



COUNTY OF ORANGE
OFFICE OF CARE
COORDINATION

**Orange County Continuum of Care
(CoC) Board Special Meeting
December 5, 2025**

Public Comments

Board Member Comments

Business Calendar

Homeless Housing, Assistance and Prevention (HHAP) Program

Douglas Becht, Director and
Zulima Lundy, Director of Operation,
Office of Care Coordination

Business Calendar – Item #1

RFP for HHAP Rounds 3 and 4 Funding

- On August 28, 2025, County of Orange's Office of Care Coordination released the Request for Proposals (RFP) for Services Coordination, Permanent Housing Delivery, and Prevention and Shelter Diversion Services, to support the programming of HHAP Rounds 3 and 4 funding.
 - ❖ **Program A – Services Coordination**
 - Program A (TAY)
 - ❖ **Program B – Permanent Housing Delivery**
 - Program B (TAY)
 - ❖ **Program C – Prevention and Shelter Diversion Services**
- The RFP closed on October 2, 2025.
- In total, there were 14 agencies that responded to the RFP.
- Interview and consensus meetings were held the week of October 27, 2025, through the week of November 3, 2025.

Business Calendar – Item #1

HHAP Rounds 3 and 4 Funding Expenditure Deadlines

- The expenditure deadline for HHAP Program **Round 3 funding** is **June 30, 2026**.
- The expenditure deadline for **Round 4 funding** is **June 30, 2027**.
- The recommendations being presented today will:
 - ✓ Enable the Orange County CoC to meet the obligation and expenditure deadlines associated with HHAP Round 3 and Round 4 funding
 - ✓ Ensuring that all funds are fully expended by June 30, 2027

Business Calendar – Item #1

Program A – Services Coordination

- There were *eight (8) respondents* to the RFP for **Program A: Services Coordination** and three *(3) respondents* to the RFP for **Program A: Services Coordination for TAY**.
- A five-member panel with expertise in program design and administration evaluated the proposals and recommended award to the highest ranked proposers, whose proposal most met the needs and requirements set forth in the RFP.
- The Office of Care Coordination has completed successful negotiations with the providers and recommends award of contracts to Friendship Shelter Inc. (**Friendship Shelter**), The Hub Orange County (**The Hub OC**) for Services Coordination, and Friendship Shelter and **Orangewood Foundation** for Services Coordination for TAY.
- Under the proposed Contracts, the Services Coordination and Services Coordination for TAY (Program A) will provide Services Coordination to individuals, families and TAY experiencing homelessness in Orange County. The Program A will be low-barrier and facilitate connections to the most appropriate services and resources across the System of Care including intensive case management services that focus on linkage to healthcare, shelter, basic needs, benefits advocacy, employment resources, and permanent housing.

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Program A – Services Coordination: Respondent Scores

Program A: Services Coordination Respondent Scores

Respondent	Aggregate Scores
Friendship Shelter	2,181
The Hub OC	2,166
Orange County's United Way	2,133
Volunteers of America of Los Angeles	2,080
Thomas House Temporary Shelter	2,008
Orange County Asian and Pacific Islander Community Alliance, Inc.	1,980
HOPE Center of Orange County	1,828
Mercy House Living Centers	1,818

Program A: Services Coordination for TAY Respondent Scores

Respondent	Aggregate Scores
Orangewood Foundation	2,224
Friendship Shelter	2,119
Orange County Asian and Pacific Islander Community Alliance, Inc.	1,937

Business Calendar – Item #1

Program A – Services Coordination: Selected Providers

- Each provider has a specific target population and number of households to be served as part of Program A, outlined in the table below.

Provider	Target Populations	Households to be Served
Friendship Shelter	<ul style="list-style-type: none">TAY (individuals between the ages of 18 to 24), Individuals (adults ages 18 or older)Older Adults (ages 62 and older) in the South SPA	200 households, including 45 TAY households and 30 Older Adults households
Orangewood Foundation	<ul style="list-style-type: none">TAY (individuals between the ages of 18 to 24) in the North and Central SPAs	264 TAY households
The Hub OC	<ul style="list-style-type: none">Individuals (adults ages 18 and older)Families (households with at least one adult and one minor child) in the North and Central SPAs	170 households

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Program B – Permanent Housing Solutions

- There were *six (6) respondents* to the RFP for **Program B: Permanent Housing Delivery** and *zero (0) respondents* to the RFP for **Program B: Permanent Housing Delivery for TAY**.
- A five-member panel with expertise in permanent housing program design and administration evaluated the proposals and recommended award to the highest ranked proposers, whose proposal most met the needs and requirements set forth in the RFP.
- The Office of Care Coordination has completed successful negotiations and recommends award of contracts to **American Family Housing** and **Mercy House** for Permanent Housing Delivery. Mercy House will be funded through HHAP funds allocated to the County of Orange.
- Under the proposed Contract, the Permanent Housing Solutions (Program B) will provide capital funding for the development of PSH projects that serve households experiencing homelessness in Orange County. Upon project completion the Program will make the available permanent supportive housing units available through the CES. Upon initial lease up and occupancy, Program B will provide housing and services that follow Housing First principles, incorporate evidence-based approaches and focus on housing stability and tenant retention.

