (CoC demonstrates a standard process for reallocating from lower performing OR have reallocated at least 20% of ARD since Fy21)	1
Demonstrate the use of an objective ranking and selection process for project applications that is publicly announced by the CoC	3	Ranking and selection process (invites new proposals from new entities; posting application on website; attaching all projects with ranking info; notify applicants)	2

CoC Application Scoring Summary FY2024		Merit Review Summary FY2025	
Homeless Management Information System (HMIS)	**9**	***Not included in Merit Criteria***	**0**
Submits complete Housing Inventory Count (HIC) data in a timely manner	1	*Moved into SPM*	--
Has in place, is developing, or is coordinating a comparable database with domestic violence / victim service providers to collect required data elements for reporting deidentified information to the CoC	2	*Moved into SPM*	--
Bed Coverage	2	*Moved into SPM*	--
Submit prior NOFO year's Longitudinal Systems Analysis (LSA) data in a complete and timely manner	2	*Moved into SPM*	--

Point in Time Count (PIT)	**5**	***Not included in Merit Criteria***	**0**
Conducts a PIT Count and reports the data in Homelessness Data Exchange (HDX)	3	*Moved into SPM*	--
Implement specific measures to effectively identify and count youth in the CoC's PIT Count	2	*Moved into SPM*	--

CoC Application Scoring Summary FY2024		Merit Review Summary FY2025	
System Performance Measures	**60**	**System Performance Measures**	**40**
Reduces the number of homeless individuals and families (2/12 pts.- for decrease of 5% sheltered '24 from '23 PIT; 7/12 pts.- for decrease of 5% unsheltered '24 from '23 PIT; 3/12 pts.- decrease of 5% sheltered & unsheltered '24 from '23 PIT + Considerations for disaster impacted)	12	**UPDATED:** Reduces the number of homeless individuals and families (5/17 pts.- decrease of 20% unsheltered '25 from '24; 4/17 pts.- decreases in unsheltered '24 from '23 and '25 from '24; 3/17 pts.- decrease '25 from '23; 3/17 5% decrease in CH '25 from '24; **and** 2/17 pts.- decrease in total hmlss '25 from '24)	17
Reduces the number of first-time time homelessness among individuals and families (1/3 pts.- for reduction '24 from '23; 2/3 pts.- provide information on how risk factors identified and prevention strategy)	3	**UPDATED:** Reduces the number of first-time time homelessness among individuals and families (demonstrate reduction of 20% and identify strategies)	1
Reduces the length of time individuals and families remain homeless (8/13 pts.- demonstrate reduction in LOT of 5% '23 from '22 OR average LOT 90 days or less; 5/13 pts.- describe strategies)	13	**UPDATED:** Reduces the length of time individuals and families remain homeless (demonstrate any reduction in length of time homeless and describe strategies)	1
Demonstrates and describes how the CoC will increase the rate in which individuals and families move to permanent housing destinations or continue to reside in permanent housing projects (6/13 pts.- increased PH by 2% '23 from '22; 3/13 pts.- demonstrate exits from PSH or OPH to pH increased by 1% or retention or exists to PH was 96% or higher; 4/13 pts.- describe strategy)	13	**UPDATED:** Successful permanent housing placement (2/5 pts.- rate of successful exit from ES, TH, and RRH is at least 50%; 2/5 pts.- 20% of positive program exits are exited to unsubsidized housing; 1/5 pts.- describe strategies)	5

CoC Application Scoring Summary FY2024		Merit Review Summary FY2025	
System Performance Measures	**60**	**System Performance Measures**	**40**
Reduces the extent to which individuals and families return to homelessness (3/8 pts.- btwn '22 and '23 reduced returns in 6 mos by 1% OR rate was 5% or less; 3/8 pts.- btwn '22 and '23 reduced returns in 12 mos by 1% or rate was 10% or less; 2/8 pts.- strategies)	8	**UPDATED:** Reduces the extent to which individuals and families return to homelessness (3/7 pts.- if less than 8% over 24 months; 3/7 pts.- if 7% over 12 months; strategies)	7
Increases income for program participants from employment and non-employment cash sources (2/7 pts.- btwn '22 and '23 increase % employment income OR rate is 20% or higher; 2/7 pts.- btwn '22 and '23 increase % non-employment income OR rate is 50% or higher; 3/7 pts.- for strategies)	7	**UPDATED:** Increases income for program participants from employment and non-employment cash sources (3/7 pts.- % of participants with increase was 20% or higher for employment; 3/7 pts.- at least 25 % had increase in employment income at exit; 1/7 for strategies on employment and non-employment sources)	7
Submits data quality report for HMIS performance measures in HDX (submitted SPM to HDX by deadline)	4	Timely submission of data (conducted a HIC and PIT count; submitted by deadline; submitted LSA by deadline; submitted SPM by deadline)	1
		HMIS and comparable database participation (at least 85% of beds in geographic area are covered in HMIS – same as last year)	1

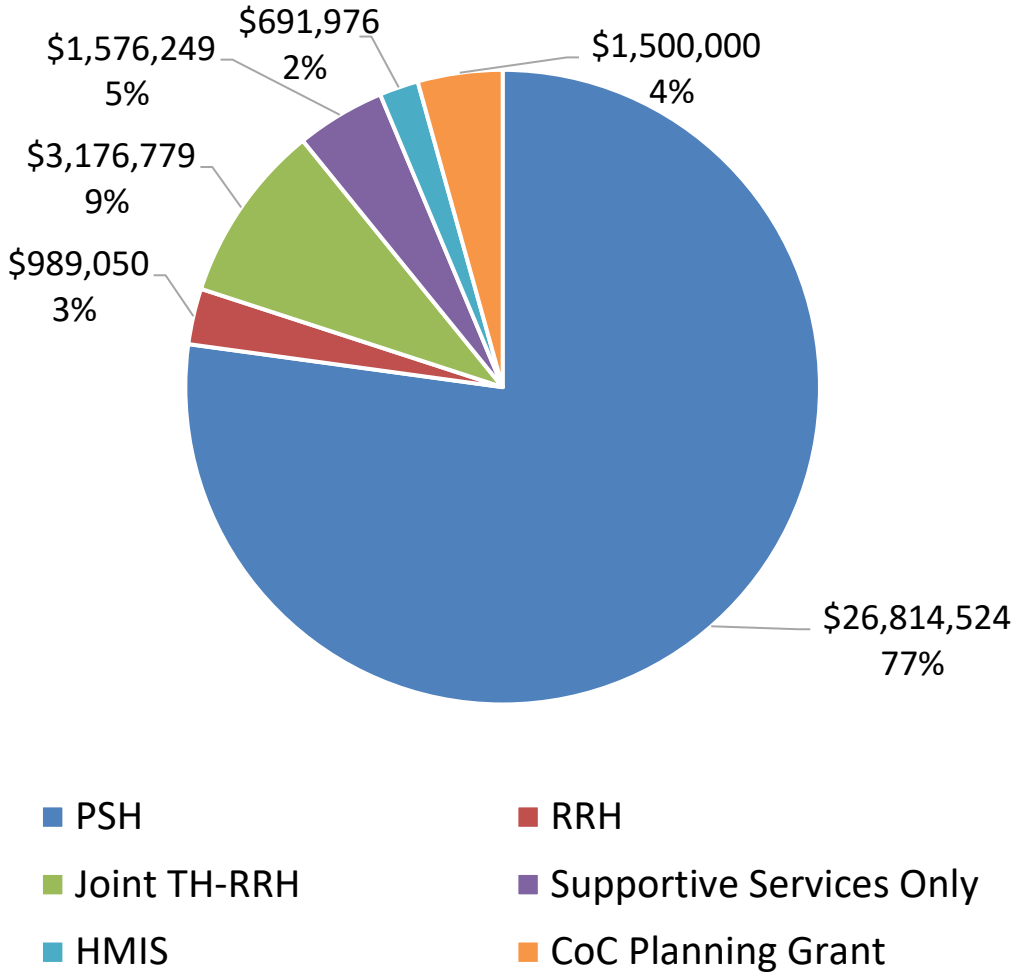
CoC Application Scoring Summary FY2024		Merit Review Summary FY2025	
Coordination with Housing and Healthcare	**14**	***Not included in Merit Criteria***	**0**
1. Leverages housing resources such as housing subsidies or subsidized housing units not funded through the CoC or Emergency Solutions Grants (ESG) programs	7	*Moved into CoC Coordination & Engagement*	
Leveraging healthcare resources to help individuals and families experiencing Homelessness	7	*Moved into CoC Coordination & Engagement*	
Bonus Points: CoC Merger	**25**	**Bonus Points: CoC Merger**	**15**
CoCs merged between current NOFO year and prior NOFO year registrations	5	**UPDATED:** All CoCs that merged (does not provide date or any other information)	15
One or more of the merged CoCs had an application score of 140 or below in the previous CoC Program Competitions	10		
Demonstrates that results in Point-in-Time (PIT) Counts were affected by changes in methodology that resulted from the merger in a way that would affect their CoC score	10		
		NEW: Policy Initiative Preference Points	**4**
		Up to 4 points if proposed activities are within Opportunity Zone *OR* Up to 4 points if ALL nonprofit applicants voluntarily verify immigration status using SAVE directly or in coordination with state local gov	4

