



A G E N D A

REGULAR MEETING COMMISSION TO ADDRESS HOMELESSNESS

Wednesday, April 15, 2026, 1:00 P.M.

County Administration North
1st Floor Multi-Purpose Room 101
400 West Civic Center Drive, Santa Ana, CA 92701

Meetings are broadcast live at <https://www.youtube.com/channel/UCefbduRATIIUBsne8nn8tJA>

COMMISSION MEMBERSHIP

Gina Cunningham, Chair

Affordable Housing Development Representative

Janet Nguyen

Supervisor, First District

Vicente Sarmiento

Supervisor, Second District

Todd Spitzer

Orange County District Attorney

Veronica Kelley

Behavioral Health Representative

Benjamin Vazquez

Central Service Planning Area Representative

Susan Parks

Business Representative

Ivan Pitts

Faith-Based Community Representative

Kelly Bruno-Nelson

Medi-Cal Managed Care Health Plan Representative

Robert Morse

Continuum of Care Board Representative

Benjamin Hurst, Vice Chair

Philanthropic Leader Representative

Adam Foster

Chief of Police Representative

Nathaniel Shinagawa

Hospital Representative

Vacant

North Service Planning Area Representative

Debra Rose

South Service Planning Area Representative

Virgil Asuncion

Orange County Sheriff-Coroner Representative

Joshua Bobko

At-Large Representative

Maricela Rios-Faust

Continuum of Care Board Representative

Anthony Trejo

Lived Experience Representative

Commission Director

Doug Becht, Director of Care Coordination

Clerk of the Commission

Valerie Sanchez, Chief Deputy Clerk

This agenda contains a brief general description of each item to be considered. The Commission encourages public participation. If you wish to speak on any item or during public comment, please complete a Speaker Request Form and provide it to the Clerk at the dais. Speaker Forms are located next to the entrance doors. Except as otherwise provided by law, no action shall be taken on any item not appearing on the agenda. When addressing the Commission, please state your name (or pseudonym) for the record prior to providing your comments.

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****In compliance with the Americans with Disabilities Act, and County Language Access Policy, those requiring accommodation and/or interpreter services for this meeting should notify the Clerk of the Board's Office 72 hours prior to the meeting at (714) 834-2206. Requests received less than 72 hours prior to the meeting will still receive every effort to reasonably fulfill within the time provided****

*All supporting documentation is available for public review online at:
<https://ceo.ocgov.com/care-coordination/commission-end-homelessness>
and with Clerk of the Board of Supervisors located in the County Administration North Building,
400 West Civic Center Drive, 6th Floor, Santa Ana, California 92701
8:00 a.m. - 5:00 p.m., Monday through Friday*

Call to Order

Pledge of Allegiance

Roll Call

PUBLIC COMMENT

At this time members of the public may address the Commission on any matter not on the agenda but within the subject matter jurisdiction of the Commission.

COMMISSION MEMBER COMMENTS

DISCUSSION ITEMS

1. Commission to Address Homelessness Update
 - a. Membership Update
 - b. 2025 Commission to Address Homelessness Annual Report
 - c. CoC Program Notice of Funding Opportunity (NOFO)
2. Office of Care Coordination Update
 - a. OC Same-Day Solutions Fair
 - b. Homeless Prevention Framework Project
 - c. Operator for Bridges at Kraemer Place
3. 2026 Commissioner Objectives

ACTION ITEMS

4. Membership Recommendation
 - a. Approve the recommendation for appointment of the following candidate to serve on the Commission to Address Homelessness as detailed below to the Board of Supervisors for final approval.
 - i. Karen Loddby, Behavioral Health Bureau Lieutenant, as the Orange County Sheriff- Coroner Department Representative

A G E N D A

5. Approve Commission to Address Homelessness minutes from February 18, 2026, regular meeting.

ADJOURNMENT

NEXT REGULAR MEETING June 17, 2026, 1:00 P.M.

Agenda Item 2

COUNTY OF ORANGE



SAME — DAY SOLUTIONS FAIR

Path to Progress

Tuesday, April 14th, 2026, 10am to 2pm

570 W 18th Street, Costa Mesa, CA 92627

Cross Streets: 18th Street & Newport Blvd. Located at Lions Park.

