

ORANGE COUNTY
CONTINUUM OF CARE BOARD SPECIAL MEETING
Friday, December 5, 2025
9:00 a.m. – 10:00 a.m.

Location:

County Administration South (CAS) Building
County Conference Center
425 West Santa Ana Blvd. Room 104/106
Santa Ana, CA 92701-4599
[Click Here](#) for parking information.

Virtual Meeting Option*:

Zoom Meeting Link: [Click here for meeting link](#)
Join by phone: +1 669 444 9171
Webinar ID: 941 3616 4277

****Listen-in option only***

MINUTES

Board Members

LaVal Brewer, South County Outreach
Judson Brown, City of Santa Ana
Dr. Kelly Bruno-Nelson, CalOptima Health
Andrew Crowe, Scholarship Prep
Nichole Gideon, Individual [Secretary]
Shakoya Green Long, Thomas House Family Shelter
Becks Heyhoe-Khalil, OC United Way
Marisol Johnson, Dayle McIntosh Center
Sandra Lozeau, City of Anaheim
Sammie MarTínez, Individual
Melanie McQueen, PATH

Dr. Tiffany Mitchell, Orangewood Foundation
Nishtha Mohendra, Families Forward [Vice Chair]
Robert "Santa Bob" Morse, Individual
Talesha Payne, Individual
Jason Phillips, Individual
Dawn Price, Friendship Shelter
Maricela Rios-Faust, Human Options
George Searcy, Individual
Tim Shaw, Individual
Dr. Shauntina Sorrells, Individual [Chair]

In compliance with the Americans with Disabilities Act, and County Language Access Policy, those requiring accommodation and/or interpreter services for this meeting should notify the Office of Care Coordination 72 hours prior to the meeting at (714) 834-5000 or email CareCoordination@ceo.oc.gov. Requests received less than 72 hours prior to the meeting will still receive every effort to reasonably fulfill within the time provided.

Supporting documentation is available for review by the public at least 72 hours prior to regular meetings and at least 24 hours prior to special meetings of the Continuum of Care (CoC) Board. Those wishing to review supporting documentation can visit the CoC Webpage [here](#) or the lobby of the County Administration North (CAN) Building, located 400 West Civic Center Drive, Santa Ana, CA 92701-4599, and request a copy of the

meeting materials from the Office of Care Coordination during normal business hours of 8:00 a.m. – 5:00 p.m. Monday through Friday (excluding holidays).

Call to Order – Nishtha Mohendra, Vice Chair

Nishtha Mohendra called the meeting to order at 9:00 a.m.

Board Member Roll Call – Nichole Gideon, Secretary

Present: LaVal Brewer, Dr. Kelly Bruno-Nelson, Andrew Crowe, Nichole Gideon, Shakoya Green-Long, Becks Heyhoe-Khalil, Marisol Johnson, Sandra Lozeau, Sammie MarTinez, Melanie McQueen, Dr. Tiffany Mitchell, Nishtha Mohendra, Robert “Santa Bob” Morse, Talesha Payne, Jason Phillips, Dawn Price, Maricela Rios-Faust, George Searcy, and Tim Shaw.

Absent Excused: Dr. Shauntina Sorrells

Absent: Judson Brown

Becks Heyhoe-Khalil arrived during roll call. Sandra Lozeau arrived during Business Item 1. Talesha Payne arrived during Business Item 1 and did not vote on Business Calendar Items 1a and 1b. Sammie MarTinez logged in virtually during Business Item 3 and did not vote on Business Calendar Items 1 and 2.

Public Comments: Members of the public may address the CoC Board on items listed within this agenda or matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board. Members of the public may address the CoC Board with public comments on agenda items in the business calendar after the agenda item presentation. Comments will be limited to three minutes. If there are more than five public speakers, this time will be reduced to two minutes. Members of the public utilizing interpreter services will be given double the amount of time to provide public comment.

To address the CoC Board, members of the public who are attending in person are to complete a Request to Address the CoC Board form prior to the beginning of each agenda item and submit it to CoC Board staff. Staff will call your name in the order received.

Members of the public, including those listening in via the virtual meeting option, may also submit public comment by emailing CareCoordination@ceo.oc.gov. All comments submitted via email at least 24 hours before the start of the CoC Board meeting will be distributed to the CoC Board members for their consideration and all comments submitted prior to the meeting will be added to the administrative records of the meeting. Please include “CoC Board Meeting Comment” in the email subject line.

Board Member Comments: Members of the CoC Board may provide comments on matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board.