Business Calendar – Item #4

CoC Program – FY 2025 Grant Inventory

- Orange County CoC's Estimated Annual Renewal Demand (ARD): **$33,248,577**
  - **Permanent Supportive Housing (PSH): $26,814,523**
  - **Rapid Re-housing (RRH): $989,050**
  - **Joint Transitional Housing-Rapid Re-Housing (Joint TH-RRH): $3,176,779**
  - **Supportive Services Only (SSO) – Coordinated Entry (CE) : $1,576,249**
  - **Homeless Management Information System (HMIS): $691,976**

- **CoC Planning Grant: $1,500,000**



Business Calendar – Item #4

FY 2025 CoC and YHDP NOFO: Priority Listing Project Tiering

- A significant change in the FY 2025 CoC and YHDP NOFO is that Tier 1 of the Priority Listing is equal to 30% of the CoC's ARD.
- Compared to previous years:

Year	Tier 1 Percentage	ARD	Tier 1 Amount
FY2021	100%	$28,231,737	$28,231,737
FY2022	95%	$29,942,953	$28,445,805
FY2023	93%	$30,555,374	$28,416,498
FY2024 and FY2025	90%	$32,801,133	~$29,521,020
FY2025	**30%**	**33,248,577**	**$9,974,573**

- Tier 1 is equal to 30% of the CoC's ARD which means 70 % of renewal funding will fall into Tier 2 and new project(s) will fall into Tier 2.

CoC NOFO FY2025 Priority Listing Preview

Orange County Continuum of Care FY2025 Priority Listing

Total Annual Renewal Demand: $33,248,577
Tier 1 (30% of ARD): $9,974,573
Tier 2 (90% of ARA + CoC Bonus + DV Bonus): $23,274,004+

CoC Bonus: $6,649,715
DV Bonus: $3,060,976
CoC Planning: $1,500,000

PH Cap (30% of ARD): $9,974,573

Project Ranking	Applicant Name	Project Name	Project Component	Total ARA
Renewal Projects ~ $9,974,573				
			Tier 1 Total	$9,974,573
Renewal Project(s)				
New Projects				
			Tier 2 Total	$

No more than 30% of a CoC's will fund Permanent Housing, including PSH, RRH and Joint TH-RRH projects.

Business Calendar – Item #4

FY 2025 CoC and YHDP NOFO

- The Office of Care Coordination has been convening the Executive Directors of CoC-Funded Agencies since early October, to plan for anticipated changes in the FY 2025 CoC Program NOFO.
- CoC-Funded Agencies completed impact analyses for each of their renewal programs, to aid in the preparation and strategy for keeping people housed.
- On Monday, November 17, 2025, the Office of Care Coordination met with the Executive Directors of CoC-Funded Agencies to discuss a timeline, share initial ideas on strategies, and discuss some proposed next steps.

Business Calendar – Item #4

FY 2025 CoC and YHDP NOFO

- The submission deadline for the FY 2025 CoC Program NOFO is **January 14, 2026, at 5:00 p.m. PT.**
- The Office of Care Coordination as the Collaborative Applicant is also requesting authority to act in the best interest of the Orange County CoC, in consultation with the CoC NOFO Ad Hoc, given the expedited submission process, should the application timeline of the CoC Program NOFO prevent components of the local competition from coming before the CoC Board for approval.
- Approval of the authority would provide flexibility to the Office of Care Coordination and not delay decisions or actions as it relates to the CoC Program NOFO.
- Due to the NOFO timeline, the Office of Care Coordination also has the following requests:
    - Attendance from CoC Board members at a special meeting of the CoC Board, tentatively scheduled at the end of December 2025.
    - Willing individuals to serve on CoC NOFO RFP Panel(s) in December 2025 with an accelerated timeline
- The Office of Care Coordination is aiming for a Renewal Application and CoC Program NOFO RFP release next week before the holiday.

Business Calendar – Item #4

FY 2025 CoC and YHDP NOFO: Estimated Timeline and Next Steps

DATE	ACTIVITY
End of November 2025	Release of the FY2025 CoC Renewal Projects Application
End of November 2025	Release of FY2025 RFP for CoC Bonus, DV Bonus and Reallocation Projects
Early December 2025	FY2025 CoC Renewal Project Applications due by 12:00 p.m. PT
Early December 2025	CoC Bonus, DV Bonus and Reallocation Project Applications due at 12:00 p.m. PT
December 15, 2025	**Project Applications are required to be submitted to the CoC no later than 30 days before the application deadline**
End of December 2025	CoC Board Special Meeting to approve final CoC Project Priority Listing and selection of projects for CoC Bonus, DV Bonus and Reallocation Funding
December 30, 2025	**Agencies notified in writing of inclusion of project acceptance, rejection, reduction and/or ranking by the Orange County CoC (Per HUD 15 days before deadline)**
January 14, 2026	**CoC NOFO Submission Deadline of 5:00 p.m. PT, per HUD guidelines**

CES Prioritization Policy

Business Calendar – Item #4

CES Prioritization

- To prepare for the anticipated changes within the FY 2025 CoC Program NOFO, the Office of Care Coordination as the Collaborative Applicant for the Orange County CoC and as the CES Lead, reviewed local policies for contingency planning.
- The Office of Care Coordination reached out to local CoCs to inquire how other CoCs were considering updating their community's CES policies and procedures to account for households currently housed through CoC funded permanent housing programs who may return to homelessness due to expected changes in the CoC Program NOFO.
- Although local CoCs did not respond directly to the Office of Care Coordination, in cohort meetings and other meetings, CoCs shared that there are considerations for revising their CES Prioritization Policy to include a preference for people in a CoC funded PSH programs.
- In anticipation of the impacts the permanent housing funding cap will have on the CoC, the Office of Care Coordination is recommending an update to the CES Prioritization Policy to include households enrolled in PSH programs that are at-risk of experiencing homelessness as a result of decreased CoC Program funding to be considered for other housing opportunities, with the goal of maintaining housing stability

Business Calendar – Item #4

CES Prioritization

- Households currently housed through CoC PSH programs: 1,100 (approximately)
- CoC-funded agencies, Lived Experience Advisory Committee (LEAC), and Policies, Procedures and Standards (PPS) Committee suggested a review and update of the CES Prioritization Policy
- **Goal: Keep people in PSH projects stably housed**
- Proposed changes were shared with CoC-Funded agencies for feedback and previewed at the CES Steering Committee and PPS Committee meetings in October.
- Proposed changes will prioritize households at-risk of returning to homelessness due to CoC Program changes:
  - Would be prioritized for any Permanent Housing (PSH or RRH) opportunity in CES
  - Will retain their original approximate date of homelessness (prior to current program enrollment)
- The Office of Care Coordination will collaborate with funding partners on how eligibility requirements of the Housing Opportunity will remain in place for this new prioritized group.
- Following the feedback from the PPS Committee during the special meeting on November 10, 2025, the Office of Care Coordination added a prioritization for RRH households.

Business Calendar – Item #4

CES Prioritization: Proposed Changes

- The new prioritization schema currently under consideration would be:
  1. **CoC Funded PSH Households at-risk of homelessness due to CoC Program changes**
  2. **CoC-Funded RRH Households at-risk of homelessness due to CoC Program changes**
  3. Households experiencing Chronic Homelessness
  4. Households experiencing literal homelessness with a verified disability
  5. Households experiencing literal homelessness without a verified disability
  6. Households at-risk of experiencing homelessness
- Additional considerations for the new prioritized group are still being considered (i.e. prioritizing by anticipated program end date, length of current program enrollment, disabling conditions, age, vulnerabilities, etc.).
- The Office of Care Coordination is interested in refining this prioritization schema and developing an assessment that accounts for other factors other than anticipated program end date and length of current program enrollment.