ENROLL

PUBLIC ASSISTANCE
BENEFITS: CALFRESH,
MEDI-CAL, GENERAL RELIEF,
CALWORKS, VETERAN
BENEFIT SERVICES
OC SOCIAL SERVICES AGENCY
DEPARTMENT OF VETERAN AFFAIRS

LINK

TREATMENT NAVIGATION,
COMMUNITY HEALTH
CLINICS AND ASSESSMENTS,
REGIONAL CARE
COORDINATION SERVICES
OC HEALTH CARE AGENCY
COALITION OF ORANGE COUNTY
COMMUNITY HEALTH CENTERS
MAT CONNECT PROGRAM
PATH

REFERRAL

COMMUNITY BASED
RESOURCES AND
PROGRAMS
OC UNITED WAY
2-1-1 ORANGE COUNTY
CALOPTIMA HEALTH
HEALTHRIGHT 360
HIS-OC

ACCESS

EMERGENCY SHELTER,
HOUSING NAVIGATION,
WORKFORCE
DEVELOPMENT SERVICES,
HAIRCUTS
OC COMMUNITY RESOURCES
OFFICE OF CARE COORDINATION
REVIVAL HAIR OUTREACH

RECEIVE

POTENTIAL CHILD SUPPORT
DEBT RELIEF, COPIES OF
VITAL RECORDS, LOW COST
CELLPHONE SERVICES, DMV
ID CARD RENEWAL SERVICES
OC CHILD SUPPORT SERVICES
OC CLERK RECORDER
MOBILITY UNITED
DEPARTMENT OF MOTOR VEHICLES

RESOLVE

WARRANTS AND
CONNECT WITH
HOMELESS COURT
ATTORNEYS PRESENT
TO HELP
OC PUBLIC DEFENDER
OC DISTRICT ATTORNEY



ceo.ocgov.com/office-care-coordination 714-834-5000

Agenda Item 3

PREVENTION



What is Prevention?

Prevention is a short-term intervention provided to individuals and families at risk of homelessness or experiencing a housing crisis to achieve housing stability.

What is the goal of Prevention?

Keep individuals and families in their homes and avoid an eviction with short-term interventions to stabilize housing.

Principles & Commitments

Early Intervention	Identify risk factors and target interventions towards individuals and families at highest at-risk of homelessness.
Increase Community Awareness & Education	Conduct target outreach to ensure individuals and families who need the services are aware of the resources available.
Effective Reentry & Transition Planning	Prevent returns to corrections, hospitals, and other institutional settings by supporting individuals in the transition out of these settings into appropriate programs and/or locations.
Measure Outcomes	It is important to determine the impact of interventions for people at-risk of homelessness who receive prevention assistance.
Prevention is an Integral Component of the Homeless System of Care	When prevention is not possible, individuals and families who experience homelessness can access services under the other pillars of the Homeless System of Care to support in ending their homelessness.

OUTREACH & SUPPORTIVE SERVICES



What is Outreach & Supportive Services?

Outreach: Actively seeking, reaching out to, and engaging individuals experiencing homelessness.

Supportive Services: Community-based services that support individuals to develop self-sufficiency and independence while on their journey to permanent and sustainable housing.

What is the goal of Outreach & Supportive Services?

Persistent and frequent interactions to facilitate engagement, ensuring effective transitions from street to shelter, or more stable placement. Supportive services provide client centered wraparound services to support sustainment of housing placements in the community.

Principles & Commitments

Compassion & Equity

Outreach team support frequent engagement and meeting the individual where they are at including physical locations.

Practice a No Wrong Door & 'Every Contact Counts' Approach

Contact is impactful and directed towards connecting permanent housing and/or supportive services. Rapport and trust building takes time. Track interactions in order to study the average length of time and identify the types of interactions that lead to acceptance of services.

Supportive Services to be Tailored & Inclusive

Programs services should meet clients needs. Provide low barrier enrollment and have well trained culturally competent staff.

Operate with a Holistic View of Recovery

Recovery may be paused, or relapses may occur; however, outreach and supportive services remain focused on both clinical and personal recovery, as well as overall progress.

Consistent & Continuous Efforts

Outreach and supportive services should be consistently and continuously offered, regardless of how many times an individual may have previously not engaged.

SHELTER



What is Shelter?

Shelter is a temporary residence providing safety and protection from exposure and functioning as a safety net at times of crisis for individuals experiencing homelessness.

What is the goal of Shelter?