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Program B – Permanent Housing Solutions: Respondent Scores

Program B: Permanent Housing Delivery Respondent Scores

Respondent	Aggregate Scores
American Family Housing	2,672
Mercy House Living Centers	2,380
People Assisting the Homeless (PATH)	2,177
Friendship Shelter	2,153
WISEPlace	2,134
Volunteers of America of Los Angeles	2,132

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Program B – Permanent Housing Solutions: Selected Providers

- The Proposal submitted by American Family Housing requests funding for two (2) permanent supportive housing (PSH) projects currently under development.
 - The first PSH project is Avon River, a former Travelodge by Wyndham motel located in the City of Costa Mesa that has been converted into **78 units of affordable rental housing**
 - The second PSH project, Casa Colibri Apartments, is an affordable housing community located in Midway City, unincorporated County, that will provide **65 units of affordable** and supportive housing

Business Calendar – Item #1

Program B – Permanent Housing Solutions

- The Program B will include the following services at minimum:
 - Development and construction of Avon River, with capital improvement and construction activities completed by July 23, 2026, and initial leasing and occupancy to commence by May 31, 2026.
 - Development and construction of Casa Colibri Apartments, with capital improvement and construction activities completed by September 31, 2026, and initial leasing and occupancy to commence by December 31, 2026.
 - 126 units will be made available and filled through the CES, utilizing the CoC Board approved policies and procedures.
 - Both PSH projects will provide onsite supportive services and security. Both PSH projects will feature staff offices for case management and service delivery, a common area for community engagement and activities, and ample storage for program supplies and donations.

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Program C – Prevention and Shelter Diversion

- There were *seven (7) respondents* to the RFP for **Program C: Prevention and Shelter Diversion Services**.
- A five-member panel with expertise in program design and administration evaluated the proposals and recommended award to the highest ranked proposers, whose proposal most met the needs and requirements set forth in the RFP.
- The Office of Care Coordination has completed successful negotiations and recommends award of contract to **Volunteers of America of Los Angeles (VOALA)** for Prevention and Shelter Diversion Services.
- Under the proposed Contract, the Prevention and Shelter Diversion Services (Program C) will provide case management services and homelessness prevention assistance to individuals and families at risk of experiencing homelessness and will serve the North, Central and South SPAs of Orange County. The Program C will combine direct financial prevention assistance with housing-focused case management to prevent households from entering homelessness and support them in achieving housing stability. The Program will assist participants in accessing appropriate resources across the System of Care, including behavioral health, healthcare, benefits and mainstream services. The Program C will follow Housing First principles and incorporate evidence-based approaches to address barriers and economic stability.

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Program C – Prevention and Shelter Diversion: Respondent Scores

Program C: Prevention and Shelter Diversion Respondent Scores

Respondent	Aggregate Scores
VOALA	2,272
People Assisting the Homeless (PATH)	2,242
Families Forward	2,226
Mercy House Living Centers	2,136
The Orange County Asian and Pacific Islander Community Alliance, Inc.	2,005
WISEPlace	1,980
Thomas House Temporary Shelter	1,936

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Program C – Prevention and Shelter Diversion

- Under the proposed Contract, the Prevention and Shelter Diversion Services (Program C) will provide case management services and homelessness prevention assistance to individuals and families at risk of experiencing homelessness and will serve the North, Central and South SPAs of Orange County.
- The Program C will combine direct financial prevention assistance with housing-focused case management to prevent households from entering homelessness and support them in achieving housing stability.
- The Program will assist participants in accessing appropriate resources across the System of Care, including behavioral health, healthcare, benefits and mainstream services.
- The Program C will follow Housing First principles and incorporate evidence-based approaches to address barriers and economic stability.

Business Calendar – Item #1

HHAP Rounds 3 and 4 Funding Recommendations

- The approval of these recommendations will enable the Orange County CoC to meet the obligation and expenditure deadlines associated with HHAP Round 3 and Round 4 funding, ensuring that all funds are fully expended by June 30, 2027.
- Furthermore, this approval will facilitate the timely implementation of projects by allowing sufficient lead time for ramp-up activities, including the establishment of operational infrastructure and the deployment of critical services.
- This proactive approach supports the effective delivery of programs aligned with HHAP-eligible use categories and maximizes the impact of remaining funds within the required timelines.

