

ORANGE COUNTY
CONTINUUM OF CARE BOARD MEETING
Wednesday, April 22, 2026
2:00 p.m. – 5:00 p.m.

Location:

**County Administration South (CAS) Building
County Conference Center
425 West Santa Ana Blvd. Room 104/106
Santa Ana, CA 92701-4599
[Click Here](#) for parking information.**

Virtual Meeting Option*:

**Zoom Meeting Link: [Click here for meeting link](#)
Join by phone: +1 669 444 9171
Webinar ID: 917 1260 5590**

****Listen-in option only***

MINUTES

Board Members

Judson Brown, City of Santa Ana
Dr. Kelly Bruno-Nelson, CalOptima Health
Andrew Crowe, Scholarship Prep
Dr. Shelby Feliciano-Sabala, Project Hope Alliance
Kelita Gardner, Second Baptist Church of Santa Ana
Nichole Gideon, Individual
Shakoya Green Long, Thomas House Family Shelter
Becks Heyhoe-Khalil, OC United Way
Marisol Johnson, Dayle McIntosh Center
Sandra Lozeau, City of Anaheim

Melanie McQueen, PATH
Dr. Tiffany Mitchell, Orangewood Foundation
[Secretary]
Nishtha Mohendra, Friendship Shelter [Vice Chair]
Robert "Santa Bob" Morse, Individual
Jason Phillips, Individual
Maricela Rios-Faust, Human Options [Chair]
Tim Shaw, Individual
Dr. Shauntina Sorrells, Individual

In compliance with the Americans with Disabilities Act, and County Language Access Policy, those requiring accommodation and/or interpreter services for this meeting should notify the Office of Care Coordination 72 hours prior to the meeting at (714) 834-5000 or email CareCoordination@ceo.oc.gov. Requests received less than 72 hours prior to the meeting will still receive every effort to reasonably fulfill within the time provided.

Supporting documentation is available for review by the public at least 72 hours prior to regular meetings and at least 24 hours prior to special meetings of the Continuum of Care (CoC) Board. Those wishing to review supporting documentation can visit the CoC Webpage [here](#) or the lobby of the County Administration North (CAN) Building, located 400 West Civic Center Drive, Santa Ana, CA 92701-4599, and request a copy of the

meeting materials from the Office of Care Coordination during normal business hours of 8:00 a.m. – 5:00 p.m. Monday through Friday (excluding holidays).

Call to Order – Maricela Rios-Faust, Chair

Chair Maricela Rios-Faust called the meeting to order at 2:05 p.m.

Board Member Roll Call – Felicia Boehringer, Office of Care Coordination

Present: Judson Brown, Andrew Crowe, Dr. Shelby Feliciano-Sabala, Nichole Gideon, Shakoya Green-Long, Becks Heyhoe-Khalil, Sandra Lozeau, Melanie McQueen, Dr. Tiffany Mitchell, Nishtha Mohendra, Robert “Santa Bob” Morse, Maricela Rios-Faust, and Dr. Shauntina Sorrells.

Absent Excused: Kelita Gardner, Marisol Johnson, Jason Phillips, and Tim Shaw

Absent: Dr. Kelly Bruno-Nelson

Dr. Shauntina Sorrells arrived during Board Members Comments.

Request for Virtual Participation

The Brown Act allows exceptions for members of legislative bodies to participate remotely under two specified circumstances: (1) “Just Cause” or (2) “Emergency Circumstances”. At least a quorum of the Board must be participating in-person for the exception(s) to be voted on and enacted. Following the Call to Order, Chair, Maricela Rios-Faust referenced a request for CoC Board Member Nichole Gideon to join virtually due to “Just Cause”

Recommended Action: Allow Nichole Gideon to participate remotely for today’s CoC Board Meeting

Nishtha Mohendra motioned to approve the Recommended Action to allow Nichole Gideon to participate remotely. Melanie McQueen seconded the motion. Chair Maricela Rios-Faust issued a voice vote. No nays, no abstentions, the motion passed.

