



OC Cares
**Justice,
Prevention
& Intervention**

JUVENILE & TAY

REENTRY

IN-CUSTODY

COURTS

2025 VISION

Orange County Supervisorial Districts



DOUG CHAFFEE
CHAIR
4th District



KATRINA FOLEY
VICE CHAIR
5th District



JANET NGUYEN
SUPERVISOR
1st District



VICENTE SARMIENTO
SUPERVISOR
2nd District



DONALD WAGNER
SUPERVISOR
3rd District



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County's Guiding Principles

County's Mission

"Making Orange County a safe, healthy, and fulfilling place to live, work and play, today and for future generations to come, by providing outstanding, cost-effective regional public services." The County of Orange (County) prioritizes both individual and collective well-being of its population, ensuring the region remains a place where residents of all ages can live, work, play, and age with dignity, security, and vitality.

County's Values

The County strives to be a high-quality, model governmental agency that provides excellent, responsive, and timely services to the community. We achieve this by demonstrating leadership through leveraging resources and partnerships, practicing cost-effective stewardship, and embracing innovation through leading-edge technology. Our commitment to a positive, service-oriented culture attracts top talent, fosters collaboration, supports creativity, and drives timely results with a mission driven approach. We create a fun, fulfilling, and rewarding work environment by modeling core values of *Respect, Integrity, Caring, Trust* and *Excellence* in all we do.

OC Cares Vision

OC Cares is a countywide initiative addressing the needs of Orange County (OC) residents and accessibility to services and programs. The initiative strives to address current and possible underlying needs of individuals involved in any of the County's five Systems of Care: behavioral health, healthcare, housing, benefits and support services and community corrections. It includes coordinated care management, linkages to programs and services, and assistance with job readiness and employment. The OC Cares vision is to build a resilient community that supports the well-being of all its members, now and for generations to come.

OC Cares: Justice, Prevention & Intervention

OC Cares: Justice, Prevention & Intervention envisions a future where all individuals that are at risk of or part of the justice involved system have the resources they need to be successful. Through robust collaboration among County agencies, community organizations, and private partners, the County is committed to enhancing coordinated services that address the evolving needs of the diverse population. The initiative will continue to evolve based on systematic changes and state mandates and provide enhanced, whole-person care coordination within the five pillars of service: Prevention, Courts, In-Custody, Reentry and Juvenile and Transitional Aged Youth (TAY).

County Initiative Progression

OC Criminal Justice Coordinating Council

Established November 1994 | Reestablished February 2001

The Council aims to enhance the coordination of Criminal Justice services and programs by bringing key decision-makers together to explore system improvements and promote cooperation and coordination of day-to-day activities. The OCCJCC provides oversight of the efforts within all initiatives that have evolved over time, including the latest OC Cares: Justice, Prevention & Intervention initiative.

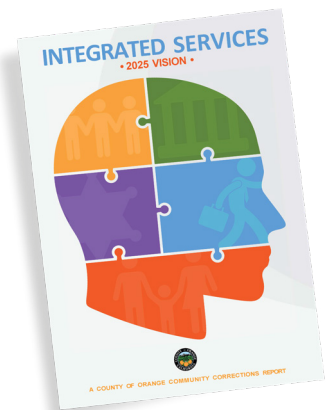


Stepping Up Initiative

In 2015, the National Association of Counties, the Center for State Governments Justice Center, and the American Psychiatric Association launched the Stepping Up Initiative. The OCCJCC prioritized the initiative and it served as a cornerstone for the County's efforts in addressing behavioral health issues in County jails and juvenile facilities. The launch of the County's 2017 Stepping Up Report aimed to instigate strategic change in the County's Community Corrections System.

Integrated Services

In 2019, development of the Integrated Services 2025 Vision (2025 Vision) began. The integrated strategy within the 2025 Vision targeted the County's highest utilizers of the Community Corrections System and focused on implementing enhanced care coordination while adhering to the recommendations of the Stepping Up Report. The development of objectives, action items, and targets within the 2025 Vision was a collaborative process involving over 60 participants across Community Corrections departments and community partners. The five pillars of service were also created, mirroring the County's Corrections System.



Rebranding to OC Cares

As efforts to achieve the 2025 Vision continued, the initiative was rebranded to OC Cares. Through the collaborative work of the task force and working groups, along with unanticipated impacts resulting from COVID-19, some objectives within the pillars adapted or evolved. Progress has been documented through quarterly reports, and at the end of the 2025 Vision, most objectives and projects have been completed. The following will continue through the OC Cares: Justice, Prevention & Intervention initiative:

- Assess efforts and data within this report to improve programs, services and processes within the pillars.
- Collaborate within the pillars while monitoring data and outcomes of services and efforts to ensure effectiveness.
- Finalize projects and produce quarterly progress reports.

OC Cares
Justice,
Prevention
& Intervention



Letter of Transmittal

JUNE 26, 2026

From the Desk of Kim Engelby, Chief Financial Officer
& Michelle Aguirre, Retired County Executive Officer

It is with great pride that we introduce the OC Cares: Justice, Prevention, & Intervention 2025 Vision Report, highlighting the dedicated work and collaboration from all those involved which includes many County departments, courts, and our community partners. The path thus far toward coordinating and achieving the 2025 Vision, which enhances the Community Corrections System of Care and addresses the needs of our justice-involved community members, has been equally challenging and rewarding. Together, we have worked to create positive changes in our system that previously was not thought to be possible.

In the beginning, objectives for each pillar were initially developed by the task force and working groups. All objectives and projects were intentional and specifically designed to address stories of challenges and concerns that clients have shared with County staff. The County is dedicated to creating opportunities for programs, services, partnerships and even construction or enhancement of facilities, so that others will not have to go through the same unnecessary challenges in the system. It is a priority to ensure that every OC resident knows there is someone who cares, who sees them and their challenges and is there to help. The efforts made within the 2025 Vision were consistently evaluated, and in some cases modified by the working groups, to ensure consideration for what was right for OC residents and for the community.

This initiative began when there was no funding, yet a driven need by departments involved – indicating that change had to occur. It began with realignment of services and resources and there were defined roles with a focus to meet objectives in order to create positive results. Some projects and changes in implementation had never been done before, not even by other counties. As the work advanced to address the needs in the continuum of community corrections, additional programs were created producing tangible results and generating more interest in what was being achieved. This prompted not only more interest but additional thoughts and ideas. The County's commitment to the OC Cares: Justice, Prevention & Intervention initiative led to all objectives and projects being incorporated into the County's Five-Year Strategic Financial Plan (SFP). The County's working groups and task forces diligently worked on them as funding and resources were identified.

At the end of 2025, the final objectives to be implemented include capital projects within the Reentry Pillar of the OC Cares: Justice, Prevention, & Intervention initiative. Once completed, this will result in creation of a new Reentry Center for individuals to stay engaged with their reentry plan, a modernized Juvenile Campus that will include TAY housing and an innovative Workforce Reentry Campus with transitional housing and retail space. These facilities will ensure individuals have a place to go where their needs are met and support is waiting for them, where they will be welcomed without judgment. To date, the investments of over \$500 million within OC Cares: Justice, Prevention, & Intervention reflect the dedication the County has for this initiative.

Note: This report was finalized under the leadership of former Chief Executive Officer, Michelle Aguirre. Effective June 2026, KC Roestenberg serves as Interim Chief Executive Officer.



County Improvements

Through **collaborative work** brought forth by OC Cares, the following changes have occurred within the County:

CULTURE

Work is done across departments rather than working in silos. As new legislation is enacted or a new program is considered, there are discussions around what exists, what current programs and services exist that are similar and may be able to be improved or expanded on – rather than rush to create something new.

FOCUS

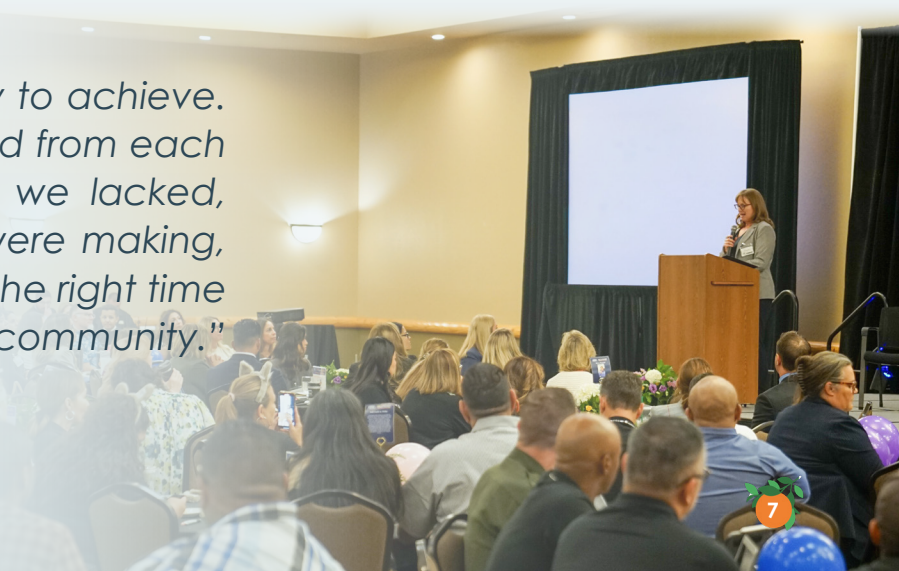
Individuals are our clients, those who are enlisted in our care. The focus has shifted from a County provider based on funding, to a model where an individual's needs are identified and there are options to access services. This includes our efforts to go to our clients through mobile and one-day events.

PARTNERSHIPS

The County is working side by side with many community based organizations (CBO's) to work with the same clients. They are listened to in order to ensure incorporation of their ideas and best practices so we can all provide the highest level of care possible.

"The 2025 Vision took a community to achieve. One where we listened and learned from each other, sought out the knowledge we lacked, believed in the commitment we were making, and by having the right people at the right time doing right for the County and the community."

Kim Engelby
Chief Financial Officer



Oversight & Collaboration

Orange County Criminal Justice Coordinating Council

The OCCJCC is the operating body that oversees and provides recommendations to the OC Cares: Justice, Prevention & Intervention initiative and provides recommendations to efforts aligned with the 2025 Vision. The purpose of the council is to bring key decision-makers together to explore system improvements and promote cooperation and coordination of day-to-day activities. Short and long-range strategies are created in the realm of teamwork and collaborative responses to countywide problems. The 2025 Vision was guided by working groups and task forces led by CEO to implement the plan. To find additional information about OCCJCC, visit the [County's website](#).

"To improve public safety on behalf of Orange County residents, through greater interagency communication, coordination and collaboration regarding law enforcement and administration of justice issues."

OCCJCC Mission

This mission is accomplished by:

- Improved utilization of resources and balance within the Criminal Justice System.
- Improved synergy of ideas and expertise among Criminal Justice Professionals.
- Improved public confidence in the OC Criminal Justice System.



OC Cares Working Groups

Integrating Services

Court

Reentry

Juvenile & TAY

Legislation & Funding

Data & Metrics

OC Cares Juvenile & TAY Task Forces

Prevention

Courts

In-Custody

Reentry

Departments involved include:

- Board of Supervisors (BOS)
- County Executive Office (CEO)
- CEO Legislative Affairs - Precision Advocacy
- CEO Office of Care Coordination (OCC)
- County of Orange Social Services Agency (SSA)
- Orange County Child Support Services (CSS)
- Orange County Community Resources (OCCR)
- Orange County District Attorney (OCDA)
- Orange County Health Care Agency (HCA)
- Orange County Probation Department (Probation)
- Orange County Public Defender (Public Defender)
- Orange County Public Works (OCPW)
- Orange County Sheriff's Department (OCSD)
- Orange County Superior Court (OC Courts)

Working groups and task forces identified and included key agency partners and community-based organizations to work collaboratively to accomplish the 2025 Vision.

Introduction

This report details progress and enhancements which were guided by the Integrated Services Vision (2025 Vision) through the OC Cares: Justice, Prevention & Intervention initiative, in support of the County's Community Corrections System of Care. In 2015, the County, as part of the nationwide Stepping Up Initiative, developed an overall strategy that focused on reducing the number of individuals with mental illness in custodial care that required the integration of services from disparate county departments and community partners. This strategy was then expanded to create the Integrated Services 2025 Vision as a collaborative success strategy which was adopted by the County's Board of Supervisors (BOS) on October 22, 2019. In 2021, Integrated Services was rebranded as OC Cares. As OC Cares continued to expand to additional populations, the OC Cares: Justice, Prevention & Intervention initiative was implemented to describe the efforts with the justice-involved population.

OC Cares is a countywide initiative addressing the needs of residents and accessibility to services and programs. The initiative strives to address the current and possible underlying needs of individuals involved in any of the County's five Systems of Care (Behavioral Health, Healthcare, Community Corrections, Housing, or Benefits and Support Services) and includes coordinated care management, linkages to programs and services, and assistance with job readiness and employment. The initiative links the various Systems of Care in the County to provide enhanced care coordination and services. The 2025 Vision is essentially a five-year plan that was developed with the goal of providing this system of enhanced care coordination and services for justice involved individuals to successfully reenter society and work towards self-sufficiency.