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Recommended Actions

- a. Approve the award and contracting of \$1,760,083 in HHAP funding for Program A: Services Coordination as detailed below:
 - 1) \$1,200,000 for Services Coordination for Individuals and Families in the North and Central Service Planning Area with The HUB Orange County from December 16, 2026, through June 30, 2027.
 - 2) \$560,083 for Services Coordination for Individuals in the South Service Planning Area with Friendship Shelter, Inc., from December 16, 2026, through June 30, 2027.
- b. Approve the award and contracting of \$806,770 in HHAP Youth Set Aside funding for Program A: Services Coordination for Transitional Aged Youth as detailed below:
 - 1) \$537,847 for Services Coordination for Transitional Aged Youth in the North and Central Services Planning Area with Orangewood Foundation from December 16, 2026, through June 30, 2027.
 - 2) \$268,923 for Services Coordination for Transitional Aged Youth in the South Service Planning Area with Friendship Shelter, Inc., from December 16, 2026, through June 30, 2027.

Business Calendar – Item #1

Recommended Actions

- c. Approve the award and contracting of \$2,842,034 in HHAP funding for Program B: Permanent Housing Delivery as detailed below:
 - 1) \$2,842,034 for Permanent Housing Solutions with American Family Housing from December 16, 2025, through June 30, 2027.
- d. Approve the award and contracting of \$1,140,128 in HHAP funding for Program C: Prevention and Shelter Diversion Services as detailed below:
 - 1) \$1,140,128 for Prevention and Shelter Diversion with Volunteers of America Los Angeles from December 16, 2025, through June 30, 2027.

Grand Jurt Report Response

Nishtha Mohendra, Vice Chair
and Nichole Gideon, Secretary

Business Calendar – Item #2

Grand Jury Report Response

- On June 27, 2025, the Orange County Grand Jury (Grand Jury) released a report entitled “Homelessness: Is Orange County Moving in the Right Direction?” The report directed responses to finding and recommendations to the Orange County Board of Supervisors and the Orange County CoC.
- The Office of Care Coordination provided support and education to the CoC Board Officers on the process for responding, to allow for the CoC Board Officers to take lead on preparing the response on behalf of the Orange County CoC.
- The County of Orange’s response to the Grand Jury was agendized at the December 2, 2025, Orange County Board of Supervisors meeting, however, it was continued to the December 16, 2025 meeting.
- In the meantime, the CoC Board Officers are interested in providing the drafted Orange County CoC response to the report.
- The proposed response to the FY 2024-25 Grand Jury Report, as prepared collectively by the CoC Board Officers, is detailed in **Item 2 Attachment A**.
- The CoC Board is being asked to review and approve the proposed response to the Grand Jury report. If approved, the response will be attached to a Transmittal Letter in **Item 2 Attachment B**.

Business Calendar – Item #2

Recommended Actions

- a. Approve proposed response to Fiscal Year (FY) 2024-25 Grand Jury Report Titled, “Homelessness: Is Orange County Moving in the Right Direction?”
- b. Direct the Office of Care Coordination to forward this Agenda Staff Report with attachments to the Presiding Judge of the Superior Court and the FY 2024-25 Grand Jury on behalf of the Orange County CoC Board.

FY2025 CoC Program Notice of Funding Opportunity (NOFO) Recommendations

Felicia Boehringer, Interim CoC Manager, and
Zulima Lundy, Director of Operations,
Office of Care Coordination

Business Calendar – Item #3

FY 2025 CoC Competition and YHDP Grants NOFO

NOFO Release

- HUD released the FY CoC Competition and YHDP Grants NOFO on Thursday, November 13, 2025.

Funding Available Nationwide:

- CoC Program – \$3,918,000,000
- Domestic Violence (DV) Bonus – \$52,000,000
- Unsheltered and Rural Homelessness Supplemental NOFO – \$129,000,000
- Youth Homelessness Demonstration Program (YHDP) – \$228,000,000
- A portion of funds will be available for CoC Renewal Projects and CoC Bonus Projects.