Supports steps towards achieving housing and financial stability. Emergency shelters and navigation centers are entry points to supportive services, with linkages to longer term programs and/or permanent housing opportunities.

Principles & Commitments

Promote Dignity, Respect, & Equal Access	The operations of shelters support individuals experiencing homelessness in times of crisis and promote dignity, respect, and equal access.
Improved Accessibility	Facilitate access to shelters whenever possible, including looking at entry requirements and/or program models.
Housing-Focused	Focus on supporting the client towards permanent housing during enrollment and participation in navigation center and/or emergency shelter programs.
County of Orange's Standards of Care	Provides a standard to compliant management and delivery model for shelters.
Improved Design	Explore potential to develop smaller congregate shelter program models and identify alternative models to support increased wellbeing of clients.
Essential Component of Crisis Response	Shelters support access and flow through the Homeless System of Care and act as a conduit to other supportive services and housing resources.

HOUSING



What is Housing?

Housing is the solution to end a person's homelessness and provides a sustainable place to live long-term.

What is the goal of Housing?

Housing programs and capacity that end a person's homelessness by providing a permanent home with supportive services to ensure sustainability and stability.

Principles & Commitments

Stability & Sustainability

All people can achieve housing stability in permanent housing if they are provided the right supports. All people have the right to self-determination, dignity, and respect.

Improved Quality of Life

Housing serves as the foundation for improved quality of life and overall wellbeing.

Flexible, Voluntary Supportive Services

Supportive services should be available and offered to tenants as they move-into housing to support with community integration.

Increasing Housing Options

Diversity in housing options is as critical as housing capacity. Individuals experiencing homelessness have unique housing and supportive service needs, requiring the need for various housing options that address needs of these households.

Agenda Item 4



Commission to Address Homelessness

Wednesday, April 15, 2026
Action Item #4 Staff Report

Subject: Membership Recommendation

Recommended Action:

4. Approve the recommendation for appointment of the following candidate to serve on the Commission to Address Homeless as detailed below to the Board of Supervisors for final approval.
 - i. Karen Loddy, Behavioral Health Bureau Lieutenant, as the Orange County Sheriff-Coroner Department Representative

Background Information:

Vacant and Expiring Recruitment Process

The Commission to Address Homelessness (Commission) Bylaws detail the membership composition and appointment process in Article II. As such the Commission shall establish a Membership Ad Hoc Committee to recruit, evaluate, and make recommendations for appointments to the Commission to be submitted to the Board of Supervisors (Board) for final approval. When evaluating Commission candidates for the Board's consideration and approval, the Membership Ad Hoc Committee considers and evaluates executive level individuals that are highly regarded in his or her respective field and community due to his or her knowledge, expertise, achievements, leadership, and commitment to address homelessness in Orange County.

On February 18, 2026, the Commission approved the launch of recruitment process to evaluate and make a recommendation for appointment for the Orange County Sheriff-Coroner Department Representative to be submitted to the Board for final approval.

Per the Commission Bylaws, the Orange County Sheriff-Coroner Department Representative holds a leadership and/or command level role with knowledge of the Orange County System of Care.

The Office of Care Coordination launched the Membership Recruitment process on February 24, 2026, and established a deadline of March 20, 2026, at 5:00 p.m. for interested candidates to submit their applications and resume for consideration by the Membership Ad Hoc Committee. The applications and resumes received were shared with the Membership Ad Hoc Committee for review and consideration.

The Membership Ad Hoc Committee met to discuss the candidates and unanimously recommended the following candidate to be presented to the Commission for appointment:

- i. Karen Loddby, Behavioral Health Bureau Lieutenant, as the Orange County Sheriff-Coroner Department Representative

Recommended Candidate Background

Karen Loddby has nearly 20 years of experience in the Orange County Sheriff-Coroner Department and currently serves as a Lieutenant in Patrol Operations within the Behavioral Health Bureau. She brings a well-rounded background spanning custody operations, patrol operations, training, and investigations, with a strong emphasis on leadership, interagency collaboration, and crisis response. In her current role she works with individuals experiencing homelessness and acute mental health crises, where she emphasizes the importance of de-escalation, stabilization, and connections to appropriate services and resources. As part of her responsibilities, she oversees and ensures delivery of ongoing training programs such as the Crisis Intervention Team (CIT) and Homeless Liaison Officers (HLOs), ensuring personnel are equipped with the best practices for engaging individuals experiencing homelessness. She also leads coordinated, multidisciplinary responses by partnering with Orange County Outreach & Engagement (OC O&E), Orange County Health Care Agency (HCA), Orange County Public Works (OCPW), Orange County Community Resources (OCCR), and community organizations, and by helping implement systemwide strategies that address the complex needs of vulnerable populations.