The 2025 Vision was built on five "pillars" of service designed to align with the major components of the Community Corrections System of Care. The pillars are: Prevention, Courts, In-Custody, Reentry and Juvenile & TAY. Defined goals and objectives with action items were developed in collaboration with key stakeholders for each pillar, with the intent to improve processes, programs, infrastructure and/or procedures. Through these efforts, the County aimed to strengthen the overarching Systems of Care and serve its most vulnerable residents, while improving the public safety of OC's 3.1 million residents.

The implementation of the 2025 Vision included quarterly reports that reflected progress, updates and revisions to the plan and has also been a permanent component to the County's annual SFP. All quarterly reports were presented to the OCCJCC which is chaired, and vice chaired by the BOS and includes County departments, Courts and local law enforcement and is responsible for oversight of the 2025 Vision.

Systems of Care



Behavioral Health

Supports services for substance use or mental health over the continuum from early intervention, assessments, treatments, and ongoing supportive services to work towards stability in health and wellness.



Healthcare

Supports public health by providing immunizations, clinical services, and nutrition programs. The OC Health Care Agency and CalOptima Health support personal healthcare needs.



Community Corrections

Provides specific resources for those individuals that are justice-involved to help them address contributing underlying issues and assist them by removing barriers to service enabling them to work towards becoming self-sufficient.



Housing

The continuum of housing needs spans from emergency shelter to transitional to permanent (with or without supportive services). There are many programs based on what is needed and specialized programs for those receiving services in multiple systems of care.



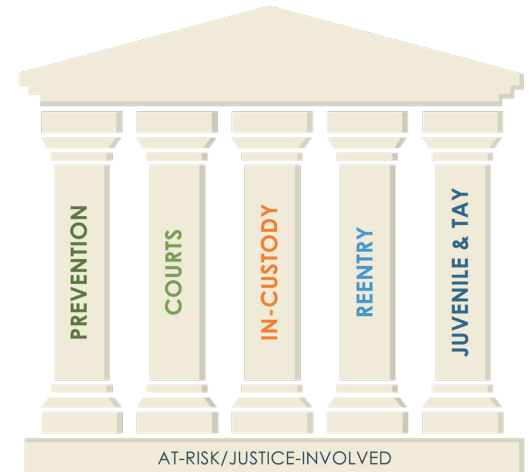
Benefits & Support Services

Facilitates enrollments in available assistance programs for health coverage, food, and cash assistance such as enrollment in Medi-Cal, CalWORKs, CalFresh, and general relief programs.

Vision Report Pillar Highlights

Within the OC Cares: Justice, Prevention & Intervention Initiative, there are five pillars of service: Prevention, Courts, In-Custody, Reentry and Juvenile and TAY. The initiative's goals are to prevent individuals from entering into the next pillar, and if they do, to ensure services are provided to assist the individual with transitioning. For example, an individual participating in in-custody care is supported through their transition to reentry by setting up the individual with services prior to release.

The following Pillar highlights include positive changes within each of the pillars that have occurred during the duration of the 2025 Vision. These positive changes represent work within different departments, agencies and collaborative partners – all operating together to accomplish mutual objectives defined within the 2025 Vision to ensure positive experiences and outcomes for the individuals that are collaboratively served.



PILLAR I: PREVENTION

Navigator.org



WEBSITE ANALYTICS FROM FY 23-24 TO FY 24-25

USERS
↑131%
(187,701 – 433,092)

SESSIONS
↑99.6%
(243,558 – 486,210)

PAGE VIEWS
↑95.3%
(358,431 – 700,031)*

*Page view count not available until August 2023



↑131%

FIRST RESPONDER CRISIS INTERVENTION TRAININGS

From 74 in FY 20-21 to 438 in FY 24-25

↑222%

PSYCHIATRIC EMERGENCY RESPONSE TEAM FOLLOW-UPS

For mental health assessments from 241 in FY 20-21 to 775 in FY 24-25



↑9%

MOBILE CRISIS ASSESSMENT TEAM DISPATCH RESPONSES

For behavioral health crisis from 79% in FY 20-21 to 88% in FY 24-25



BEHAVIORAL HEALTH BUREAU

RESPONSES FROM FY 21-22 TO FY 24-25

NEW CONTACTS
↑421%
(1,167 – 6,085)



FIELD INTERVIEWS
↑184%
(2,705 – 7,669)

BEHAVIORAL HEALTH SUPPORT* REMAINS STEADY WITH OVER 2,000 CLIENTS

From FY 22-23 to FY 24-25

*Includes crisis stabilization & crisis residential units



PILLAR II: COURTS

COLLABORATIVE COURTS



PARTICIPATION FROM FY 19-20 TO FY 24-25

NEW ADMISSION

↑71.8%

(404 – 694)

GRADUATIONS

↑79.6%

(235 – 422)

ACTIVE*

↑27%

(793 – 1,007)

*Unduplicated active participants within the fiscal year.

DIVERSION PROGRAM COMPLETIONS & GRADUATIONS

FROM FY 22-23 TO FY 24-25



↑40.4%
MENTAL HEALTH

(22.7% – 73.1%)

↑28%
MILITARY

(22% – 50%)

PILLAR III: IN-CUSTODY



OPENED NOVEMBER 2024

JAMES A. MUSICK FACILITY

Designed to allow increased programming with a focus on education and rehabilitation.

148 CLASS
ENROLLMENTS

37 UNIQUE
INDIVIDUALS ENROLLED

26 PROGRAMS/
CLASSES WITH ENROLLMENT

PARTICIPATION FROM NOVEMBER 2024 – JUNE 2025

ENHANCED REENTRY PROGRAMS

FROM FY 19-20 TO FY 24-25



PROGRAMS

↑60%

(5 – 8)

PARTICIPANTS

↑103%

(2,050 – 4,154)



OCSD JAIL FACILITY BEDS

FROM FY 19-20 TO FY 24-25

CHRONIC CARE

↑102%

(105 – 212)

ACUTE CARE

↑64%

(78 – 128)

14

BEHAVIORAL HEALTH GROUPS

Targeted groups include 4 evidence based curriculum



↑119%

VOCATIONAL PROGRAMMING

Participation from 2022 – 2023 with the addition of two added programs

Vision Report Pillar Highlights

PILLAR IV: REENTRY

OPEN MARCH 2024

SOUTH REGIONAL REENTRY SUCCESS CENTER

SERVICES

↑259%

From 104 in April 2025 to
373 in September 2025



289

CORRECTIONAL COHORT AUTHORIZATION FORMS

For Care Plus Program as of September 2025



PROBATION MOBILE RESOURCE VEHICLES

IMPLEMENTED DECEMBER 2025



FUTURE FACILITIES

COORDINATED REENTRY CENTER



WORKFORCE REENTRY CAMPUS

HIRE Hub for
Integration,
Reentry &
Employment

PILLAR V: JUVENILE & TAY



SUCCESSFUL EXIT RATES JUVENILE SPECIALTY COURTS

FROM FY 19-20 TO FY 23-24

PARTICIPANTS

↑30%

(225 – 293)

GRACE COURT

↑62%

(225 – 293)

TEEN COURT

↑28%

(225 – 293)

ANTICIPATED FOR ADOLESCENTS FY 26-27 IN OC

34 SUD RESIDENTIAL TREATMENT BEDS



8 CSU RECLINERS



↑17%

PRE-ADJUDICATION & PRE-DETENTION PROGRAMS

Successful completions from 68%
in FY 19-20 to 75% in FY 23-24



2 → 27

COLLEGE CREDIT CLASS ENROLLMENTS

Successful enrollments from FY 20-21
to FY 25-26

↑11%

YOUTH DIVERSION PROGRAM

Successful completions from 85%
in FY 19-20 to 96% in FY 23-24

PILLAR V: JUVENILE & TAY



ADDED PROGRAM: PROJECT KINSHIP'S YOUTH TRANSFORMATION PROGRAM

FROM 2024-2025

IN-CUSTODY PARTICIPANTS

↑ **50.8%**

(829 – 1,250)



RESTORATIVE CIRCLE GROUPS

↑ **220%**

(5 – 16) WEEKLY

↑ **32.6%**

(432 – 573) YEARLY

REENTRY PARTICIPANTS

↑ **161.3%**

(496 – 1,296)

2025 PARTICIPANTS

158 BEGAN WITH
REENTRY SERVICES

354 TRANSITIONED
TO REENTRY FROM
IN-CUSTODY SERVICES

512 TOTAL
UNDUPLICATED



2025 VISION KEY FINDINGS

FROM 2019 TO 2025

Efforts toward achieving the 2025 Vision evolved and adapted during the time frame of implementation from 2019 to 2025 due to unanticipated impacts of COVID-19 and mandates. Through the collaborative efforts and dedication of all those involved, the following high-level goals within the 2025 Vision have been accomplished.

PUBLIC AWARENESS CAMPAIGN

Public awareness campaigns were created for services including mental health and substance use topics and other supportive services and resources through OC Navigator.

MENTAL HEALTH TRAINING

Resources for mental health trainings including Crisis Intervention Trainings for the OCSD and first responder staff.

NEW PROGRAMMING IN JAILS

Programming includes certificate based vocational programs, an increase in criminogenic programs (All-In) for males and females, and improvements in continuing behavioral services post release.

A COMPREHENSIVE REENTRY SYSTEM

The Regional Reentry Success Center opening and added transportation services aim to better connect individuals to supportive services including housing, educational and employment opportunities.

Data At-A-Glance

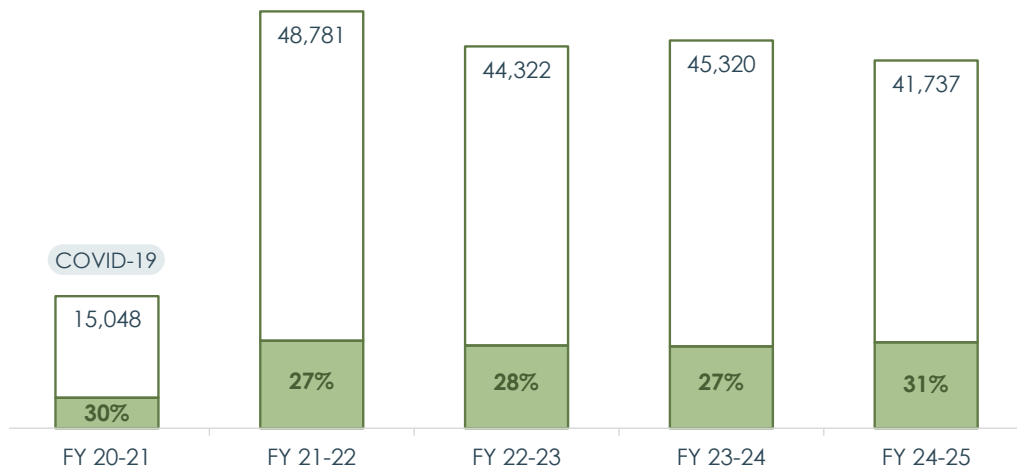
Population data to provide context, including trends within each pillar

Pillar I Prevention

OC Links Calls Received

OC Links is a free and confidential telephone and online chat service that connects OC residents to mental health and substance use services through HCA's Behavioral Health Services System of Care. Calls and chats are answered 24/7/365 by OC Links Navigators who are licensed clinicians and trained behavioral health professionals and are ready to connect those in need with resources or dispatch a mobile crisis response team if necessary.

OC Links Calls Percentage of Crisis Calls



Top Callers



34%

Of calls were from a family or friend

28%

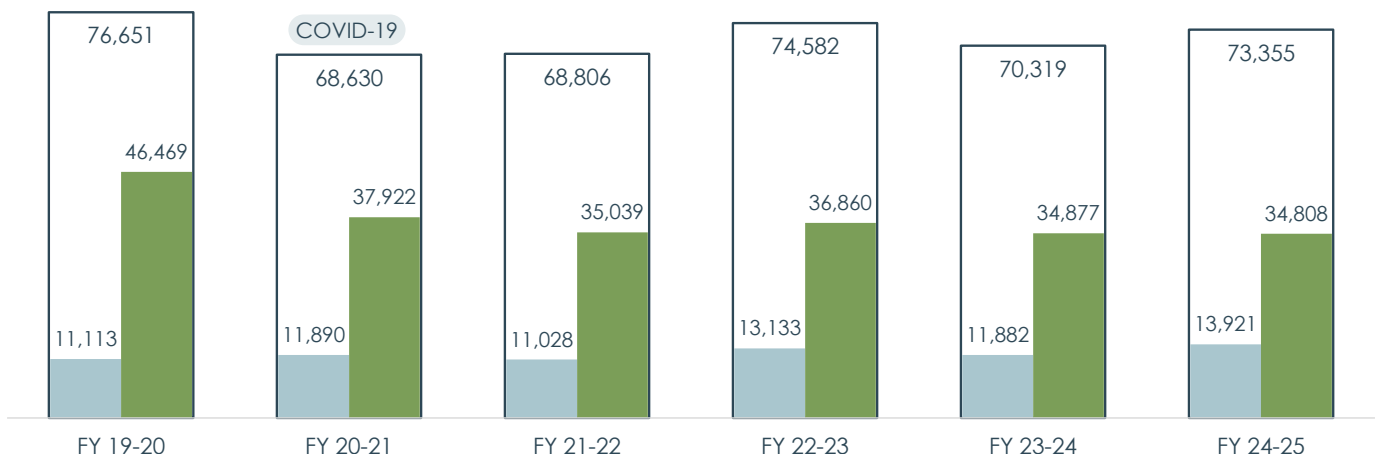
Of calls were from oneself

Note: Other categories for callers include program staff, local healthcare providers, law enforcement, transfers from 911 or other phone lines, other caller type (e.g., neighbor, concerned citizen, etc.) and unknown. | Data retrieved from HCA database October 2025.