Public Comments: Members of the public may address the CoC Board on items listed within this agenda or matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board. Members of the public may address the CoC Board with public comments on agenda items in the business calendar after the agenda item presentation. Comments will be limited to three minutes. If there are more than five public speakers, this time will be reduced to two minutes. Members of the public utilizing interpreter services will be given double the amount of time to provide public comment.

To address the CoC Board, members of the public who are attending in person are to complete a Request to Address the CoC Board form prior to the beginning of each agenda item and submit it to CoC Board staff. Staff will call your name in the order received.

Members of the public, including those listening in via the virtual meeting option, may also submit public comment by emailing CareCoordination@ceo.oc.gov. All comments submitted via email at least 24 hours before the start of the CoC Board meeting will be distributed to the CoC Board members for their consideration and all comments submitted prior to the meeting will be added to the administrative records of the meeting. Please include “CoC Board Meeting Comment” in the email subject line.

- Paul Hyek noted interest in helping clean up the Bridges at Kramer County shelter, explaining experience supporting residents as well as coordination for medical support, groceries, meal services, senior programs and public transportation for participants.
- Herold Arscott shared excitement for writing a grant for the CoC NOFO process and wanted to explain more about the Orange County Food Support Coalition and the work done to support food distribution and assisting residents with limited access to services. Herold Arscott specially noted collaboration with Mary’s Kitchen Pantry and other partners to share resources and strengthen collective impact.

Board Member Comments: Members of the CoC Board may provide comments on matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board.

- Sandra Lozeau shared a message celebrating Professional Administrative Day.
- Secretary Dr. Tiffany Mitchell noted that Orangewood Foundation was able to attend the California Coalition for Youth (CCY) Hill Day with key state legislatures to advocate for funding to address youth homelessness.
- Vice Chair Nishtha Mohendra shared that Friendship Shelter is committed to breaking the cycle of homelessness and there is a current fundraising initiative aimed at raising \$1.5 million in support.
- Judson Brown read the names of individuals who have passed while experiencing homelessness in March 2026, in remembrance and recognition.

CONSENT CALENDAR

1. **Approve CoC Board Meeting Minutes from March 25, 2026.**
2. **Receive and file the CoC Strategic Plan monthly update.**
3. **Receive and file report from Advance OC highlighting key findings from the Homeless Management Information System (HMIS) data request approved on September 25, 2024.**

Melanie McQueen motioned to approve the Consent Calendar. Robert “Santa Bob” Morse seconded the motion. Chair Maricela Rios-Faust issued a voice vote. No nays, no abstention, the motion passed.

BUSINESS CALENDAR

1. **Good News Story: County Executive Office, Outreach and Engagement** – Karen Betances, Director of Programs, Office of Care Coordination

Karen Betances introduced Jackie and Mackenzie, Outreach and Engagement (O&E) staff, who emphasized the importance of persistence in outreach. The story highlighted a client living in a vehicle while managing substance use and mental health challenges. Despite repeated setbacks, loss of belongings, and difficulty engaging, two outreach teams continued consistent contact. After years of homelessness, the client was matched to a Permanent Supportive Housing (PSH) program; this demonstrated why unwavering outreach is essential to ensure those who fall through system gaps are not left behind.

Board Member Discussion:

- Chair Maricela Rios-Faust thanked O&E and affirmed the belief in persistent outreach.
 - Judson Brown reiterated appreciation for O&E’s dedication and hard work.
2. **CoC Program Funding** – Zulima Lundy, Director of Operations, Timothy Kirkconnell, CoC Manager, and Felicia Boehringer, CoC Administrator, Office of Care Coordination