The Membership Ad Hoc Committee is continuing to evaluate candidates for the North Service Planning Area Representative and anticipates recommending a candidate to the Commission during the June 2026 meeting.

By approving the Recommended Action, the Commission will be able to recommend the appointment of the candidate to the Commission be submitted to the Board for final approval. Upon approval from the Commission, the Office of Care Coordination will work to agendize this item for Board approval with a timeline of seating the recommended candidate on the Commission for the June 2026 meeting.

Agenda Item 5



SUMMARY ACTION MINUTES

**REGULAR MEETING
COMMISSION TO ADDRESS HOMELESSNESS**

Wednesday, February 18, 2026, 1:00 P.M.

County Administration North
First Floor Multi-Purpose Room
400 W Civic Center Drive, Santa Ana, CA 92701

Vicente Sarmiento, Chair
Supervisor, Second District

Janet Nguyen
Supervisor, First District
Susan Parks
Business Representative
Todd Spitzer
Orange County District Attorney
Veronica Kelley
Behavioral Health Representative
Benjamin Vazquez
Central Service Planning Area Representative
Benjamin Hurst
Philanthropic Leader Representative
Ivan Pitts
Faith-Based Community Representative
Kelly Bruno-Nelson
Medi-Cal Managed Care Health Plan Representative
Robert Morse
Continuum of Care Board Representative

Gina Cunningham, Vice Chair
Affordable Housing Development Representative
Adam Hawley
Chief of Police Representative
Nathaniel Shinagawa
Hospital Representative
Vacant
North Service Planning Area Representative
Debra Rose
South Service Planning Area Representative
Virgil Asuncion
Orange County Sheriff-Coroner Representative
Joshua Bobko
At-Large Representative
Maricela Rios-Faust
Continuum of Care Board Representative
Anthony Trejo
Lived Experience Representative

Commission Director
Doug Becht, Director of Care Coordination

Clerk of the Commission
Valerie Sanchez, Chief Deputy Clerk

ATTENDANCE: Commissioners: Asuncion, Bruno-Nelson, Cunningham, Hurst, Kelley, Morse, Nguyen, Parks, Pitts, Rios-Faust, Rose, Sarmiento, Shinagawa, Spitzer, and Trejo

ABSENT: Commissioners: Bobko, Hawley and Vazquez

PRESENT: COMMISSION DIRECTOR Doug Becht, Director of Care Coordination
CLERK OF THE COMMISSION Valerie Sanchez, Clerk of the Commission

Call to Order

CHAIR SARMIENTO CALLED THE MEETING TO ORDER AT 1:00 P.M.

Pledge of Allegiance

COMMISSIONER PITTS LED THE PLEDGE OF ALLEGIANCE.

Roll Call

CLERK CALLED THE ROLL AND CONFIRMED QUORUM PRESENT.

SUMMARY ACTION MINUTES

PUBLIC COMMENT

None

COMMISSION MEMBER COMMENTS

Chair Sarmiento – Acknowledged and thanked Commissioner Asuncion for his brief service on the Commission having accepted an advancement opportunity arising after his recent appointment to the Commission.

Commissioner Morse – Recommended the Commission make 2026 the best year ever.

DISCUSSION ITEMS

1. Commission to Address Homelessness Update

a. Membership Update

Commission Director Doug Becht announced the reappointment of Supervisors Sarmiento and Nguyen to the Commission and shared the resignation of Commissioner James Vanderpool from his role as City Manager for the City of Anaheim. Commissioner Vanderpool served as the North Service Planning Area Representative for the Commission and his resignation as City Manager thereby additionally vacates his seat on the Commission.

b. CoC Program Notice of Funding Opportunity (NOFO)

Commission Director Doug Becht updated the Commission with information on the Consolidated Appropriations Act of 2026, which includes provisions for the U.S. Department of Housing and Urban Development (HUD) to expedite the renewal of FY2025 CoC program following and directs HUD to release the FY 2026 NOFO by June 1st and make awards by December 1st.