Pillar II Courts

Cases Submitted to & Filed by OCDA

Cases Submitted Felony Filings Misdemeanor Filings



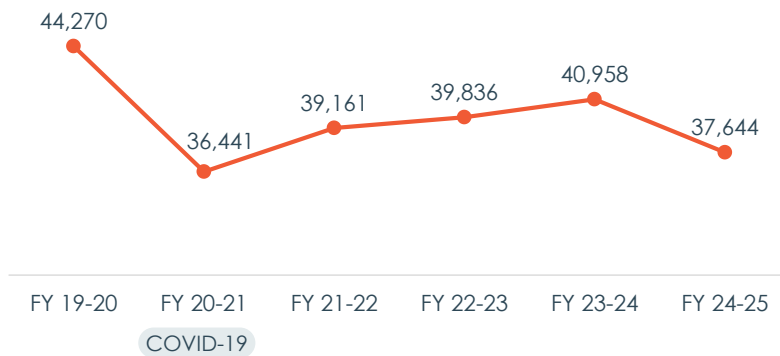
Note: Cases submitted may not directly reflect the number of misdemeanor and felony filings in a fiscal year due to the time delay in reviewing cases. | Data retrieved from OCDA database September 2025. | The data labels have been updated as of July 24, 2026.

Data At-A-Glance

Population data to provide context, including trends within each pillar

Pillar III In-Custody OC Jail Population Bookings

—●— Individuals Booked

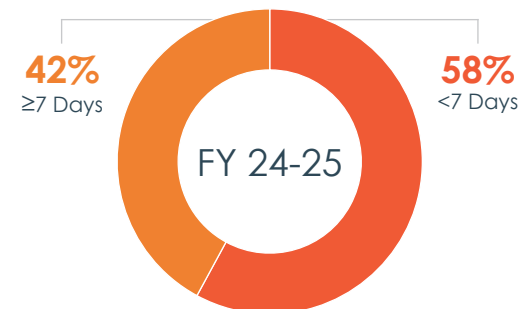
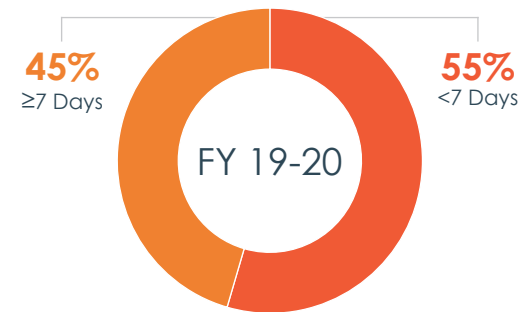


Bookings are limited to those booked within an OC Jail, therefore those arrested and released within a law enforcement agency or released to medical are not reflected in the numbers.

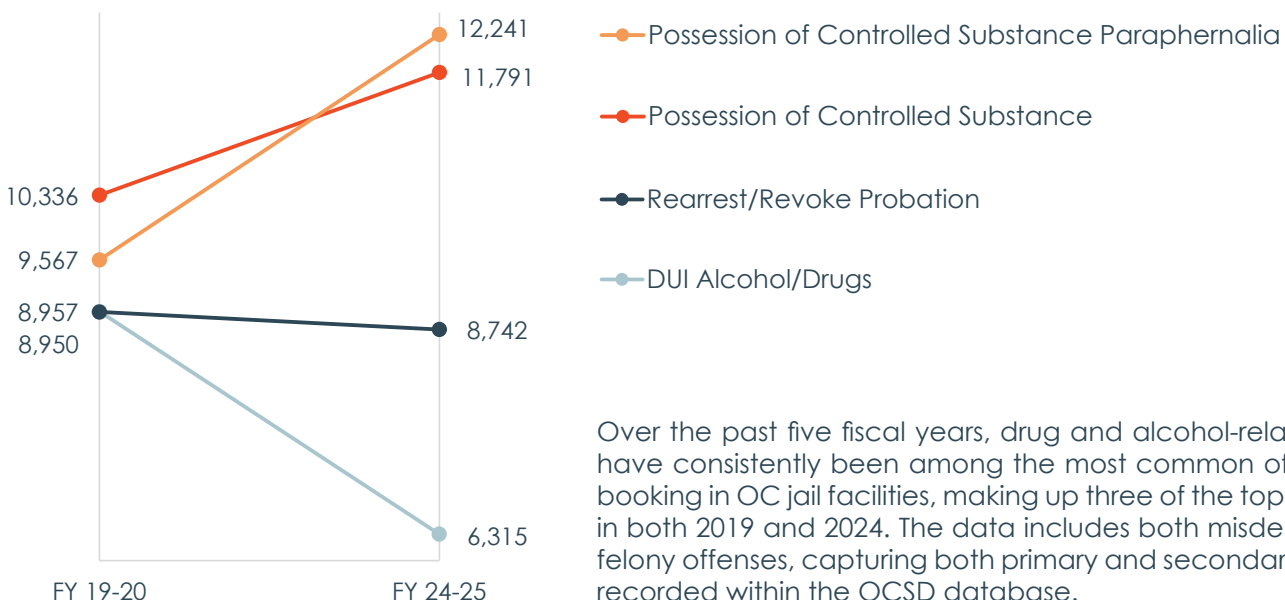
Note: Data retrieved from OCSD database June 2025.

Length of Stay

Regardless of length of stay, OCSD remains committed to ensuring all individuals are offered opportunities and resources to support rehabilitation.



Top Charges for OCSD Bookings



Over the past five fiscal years, drug and alcohol-related charges have consistently been among the most common offenses upon booking in OC jail facilities, making up three of the top five charges in both 2019 and 2024. The data includes both misdemeanor and felony offenses, capturing both primary and secondary charges as recorded within the OCSD database.

Data At-A-Glance

Population data to provide context, including trends within each pillar

Pillar IV Reentry

Probation Successful Completions

Percent of Total Successful Completions

Postrelease Community Supervision

Supervisory period after individuals are released from prison.

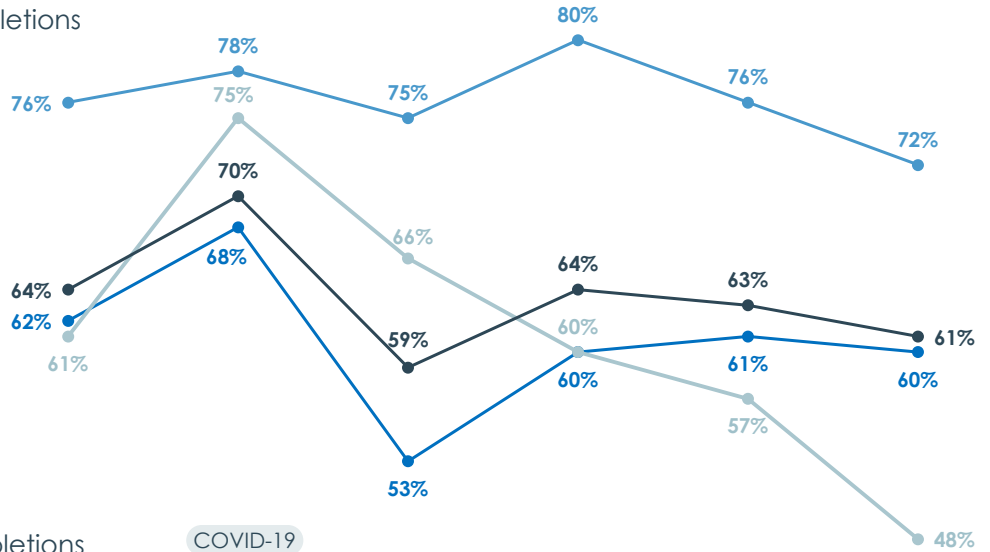
Mandatory Supervision

Individuals complete a combination of local incarceration and a period of community supervision.

General Probation

Individuals supervised for some felonies and misdemeanors.

Total Successful Completions



Number of Total Successful Completions

COVID-19

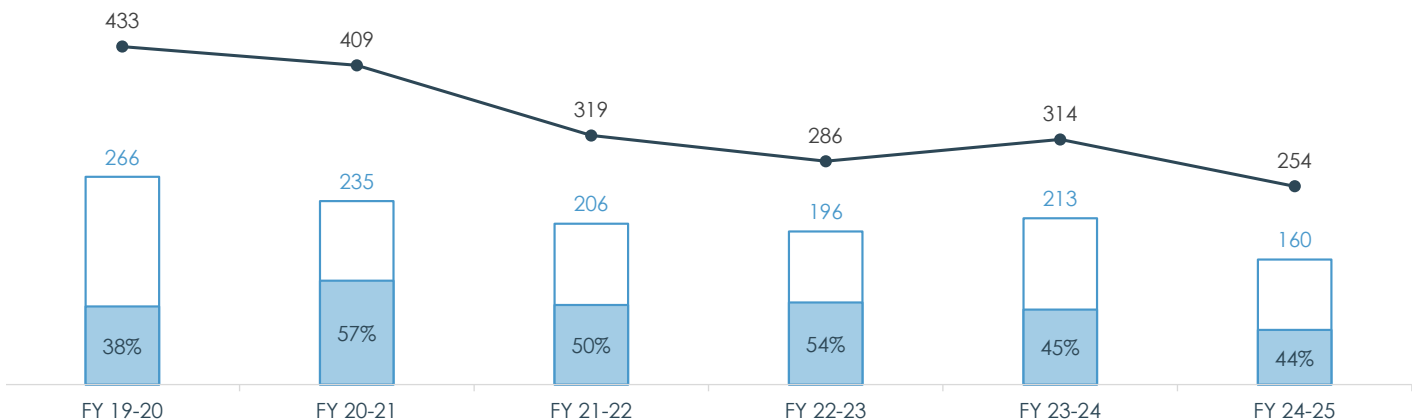
	FY 19-20	FY 20-21	FY 21-22	FY 22-23	FY 23-24	FY 24-25
Postrelease Community Supervision	501	593	428	460	361	337
Mandatory Supervision	158	169	157	128	80	69
General Probation	1,581	1,649	910	1,379	1,618	1,580
Total Successful Completions	2,240	2,411	1,495	1,967	2,059	1,986

Note: Successful completions are defined by the following statuses: Early Termination by Court Order, Early Termination -Satisfactory, Normal Expiration, Conditional (Misdemeanor Cases), ROS (relief of supervision) – Court Ordered, Termination 6 month, Termination 1 Year. Individuals with a termination status of Neutral/Other (1203.9 PC Accepted, Courtesy Supervision Interest Terminated, PCS-Terminated Transfer to Other County, Prop-47 Termination, Prop-64 Termination, Deceased, Other Term, AB 1950, Leiva), were excluded from all totals. Probation term completion data extracted approximately the 10th of the month following each fiscal year.

Probation Daily Reporting Centers

■ Total (Successful+Unsuccessful) ■ Success Percentage (Suc / Total) ● Active

Non-residential adult DRCs deliver structured reentry services and comprehensive programming for individuals released to the community. Participants go through a multi-phase program that could run 6-9 months.



COVID-19

Note: Data retrieved from OC Probation database September 2025.