Funding Available to the Orange County CoC:

- Estimated Annual Renewal Demand (ARD) – \$33,248,577
- CoC Bonus – \$6,649,715
- DV Bonus – \$3,060,976
- CoC Planning – \$1,500,000

Application Due Date: Wednesday, January 14, 2026, at 5:00 p.m. PT

Business Calendar – Item #3

Past and Present Officers Advisory Group

- At the November 19, 2025, meeting, the CoC Board approved to delegate authority to the Office of Care Coordination, as the Collaborative Applicant, with consultation from current and past CoC Board leadership to act in the best interest of the Orange County CoC based on the timeline of the NOFO, which requires an expedited submission process.
- Following the November 19, 2025, CoC Board meeting, the Office of Care Coordination met with the current CoC Board Officers to determine the proposed membership and process for decision making with the Past and Present Officers Advisory Group, which includes a process for members conflicted on recommendations to recuse themselves.
- The confirmed membership of the Past and Present Officers Advisory Group includes Judson Brown, Nichole Gideon, Becks Heyhoe-Khalil, Nishtha Mohendra, Dawn Price, Maricela Rios-Faust, George Searcy, Tim Shaw, and Dr. Shauntina Sorrells.

Business Calendar – Item #3

Past and Present Officers Advisory Group

- The Past and Present Officer Advisory Group approved the Office of Care Coordination as the Collaborative Applicant to:
 - issue the Renewal Project Application
 - issue a Request for Proposals for CoC Bonus, Domestic Violence Bonus and Reallocation funding to solicit for new Transitional Housing (TH) Projects, Supportive Services Only (SSO) – Outreach, and Supportive Services Only (SSO) projects as recommended by the CoC Program NOFO Ad Hoc (Ad Hoc)
 - to establish non-conflicted review panels to evaluate proposals received in response to the issued Request for Proposals.
- Through email communication, the Office of Care Coordination noted that the scoring and criteria for both renewal and new projects would be presented to the CoC Board for approval at a future meeting.

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FY2025 CoC Program NOFO Renewal Scoring and Rating Criteria

- After receiving approval from the Past and Present Officer Advisory Group and to support the local competition process, the Office of Care Coordination as the Collaborative Applicant released the Orange County CoC's FY2025 CoC Renewal Project Application on Tuesday, December 2, 2025.
- The FY2025 CoC Renewal Project Application information is available on the [FY2025 CoC Program NOFO webpage](#).
- Utilizing the FY2024 CoC Program NOFO Renewal Scoring and Rating Criteria as a starting point, the Office of Care Coordination developed an updated FY2025 Scoring and Rating Criteria for the FY2025 CoC Program NOFO to evaluate CoC renewal projects.
- The FY2025 Scoring and Rating Criteria was updated to reflect the updated priorities of HUD in the FY2025 CoC Program NOFO.
- The Office of Care Coordination also worked with Orange County United Way 2-1-1 Orange County (211OC), as the Homeless Management Information System (HMIS) Lead Agency to revise the project performance measures, including recommended measures, performance thresholds and point allocations, to reflect updated priorities of HUD for the FY2025 CoC NOFO Renewal Scoring and Rating Criteria.

Business Calendar – Item #3

FY2025 CoC Program NOFO Renewal Scoring and Rating Criteria

- The Office of Care Coordination made an effort to streamline and simplify the local FY2025 CoC NOFO Renewal application process, while still striving to satisfy the evaluation and competition components of the FY2025 CoC Program NOFO. As such, the FY2025 CoC Program NOFO Renewal Scoring and Rating Criteria is relying on the proposed FY2025 CoC Program NOFO Project Performance Measures.
 - The only new project performance measure being introduced is “Increased Earned Income – Stayers.”
- The HMIS Lead conducted a review of the data for Increased Earned Income for both Stayers and Leavers for the CoC-Funded Permanent Supportive Housing (PSH) programs. Given that the project performance data for the “Increased Income – Stayers” measure was slightly higher, the HMIS Lead and Collaborative Applicant are recommending this new measure be included.
- The “Increased Income – Stayers” measure will ensure agencies and projects are evaluated for their ability to increase earned employment income of participants – a key priority within the FY2025 NOFO.
- The Office of Care Coordination shared the draft FY2025 CoC Program NOFO Renewal Scoring and Rating Criteria with CoC-Funded Agencies for feedback and review on December 2, 2025, and noted that the scoring and rating criteria would be presented for approval at the special meeting of the CoC Board on December 5, 2025. Feedback received has been considered in the proposed Scoring and Rating Criteria.

Business Calendar – Item #3

FY2025 CoC Program NOFO Renewal Scoring and Rating Criteria

- **Item 3 Attachment A** provides a detailed overview of FY2025 CoC Program NOFO Renewal Scoring and Rating Criteria, description, calculated measures, and the maximum points available per criterion.
- The proposed changes to the FY2025 CoC NOFO Renewal Scoring and Rating Criteria will help ensure that the Orange County CoC meets the following two criteria as detailed in the FY2025 CoC Program NOFO (pages 66 and 67) and help with the expedited review of renewal applications by the CoC NOFO Ad Hoc, given the shortened timelines. The FY2025 CoC Program NOFO states a CoC must:
 - Demonstrate it used objective criteria (e.g., cost-effectiveness, performance data, type of population served) to review, rate, and rank project applications and that these factors account for at least 50% of the total available points
 - Demonstrate that at least 25% of the total points available account for the following:
 - o Returns to homelessness performance measure
 - o Employment income performance measure and
 - o Supportive service participation requirements.