2. Office of Care Coordination Update

a. CoC Board Membership Updates

Commission Director Doug Becht provided an update on the CoC Board Officer appointments for 2026 and distributed a roster of the current CoC Board membership.

b. OC Same-Day Solutions Fair

Commission Director Doug Becht informed the Commission that the OC Same-Day Solutions Fair, which was originally scheduled for November 2025 but was cancelled due to inclement weather, has been rescheduled. The rescheduled event, planned in conjunction with HIS-OC and Commissioner Trejo, will take place in Placentia on Thursday, February 26, 2026, at the Placentia Presbyterian Church. The Office of Care Coordination is continuing to plan future OC Same-Day Solutions Fairs and has partnered with The HUB OC in Orange

SUMMARY ACTION MINUTES

to host an event every other month on their campus. The Office of Care Coordination will continue to schedule additional OC Same-Day Solutions Fairs throughout 2026. Currently, future dates include March 30th at The HUB OC in Orange, April 14th in Costa Mesa and May 13th at The HUB OC in Orange.

c. 2026 Point in Time Count

Commission Director Doug Becht thanked the volunteers and coordinating organizations for their help with a successful 2026 Point In Time (PIT) Count. Doug thanked all of the Commissioners who were able to participate in the PIT Count and those who were able to send staff to volunteer. He also thanked those who helped with the planning and coordination of the event including County colleagues, CalOptima Health and Commissioner Kelly Bruno-Nelson, OC United Way and Commissioner Parks, City Net, the Hub for Urban Initiatives, the Orange County CoC Board, and all 34 cities in Orange County.

d. Homeless Prevention Framework Project

Commission Director Doug Becht announced that the Office of Care Coordination is working with the Corporation for Supportive Housing (CSH) to conduct a landscape analysis of the different homelessness prevention resources in Orange County.

3. Commissioner Spotlight – Commissioner Veronica Kelley, Behavioral Health Representative
Commissioner Kelley presented on her role as Director of Orange County Health Care Agency and the services the agency provides to Orange County including Behavioral Health, Correctional Health, Public Health and Specialized Medical Services including emergency medical services, employee health, and the Office of Public Guardian.

ACTION ITEMS

4. Membership Recommendation

- a. Approve recommendations for appointment of the following candidates to serve on the Commission to Address Homelessness as detailed below to the Board of Supervisors for final approval.
- i. Adam Foster, Chief of Police for the City of La Habra, as the Chief of Police Representative
 - ii. Gina Cunningham, Executive Director of HomeAid OCLA, as the Affordable Housing Development Industry Representative
 - iii. Kelly Bruno-Nelson, Executive Director of CalOptima Health, as the Medi-Cal Managed Care Health Plan Representative
- b. Approve launch of recruitment process to evaluate and make recommendations for appointment for the Orange County Sheriff-Coroner Department Representative.

On the motion of Commissioner Spitzer, seconded by Commissioner Parks, the Commission approved 4(a) as recommended.

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On the motion of Commissioner Spitzer, seconded by Commissioner Rios-Faust, the Commission approved 4(b) as recommended.

5. Nominate and appoint 2026 Chair and Vice Chair of the Commission to Address Homelessness

On the motion of Chair Sarmiento, seconded by Commissioner Nguyen, the Commission nominated and appointed Commissioner Cunningham as Chair and Commissioner Hurst as Vice Chair of the Commission.

6. Approve 2025 Commission to Address Homelessness Annual Report for submission to the Board of Supervisors.

On the motion of Commissioner Spitzer, seconded by Commissioner Rios-Faust, the Commission approved as recommended.

7. Approve revised Commission to Address Homelessness 2026 Meeting Schedule Calendar amending the December meeting date from December 16, 2026 to December 9, 2026.

On the motion of Commissioner Cunningham, seconded by Commissioner Nguyen, the Commission approved as recommended.

8. Approve Commission to Address Homelessness minutes from the December 11, 2025 regular meeting.

On the motion of Commissioner Shinagawa, seconded by Commissioner Cunningham, the Commission approved as recommended.

ADJOURNED: 2:37 P.M.

NEXT MEETING: April 15, 2026, 1:00 P.M.

*Valerie Sanchez, Chief Deputy Clerk of the Board
Clerk of the Commission*

*Supervisor Vicente Sarmiento
Chair*