Data At-A-Glance

Population data to provide context, including trends within each pillar

Pillar V Juvenile & TAY Facility Population

Total Youth

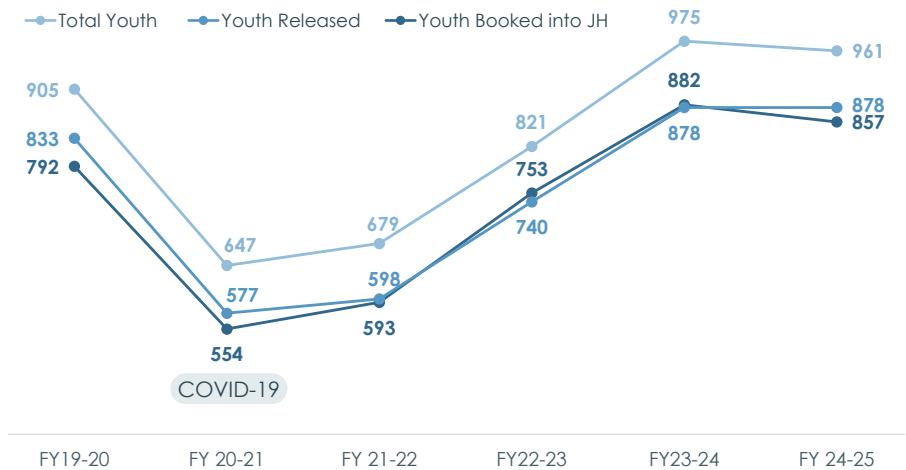
Unduplicated count of youth that were in a juvenile facility during the fiscal year.

Youth Released

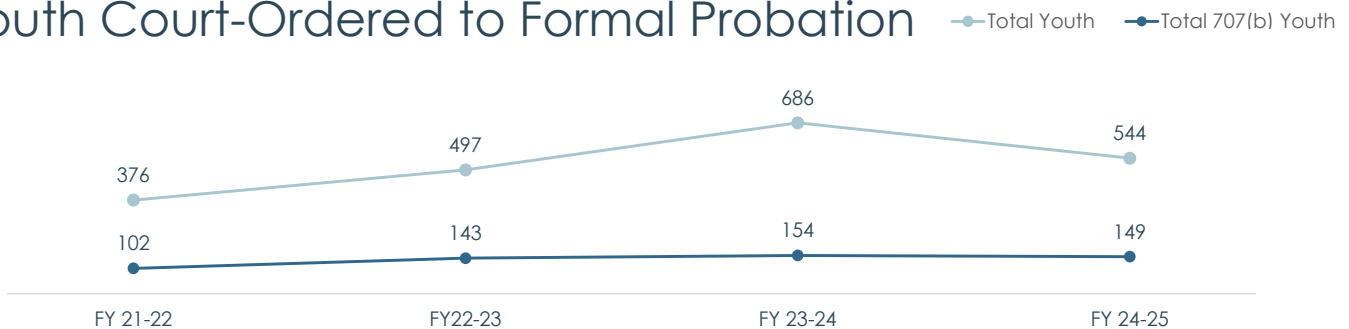
Unduplicated count of youth that were released from a juvenile facility during the fiscal year.

Youth Booked into Juvenile Hall

Unduplicated count of youth that were booked into Juvenile Hall (JH) during the fiscal year.

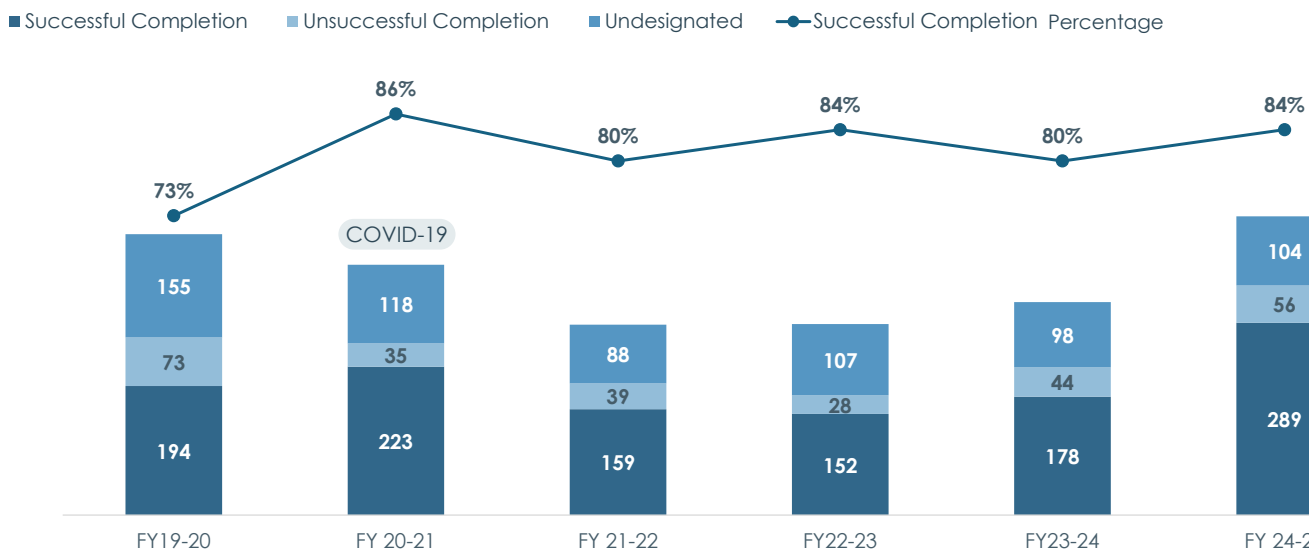


Youth Court-Ordered to Formal Probation



Note: Transfer-in youth from other counties are not included in this graph. "Total youth" is an unduplicated count of youth court-ordered to formal probation during the fiscal year. "Total 707(b) youth" is a subset of "total youth." It is the number of youth with at least one sustained 707(b) felony offense. There is no restriction of age at offense or age at adjudication for the 707(b) youth.

Successful Completion of Youth Probation Sentences



Note: Successful termination determined by court orders. Termination for those who had active warrants or were transferred from OC Probation to another jurisdiction are not included. | Source: OC Probation database retrieved October 2025.

Pillar I Prevention Overview

The goal of Pillar I is to develop public informational and communication campaigns, interventions, and diversion opportunities, particularly related to substance use and mental health; to prevent individuals from being involved in or returning to the criminal justice system.

Lead Reporting Agencies



Health Care
Agency



Office of Care
Coordination



OC Sheriff's
Department

Objectives

- 1 Communication & Media Campaign
- 2 Data Gathering, Sharing & Analysis
- 3 Crisis Response & Related Trainings
- 4 Behavioral Health Public Safety Response Teams
- 5 Behavioral Health Facilities & Programs

Project Investments

Ongoing

\$3,000,000

One-Time

\$111,700,000

Projects in Progress

\$135,710,707

Successes

"I was so grateful for the opportunities that were available at the resource fair. It not only provided information, I was able to sign up for much needed resources for myself. More of these should happen as it is a struggle to find these resources on my own."

Resource Fair Participant

"The data integration platform has truly streamlined our coordination efforts. It's made service connection much more efficient by centralizing participant information and allowing staff to track progress in real time for those who consent to be part of the care coordination program. The platform has reduced duplication of work and improved our ability to respond quickly to participant needs."

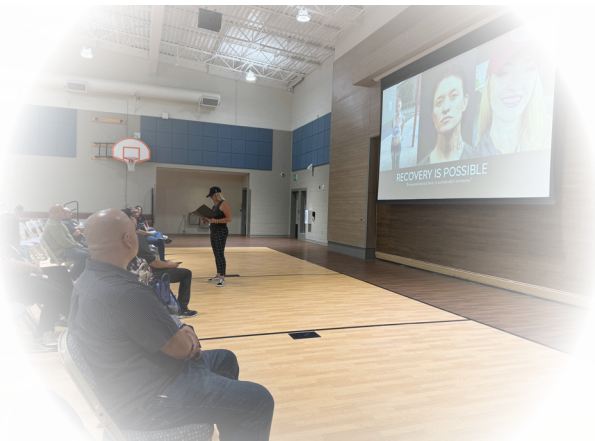
Julie Bechtol
CEO OCC Analyst



OC Cares Community Partnership Meetings

The OC Cares community partnership meetings have significantly strengthened the County's dialogue with community-based organizations and other key stakeholders. This ongoing collaboration has created a space for open communication, allowing partners to workshop ideas, identify service gaps and connect with organizations willing to step in and support those needs.

Through these meetings, new partnerships have been formed and existing partnerships have deepened — not only among community-based organizations, but also between CBOs and local, county and government agencies. This expanded network has increased coordination, improved alignment of services and fostered solutions that better serve our community.



"The OC CARES meetings have helped us tap into a space where like-minded people can genuinely connect and problem-solve. It's refreshing to see the County create a space where we can speak freely about how to best support individuals who are justice-involved or justice-impacted, and work together toward helping them become self-sufficient."

Megan Langston
CEO, Human Works, OCVMEFC Vice Chair, OC CAP Chair

Pillar I: Prevention

Timeline & Implementation



2019

2025 OC Cares Vision Adoption

Data Integration System was created to allow for sharing of data to enhance care coordination across the OC Cares Systems of Care.

2020

Developed Behavioral Health Public Safety Response Teams which include Deputy Sheriffs teamed with Crisis Assessment Team (CAT) clinicians.

2021

Behavioral Health Campus in Orange opened. This campus provides mental health and substance use services to residents who are referred for care in a single, safe location.

Addition of Multi-disciplinary teams dedicated to managing the care program for unhoused high-utilizers, or those who were involved in 4 or more Systems of Care.

2024

Expanded CIT trainings to include dispatchers and began call diversion to ensure calls are diverted to the appropriate crisis teams. Active duty OCSD staff and dispatchers completed the 16 hour CIT course.

2025

Community correction cohort added to the data integration system, Compass OC, to better coordinate care and services.

MOUs established between departments and CEO Data Analytics to share data to be able to determine and report County recidivism rates.

Communications and media campaign developed to provide information on available programs and reentry services.

Completion of Behavioral Health Campus, Irvine phase 1.





2022

OC Navigator implemented which includes resource guides, both print and digital options, for the public to support their behavioral health and wellbeing.

CIT Training (POST certified) completed for all deputy sheriff's including those who work in the jails. Implemented CIT in the OCSD Academy requiring all sworn officers to be trained.



2023

Began OC Cares Reentry service meetings with key stakeholders to ensure collaboration and address any barriers to services.

Expanded Behavioral Health Public Safety Response Teams to provide for adequate coverage for the entire County area.

Implemented public awareness campaign with the focus of mental health and substance use signs, resources and services available.

After the pilot program, implementation of First Point Diversion began to ensure justice-involved individuals are connected to services earlier than what is available in the criminal courts.



Looking Ahead

Behavioral Health Campus, Irvine facility construction for other phases is currently scheduled for completion by 2026.

Objective Details

Objective 1

Communication & Media Campaign

Increase public awareness of various services including mental health and substance use topics and other supportive services and resources including but not limited to:

- Reducing the stigmas associated with mental illness and substance use
- Informing the public on the signs of mental illness and how to access services
- Increasing the readiness of first responders for mental health-related calls
- Increasing diversion options away from the criminal justice system and into treatments and programs

One-Time Investments

\$15,000,000

OC Navigator

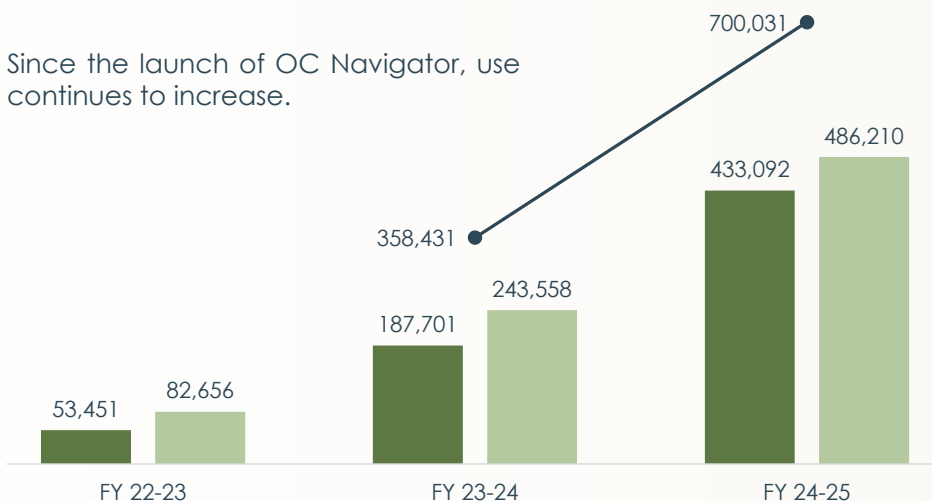
OC Navigator provides resource guides to OC residents, in all the County's threshold languages, to support their behavioral health and wellbeing. These resource guides have the capability to update resources included on the platform in real-time. Ultimately, this has streamlined and improved the way OC residents are able to find and utilize resources that are available to them.



OC Navigator Platform Activity

■ Users ■ Sessions ● Pageviews

Since the launch of OC Navigator, use continues to increase.



"OC Navigator has improved the way OC residents find curated services – all in one place grouped by what they are looking for."

HCA Staff

Note: Pageview counts not available until August 2023. | Note: Data retrieved from HCA database October 2025.

Objective Details

Objective 2

Data Gathering, Sharing & Analysis

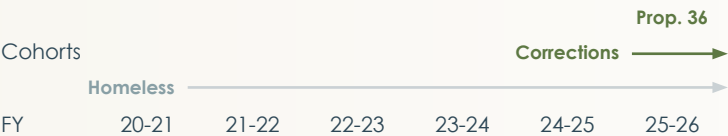
To identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.