Business Calendar – Item #3

FY2025 CoC Program NOFO Renewal Scoring and Rating Criteria

Scoring Criteria	Description	Calculated Measure	Maximum Points	Reviewer Score
Administrative Review	The Office of Care Coordination will complete an administrative review of the agency and submitted materials for the renewal project applications.	<ul style="list-style-type: none"> • Technical and Document Presentation Requirements • Participation of homeless or formerly homeless on the Board of Directors, as required by 24 CFR § 576.405(a) • Timeliness • FY2025 Intent to Renew Survey • Exhibits 1 through 4 	10	Prepopulated by the Office of Care Coordination
Project Performance	Data Quality and Project Performance Measures as approved by the CoC Board	<ul style="list-style-type: none"> • Reference the following FY2025 CoC Program NOFO Project Performance Measures as detailed in Table 1: Entries from Homelessness, Average Days Until Permanent Housing Placement, Increased Income – Stayers, Increased Income – Leavers, Unit Utilization and Stabilized in Permanent Housing 	13	Prepopulated by HMIS Lead
Returns to Homelessness and Increased Employment Income	Project Performance Measures as approved by the CoC Board, to evaluate HUD's priorities of reducing returns to homelessness and increasing earned income through employment.	<ul style="list-style-type: none"> • Reference the following FY2025 CoC Program NOFO Project Performance Measures as detailed in Table 2: Returns to Homelessness and Increased Earned Income - Leavers 	15	Prepopulated by HMIS Lead

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FY2025 CoC Program NOFO Renewal Scoring and Rating Criteria

Scoring Criteria	Description	Calculated Measure	Maximum Points	Reviewer Score
Project Effectiveness	Evaluation of the project applicant's effectiveness, including meeting the plans and goals established in the initial application as amended, how the project type is effective in serving populations identified as most vulnerable, and cost effectiveness	<ul style="list-style-type: none"> Project Description from E-Snaps Exhibit 5: Project Information Form Exhibit 6: Project Effectiveness 	20	
Coordinated Entry System (CES) Participation	Evaluation of project's participation in the CES, evaluated through the Project Performance Measures as approved by the CoC Board	<ul style="list-style-type: none"> Reference the following FY2025 CoC Program NOFO Project Performance Measures as detailed in Table 3: Days Between CES Match and Enrollment, Successful CES Referrals, CES Denials by Provider and Referrals from CES 	12	Prepopulated by HMIS Lead
Homeless Management Information System (HMIS) Participation	Evaluation of project's participation in the CES, evaluated through the Project Performance Measures as approved by the CoC Board	<ul style="list-style-type: none"> HMIS Participation Reference the following FY2025 CoC Program NOFO Project Performance Measures as detailed in Table 4: HMIS Data Quality 	5	Prepopulated by HMIS Lead

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FY2025 CoC Program NOFO Renewal Scoring and Rating Criteria

Scoring Criteria	Description	Calculated Measure	Maximum Points	Reviewer Score
Unspent Funds	<p>Review of unspent funding in last three (3) completed grant terms.</p> <ul style="list-style-type: none"> Unspent funds will be compared to the annual renewal amount (ARA) 	<ul style="list-style-type: none"> Unspent funds under 5% of ARA will be awarded 10 Points Unspent funds between 5-10% of ARA will be awarded 5 points • Unspent funds over 10% ARA will be awarded 0 points If the renewal project voluntarily relocated a portion of the funding in the last three years and/or will be renewing for a lesser amount, 10 points will be awarded 	10	Prepopulated by HMIS Lead
Recovery and Supportive Service Participation	<ul style="list-style-type: none"> Evaluation of project’s ability to provide treatment and recovery services to participants and require participation in supportive services. 	<ul style="list-style-type: none"> Exhibit 7: Recovery and Supportive Service Participation Attachment 4 Project Description from E-Snaps 	15	
Total Points			100 Maximum Points Possible	

Business Calendar – Item #3

FY2025 CoC Program NOFO Renewal Scoring and Rating Criteria

- The following tables are based on the Permanent Supportive Housing reports published in April 2025 by Orange County United Way 211OC.