Business Calendar – Item #4

CES Prioritization Policy

- Approval of the CES Policies and Procedures Prioritization Policy changes will ensure that households enrolled in PSH and RRH programs that are at-risk of experiencing homelessness are prioritized in CES, given the anticipated loss of funding due to the permanent housing funding cap within the FY 2025 CoC Program NOFO.
- If the above prioritized groups and established CES prioritization schema is approved by the CoC Board, the Office of Care Coordination, as the Collaborative Applicant and CES Lead, will inform CES Administrators of the necessary changes.
- The Office of Care Coordination will educate the CES Administrators on the impacted CoC Program funded PSH programs and provide training on the procedures to be followed.

Business Calendar – Item #4

Recommended Actions

b. Approve recommended changes to CES Policies and Procedures to update the Prioritization Policy to include households enrolled in Permanent Supportive Housing programs that are at-risk of experiencing homelessness as a result of decreased CoC Program funding to be considered for other housing opportunities, with the goal of maintaining housing stability; and continue working with the CoC to improve upon the recommended changes to the Prioritization Policy and return to the CoC Board for additional approvals.

c. Delegate authority to the Office of Care Coordination, as the Collaborative Applicant, to act in the best interest of the Orange County CoC based on the timeline of the NOFO, which requires an expedited submission process

Homeless Management Information System (HMIS) Data Request

Erin DeRycke, Director, Data Analytics, 2-1-1 Orange County (211OC), Orange County United Way; Chairman Doug Chaffee, Fourth District Supervisor; Junellen Dillard, Policy Advisor/Field Representative, Office of Chairman Doug Chaffee; and Douglas Becht, Director, Office of Care Coordination

Background

- Data requests that will be used for media or other public release are required to be approved by the CoC Board prior to any data being released.

- Data Requests:
  - Office of Chair Doug Chaffee
  - Office of Care Coordination

Office of Chair Doug Chaffee Request

- The Office of Chair Doug Chaffee is requesting a one-time export of aggregate data to understand system needs and gaps of people experiencing homelessness in Orange County, and demonstrate the need for homelessness prevention initiatives.

Request Process

Approximately
6 hours

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Data Request Specifications

- Reporting period: 11/1/24 – 10/31/25

- Active clients in Coordinated Entry, Street Outreach, Emergency Shelter, Transitional Housing, Rapid Re-Housing, Permanent Supportive Housing, and Other Permanent Housing projects during the reporting period

- Similar requests previously approved:
  - Orange County United Way approved October 2025
  - Sisters of St. Joseph's approved March 2025

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Aggregate Data Requested

- Number of people newly experiencing homelessness
- Number of people experiencing homelessness
- Number of people permanently housed
- Number of people searching for housing

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UNITED WAY

Request for Homelessness Prevention Data

Orange County Continuum of Care Board

Wednesday, November 19th, 2025

PRESENTED BY

Chair Doug Chaffee
Fourth District Supervisor
Orange County Board of Supervisors

June Dillard
Policy Advisor/Field Representative
Office of Chair Doug Chaffee

The Importance of Prevention

Through the Fourth District Emergency Rental Assistance Program (ERAP), Chair Chaffee has committed to homelessness prevention — the first pillar of the homeless system of care, and the first line of response.

- Keeping people stably housed is more cost-effective than allowing them to fall into the trauma of homelessness.
- Finding housing for unhoused persons is costly, and creating additional housing is too time-consuming.
- Prevention preserves dignity, keeps families together, and supports children’s stability.

This is why Chair Chaffee is requesting aggregate data from the Continuum of Care — to understand needs and guide effective prevention efforts.

REQUEST FOR
HOMELESSNESS PREVENTION DATA

Request Summary

To Office of Chair Doug Chaffee seeks to request statistics from the Continuum of Care Board to get an understanding of the current need for enhanced homeless prevention efforts in Orange County.

REQUEST FOR
HOMELESSNESS PREVENTION DATA

Data Points

The Office of Chair Chaffee seeks the following data points to understand current needs, gaps, and opportunities.

Current Counts

Request:
1. Number of Unhoused Individuals
2. Number Actively Seeking Housing

Purpose:
To establish the current scale of need and gaps between housing demand and availability/wait times.

Changes and Trends

Request:
3. Number of Newly Unhoused
4. Ratio of Homeless Inflow/Outflow

Purpose:
Estimates population who'd benefit most from prevention and the importance of upstream efforts.

Proposed Use of Data

1. Informing Countywide Homeless Prevention Efforts

Chair Chaffee is committed to enhancing Orange County's commitment in homelessness prevention efforts. The data requested will be used to illustrate current need gaps, and may be included in future ASRs, talking points, and other advocacy efforts for homeless prevention.

2. Inclusion in the Fourth District Emergency Rental Assistance Program (ERAP) Report

Data from the Homeless Management Information System (HMIS) will complement findings from the ERAP Report, which documents outcomes from Chair Chaffee's ERAP pilot program, established in January of 2024. These insights will help illustrate the broader need for homelessness prevention efforts in Orange County.

Chair Chaffee's Fourth District Emergency Rental Assistance Program

Chair Chaffee spearheaded the Fourth District Emergency Rental Assistance Pilot Program (ERAP) in partnership with the Friendly Center, which the Orange County Board of Supervisors approved on January 23, 2024.

The program's objective was to prevent homelessness by keeping at-risk households stably housed while addressing root causes through case management and stabilization services.

As a pilot, ERAP evaluated the impact of this intervention on participants' housing stability, risk of future homelessness, and other outcomes.

REQUEST FOR
HOMELESSNESS PREVENTION DATA

Emergency Rental Assistance Program (ERAP) Data Report

The ERAP Data Report will illustrate participant circumstances before and after program participation.

The data utilized for the report includes information from program intake forms and follow-up surveys, which are still being conducted to ensure a sufficient response-rate (currently 43%).

HMIS data will be included in 1–2 slides of the ERAP Data Report to provide context and highlight the countywide need for homelessness prevention initiatives.

ERAP Report Data

Data for the report reflects information from the 136 households served in the ERAP Pilot Program, derived from intake forms and follow-up surveys.

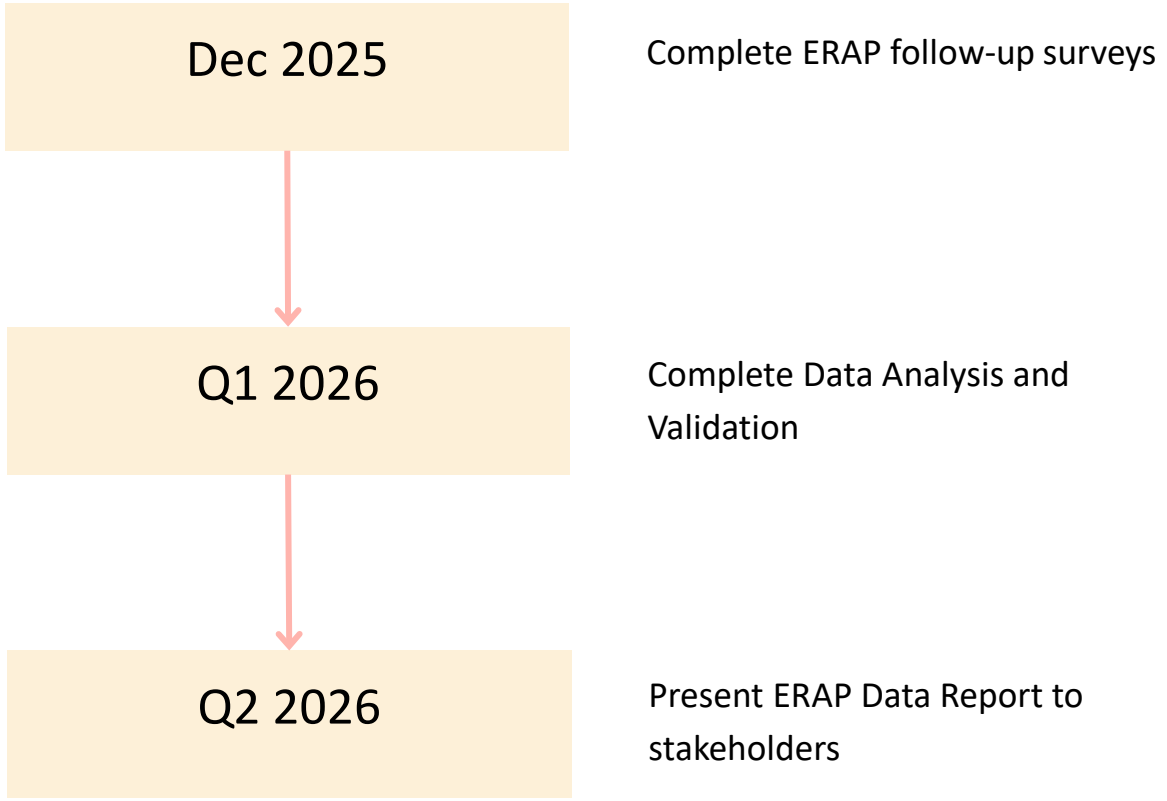
This information provides an understanding of ERAP participants at baseline, assesses program impacts, and may inform potential refinements for future prevention initiatives.