Net County Costs One-Time Investments

\$25,000,000

System of Care Data Integration System

Compass OC, the County's System of Care latest Data Integration System, enhances service delivery among the five systems of care: Behavioral Health, Community Corrections, Healthcare, Housing and Benefits and Support System. The system expedites the identification of client needs and subsequent linkages to services – resulting in greater collaboration, maximization of resources and fewer delays in care coordination.



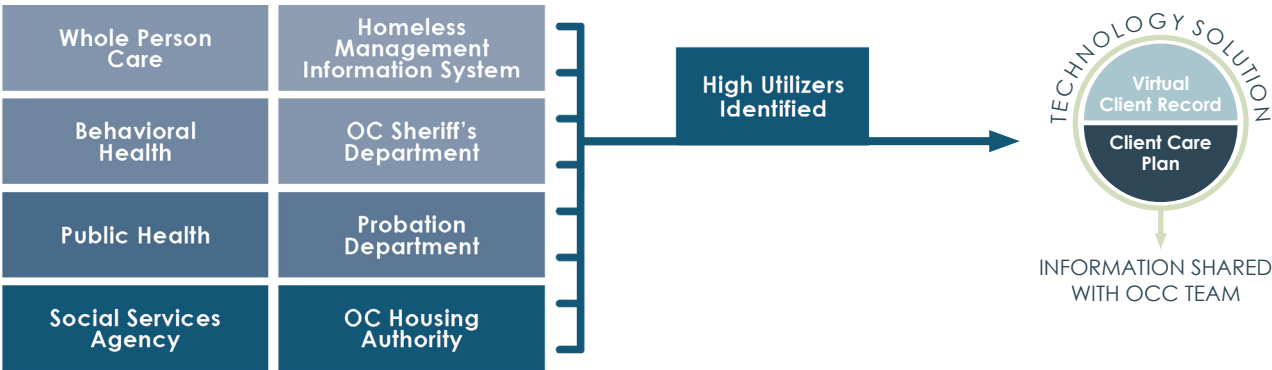
There is an average of 21 Multidisciplinary Team Meetings held per year for the Homeless Cohort



The Care Plus Program (CPP) offers enhanced care coordination for those who are the most vulnerable across the County's System of Care. The program objectives are to expedite the identification of client needs and provide subsequent linkages to services with greater collaboration and maximization of resources. The program is facilitated through the innovative data integration platform Compass OC and the use of multidisciplinary team meetings.

"Compass OC has allowed staff to connect clients to services faster, which has reduced the barriers our clients face. The system has also saved County staff time and other resources."

Compass OC User



Objective Details

Objective 3

Behavioral Health Public Safety Response Teams

To provide a specialized crisis response resource for calls for service with a mental health nexus to assist with de-escalation and diversion to treatment and services, when appropriate. The ideal model includes a specialized response team for each region in the County.



Net County Costs Ongoing Investments

\$3,000,000
OCSD Behavioral Health Public Safety Response Teams

The Behavioral Health Bureau consists of one Captain, three Sergeants, and eighteen Deputies, organized into three specialized teams. The North team provides law enforcement support to OCPW during environmental cleanup operations of the Flood Control Channels and the Santa Ana Riverbed throughout OC. The South Operations Regional Response Team manages mental health and homelessness related calls throughout South OC. The Psychiatric Emergency Response Team (PERT), is made up of four Deputies and two HCA clinicians, conducts mental health assessments and follow-up across all OCSD jurisdictions.

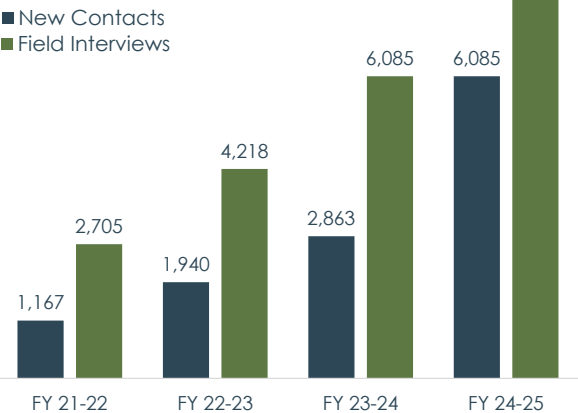
"The Behavioral Health Bureau delivers compassionate, professional and appropriately trained responses to calls for service involving individuals experiencing homelessness and mental health crises. The goal is to reduce repeat calls and connect individuals to long-term care and services enhancing community safety while strengthening public trust and positive outcomes. This team collaborates with numerous stakeholders including the OC Health Care Agency, CEO's Office of Care Coordination, OC Public Works and various community organizations."

Christine Berryman
Former Captain - Behavioral Health Bureau

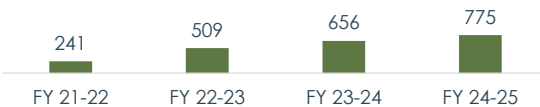
Behavioral Health Bureau Responses

All services and responses have increased for the team throughout the fiscal years.

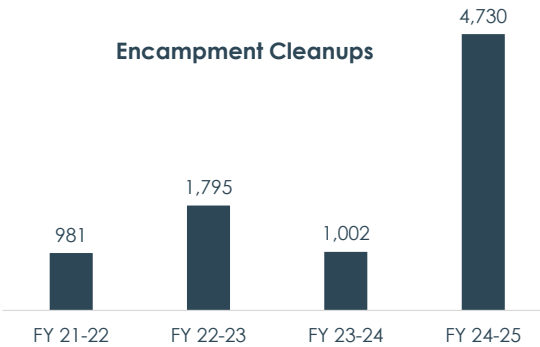
Homeless Contacts



PERT Team Responses & Follow-ups



Encampment Cleanups



Data retrieved from OCSD database November 2025.

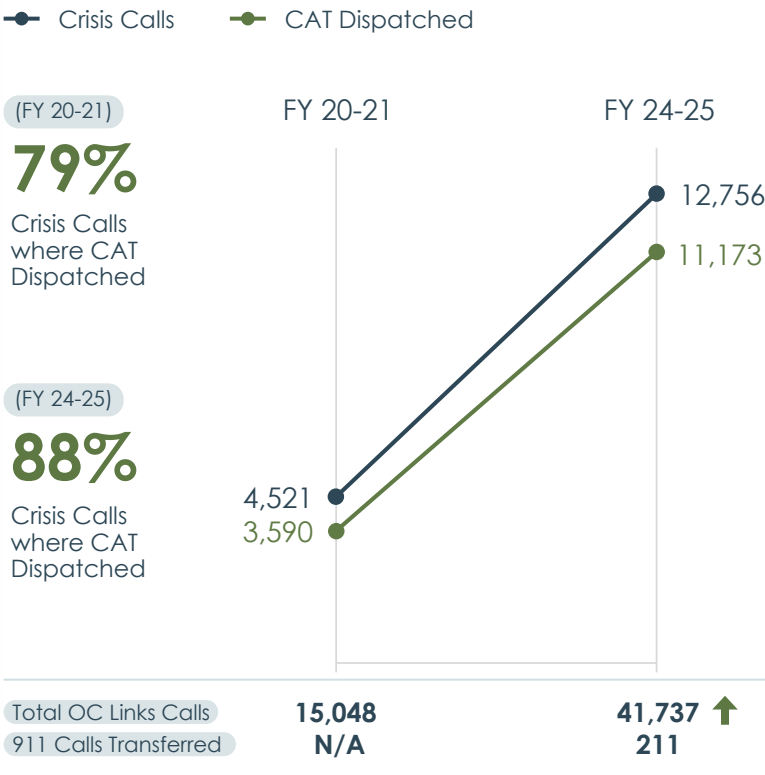
Objective Details

Objective 3

The Mobile Crisis Assessment Team

The CAT multi-disciplinary program provides prompt response in the County when an individual is experiencing a behavioral health crisis. Clinicians respond to calls from anyone in the community 24 hours a day, 7 days a week year-round and dispatch to locations throughout OC. Clinicians receive specialized training and are designed to conduct evaluations and risk assessments geared to the individual's age and developmental level. CATs also include PERTs, which consist of CAT clinicians who are stationed or ride along with assigned law enforcement officers to address behavioral health-related calls in their assigned city. PERT provides all the same services as CAT and also initiates involuntary hospitalizations as necessary.

OC Links Crisis Calls & CAT Dispatched



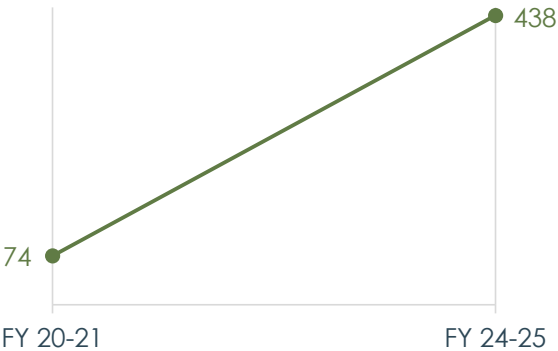
Objective 4

Crisis Response & Related Trainings

To ensure county staff and other first responders working with or may be involved with individuals experiencing a mental health crisis or their families are properly trained to address the crisis and maintain public safety needs.

First Responders Trained

CIT has increased for staff across the County.



Crisis Intervention Training (CIT) prepares first responders to de-escalate crises involving individuals with mental conditions. The goals of the 40-hour curriculum are to increase knowledge of mental health, improve safety, connect individuals to proper resources and reduce stigma.



Data retrieved from HCA database October 2025.

Objective Details

Objective 5

Behavioral Health Campuses Facilities & Programs

To create a coordinated mental health care system by providing a continuum of behavioral health, substance use disorder and wellness services for adults, children and families.

One-Time Investment

\$71,700,000

Behavioral Health Campuses - Orange & Irvine

Amount committed \$207,410,707

“Behavioral Health Campuses represent the County’s investment in building an accessible, equitable, and sustainable behavioral health system for all residents. As payor-agnostic facilities, Behavioral Health Campuses serve individuals with private insurance, Medi-Cal, and those without insurance, removing barriers to care. The Orange Campus—offering crisis stabilization, residential treatment, withdrawal management, and the County’s first-of-its-kind Sobering Center—is already easing the strain on emergency departments and law enforcement. With the Irvine campus underway, we’re expanding this model to strengthen Orange County’s Continuum of Care and create seamless pathways from crisis to recovery.”

Ian Kemmer

Former Director, Behavioral Health Services

Behavioral Health Campus, Orange

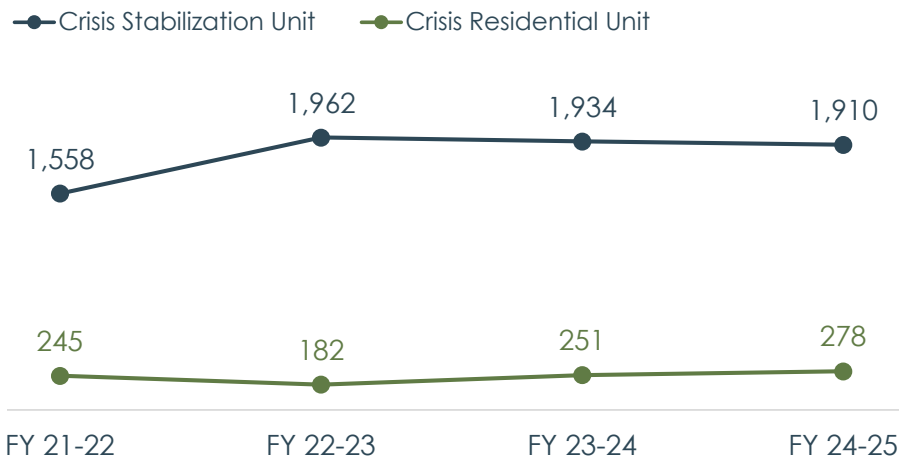
The Orange Campus offers a variety of co-located mental health and substance use treatment services to all residents of OC, regardless of insurance type or ability to pay. The campus includes 91 beds and can treat up to 100 people daily and accepts walk-ins. The facility includes crisis stabilization services, a sobering center, residential substance use treatment services, withdrawal management services, and crisis residential services.

“My experience was incredible. I not only was given medical detox which extremely helped in counteracting my cravings but I learned a tremendous amount about the disease of alcohol in general. One of the best things they taught me was I was not a bad person but a sick person trying to get well. My family is forever in debt as they think that my progress is beyond their comprehension. I have over four months of sobriety and continue to learn things about myself. I am very thankful to this program.”

SUD Program Participant

Objective 5

Crisis Unit Program Clients by Fiscal Year



Since fiscal year 2022-23, clients receiving services have been steady for both crisis stabilization unit (CSU) and crisis residential units (CRU), supporting the need for these services.

Note: Numbers reflect unique clients served. | Data retrieved from HCA in October 2025.