Zulima Lundy provided an update on pending litigation, noting that on April 1, 2026, U.S. Department of Housing and Urban Development (HUD) appeal was denied, affirming that the initial ruling was correct. All CoC's are now awaiting award notifications for projects expiring in Quarter 2 and do not expect additional delays. If HUD continues with funding delays for awarding Fiscal Year (FY) 2025 CoC Program funding, and if awards for projects expiring Quarters 3 and 4 are not announced by July 1, 2026, then HUD will non-competitively renew projects expiring in Quarters 3 and 4. Zulima Lundy also noted that voluntary reallocations and new project submissions remain on hold, as HUD has not provided any communication regarding the submissions that took place under the preliminary injunction. Further, on March 31, 2026, HUD announced an award for Serving People in Need (SPIN) Rapid Rehousing (RRH) project, which had previously been denied funding in 2024, but due to their program ramp down extension HUD placed it in the Quarter 1 renewal group. This raises questions about current renewal projects and how remaining FY2025 funding will be awarded. Zulima Lundy discussed planning for the FY 2026 CoC Program NOFO, noting that the criteria and language within the CoC Program NOFO released in December 2025 will serve as the best reference document for what is to come. The CoC will seek to convene a non-conflicted NOFO Ad Hoc Committee to guide ranking, tiering, and overall strategy.

Timothy Kirkconnell provided an update on the FY 2027 Presidential Budget Request, noting ongoing negotiations, potential deep cuts, and opportunities for continued advocacy before the September deadline.

Recommended Action c: Approve the CoC Board Officers to work in partnership with the Office of Care Coordination to establish the FY 2026 CoC Program NOFO Ad Hoc to support the local competition process for the Orange County CoC.

Dr. Shauntina Sorells motioned to approve Recommended Action c. Andrew Crowe seconded the motion. Chair Maricela Rios-Faust issued a voice vote. No nays, no abstentions, the motion passed.

Board Member Discussion:

- Chair Maricela Rios-Faust questioned whether FY 2025 CoC Program NOFO funding award changes, like the award for SPIN, will affect the bottom line for approved programs expiring in Quarters 3 and 4, and what increases or impacts should be anticipated.
- Dr. Shelby Feliciano-Sabala asked whether the CoC Program NOFO priority-setting process will ensure that all subpopulations are represented and considered in funding allocation discussion.
- Judson Brown emphasized the importance of coordination with the Orange County Housing Authority as they plan to transition out of the CoC Program funding and shift to regular funding streams, noting that Permanent Supportive Housing (PSH) projects face significant challenges when funding to apply for within Tier 1 shift from 90% to 60%, as a 30% reduction could force programs to exit families. Judson Brown also recommended maximizing Tier 1 allocations to safeguard high-priority projects and partnering with workforce development partners so at-risk programs can strengthen competitiveness and support long-term self-sufficiency.
- Becks Heyhoe-Khalil provided input on supporting legislative advocacy efforts.

3. CoC Builds NOFO – Zulima Lundy, Director of Operations, Office of Care Coordination

Zulima Lundy provided an update on the CoC Builds NOFO, noting that the U.S. District Court for the District of Rhode Island ruled that the HUD and HUD Secretary Scott Turned violated the law when approving new funding restrictions associated with the CoC Builds NOFO. Updates from the litigation will be shared, as more concrete information arises.

4. Homeless Housing, Assistance and Prevention (HHAP) Program – Zulima Lundy, Director of Operations and Douglas Becht, Director, Office of Care Coordination

Zulima Lundy provided an update on the current obligations and expenditures for HHAP Rounds 2–5 funding allocated to the Orange County CoC. Additionally, Zulima Lundy highlighted that on Wednesday, April 8, 2026, Governor Newsom announced the award of \$145.4 million in HHAP Round 6 funding to eight (8) regions within California, which included \$35.1 million for the Orange County region. Of this, the Orange County CoC received an allocation of \$8,923,349.94 in HHAP Round 6 funding. To support the programming of HHAP Rounds 5 and 6 funding allocated to the CoC, the CoC Board was asked to appoint Dr. Shauntina Sorrells, Josh Meyers, and Jason Phillips to an ad hoc, who will work with the Office of Care Coordination to provide recommendations to the CoC Board for review and approval.