BUSINESS CALENDAR

1. **Homeless Housing, Assistance and Prevention (HHAP) Program** – Douglas Becht, Director and Zulima Lundy, Director of Operations, Office of Care Coordination

Zulima Lundy provided an overview of the Request for Proposal (RFP) for Services Coordination, Permanent Housing Delivery, and Prevention and Shelter Diversion Services. The intent is to ensure that awarded organizations can access funding and invoice at a pace that allows them to fully expend the obligated funds by

the expenditure deadline of June 30, 2027. The HHAP Rounds 3 and 4 funding will support the implementation and sustainability of the selected programs.

Zulima Lundy stated that for Services Coordination, Friendship Shelter and Orangewood Foundation were selected as awardees; and for Permanent Housing Solutions, American Family Housing and Mercy House were selected as awardees. Zulima Lundy stated that for Prevention and Shelter Diversion Services, Volunteers of America Los Angeles (VOALA) was selected as awarded.

Zulima Lundy shared that the programs will support HHAP Rounds 3 and 4, with expenditure deadlines of June 30, 2026, and June 30, 2027, respectively. Given the tight timeline, providers are encouraged to leverage households impacted by changes to the CoC NOFO and continue collaborative efforts to navigate the 30% cap. These efforts are essential for both short-term implementation and long-term program success.

Recommended Actions:

- a. Approve the award and contracting of \$1,760,083 in HHAP funding for Program A: Services Coordination as detailed below:
 - (1) \$1,200,000 for Services Coordination for Individuals and Families in the North and Central Service Planning Area with The HUB Orange County from December 16, 2026, through June 30, 2027.
 - (2) \$560,083 for Services Coordination for Individuals in the South Service Planning Area with Friendship Shelter, Inc., from December 16, 2026, through June 30, 2027.
- b. Approve the award and contracting of \$806,770 in HHAP Youth Set Aside funding for Program A: Services Coordination for Transitional Aged Youth as detailed below:
 - (1) \$537,847 for Services Coordination for Transitional Aged Youth in the North and Central Services Planning Area with Orangewood Foundation from December 16, 2026, through June 30, 2027.
 - (2) \$268,923 for Services Coordination for Transitional Aged Youth in the South Service Planning Area with Friendship Shelter, Inc., from December 16, 2026, through June 30, 2027.
- c. Approve the award and contracting of \$2,842,034 in HHAP funding for Program B: Permanent Housing Delivery as detailed below:
 - (1) \$2,842,034 for Permanent Housing Solutions with American Family Housing from December 16, 2025, through June 30, 2027.
- d. Approve the award and contracting of \$1,140,128 in HHAP funding for Program C: Prevention and Shelter Diversion Services as detailed below:
 - (1) \$1,140,128 for Prevention and Shelter Diversion with Volunteers of America Los Angeles from December 16, 2025, through June 30, 2027.

Robert "Santa Bob" Morse motioned to approved Recommended Action a. (1). Maricela Rios-Faust second the motion. Vice Chair Nishtha Mohendra issued a voice vote. No abstentions, no nays. The motion passed.

Robert "Santa Bob" Morse motioned to approved Recommended Action a. (2) and b. (2). Dr. Tiffany Mitchell second the motion. Dawn Price recused themselves. Vice Chair Nishtha Mohendra issued a voice vote. No abstentions, no nays. The motion passed.

Robert "Santa Bob" Morse motioned to approved Recommended Action b. (1). Marisol Johnson second the motion. Becks Heyhoe-Khalil and Dr. Tiffany Mitchell recused themselves. Vice Chair Nishtha Mohendra issued a voice vote. No abstentions, no nays. The motion passed.

Sandra Lozeau motioned to approved Recommended Action c. (1). Talesha Payne second the motion. Nichole Gideon recused themself. Vice Chair Nishtha Mohendra issued a voice vote. No abstentions, no nays. The motion passed.

Robert "Santa Bob" Morse motioned to approved Recommended Action d. (1). Talesha Payne second the motion. Melanie McQueen recused themselves. Vice Chair Nishtha Mohendra issued a voice vote. No abstentions, no nays. The motion passed.

Public Comment:

- Milo Peinemann with American Family Housing provided clarity on the number of units bring used for the Avon River and Casa Colibri Apartments projects.

Board Member Discussion:

- Becks Heyhoe-Khalil asked about the difference between types of units being used for the American Family Housing project.

2. Grand Jury Report Response – Nishtha Mohendra, Vice Chair and Nichole Gideon, Secretary

Vice Chair Nishtha Mohendra provided update on the work that was put into the Grand Jury Response created by the CoC Officers.

Amended Recommended Action a: Pre-approve proposed response to Fiscal Year (FY) 2024-25 Grand Jury Report Titled, "Homelessness: is Orange County moving in the Right Direction?" with revisions determined by CoC Board members and finalized by CoC Board Officers.