REQUEST FOR
HOMELESSNESS PREVENTION DATA

Demographics	Housing Information
Gender, race/ethnicity, veteran status, age, household size, etc.	Rent, # of bedrooms, overcrowded status, city/zip code of residence
Housing Insecurity	Financial Well-being
Rental Arrears, months behind, rental burden	Income, income sources, public benefits, employment status
Social Determinants	Underlying Risks
Food insecurity, health insurance, education, job readiness	Reasons for being at-risk, such as financial burden or health issues
Outcomes	Client Reflections
Follow-up housing status, income, impacts on household	Feedback on program, suggested improvements, perceived support

ERAP Report Target Timeline

*Subject to change



Questions?

June Dillard | Policy Advisor/Field Representative
Office of Chair Doug Chaffee, 4th District Supervisor
Orange County Board of Supervisors

junellen.dillard@ocgov.com

Office: (714) 834-2530

Business Calendar – Item #5

Recommended Action

a. Approve the Office of Chairman Doug Chaffee, Fourth District, HMIS data request for the period of November 1, 2024, through October 31, 2025, for a one-time export of aggregate data to be used for the Emergency Rental Assistance Program (ERAP) administered by District 4.

Office of Care Coordination Request

- Office of Care Coordination is requesting quarterly exports of client-level data for all clients active in any project during the previous quarter that had an active HMIS Consent Form on file as of the end of the reporting period

- Data will be used to determine if deceased people experiencing homelessness were being served by the Homeless Response System, and results will be aggregated and published

Request Process

Approximately
6 hours

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Data Request Specifications

- Reporting period: 1/1/2023 – ongoing
  - First export: 1/1/23 – 12/31/25

- Active clients any HMIS project during the reporting period with an active HMIS Consent Form as of the end of the reporting period

- Estimated records included in each export
  - Initial export: 49,000 clients, 145,000 enrollments
  - Quarterly export: 20,000 clients, 35,000 enrollments

- Similar requests previously approved:
  - University of Irvine HPSP approved May 2025
  - CalOptima approved May 2025

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Data Elements

- 2.02 Project Name
- 2.02 Project Type
- 3.01 Name
- 3.03 Date of Birth
- 3.07 Veteran Status
- 3.10 Project Start Date
- 3.11 Project Exit Date
- 3.12 Destination

COUNTY OF ORANGE
OFFICE OF CARE COORDINATION

Homeless Management Information System (HMIS) Data Request

Presented by: Doug Becht, Director of Care Coordination

Request Overview

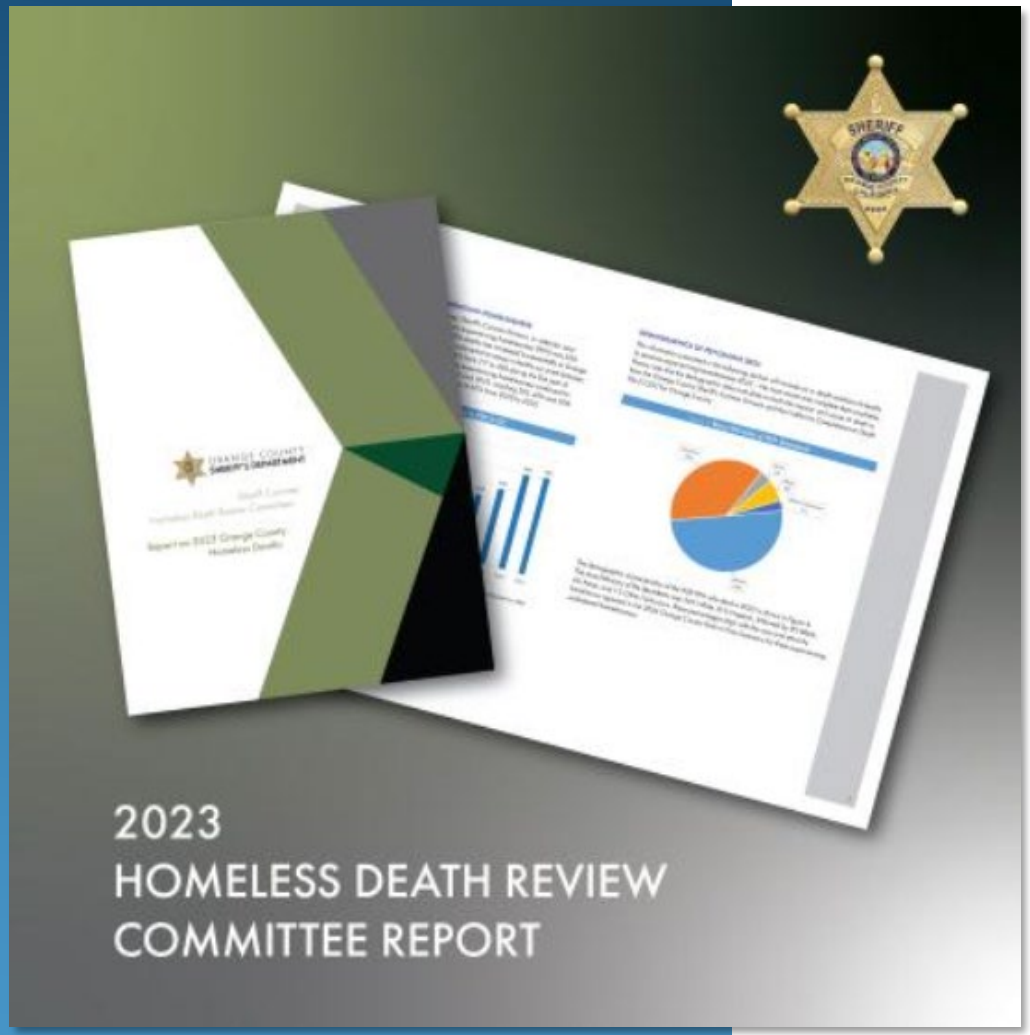
The Office of Care Coordination is requesting to access data from the Homeless Management Information System (HMIS) to conduct a cross-referencing analysis with records from the Orange County Sheriff-Coroner. The purpose is to determine whether persons experiencing homelessness (PEH) were engaged with the Homeless Response System prior to their death.

BACKGROUND

The Coroner Division of the Orange County Sheriff's Department leads the Homeless Death Review Committee, commissioned by Orange County Sheriff Don Barnes in January 2022. The Committee includes a diverse group of technical experts representing county agencies, municipal police departments, hospitals, and non-profit organizations.

The Committee's purpose is to examine the root causes of deaths among people experiencing homelessness and to identify any contributing factors that may have been preventable

A copy of the 2023 Homeless Death Review Committee Report is available by clicking here.



Background

- As an active member, the Director of Care Coordination has identified an opportunity to assess the extent to which individuals who died while experiencing homelessness had interacted with the Homeless Response system.

- This information can enhance understanding of the vulnerabilities faced by people experiencing homelessness, how they access homeless services, and which types of programs they engage with.

HMIS Data Request

- Reporting Period: January 1, 2023, to ongoing
- To be received on a quarterly basis
- Includes the following HMIS Data Elements:
  - 3.01 – Name
  - 3.03 – Date of Birth
  - 3.07 – Veteran Status
  - Project Name
  - Project Type
  - 3.10 – Project Start Date
  - 3.11 – Project Exit Date
  - Exit Destination

How will the data will be published?