Client Success Story

A female with co-occurring mental health and substance use disorder was admitted to the Exodus CSU. In collaboration with HealthRite 360, a plan was created with the client for her to enter the Withdrawal Management Program. Once stabilized, she transitioned into the co-occurring program to address both her substance use and mental health needs. She has successfully graduated from both programs, has been sober for more than 160 days and is now gainfully employed. She has even expressed her desire to return to the Orange campus one day to give back to the programs that she says, "saved her life."

Behavioral Health Campus, Irvine

The Irvine campus is the second campus in OC developed on 22 acres of county-owned property, through a public-private partnership, between community partners and the County. The campus will support a mental health ecosystem for children, adolescents, families and adults in OC.

Phase 1 - Completed in 2025 | Phase 2 & 3 - Estimated completion 2026



Pillar II Courts Overview

The goal of Pillar II is to enhance or develop diversion programs, including the expanded use of Specialty Courts, for individuals in the criminal justice system from the point of arrest to sentencing.

Objectives

- 1 Pre-Trial Intervention Program
- 2 Expand Specialty Courts
- 3 Community Assistance, Recovery & Empowerment Court

Project Investments

Projects in Progress
\$10,000,000

One-Time
\$3,203,145

Lead Reporting Agencies



OC District
Attorney



OC Superior
Court





Successes

"It's a population that's really in need, especially nowadays. There's a lot more attention and awareness brought forward for clients struggling with substance abuse and substance use concerns. It's a really rewarding population to work with because the change in growth and the strength and resilience of individuals participating in these programs."

Mateus Plzynski

Behavioral Health Clinician, HCA – DUI and Drug Court Programs

"OC agencies have always been collaborative, but OC Cares added mutual accountability and specific goals, which have led to significant additional progress."

Hon. Scott B. Cooper, Judge,
OC Superior Court

"Bringing all the players together on a regular basis allowed for a more effective communication and ability to add necessary resources quickly."

Hon. Scott B. Cooper, Judge,
OC Superior Court

"They didn't look at me like a criminal, I guess you can say. They knew I had a problem, and they helped me fix it."

Program Participant

Pillar II: Courts

Timeline & Implementation



2019

**2025 OC Cares
Vision Adoption**

2021

Enhanced program data gathering and reporting to strengthen coordination and collaboration among justice partners.



2022

Designated the Collaborative Court Building (CCB) as the “mental health hub,” handling exclusively the mental health and homeless outreach calendars.

Facilitated expansion of the Collaborative Courts by adding a full-time collaborative courtroom in the Central Justice Center (CJC) and assigning a second judicial officer to handle exclusively Collaborative Court programs. This expansion also included:

- Relocating the Veterans Treatment Court, Military Diversion program and central DUI and Drug Courts to CJC to accommodate the expansion of the other programs at CCB.
- Consolidating all Mental Health Diversion cases (motions and progress reviews) in Department CCB.

2025

With funding from a competitive grant process, introduced Peer Support Specialists as an additional resource for participants in the DUI and Drug Courts.

Expanded the Military Diversion program to accommodate felony offenses pursuant to SB 1025. This included consolidating the hearing of all Military Diversion motions (countywide) in a single courtroom at CJC.

Through additional grant funding, initiated development of a collaborative court case management system to enhance data tracking, identify program gaps, and improve system integration with justice partners (ETA 2026).

Continued to evaluate, expand, and enhance the Prop. 36 treatment program. This has included, among other things:

- Coordinating with our stakeholders to expand the number of days in which the court can hear and address Prop. 36 cases (at various stages).
- Collaborating with the County's Office of Care Coordination and five Enhanced Care Management providers to offer additional supportive services for Prop. 36 participants.





2023

Expanded outreach and public awareness of Collaborative Courts through brochures and posters displayed in strategic community locations. This effort complimented ongoing informational presentations being made to various community organizations and justice partners.

Conducted a comprehensive analysis to identify resources and workflows needed to establish CARE Court. The Court coordinated with justice partners to implement referral and acceptance processes and successfully launched the CARE Court model as one of seven pilot programs in CA.

2024

Restructured Homeless Outreach Court to a "provider-centered" model that allows for earlier diversion opportunities, an increase in participants, fewer Court hearings for the participants and an ability to remove barriers to progress for those participants who are engaging in services that demonstrate their commitment to a stable future.

Implemented Prop. 36 Treatment Program in collaboration with county stakeholders. This involved establishing all aspects of the program, including clinical assessments, treatment plans, court processes and hearings, provision of treatment services and regular in-court progress reviews.

Released OC Navigator Resource Guide for diversion resources available on the OC Navigator website.

Looking Ahead

Court and County stakeholders to use improved data reports to evaluate program effectiveness. This information is included in the development of a new case management and data tracking system, anticipated to be implemented by September 2026.

The Court and the Judicial Council of CA completed a feasibility study for a new Collaborative Courts Justice Center. This project is in the early stages of the planning and approval process. This new courthouse, which will be the first of its kind in the state if approved, will bring all the Collaborative Courts and associated stakeholders and service providers into one building designed specifically for this purpose. The Court is working with the County to determine a location.

The County has approved the preliminary design for an additional arraignment courtroom and supporting office space at the jail, tentatively targeted for completion in 2027. The additional courtroom is intended to accommodate hearings for individuals in custody who may qualify for court-ordered treatment programs.



Objective Details

Objective 1

Pre-Trial Intervention Program

To establish diversion program for individuals who have been arrested and would benefit from court-ordered treatment diversion options prior to or at the point of arraignment or prior to start of a trial.

Net County Costs

One-Time Investments

\$10,000,000

Pre-Trial Intervention Program

Projects in progress

OC offers pretrial intervention programs, primarily focused on drug, mental health, and populations such as military veterans, to help individuals avoid a criminal conviction for non-violent offenses. These programs are alternatives to traditional prosecution and require participants to complete court-ordered treatment, counseling, or other requirements, such as drug testing. Successful completion can result in the dismissal of charges.



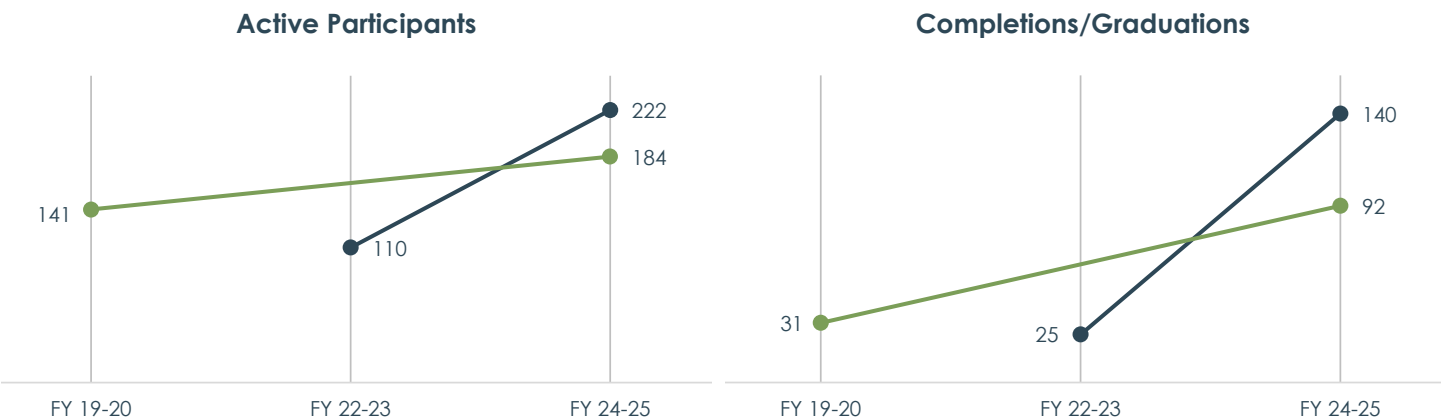
"The cross-agency cooperation exemplified by OC Cares has been instrumental in making significant additions to the Court's pre-trial diversion programs."

Hon. Scott B. Cooper, Judge,
OC Superior Court

Formal Collaborative Court Pre-Trial Diversion Programs

— Mental Health Diversion Program — Military Diversion Program

Active participants and completions/graduations have increased for both diversion programs offered.



Data retrieved October 2025 from OC Superior Court.

Objective Details

“Restoring hope, empowering lives, building a safer community.”

OC Collaborative Court Mission Statement

Objective 2

Expand Specialty Court

To maximize the benefits of the specialty court model by increasing capacity in existing specialty courts and develop and implement additional ones to address the underlying issues associated with mental illness, substance abuse or homelessness.

Collaborative and Specialty Courts address the specialized needs and underlying issues that may cause people to become justice involved. Established in OC in 1995, with the opening of a DUI Court, OC Courts now operates 17 adult Collaborative Court programs designed to enhance community safety, save and change lives, and increase the efficiency of the justice system through treatment, accountability, and supportive services.

The Court also oversees other specialty courts that provide mental health and/or substance use treatment options, including Young Adult Court and CARE Court. Each court program operates in close collaboration with a team of justice and community partners to enhance outcomes for participants.

Objective 3

CARE Court

To establish a CARE Court, as mandated per SB 1338 enacted in September 2022, to support the individuals, especially those in the criminal justice system, achieve self-sufficiency.

One-Time Investments

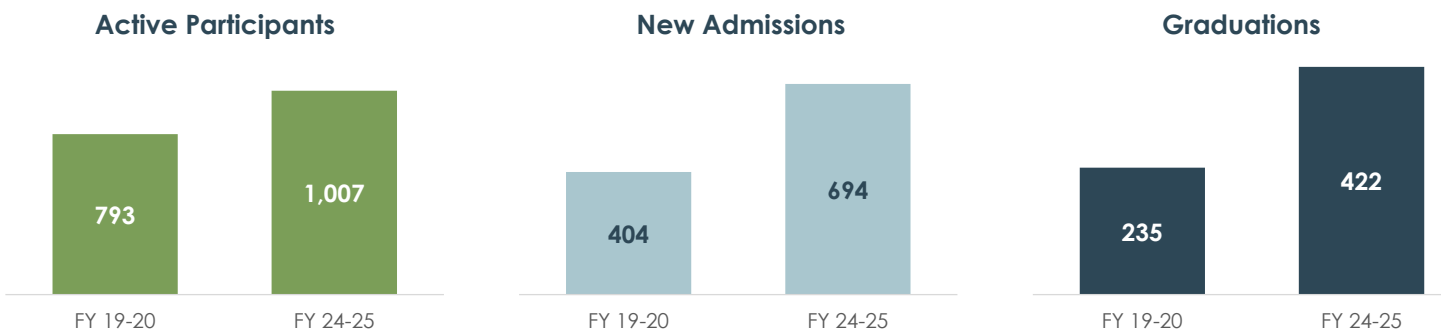
\$3,203,145
Established CARE Courts

“Our Collaborative Courts have grown significantly over the past 6 years, and we couldn’t have done so without the collaboration and commitment from our County partners.”

Judge, OC Superior Court

Collaborative Court

Collaborative Courts has expanded which is reflected in the increase of active participants, new admissions, and graduations.



As of end of each fiscal year (6/30/20 and 6/30/25, respectively). The data for Mental Health Diversion begins in 2022. | Data retrieved October 2025 from OC Superior Court.

Pillar III

In-Custody Overview

The goal of Pillar III is to develop and offer access to in-custody programs, treatments and services to individuals residing in OC jails to address mental health, substance use, education, job readiness or other basic supports that link to post-custody services, in addition to prepare them for successful transition to reentry.

Objectives

- 1 In-Custody Stabilization Services
- 2 Enhance Programming at James A. Musick Facility
- 3 In-Custody Reentry Programming

Project Investments

Ongoing	One-Time
\$19,764,804	\$19,316,000

Lead Reporting Agencies



Health Care Agency



OC Sheriff's Department



Successes

"The classes I took were great...I love everything that is being given and thanks to the jail for providing all types of helpful resources!"

Program Participant

"If something doesn't work, you fix it. I've been here 5 years and I have seen change. There is still a lot to work on. I'm doing my part. If at least one gets well, imagine how much more good we can do together."

Program Participant

"While they're in custody with us, we can stabilize them, whether that's their mental health, or helping them with their substance abuse issues that they may have. We provide them with opportunities for education and certificates so that they can receive employment when they leave our custody. We offer many things to set them up for success."

Nathan Wilson
OC Assistant Sheriff

"Prior to OC Cares, the Sheriff's Department did a strong effort or had a strong effort with, rehabilitation, reentry. But we were doing it solo. So what OC Cares did was break down silos, brought more community based agencies into the jail to help us, better reunite these individuals in custody with their families."

Dominic Mejico
OCSD Inmate Services Director

"Before OC Cares, individuals with mental health and substance use disorder challenges often cycled in and out of jail...we now have the Systems of Care that focus on mental health, addiction treatment and reentry planning. This ensures people don't fall through the cracks. When someone leaves custody, it's through a warm hand-off, which is part of the continuity of care. This process links individuals to Medi-Cal and getting other public assistance they might need."