Recommended Action b: Direct the Office of Care Coordination to forward this Agenda Staff Report with attachments to the Presiding Judge of the Superior Court and the FY 2024-25 Grand Jury on behalf of the Orange County CoC Board.

Maricela Rios Faust motioned to approve Business Item 2, Amended Recommended Action a and Recommended Action b. Talesha Payne seconded the motion. Vice Chair Nishtha Mohendra issued a roll call vote. LaVal Brewer, Dr. Kelly Bruno-Nelson, Andrew Crowe, Nichole Gideon, Shakoya Green-Long, Becks Heyhoe-Khalil, Marisol Johnson, Sandra Lozeau, Melanie McQueen, Dr. Tiffany Mitchell, Nishtha Mohendra, Talesha Payne, Jason Phillips, Dawn Price, Maricela Rios-Faust, George Searcy, and Tim Shaw. Robert "Santa Bob" Morse abstained, no nays, The motion passed.

Board Member Discussion:

- Jason Phillips expressed concern about how the public perceives the work being done and emphasized the need for clearer communication and education around current efforts. Jason Phillips offered to help amend the response if needed.
- Becks Heyhoe-Khalil shared a similar sentiment to Jason Phillips, noting a missed opportunity to address the lack of affordable housing in Finding 6. Becks Heyhoe-Khalil emphasized that housing affordability is a major barrier to reducing homelessness and suggested the response should acknowledge this more clearly; and recommended spelling out acronyms and improving readability, especially when referencing federal guidelines.
- Tim Shaw indicated that necessary edits could be finalized quickly and offered support.
- Dawn Price reminded the group that the Grand Jury Response is a legal document and emphasized the importance of referencing adopted documents that demonstrate action rather than just stating intentions. Dawn Price cautioned against being overly defensive in the response.

- Maricela Rios-Faust expressed willingness to modify and pre-approve changes discussed during the meeting and hopes Jason Phillips and Becks Heyhoe-Khalil will support the amended response. Maricela Rios-Faust also noted this is the second Grand Jury report requesting a response from the CoC and stressed the importance of thoughtful input and broader public engagement, especially as the new year approaches.
- Vice Chair Nishtha Mohendra reflected on the experience and the challenge of determining how much information to include. As a CoC Officer, Vice Chair Nishtha Mohendra offered to coordinate the amendments and circulate the revised version.

3. FY2025 CoC Program Notice of Funding Opportunity (NOFO) Recommendations – Felicia Boehringer, Interim CoC Manager, and Zulima Lundy, Director of Operations, Office of Care Coordination

Felicia Boehringer provided a brief update on the CoC Renewal and Scoring Criteria, noting collaboration with Orange County United Way 2-1-1 Orange County (211OC) as the Homeless Management Information System (HMIS) Lead Agency to review project performance measures. Zulima Lundy walked through the scoring and evaluation process, aiming to streamline and align with e-snaps and CoC NOFO requirements. The updated criteria were developed in coordination with the HMIS Lead and include 50% of points based on objective measures, 25% on returns to homelessness, employment income increases, and recovery support services. The Office of Care Coordination is reviewing scoring allocations, including Attachment A, which incorporates standard project performance thresholds and additional percentage points to strengthen program outcomes.

Zulima Lundy explained the Domestic Violence (DV) Bonus criteria, the renewal framework was used, integrating new elements such as resource leveraging and prior CoC participation. Some components were removed to simplify narrative responses. The e-snaps system does not currently have the application, and while there's no discussion of extending the deadline, the team is preparing to move forward with selected projects based on available information. Additionally, 20 points are allocated for funding availability, staffing, and program sustainability. This aims to recognize and support agencies making difficult decisions to maintain services.

Recommended Actions:

- a. Approve the FY2025 CoC Program NOFO Scoring and Rating Criteria to evaluate renewal projects.
- b. Approve the FY2025 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria to evaluate proposals submitted in response to the Request for Proposals.

Robert "Santa Bob" Morse motioned to approve Business Item 3, Recommended Actions a and b. Talesha Payne seconded the motion. Shakoya Green-Long, Becks Heyhoe-Khalil, Nishtha Mohendra, Dawn Price, Maricela Rios-Faust, and George Searcy recused themselves. Secretary Nichole Gideon issued a voice vote. No abstentions, no nays. The motion passed.

Board Member Discussion:

- Tim Shaw expressed appreciation for all the hard work, acknowledging the challenges faced in trying to move things forward. Tim Shaw noted that the process has been especially difficult for staff, who have had to quickly interpret complex information, and mentioned that other regions are also struggling.

Meeting adjourned at 10:03 a.m.

4. Next Meeting: Wednesday, December 17, 2025, from 2:00 p.m. – 5:00 p.m.