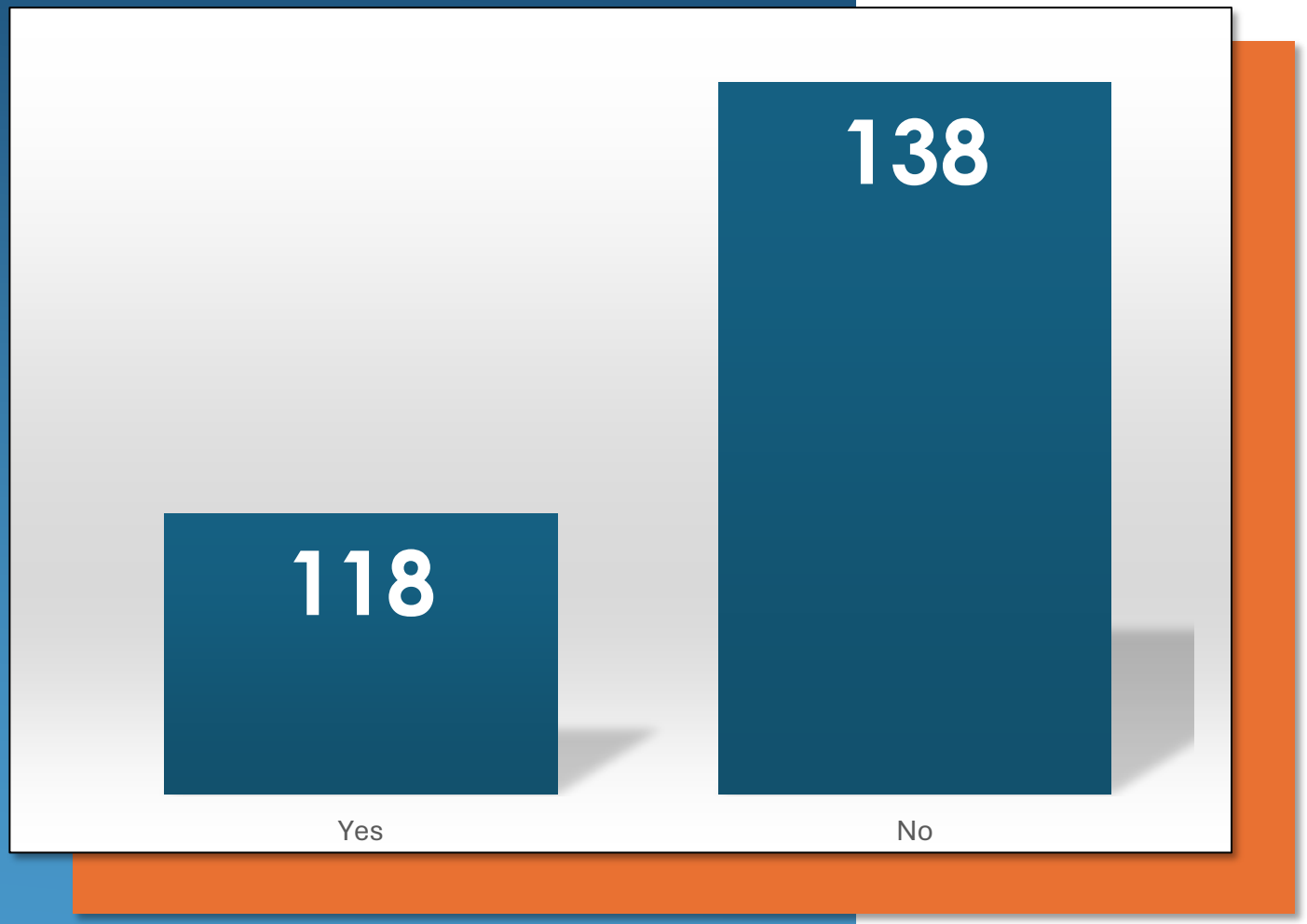
To protect individual's privacy while still providing meaningful insight, only aggregate data will be used in the OC Sheriff's Department's Homeless Death Review Committee Report.

This data may include:

- Number of individuals served by the Homeless Response System
- Types of programs accessed by these individuals
- Length of time in services

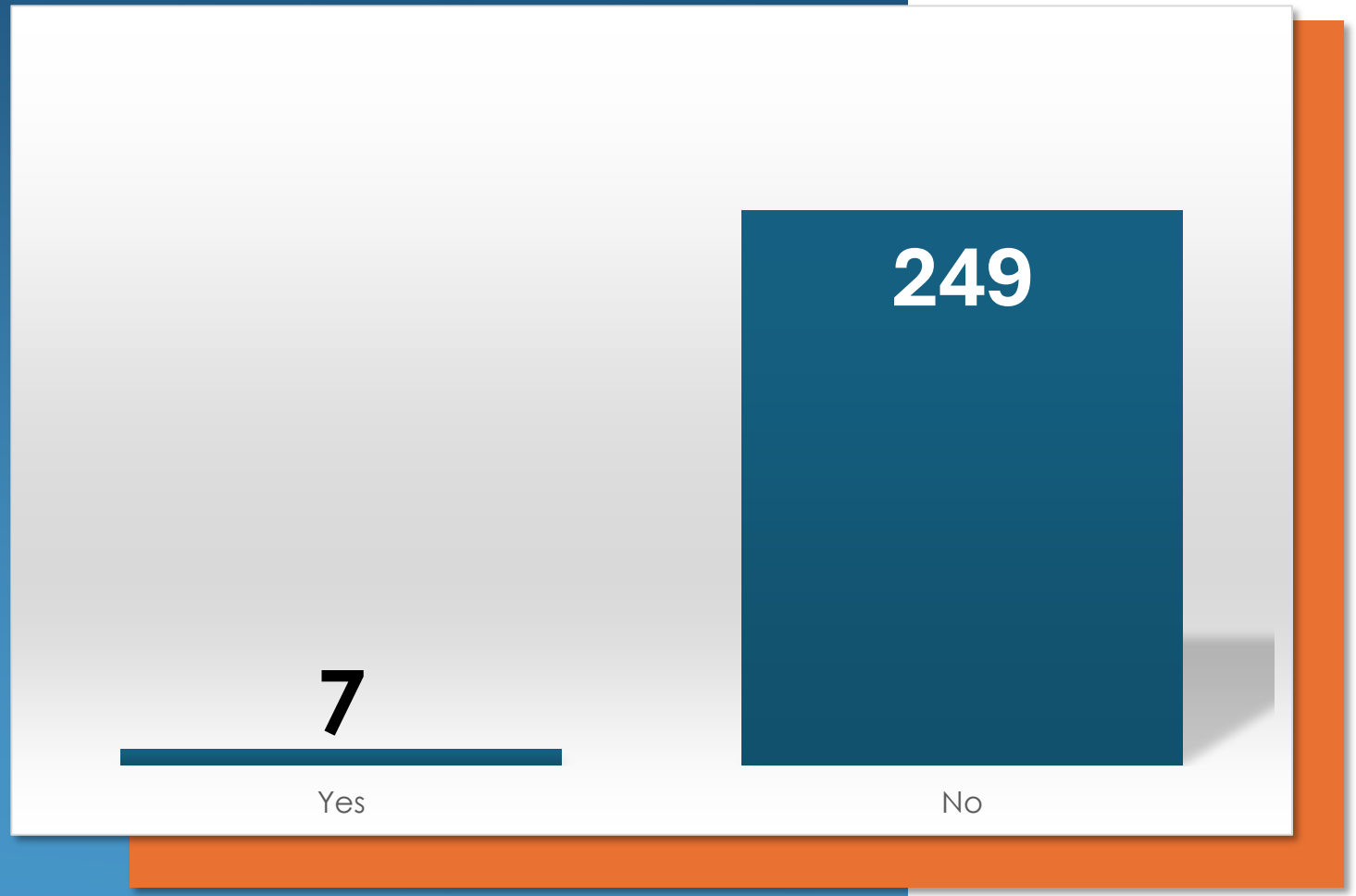
Example #1

Did the person experiencing homelessness (PEH) have an HMIS record?