Table 1: Project Performance

	Entries from Homelessness	Average Days Until Permanent Housing Placement	Unit Utilization	Stabilized in Permanent Housing	Increased Income - Stayers	Increased Income - Leavers
Threshold	Greater than or equal to 98%	Less than or equal to 30 days	Greater than or equal to 95%	Greater than or equal to 95%	Greater than or equal to 65%	Greater than or equal to 45%
Met Threshold	3	2	2	2	2	2
Within 10% of Threshold	1.5	1	1	1	1	1
More than 10% from Threshold	0	0	0	0	0	0

Table 2: Returns to Homelessness and Increased Employment Income

	Increased Earned Income - Stayers		Returns to Homelessness
Threshold	Greater than or equal to 6%	Threshold	Less than or equal to 7%
Met Threshold	5	Met Threshold	10
5% to 4%	4	8% to 10%	8
3% to 2 %	3	11% to 15%	5
1%	1	16% to 20%	2
0%	0	More than 20%	0

¹ Projects will receive half points for measures calculated in days if the project’s score is within 3 days of the threshold.

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FY2025 CoC Program NOFO Renewal Scoring and Rating Criteria

- The following tables are based on the Permanent Supportive Housing reports published in April 2025 by Orange County United Way 211OC.

Table 3: Coordinated Entry System (CES) Participation

	Days Between Coordinated Entry System Match and Enrollment	Successful Coordinated Entry System Referrals	Coordinated Entry System Denials by Provider	Referrals from Coordinated Entry System
Threshold	Less than or equal to 45 days	Greater than or equal to 50%	Less than or equal to 40%	100%
Met Threshold	3	3	3	3
Within 10% of Threshold ²	1.5	1.5	1.5	1.5
More than 10% from Threshold	0	0	0	0

^[1] Projects will receive half points for measures calculated in days if the project’s score is within 3 days of the threshold.

Table 4: Homeless Management Information System (HMIS) Participation

	Average Data Quality
Threshold	Greater than or equal to 98%
Met Threshold	3
Within 10% of Threshold	1.5
More than 10% from Threshold	0

^[2] Projects will receive half points for measures calculated in days if the project’s score is within 3 days of the threshold.

Business Calendar – Item #3

FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria

- To support the local competition process, the Office of Care Coordination as the Collaborative Applicant released the FY2025 Request for Proposals (RFP) for CoC Bonus, DV Bonus and Reallocation Projects on December 3, 2025.
- The FY2025 RFP for CoC Bonus, DV Bonus and Reallocation Projects is available on the [FY2025 CoC Program NOFO webpage](#).
- Given the timeline, the Collaborative Applicant noted within the RFP that the included scoring and rating criteria for new projects would be presented for approval at the special meeting of the CoC Board on December 5, 2025.
- The Office of Care Coordination utilized the FY2025 CoC Program NOFO including, New Project Application Rating Factors and Criteria, to draft the FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria.

Business Calendar – Item #3

FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria

- The FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria includes criteria as mandated by HUD's project quality threshold for new project applications for TH and SSO projects.
- Additionally, because HUD is requiring the leveraging of housing and healthcare resources for new TH projects, the proposed FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria includes an allocation of 10 points for the leveraging of resources – which was first introduced in 2023's CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria.
- **Item 3 Attachment B** provides a detailed overview of the FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria, description, and the maximum points available per criterion.
- Approval of the proposed scoring and rating criteria for renewal and new projects will support the local competition process and inclusion of key evaluation components aligned with local and federal priorities.

Business Calendar – Item #3

FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria

Supportive Services Only (SSO) projects will be scored on a 100-point scale using the following criteria:

	Criterion	Points	Description of Basis for Assigning Points
1	Capacity of Applicant	Up to 10 points	<ul style="list-style-type: none">• Current relevant experience in providing services related to those in this solicitation, including evaluation of current and similar project types• Current relevant experience in effectively utilizing federal, state, and/or local funds and performing the activities proposed in the application, including satisfactory administrative practices, effective program operations and performance for existing grants
2	Applicant Service Experience and Approach	Up to 20 points	<ul style="list-style-type: none">• Applicant has demonstrated experience in working with target population to quickly secure housing, make connections to supportive services, and promote housing stability• For SSO Street Outreach proposals, applicant demonstrates experience of partnering with first responders and law enforcement to engage people living in places not meant for human habitation to access emergency shelter, treatment programs, reunification with family, transitional housing or independent living.<ul style="list-style-type: none">○ Applicant must cooperate, assist, and not interfere or impede with law enforcement to enforce local laws such as public camping and public drug use laws• For SSO Street Outreach proposals, applicant has experience providing outreach services consistent with the activity description at 24 CFR 578.53(e)(13) and has demonstrated effectiveness at helping people successfully exit from places not meant for human habitation to emergency shelter, treatment programs, transitional housing or permanent housing programs