Joanne Lim, MSN-NP, RN, CCHP
OC Correctional Health Administrative Services Director

"All programs, all staff work hard to give us the best education we can get."

Program Participant

Process Success Story

Prior to OC Cares a person would leave jail and be on their own which would typically occur in the middle of the night. Now releases are scheduled for 7:00 am so that the majority of people leave when services are open and transportation is available. Resources are embedded in the lobbies to ensure individuals are connected.

Pillar III: In-Custody Timeline & Implementation



2019

2025 OC Cares Vision Adoption

Added Jail-to-Community Resources and expanded the "All-In" program for individuals who are high risk to return to jail.

2020

Expanded therapeutic groups to be able to accommodate more participants and provide additional options to meet the needs.

Implemented MAT treatments to enhance both treatment services and harm reduction strategies.

2021

Remodeled the IRC – triage intake to better serve individuals, increasing privacy, to allow secure discussions of medical and mental health needs.

First in California to add enrollment assistance to benefit programs, which included obtaining the state waiver to provide CalFresh benefits, upon release from custody

\$500,000 Established Specialized Housing

Added designated housing units for veterans, LGBTQ and residential drug treatment program which has strengthened coordination and access to care as individuals can be evaluated and treated more quickly.



2024

Populated and implemented enhanced programming at the Musick Jail Facility allowing individuals greater access to mental health, educational and vocational trainings.

Completed enhancements of in-custody stabilization services and 15 male and 5 female LPS beds that allowed expansion and for better coordination of services.

Expanded therapeutic groups, counseling and discharge planning for inmates to meet the increased need.



2022

Added a dedicated sector with step down beds to Theo Lacy Facility allowing for more efficient service delivery.

Implementation of virtual training programs began to help support access to additional programming for interested individuals.



2023

Expanded the "All-In" program to allow for more successful outcomes of individuals completing the program.

Established specialized programming for female inmates similar to those offered to males.

Began offering an educational and vocational program focused on inmates achieving vocational certifications to allow for additional training opportunities. This included partnerships with second-chance employers.

Improved the use of the MH modules and step-down beds by implementing a placement plan for stabilized inmates.

2024

Established programming curriculum linking high utilizers receiving MH or SUD treatment with Inmate Service programs.

Created MH modules and additional MH housing for step-down beds to meet the increasing need for services.

Evaluated educational and vocational programs to gain feedback.

Implementation of enhanced reentry programming to allow for coordination of individuals exiting the jails.



Looking Ahead

Programs will continue to be refined to meet the needs of the individuals in County jails and may include certifications, job readiness and linking to our developing reentry programs.

Objective Details

Objective 1

In-Custody Stabilization Services

To develop and sustain a robust mental health and substance use treatment program and services in the custodial setting focused on stabilizing the individual to be able to be placed in regular or specialized housing modules.

Net County Costs

Ongoing Investments

\$7,700,000

Expanded In-Custody Therapeutic Groups

Increased the number of staff to lead in-custody therapeutic groups have supported mental health and rehabilitation to help alleviate high levels of stress, trauma and isolation. The shared environment fosters a sense of belonging and accountability. Groups have also encouraged personal insight and promoted healthier communication, and has improved personal relationships both inside and outside of facilities.

\$3,000,000

Implementing MAT Treatments

MAT has led to significant enhancements in both treatment services and harm reduction strategies:

- Improves inmate health by stabilizing mental and physical conditions
- Saves costs through fewer medical emergencies and contributes to facility safety by reducing withdrawal-related incidents
- Reduces overdose deaths, especially after release
- Supports recovery and reentry

Net County Costs

One-Time Investments

\$716,000

Remodeled the Triage Area at Intake Release Center

The triage area has been transformed to improve privacy so that medical and mental health staff can address patient needs immediately and clear non-emergent cases. Overall, the process saves money with a more efficient workflow – from patient acceptance to provider evaluation to OCSD completing the uncuffing process. From a facility perspective, the remodel has improved staff safety and work efficiency with functional equipment.

\$18,100,000

Established Dedicated Mental Health Units with LPS Designated Beds for Males & Females

- Upgrades to the physical environment of the jail mental health unit have significantly improved both safety and the overall therapeutic milieu. Installing anti-ligature fixtures and upper-tier fencing has reduced opportunities for self-harm, creating a more secure setting for vulnerable individuals. The use of muted colors has helped to soften the environment, lowering stress levels and supporting a calmer, more recovery-focused atmosphere.
- The expansion of available beds and increased staffing have strengthened access to care. With more space and clinical coverage, individuals can be evaluated and treated more quickly, reducing wait times and crisis escalations. This growth in capacity ensures that care is not only more timely but also more comprehensive, improving the overall quality and continuity of mental health services within the jails.

"Prior to OC Cares, we had one housing unit that was dedicated for all of our mental health population and also for medical population, and that was for our entire jail system. We've seen a drastic increase in the demand for mental health programming and SUD treatment. As part of OC Cares, we were able to triple the size of our mental health housing to better serve this population."

Nate Wilson
OC Assistant Sheriff

In-Custody Stabilization Services

Booking & Health Screening

All health screenings are performed within 24 Hours

Chronic Care

Start (FY 19-20)

Female Beds: 15 | Male Beds: 90

Latest (FY 24-25)

IRC Female Beds: 90 | IRC Male Beds: 90
Theo Lacy Male Beds: 32

Chronic Care beds remain at or near capacity. Beds allow for continuation of care and has improved:

- Stabilization by allowing patients to maintain progress achieved in a less intensive setting.
- Gradual transition that supports recovery and transition.
- Space needed in the acute care beds by being able to move those who still need a lower level of care.

Acute Care

Start (FY 19-20)

Female Beds: 15 | Male Beds: 63

Latest (FY 24-25)

Female Beds: 33 | Male Beds: 95

Acute Care beds remain consistently at or near capacity. Impacts from the addition of beds:

- Can now accommodate the large percentage of people entering jail who qualify.
- Allows more immediate intervention in psychiatric crises, reducing risks of self-harm, suicide, or violence.
- Provides a clinical setting for individuals in crisis rather than relying on isolation, which can worsen symptoms.
- Supports constitutional requirements for adequate medical and mental health care, reducing liability risks.
- Stabilized individuals are more likely to succeed with community-based care after release.
- Allows clinicians, instead of deputies, to manage extended crises, allowing deputies to focus on safety and security while clinicians address needs.

In-Custody Support

Start (FY 19-20)

Targeted Group Programs: N/A | Classes Offered: 4

Latest (FY 24-25)

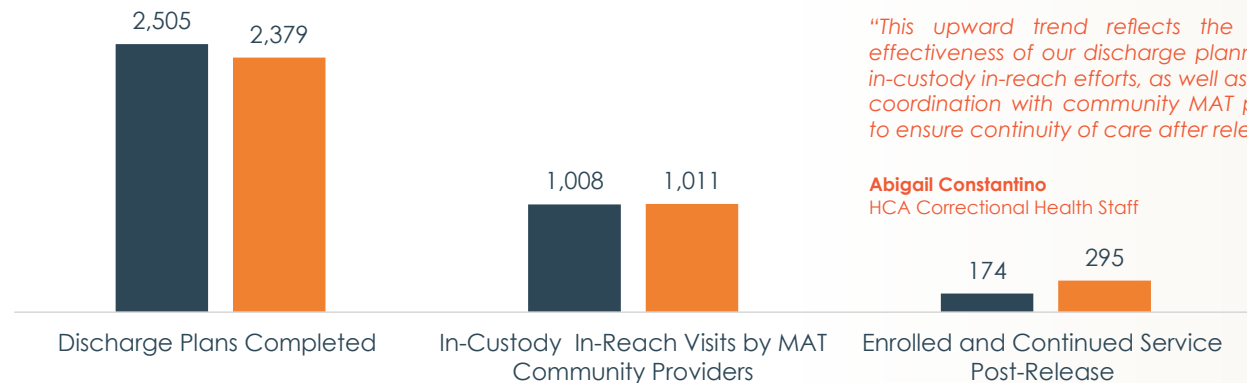
14 Targeted Groups

- | | | |
|--|----------------------------------|-----------------------------|
| • Anger Management | • Health and Fitness | • Relapse Prevention |
| • Benefits/Community Resources | • Lanterman-Petris-Short (LPS) | • Substance Abuse |
| • Cognitive Behavioral Therapy (CBT) | • LGBTQ | • Seeking Safety |
| • Dialectical Behavioral Therapy (DBT) | • Life Skills | • Thinking for Change (T4C) |
| • Domestic Violence | • Moral Reconation Therapy (MRT) | |

Weekly nurse and mental health clinician visits are provided to all individuals. Follow-up evaluations occur at least every 30 days.

Discharge Plan Upon Release

Post Release Follow Up ■ FY 22-23 ■ FY 23-24



↑70%

(FY 22-23 - FY 23-24)

Increase in tracked individuals receiving services after release.

"This upward trend reflects the growing effectiveness of our discharge planning and in-custody in-reach efforts, as well as stronger coordination with community MAT providers to ensure continuity of care after release."

Abigail Constantino
HCA Correctional Health Staff

Objective Details

Objective 2

Enhance Programming at James A. Musick Facility

To ensure enhanced programming for individuals housed at the James A. Musick facility when the new jail facility begins operations.

Funded by both State and County funds, the James A Musick had an opening ceremony in October and began housing individuals in November of 2024. The facility includes minimum to medium-security individuals under a direct-supervision model versus a traditional custody facility design to limit movement through the facility which allows for a safer environment and more opportunity for programming – with a focus on rehabilitation and education.

Musick

November 2024 - June 2025

148

Class Enrollments

37

Unique Individuals
Enrolled in Classes

26

Programs/Classes
with Enrollment

“The deputies are out amongst the population interacting on a daily basis, and are more in tune with what is going on in the housing units because they are embedded with that population. The physical layout is really geared toward delivery of services. There are a lot more classrooms and more quiet spaces.”

Nate Wilson
Assistant Sheriff



Objective 3

In-Custody Reentry Programming

To engage and involve individuals while in custody to participate and complete programs and/or trainings to prepare them for reentry back into their community and reduce the likelihood of returning to custody.

In 2025, there has been an increase in programs and engagement. There are over 54 different programs that are offered in custody which include educational classes, vocational trainings, life skills trainings, reentry programming and substance abuse specific programs.

One-Time Investment

\$8,314,804

Established Jail-to-Community Resources & Support

Net County Cost

\$750,000

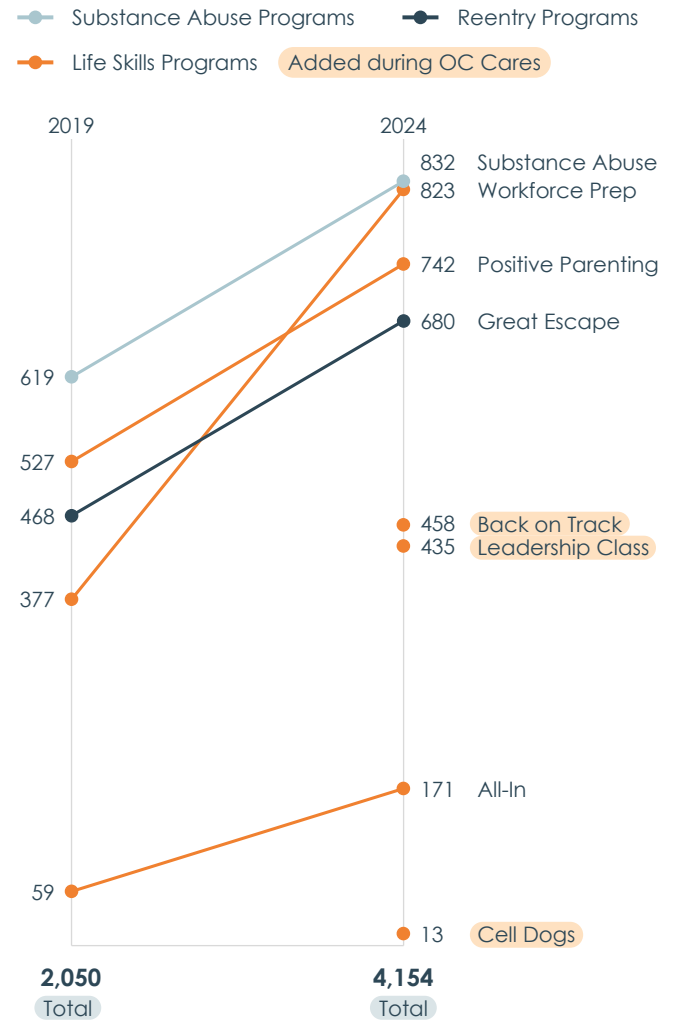
Enhanced Reentry Programming & Added Virtual Job Readiness Trainings

"We want to make sure that the individuals in custody are equipped with the knowledge and the tools that they need. When they're released, they're more employable and ready to go back into the workforce. The virtual job readiness training has an in-custody and post release component so that when they get released, they are linked up with employers and jobs as well."