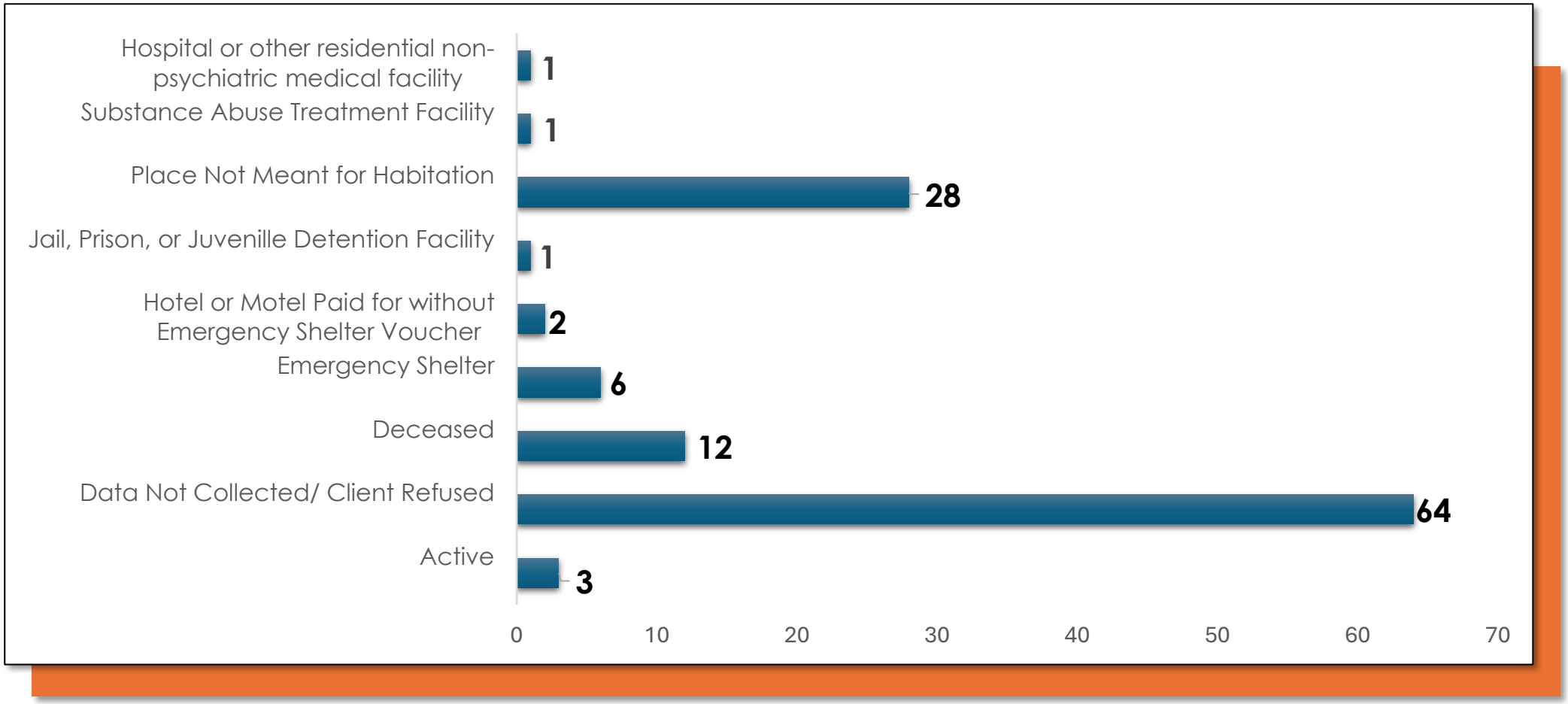
Example #2:

Was the Person Experiencing Homelessness enrolled in emergency shelter or street outreach at the time of their death?



Example #3

If so, what was the most recent program exit reported?



How will the data will be published?

The Homeless Death Review Committee publishes an annual report, typically released in Spring. This Report is typically accompanied by a press released from the OC Sheriff's Department and often garners media attention.

- Click here to visit the Homeless Death Review Committee Site.
- Click here to read the 2023 Homeless Death Review Committee Report.
- Click here to read the Inaugural Homeless Death Review Committee press release.

How and when will data be reported back to the CoC Board for review?

The Office of Care Coordination will compile and analyze data to present the findings quarterly as part of the OC Sheriff's Department's Homeless Death Review Committee and included in the Report annually.

The findings will be presented in tables that summarize the number of people experiencing homelessness who previously engaged in the Homeless Service System, along with the types of services accessed. The Report will highlight key trends, service engagement rates, and opportunities for system improvement.

The Report will be presented to the CoC Board at the next meeting, following its release.

HMIS Data Request Process

START

1. HMIS REQUESTS DATA PRESENTED To THE CoC BOARD

2. UPON APPROVAL, CROSS-REFERENCING ANALYSIS IS COMPLETED ON QUARTERLY BASIS

3. FINDINGS SHARED WITH THE HOMELESS DEATH REVIEW COMMITTEE

4. THE HOMELESS DEATH REVIEW COMMITTEE COMPLETES ANNUAL REPORT

5. THE HOMELESS DEATH REVIEW COMMITTEE REPORT IS PUBLISHED SPRING 2026

THE HOMELESS DEATH REVIEW COMMITTEE REPORT PRESENTED TO THE CoC BOARD THE FOLLOWING MONTH

What questions will the data help answer?

By analyzing patterns in service utilization—such as frequency of contact, duration of program participation, and types of services accessed—the Homeless Death Review Committee can better understand how different subpopulations interact with the system. These insights may help identify gaps in service delivery, inform targeted interventions, and guide policy recommendations aimed at preventing future deaths among people experiencing homelessness.

How will the data improve the Homeless Service System?

The Homeless Death Review Committee's purpose is to examine the root causes of deaths among people experiencing homelessness and to identify contributing factors that may have been preventable. By uncovering these factors, the Committee can highlight gaps in service delivery, identify missed opportunities for intervention, and recommend improvements to outreach, program design, and system coordination. This process supports a more responsive and effective Homeless Service System that is better equipped to meet the needs of vulnerable individuals and prevent future loss of life.

Thank You

COUNTY OF ORANGE
OFFICE OF CARE COORDINATION

Business Calendar – Item #5

Recommended Action

b. Approve the Office of Care Coordination's HMIS data request beginning January 1, 2023, and ongoing, for client-level data for the purpose of conducing a cross-referencing analysis with records from the Orange County Sheriff's Departments to determine whether persons experiencing homelessness were engaged with the Homeless Response System prior to their death, to be reported aggregately.

Orange County CES Evaluation

Dr. Shauntina Sorrells, Chief Program Officer,
Samueli Foundation

Business Calendar – Item #6

Orange County CES Evaluation – CoC Board Update

Purpose

- Annual HUD-required evaluation (Notice CPD-17-01)
- Assess system equity, efficiency, and effectiveness

Process

- Request for Information (RFI) released: October 2025; 8 proposals received
- Review Committee: CoC leadership, Strategic Plan staff, external reviewers
- County (CoC & CES Admin) abstained to maintain impartiality

Evaluation Focus

- Stakeholder engagement
- Local systems understanding
- Continuous improvement

Timeline

- Consultant identified: Element Consulting Group
- Contract execution: Early December 2025
- Kickoff meeting: Within 2 weeks of contract
- Evaluation plan submitted: January 2026

Thank you for your continued partnership as we move into this important phase of learning and system improvement.

Business Calendar – Item #6

Orange County CES Evaluation – CoC Board Update

- After reviewing eight proposals, committee scoring, and follow-up clarifying questions, the CES Evaluation Review Committee has selected Element Consulting Group as the recommended consultant for the Annual Evaluation of the Orange County Coordinated Entry System (CES).
- The CES Evaluation Review Committee will be moving forward with Orange County United Way (Sue Parks) as the contract holder, supported by a Samueli Foundation grant. A small, CoC-aligned group (including County/CoC representation, lived experience, providers, and Samueli) will help guide the workplan and use of findings.
- Key points about Element Consulting Group's approach that align with what the was discussed:
    1. Strong stakeholder engagement, including lived experts, providers across the system, and cross-system partners
    2. A clear equity lens and focus on how CES functions for different populations and SPAs
    3. Coordination with the new Homebase fiscal/resource mapping work so we don't duplicate gap/fiscal analysis
    4. Actionable recommendations for CES policies, governance, and operations that can return to the CoC Board

Business Calendar – Item #6

Recommended Actions

b. Authorize the Office of Care Coordination, as the CES Lead and CoC Administrative Entity, and Orange County United Way, as the HMIS Lead, to work with the selected consultant and provide all needed, relevant data to carry out the Orange County CES evaluation

c. Approve the final report and summary of the Orange County CES Evaluation be presented to the CoC Board.