Recommended Action c: Appoint Dr. Shauntina Sorrells, Josh Meyers and Jason Phillips to an ad hoc to support the development of recommendations for the programming of HHAP Rounds 5 and 6 funding allocated to the Orange County CoC and approve the Office of Care Coordination to work with the CoC Board Officers on changes in ad hoc membership, should an alternate be needed.

Robert “Santa Bob” Morse motioned to approve Recommended Action c. Becks Heyhoe-Khalil seconded the motion. Chair Maricela Rios-Faust issued a voice vote. No nays, no abstentions, the motion passed.

CoC Board Member Discussion:

- Judson Brown asked about HHAP Round 5, specifically the initial \$2.5 million disbursement and how much is expected to be expended by the June 30, 2026, deadline. Judson Brown also referenced the associated Emergency Shelter expenditure plans and the importance of timely invoicing.

5. Orange County CoC Youth Action Board (YAB) Development – Felicia Boehringer, CoC Administrator, Office of Care Coordination and Marina Garcia, Lived Experience Partnership Manager, United to End Homelessness, Orange County United Way

Felicia Boehringer shared updates on the development of key activities, highlighting progress made and ongoing work emphasizing the importance of creating safe, supportive spaces for young people and aligning the CoC’s vision with the efforts of the TAY Collaborative and the Lived Experience Advisory Committee (LEAC). Felicia Boehringer encouraged CoC Board members to share information within their networks and to be intentional about fostering inclusive environments that support youth participation and decision-making as the YAB structure is developed.

Marina Garcia shared that YAB recruitment will begin soon, inviting young people to get involved and serve their community. Recruitment is expected to launch within the next month, with a kickoff planned for late summer. Training opportunities will be provided to ensure youth feel prepared and supported. Plans also include a meet-and-greet between the YAB and the CoC Board in an informal setting. Marina Garcia stressed the importance of championing the YAB by being mindful of language, accessibility, and creating welcoming spaces that help young people feel valued and empowered to succeed.

CoC Board Member Discussion:

- Dr. Shauntina Sorrells emphasized the importance of ensuring youth representation, noting that young people must be meaningfully included and supported as future leaders. Dr. Shauntina Sorrells

highlighted the value of training and preparing the CoC Board members just as much to create welcoming, youth-centered spaces.

- Chair Maricela Rios-Faust, suggested considering a second youth seat on the CoC Board to strengthen representation.
- Vice Chair Nishtha Mohendra discussed the evolution of the Board’s composition and the need to begin forming recommendations related to youth participation.
- Sandra Lozeau asked about recruitment materials and expressed interest in sharing them widely with CoC Board Members once available.
- Secretary Dr. Tiffany Mitchell encouraged leveraging upcoming training and partnering with Orangewood Foundation to help orient young people, along with collaboration from Project Hope Alliance.
- Dr. Shelby Feliciano-Sabala noted the intentionality behind the work and acknowledged the need for a formalized pre-and-post engagement process during recruitment and their time selected on the YAB, including training support for the YAB.
- Becks Heyhoe-Khalil expressed appreciation for the partnership with all collaborative entities.

6. FY 2025 System Performance Measures (SPM) Report – Erin DeRycke, Director, Data Analytics, 2-1-1 Orange County (211OC), Orange County United Way

Erin DeRycke reported that SPM are incorporated into the annual CoC Program NOFO application each year, this report covered October 2024–2025. Erin DeRycke shared that data quality has improved, but the CoC continues to lose points due to issues such as increasing lengths of homelessness, low income-increase outcomes, and reduced exits to permanent housing. Some measures were met last year but not this year. The team provides data quality training, reviewing client history accuracy, and offering targeted support. Erin DeRycke mentioned a small number of agencies account for most data errors, and improving this work is essential to strengthening overall system performance.