Business Calendar – Item #3

FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria

Supportive Services Only (SSO) projects will be scored on a 100-point scale using the following criteria:

	Criterion	Points	Description of Basis for Assigning Points
3	Proposed Project Service Plan and Supportive Services	Up to 30 points	<ul style="list-style-type: none">Proposed project has a strategy for providing supportive services to eligible program participants including those with histories of unsheltered homelessness and those who do not traditionally engage with supportive servicesProposed project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAPProposed services provided are cost-effective consistent with 2 CFR 200.404Proposed project includes strategies to assist participants to enter emergency shelter, treatment programs, transitional housing or obtain permanent housing, increase their employment and/or income and maximum their ability to maintain self-sufficiency and live independently
4	Outcomes	Up to 20 points	<ul style="list-style-type: none">Proposed performance outcomes (not outputs) that will be achieved by the project and how data will be used to measure those outcomes and determine successProposed performance outcomes should focus on participants placement in emergency shelter, treatment programs, transitional housing or permanent housing, as well as improved quality of life, rather than measuring the amount or types of services provided (not outputs)
5	Project Readiness	Up to 5 points	<ul style="list-style-type: none">Estimated schedule for the proposed project to begin operations, including supportive services activities. Full points will be given to projects that can begin soon after grant is awarded

Business Calendar – Item #3

FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria

Supportive Services Only (SSO) projects will be scored on a 100-point scale using the following criteria:

	Criterion	Points	Description of Basis for Assigning Points
6	Budget and Match	Up to 15 points	<ul style="list-style-type: none">• Budget is reasonable for type of project proposed, total number of households and participants to be served and clearly articulated• Applicant can provide the required match of at least 25 percent and it is included and documented• Applicant can demonstrate how leverage housing resources and/or health care resources contribute to the overall budget of the project proposed
	Voluntary Reallocation or Transition Bonus Points	20 points	<ul style="list-style-type: none">• Bonus points are available for current CoC-Funded agencies who are proposing a transition project and/or voluntarily reallocated funding from a renewal project, in part or in whole, during the FY 2025 CoC Program Competition
Total Points		100 Maximum Points Possible	

Business Calendar – Item #3

FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria

Transitional Housing (TH) projects will be scored on a 130-point scale using the following criteria:

	Criterion	Points	Description of Basis for Assigning Points
1	Capacity of Applicant	Up to 10 points	<ul style="list-style-type: none">• Current relevant experience in providing housing and services related to those in this solicitation, including evaluation of current and similar project types• Current relevant experience in effectively utilizing federal funds and performing the activities proposed in the application, including, satisfactory administrative practices, effective program operations and performance for existing grants• For DV Bonus proposals, applicant has capacity of serving individuals and families of persons experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking, and their ability to house survivors and meet safety outcomes
2	Applicant Service Experience and Approach	Up to 20 points	<ul style="list-style-type: none">• Applicant has prior experience operating transitional housing or other projects that have successfully helped homeless individuals and families exit homelessness within 24 months• Applicant has previously operated or currently operates transitional housing or another homelessness project, or has a plan in place to ensure, that at least 50 percent of participants exit to permanent housing within 24 months and at least 50 percent of participants exit with employment income as reflected in HMIS or another data system used by the applicant
3	Involving Survivors with Lived Expertise ¹	Up to 20 points	<ul style="list-style-type: none">• Demonstration of plan to include survivors with lived expertise• Applicant practices meaningful involvement of survivors with lived expertise in program design, delivery of services and program evaluation

Business Calendar – Item #3

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Transitional Housing (TH) projects will be scored on a 130-point scale using the following criteria:

	Criterion	Points	Description of Basis for Assigning Points
4	Proposed Project Service Plan and Supportive Services	Up to 30 points	<ul style="list-style-type: none">• Demonstrate that the proposed project will require program participants to take part in supportive services (e.g. case management, employment training, substance use treatment, etc.) in line with 24 CFR 578.75(h) by attaching a supportive service agreement (contract, occupancy agreement, lease, or equivalent)• Demonstrate that the proposed project will provide 40 hours per week of customized services for each participant (e.g. case management, employment training, substance use treatment, etc.)<ul style="list-style-type: none">○ The 40 hours per week may be reduced proportionately for participants who are employed○ The 40 hours per week does not apply to participants over age 62 or who have a physical disability/impairment or a developmental disability (24 CFR 582.5) not including substance use disorder• Proposed project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP• Proposed project includes strategies to assist participants to obtain and remain in permanent housing, increase their employment and/or income and maximum their ability to live independently

Business Calendar – Item #3

FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria

Transitional Housing (TH) projects will be scored on a 130-point scale using the following criteria:

	Criterion	Points	Description of Basis for Assigning Points
5	Outcomes	Up to 20 points	<ul style="list-style-type: none">Proposed performance outcomes (not outputs) that will be achieved by the project and how data will be used to measure those outcomes and determine success.Proposed performance outcomes should focus on participants housing placement, as well as improved quality of life, rather than measuring the amount or types of services provided (not outputs).
6	Project Readiness	Up to 5 points	<ul style="list-style-type: none">Estimated schedule for the proposed project to begin operations, including supportive services activities. Full points will be given to projects that can begin soon after grant is awarded.
7	Budget and Match	Up to 15 points	<ul style="list-style-type: none">Budget is reasonable for type of project proposed, total number of households and participants to be served and clearly articulated, consistent with 2 CFR 200.404.Applicant can provide the required match of at least 25 percent and it is included and documentedApplicant can demonstrate how leverage housing resources and/or health care resources contribute to the overall budget of the project proposed

Business Calendar – Item #3

FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria

Transitional Housing (TH) projects will be scored on a 130-point scale using the following criteria:

	Criterion	Points	Description of Basis for Assigning Points
8	Leveraging of Resources	Up to 10 points	<ul style="list-style-type: none">• Leverage Housing Resources (up to 5 points) – Project demonstrates that it will provide housing subsidies or subsidizing housing units not currently funded through the CoC or Emergency Solutions Grant (ESG) Program for at least 25 percent of the program participants anticipated to be served by the project. Full points will be given to projects that:<ul style="list-style-type: none">○ the leveraged resources provide at least 25 percent of the units included in the project;○ Attach letters of commitment, contracts, or other formal written documents that demonstrate the number of units being provided to support the project.• Leveraging Healthcare Resources (up to 5 points) – Project demonstrates the use of healthcare resources to help individuals and families experiencing homelessness. Full points will be given to projects that:<ul style="list-style-type: none">○ in the case of an organization that provides substance use disorder treatment or recovery services, the leveraged resource provides access to all participants who qualify for those services; or○ in the case of healthcare or behavioral health resources, the value of assistance being provided is at least an amount that is equivalent to 25 percent of the funding being requested by the project.○ Attach letters of commitment, contracts, or other formal written documents that include the value of the commitment and dates the healthcare resources will be provided.

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FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria

Transitional Housing (TH) projects will be scored on a 130-point scale using the following criteria:

	Criterion	Points	Description of Basis for Assigning Points
	Voluntary Reallocation or Transition Bonus Points	20 points	<ul style="list-style-type: none">Bonus points are available for current CoC-Funded agencies who are proposing a transition project and/or voluntarily reallocated funding from a renewal project, in part or in whole, during the FY 2025 CoC Program Competition
Total Points		130 Maximum Points Possible ²	

¹ Involving Survivors with Lived Expertise only applies to DV Bonus Transitional Housing (TH) project types that are applying with DV Bonus funds

² CoC Bonus or Reallocation Transitional Housing (TH) project proposals will be evaluated on a 120-point scale, as CoC Bonus TH project types will not be scored on Involving Survivors with Lived Expertise.

Business Calendar – Item #3

FY2025 CoC Program NOFO: General Updates

- The Office of Care Coordination hosted an RFP Overview on Thursday, December 4. The recording and presentation are available on the [FY2025 CoC Program NOFO webpage](#).
- Additionally, two 60-minute virtual office hours sessions are being held via Microsoft Teams.
- The purpose of these office hours sessions is to provide a space to answer questions related to the FY2025 CoC Program competition process and to provide any technical assistance for agencies submitting a Renewal Project application and/or new project proposal through the RFP.
- No registration is required.

Session 1

- Date: Friday, December 5, 2025
- Time: 3:00 p.m.
- Meeting link: [Join the meeting now](#)
- Meeting ID: 284 359 501 916 62
- Passcode: 5E4yL72z

Session 2

- Date: Monday, December 8, 2025
- Time: 2:00 p.m.
- Meeting link: [Join the meeting now](#)
- Meeting ID: 276 448 012 056 46
- Passcode: j2iY6tL3

Business Calendar – Item #3

Recommended Actions

- a. Approve the FY2025 CoC Program NOFO Scoring and Rating Criteria to evaluate renewal projects.
- b. Approve the FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria to evaluate proposals submitted in response to the Request for Proposals.

Next Meeting:

*Wednesday, December 17, 2025, from 2:00 p.m. – 5:00 p.m.
in the County Administration South (CAS) Building
Conference Center, 425 W. Santa Ana Blvd., Room
104/106, Santa Ana, CA 92701*



COUNTY OF ORANGE
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