Policies, Procedures and Standards (PPS) Committee Recommendations

Nishtha Mohendra, PPS Committee Chair, and
Felicia Boehringer, Interim CoC Manager,
Office of Care Coordination

Business Calendar – Item #7

2-for-1 Match Policy

- The OCC, as the CES Lead for the Orange County CoC, utilizes the CES Policies and Procedures to guide the prioritization and match process to connect households to housing through CES.
- Typically, this includes matching a single household, to a single unit, however, circumstances exist where housing providers have requested multiple or 2-for-1 matches (i.e., longstanding vacancies, to meet financing deadlines for new properties at the end of the lease-up process).
- While no formal policy or guidance currently exists within the CES Policies and Procedures, this practice was allowed to occur in a few instances to mitigate the amount of time a unit was left vacant.
- As this practice began to be used more frequently in 2024 and 2025, some of the Public Housing Authorities requested for a formal policy or guidance to be issued.
- OCC developed a draft 2-for-1 Match Policy (Policy) for housing providers that wish to opt-in to this process.

Business Calendar – Item #7

2-for-1 Match Policy

- **Purpose**: To establish the criteria and steps for the 2-for-1 match process, ensuring transparency for participants involved.
    - In creating this guidance, OCC considered partner feedback around the lease-up and turnover process, prior practice of these matches in this and other communities, and the experience of participants in this process.
- **Goals of Policy in Practice**: Provide a person-centered and trauma-informed approach, ensuring existing housing programs are utilized to the highest extent possible and enabling success for new housing programs to attract continued support from the local development community to create more housing.

Business Calendar – Item #7

2-for-1 Match Policy: PHA Data from July 1, 2024 – November 7, 2025

	Santa Ana Housing Authority	Anaheim Housing Authority
Total CES Referrals	335 (22 since July 1, 2025)	80 (14 since July 1, 2025)
Successful Move-Ins	158 (47%) (2 move-ins since July 1, 2025)	29 (36%) (0 move-ins since July 1, 2025)
Days to Move-Ins (Average)	82.63 (Range 20 – 224)	94.1 (Range 9 – 217)
Days to Move-Ins (Median)	69	64
Days to Double Approval (PM and PHA)	73.05	65.75
Days for CES Participant to Decline	21.64	29.88
Days for PM or PHA to Deny CES Participant*	54.26	39.21

** CES Participants are typically denied due to eligibility criteria such as no verifiable city ties, over-income, unresponsive, etc.*

Business Calendar – Item #7

2-for-1 Match Policy

Timeline of Review and Approval

- **July 9, 2025**: Policy first presented to the CES Steering Committee
- **July 10 – July 25, 2025**: Public feedback period
- **September 3, 2025**: Policy presented to the Lived Experience Advisory Committee (LEAC) for overview and discussion, with updates made based on feedback received
- **September 3, 2025**: Policy reviewed by CES Steering Committee and recommended for approval by the LEAC, with some changes.
- **October 1, 2025**: Policy reviewed by LEAC and recommended for approval by the PPS Committee as proposed.
- **November 10, 2025**: Policy reviewed by PPS Committee and approved as a time limited pilot for up to six (6) months, inclusive of a review at three (3) months, with a report of data evaluation returned to the PPS Committee no later than March 2026.

Business Calendar – Item #7

2-for-1 Match Policy

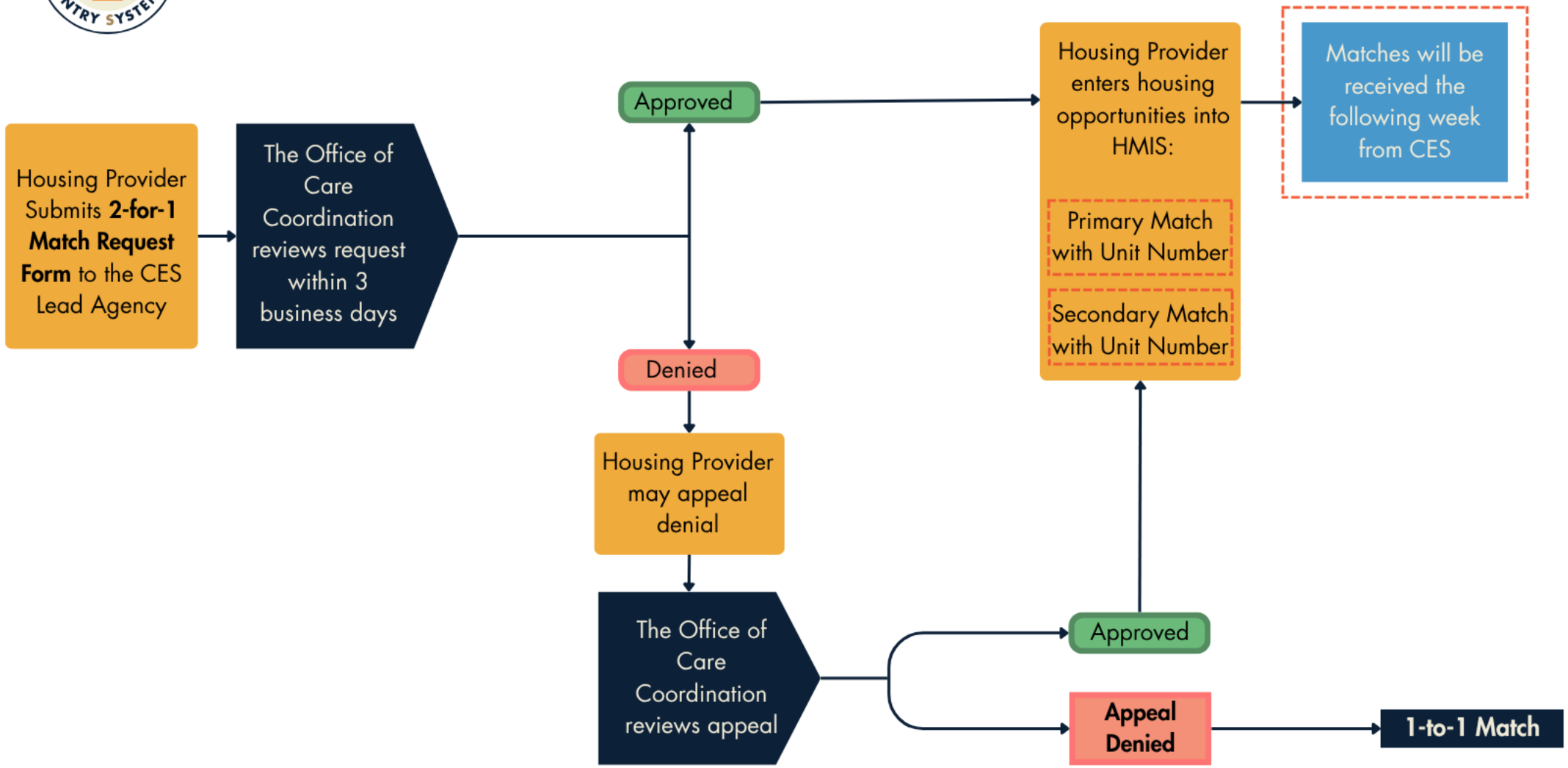
- Feedback received throughout the review and approval process can be referenced in **Attachment A**.
- During the September 3, 2025, CES Steering Committee, discussion centered around the policy scenarios and criteria for requesting a 2-for-1 match, noting challenges that components of the current draft policy could pose specifically to housing providers.
- CES Steering Committee recommended to approve the proposed Policy for review and approval by the LEAC, with additional changes as detailed below, and reflected in the draft Policy in **Attachment B**.
    - **Scenarios for Requesting a 2-for-1 match:**
        - Allow requests to be made if unit has been vacant or in possession of the housing provider for a minimum of 15 days and if the unit is move-in ready.
    - **Criteria for 2-for-1 Match Requests:**
        - For secondary match – the requesting housing provider will provide the Secondary match a housing opportunity in their respective housing inventory, with the next available unit, and with the *goal* of housing the Secondary match within 45 days.