Board Member Discussion:

- Judson Brown asked whether the chart showing length of homelessness reflects an increase from roughly 184 days in 2022 to 231 days now. Judson Brown shared that potentially removing the shelter preference in September 2022 may have had unintended system impacts that are being shown in the data now.
- Chair Maricela Rios-Faust asked whether participants’ time spent in Emergency Shelter (ES) and/or Transitional Housing (TH) is combined or separate in the data showcased and requested that the data be split out to better demonstrate length in time spent in each program. Maricela Rios-Faust asked whether funded agencies receive data-quality report cards and noted that some fields lack information to assess performance. Maricela Rios-Faust emphasized agency responsibility and the need to understand how policy decisions, such as shelter preference or match requirements, affect outcomes.
- Becks Heyhoe-Khalil asked whether the approximate date of homelessness enrollments prior to January 1, 2015, will be included in the next submission of SPM to HUD.
- Vice Chair Nishtha Mohendra asked how many housing opportunities were created and emphasized tying this to permanent housing outcomes. Nishtha Mohendra noted the value of a Data Committee proposal as a solution for the CoC Board. Nishtha Mohendra asked whether PSH projects represent a “low-hanging fruit” opportunity and whether there is room to revisit those projects for improvements.
- Melanie McQueen commented that the trends are likely to reflect a broader housing-supply issue. Melanie McQueen expressed interest in collaborating on data improvements and asked about discrepancies in the number of records reviewed.

- Dr. Shauntina Sorrells asked whether agencies need additional access and emphasized shared responsibility for data quality. Dr. Shauntina Sorrells reiterated that agencies vary in capacity, and the system must ensure accountability for data quality.
- Sandra Lozeau agreed that the removal of shelter preference has had some negative impacts, noting current shelter capacity challenges and the need for flexibility to improve metrics. Sandra Lozeau noted that implementing a multiple match process in the City of Anaheim helped with leasing up projects more quickly and that increased unit utilization support system flow.

7. HMIS Lead Updates – Erin DeRycke, Director, Data Analytics, 211OC, Orange County United Way

Erin DeRycke provided an update on the data request for the Coordinated Entry System (CES) Evaluation reporting period and explained that the analysis includes assessment data, housing opportunities, and all project types, with a focus on enrollment patterns and destination outcomes. The request also included APRs for six different project types, and no identifiable client information was included. Erin DeRycke noted that HMIS remains the primary data source, and while supplemental information has been used anecdotally in the past, this should be considered carefully for future requests to ensure consistency and data integrity.

8. Orange County Homelessness Updates – Douglas Becht, Director and Felicia Boehringer, CoC Administrator, Office of Care Coordination

Douglas Becht provided an update on the Same Day Solutions Fair and shared progress on the Homelessness Prevention Framework projects, emphasizing the importance of leveraging current opportunities. Douglas Becht provided an update on the Bridges at Kramer Place Shelter. PATH was selected and approved by the Board of Supervisors as the new operator. PATH will begin services on May 1, 2026, with full operations starting June 1, 2026.

Felicia Boehringer provided updates on proposed HUD rules related to mixed-status families, including a requirement for at least a 30-day termination notice before filing for eviction and potential adoption of work requirements and time limits by Public Housing Authorities (PHA) and HUD-assisted owners. Felicia Boehringer also discussed the shifting federal funding landscape and noted that Youth Homelessness Demonstration Program (YHDP) and Youth Homelessness System Improvement (YHSI) NOFO's may be released in the coming weeks, prompting consideration of whether the CoC should pursue them.

CoC Board Member Discussion:

- Becks Heyhoe-Khalil expressed interest in supporting the YHDP and YHSI NOFO process.
- Robert “Santa Bob” Morse asked when the results for the 2026 PIT Count will be announced and released.

Robert “Santa Bob” Morse motioned to adjourn the meeting, Becks Heyhoe-Khalil seconded the motion. Chair Maricela Rios-Faust adjourned the meeting at 4:29 p.m.

Next Meeting: Wednesday, May 27, 2026, from 2:00 p.m. – 5:00 p.m.