Business Calendar – Item #7

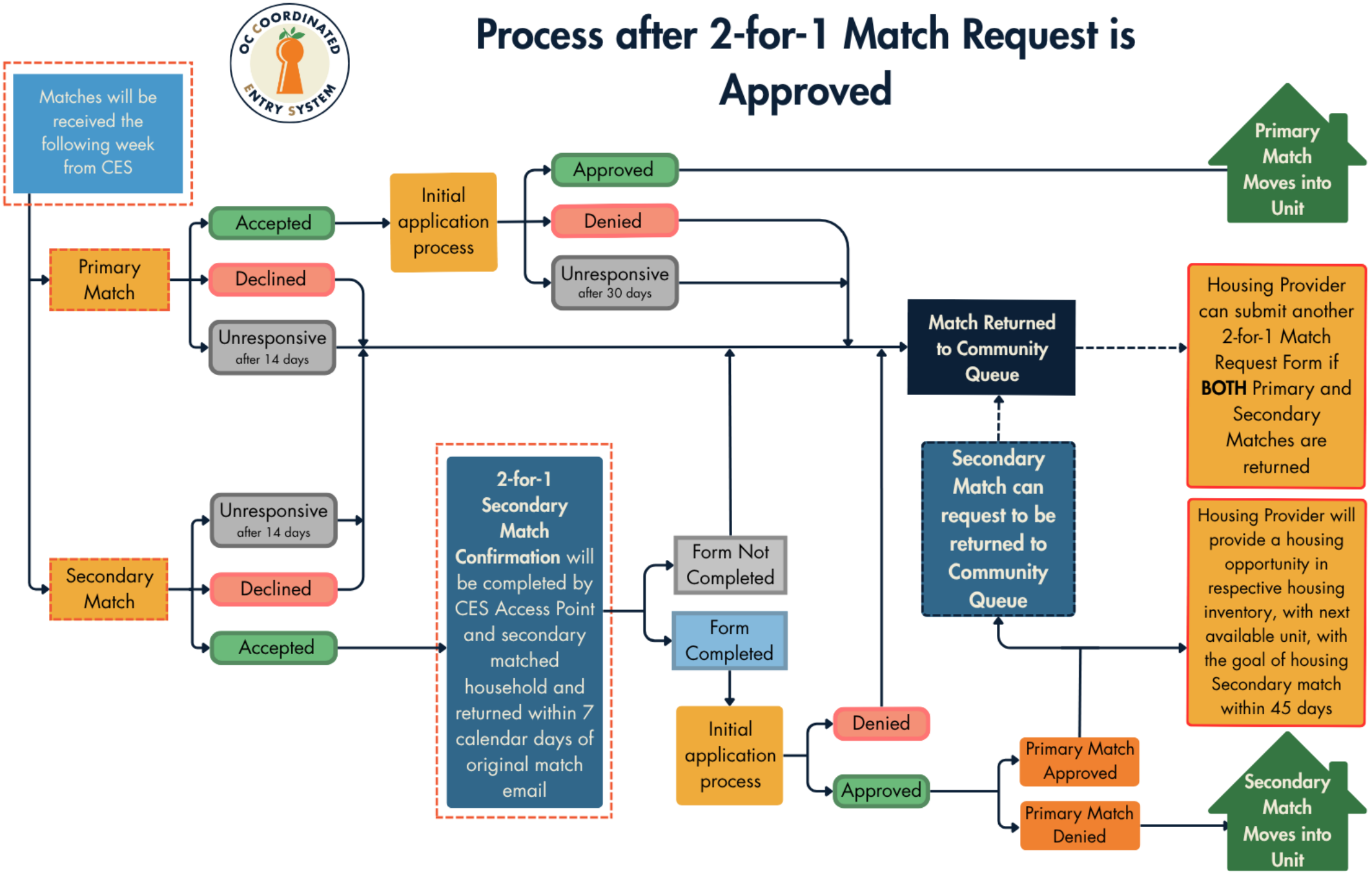
2-for-1 Match Policy: Revisions Made

	DRAFT 1	DRAFT 2	DRAFT 3	
Topic	July CES Steering Committee	September CES Steering Committee	October LEAC	November PPS Committee
Concurrent processing of both matches	Not included	Revised: Allows for concurrent processing	No change	No change
Housing opportunities presented to Secondary Match	Presented with next unit made available within provider's inventory **within 45 days**	No change	Presented with next unit available within provider's inventory **with a *goal* of 45 days**	No change
Criteria for requesting a Secondary Match (Days Vacant)	Unit must be vacant for **90 days**	Revised: Unit must be vacant for **60 days**	Revised: Unit must be vacant for **15 days**	No change
Additional criteria for requesting a Secondary Match	Unit has been in possession of housing provider for 60 days, unit has been move-in ready for 60 days, 60 days since original match request	No change	Revised: All criteria was removed	No change

2-for-1 Match Policy and Procedure



Process after 2-for-1 Match Request is Approved



Business Calendar – Item #7

PPS Committee Discussion

- At the November 10, 2025, PPS Committee special meeting, discussion amongst PPS Committee members was focused on:
  - Implementation of the proposed Policy, emphasizing the importance of proper training and additional feedback from CES lead agencies and access points, should the 2-for-1 match approach be approved.
  - Clarity on the Policy's language to ensure participants fully understand the implications of their consent, including potential removal from the community queue, the possibility of not being placed in housing if identified as the second match, and the overall process and timeline.
- As a result, the PPS Committee approved a substitute motion to initiate a pilot for up to six months, with a review at the three-month mark to evaluate its effectiveness in improving housing placements and increasing utilization of vacant units.
- The data collected during the pilot will return to the PPS Committee and help inform whether the Policy should be adopted long-term within the Orange County CoC.
- The motion was unanimously approved and proceeded to the CoC Board for review and approval.

Business Calendar – Item #7

Recommended Action

b. Approve the proposed 2 for 1 Match Policy as recommended by the CES Steering Committee and Lived Experience Advisory Committee, as a time-limited pilot for up to six (6) months, inclusive of a review at three (3) months, with a report of data evaluation returned to the PPS Committee no later than March 2026, as recommended by the PPS Committee.

2025 CoC Board Nomination and Election Update

Felicia Boehringer, Interim CoC Manager,
Office of Care Coordination

Business Calendar – Item #8

CoC Board Nomination and Election

- OCC as the Administrative Entity for the Orange County CoC is facilitating the CoC Board Nomination and Election process in partnership with the 2025 CoC Nominating Ad Hoc.
- The CoC Board is charged with responsibilities and authorities on behalf of the General Members of the Orange CoC.
- There are currently nine (9) seats set to expire on December 31, 2025.
- The CoC is recruiting for **five (5) to nine (9) members** and is intentionally seeking people who hold the following identities and experiences, including but not limited to Black or African American, Indigenous/Native American, People of Color, 2SLGBTQQIA+ and people with lived experience of homelessness or housing instability.

Business Calendar – Item #8

CoC Board Nomination and Election: Vote Now!

- The voting period for the CoC Board Election is **NOW OPEN** and **continuing through Wednesday, November 26, 2025, until 5:00 p.m**., via an online survey. Please note that only CoC General Members are eligible to participate in the election.
- The Orange County CoC Governance Charter identifies that each CoC General Member (one representative per agency or individual) is permitted one vote for each of the CoC Board seats up for election. Be sure to review the CoC General Membership Roster to confirm the authorized representative for your agency who will cast the vote. If your designated representative is unavailable, an alternate member listed in the roster may vote on their behalf.
- To vote, please visit the following link: https://forms.office.com/g/36i6fxw9Ux and submit your voting survey online. Please note the last day to vote is Wednesday, November 26, 2025, until 5:00 p.m.

Business Calendar – Item #8

CoC Board Nomination and Election: Timeline

Date*	Timeline Activity
October 27, 2025	Nomination period opens
November 5, 2025	Nomination period closes
November 7, 2025	Candidate Interest Forms are due; New & updated CoC Board General Membership Forms due
November 13, 2025	CoC Nominating Ad Hoc to recommend candidates for election by CoC General Membership
November 17, 2025	Candidate Meet and Greet; Voting Period Opens
November 26, 2025	Voting period closes at 5:00 p.m.
December 2, 2025	CoC Nominating Ad Hoc to finalize election results; Candidates notified of CoC Board Election results
December 17, 2025	CoC Board Meeting: Selected candidates are presented to the CoC Board for ratification
January 2026	CoC Board seating takes place. Outgoing CoC Board members and CoC staff will provide training and orientation for incoming Board members.

- *Dates are subject to change, see continued updates on the CoC Board Nomination and Election webpage

Next Meeting:

Wednesday, December 17, 2025, from 2:00 p.m. – 5:00 p.m.
in the County Administration South (CAS) Building
Conference Center, 425 W. Santa Ana Blvd., Room
104/106, Santa Ana, CA 92701

COUNTY OF ORANGE

OFFICE OF CARE COORDINATION