Dominic Mejico

OCSD Inmate Services Director

Enhanced Reentry Programming



Data retrieved October 2025 from the OCSD database.
Note: Educational classes include academic skills, English as a second language, High School equivalency diploma and money matters. Vocational programs include software applications, virtual reality headset, institutional food preparation, accounting and custodial programming.

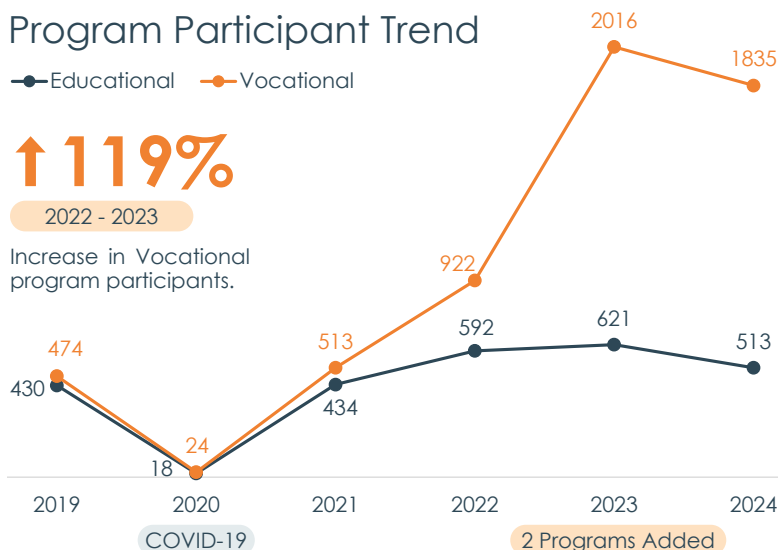
Program Participant Trend

— Educational — Vocational

↑ 119%

2022 - 2023

Increase in Vocational program participants.





Pillar IV Reentry Overview

The goal of Pillar IV is to provide accessible and supportive services to justice-involved individuals to facilitate their reentry back into the community that includes a comprehensive coordinated system to ensure continuity in treatments or programs received while in-custody and continue post custody to maintain engagement and lead to self-sufficiency.

Lead Reporting Agencies



County Executive Office



OC Probation
Department

Objectives

- 1 Regional Reentry Community Resource Centers
- 2 Mobile Reentry Services
- 3 Coordinated Reentry Center
- 4 Workforce Reentry Campus
- 5 Develop & Implement a Comprehensive Care Coordination Program

Project Investments

Ongoing
\$1,650,000

One-Time
\$6,000,000

Projects in Progress
\$147,643,897

Grant Funded
\$5,000,000

Successes

Financial Investments

One-Time Investment Outside of Objectives

\$556,381

Provided support to CBO's to expand or enhance services to reentry population



"This is an opportunity to save countless lives with OC Cares...Now people have somewhere to come where we have resources. It's just a drop in with somewhere like Project Kinship and Break Off. The vast number of people, organizations and companies that are now connected as one to be able to do more is impressive. And so, there's really no words to express the benefit for the population."

Sam Hale

Founder of The Break Off

"I was down on my luck and I had no where to go. I was released from jail and my Probation Officer directed me to attend outpatient therapy. I didn't want to go at first because I hate being told what to do. But, after attending recovery circles, I kept coming back. Even though I already completed my court order, I still come back for the fellowship, positive vibes and acceptance from staff and my peers."

Program Participant

"I had no clue about the programs that were offered when I was released...I was like, that place is not for me but I gave it a shot and I went. I noticed people right away that looked like me. They looked at me and they talked like me. I realized they were me at one point, and I was able to relate and make a connection."

Program Participant

Workforce Reentry

Pilot Begins at Manchester Building in 2025

HIRE (Hub for Integration, Reentry & Employment) - The mission is to maximize the skills and opportunities for people in OC who are justice involved and formerly incarcerated through employment, mentorship and community building. The goal is to provide, employment services for people in OC who are formerly incarcerated, and also those wraparound services, to help our clients not only get jobs but keep quality jobs in OC. Clients are provided with holistic, long-term support.



"It's an untapped talent pool and I think a lot of people are starting to look more closely into hiring these individuals. We want to continue to push that narrative forward, that this population is incredible. They have, incredible skills. They are motivated. They're gritty. They persevere. And if people take a chance on them, you will see tenfold that return on your business. And we are here to prove that to you...This population, they're the most resilient group of people I've ever met."

Nicole Woodworth

Business Development Manager for HIRE

Pillar IV: Reentry Timeline & Implementation



2019

2025 OC Cares Vision Adoption

Added discharge planning within OCSD Inmate Services for individuals who are not receiving behavioral health services.

Coordinated with existing shelters to ensure beds are available for those who are being released from custody with no place to go.

2021

Increased accessibility for Workforce Solutions services for individuals being released from custody.

Developed process to ensure individuals are able to obtain needed identification, public assistance, and Medi-Cal benefits upon being released from jail.



2025

Probation purchased two sprinter vans and two mobile resource vehicles to be able to provide necessary services in targeted areas to assist with check-ins, providing assistance in benefit programs, referrals to services and address basic needs.

Implementation begins for Comprehensive Care Coordination Program Correctional Cohort of data integration and MDT to ensure support for those who have been booked four or more times within the year and are not homeless.

Services added at the Regional Reentry Success Center at Manchester Office Building in Orange to focus on workforce reentry for adults.

Probation Adult Reentry Division

Formed in 2025



Housing Services: Probation has a dedicated re-entry and supportive housing contract to provide beds and services.



Regional Reentry Success Center: Allows for individuals to stay engaged in reentry programs with warm handoffs to service providers.



2023

Ensured MDTs are in place to support case management to those in jail to ensure an individual is assessed and offered supports to ensure success when released from jail.



2024

Opened South Reentry Success Center to enhance delivery and connection to support services for individuals involved in the criminal justice system and their families.

Establishment of Master Agreement for reentry services with Project Kinship to provide transportation for individuals released from jail to the reentry center and to be able to assess individuals and provide necessary services for all those who need services.

Looking Ahead

Common Good, a Workforce Reentry Campus, broke ground in June 2026 with an anticipated opening in Spring 2028. The campus will provide pathways to employment and independence through vocational training, supportive housing, and connections to education and community resources. The retail building 'Localstand' will serve the broader community, featuring culinary, fitness, and animal care businesses many run by program participants.



Mobile Resource Vehicles:

Probation department will be able to meet clients where they are at and bring services into the community for those with transportation barriers.



Compass OC: Allows officers to easily access client information in one place. This information sharing allows for continuity of care and reduces time searching for services.

Objective Details

Objective 1

Regional Reentry Success Centers

To make reentry support and services more accessible to individuals involved in the criminal justice system and their families by establishing reentry resource centers in each service plan area. Services provided would include:

- Basic services to assist with benefit enrollment and obtain ID's
- Referrals to services and programs for treatments, job readiness, basic/life skills, and other programs, as needed or specific to that service plan area

One-Time Investments

\$6,000,000

Established South Region Reentry Success Center

Ongoing Investments

\$1,250,000

Added dedicated Reentry Services Provider

Beginning in March 2024, South Reentry Success Center, also known as the Verdugo Reentry Center, provides warm hand-offs and linkages to various resources aimed at creating positive change for clients. Project Kinship staff along with the other in-house agency collaboratives include the Office of the Public Defender, Social Services, Workforce, and The Friendship Shelter. Verdugo Reentry Center provides services to help clients receive the assistance and resources needed to improve their lives. Groups are also held to address emotions and struggles of overcoming addiction. Beyond the services offered is the sense of community and connection that has been created.

"I am so thankful for Social Services and Workforce being next door to Probation. My Probation Officer told me to go to here to ask for EBT eligibility and to create a resume with Workforce. I am so glad they have both services to help me. I was able to qualify for EBT services and the Workforce staff helped me create a resume. I am now applying to jobs. The Reentry Success Center is a hidden jewel that needs to be advertised more!"

Program Participant

"This place is like a second chance at life. Everyone there is so positive and uplifting. They don't judge me and they walk with me along my journey of sobriety... I love the community they have created."

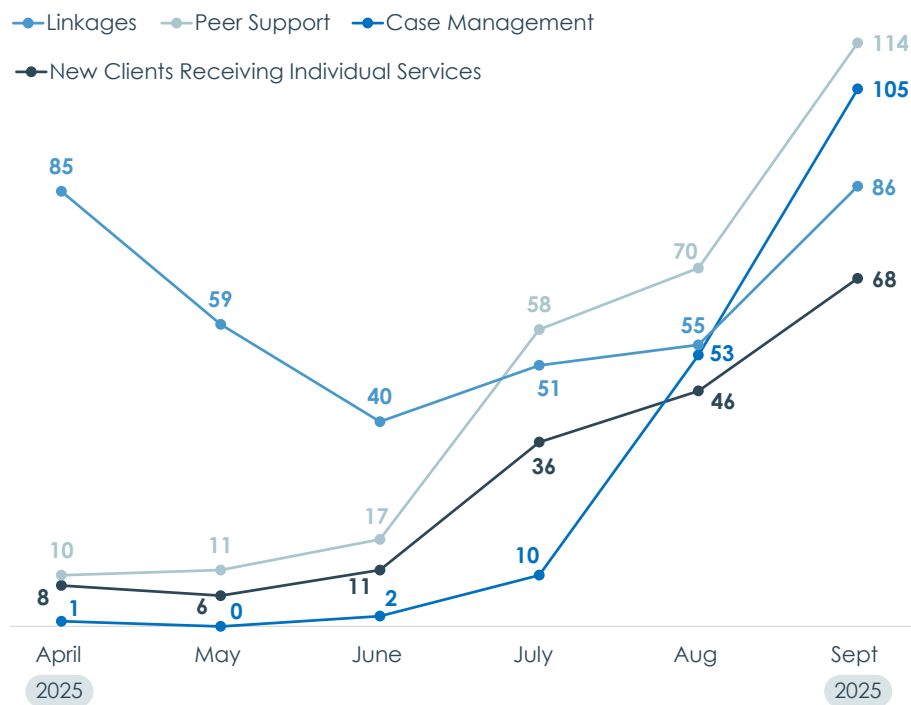
Program Participant





Clients Receiving Services

From the beginning of services offered in April 2025, services and connections continue to increase. The increase in use has also allowed for expansion of operating hours.



Rides for individuals released from custody to the facility

Sept. 2024 - Sept. 2025

"More and more clients have been coming to the facility to receive much needed services and linkages to various resources to help create a lawful and productive lifestyle. Project Kinship has transformed the once empty space into a beacon of hope and acceptance for present and future clients."

Joseph Guzman
Project Kinship Program Coordinator

South Reentry Success Center is open four days a week, Monday - Thursday. | Data retrieved November 2025 from Project Kinship database.

Objective Details

Objective 2

Mobile Reentry Services

To increase compliance and access to services and programs for individuals involved in the criminal justice system and their families. Mobile units would be deployed to targeted areas and are planned to allow for required check-ins with probation officers as well as provide assistance, resources and referrals.



Grant Funded

\$5,000,000

Established Mobile Reentry Services

Two MRV's have been completed and ready for deployment in December 2025. The vehicles bring services to the community and collaborate with community-based organizations and other County agencies. Each MRV has a designated purpose with one set up in a manner to conduct business interactions such as office contacts and the second set up for community outreach.

Objective 3

Coordinated Reentry Center

The Coordinated Reentry Center for the County is being established as a dedicated 24-7 facility where anyone released from the jails or involved in the justice system will have a place to go to get the assistance needed to help them continue on their reentry journey to become self-sufficient members of the community. The individuals will be welcomed and linked to a care manager who will develop a plan to address their assessed needs. Temporary housing will be provided for males and females and the facility will include space for programs, family reunification, counseling, and any other needs determined necessary to remove obstacles for successful reentry. The project will ensure community input is included to provide the best outcomes for our residents and reentry clients.

Project in Progress

\$30,000,000

Establishing Coordinated Reentry Center with Housing

"Reentry services was one of the first significant gaps identified in the Community Corrections System of Care and the need for a coordinated reentry center was established at the start. This project took years to develop as it had to align to everything else that was being done in the OC Cares Initiative. What has resulted is a facility that is innovative and transformative that will provide a place to go for anyone involved in the justice system, to stay engaged in their reentry journey."

Michelle Aguirre
Retired CEO



Objective Details

Objective 4

Workforce Reentry Campus

To provide a forward-facing retail or service-based business where justice involved individuals would receive relevant hands-on job training that would lead to employment and a viable career and self-sufficiency.



Project in Progress

\$117,643,897

Establishing Workforce Reentry Campus with Housing
Estimate as of 07/2025 | Anticipated completion: FY 27-28

"We are truly humbled by the opportunity to partner with the County to bring this bold, pioneering campus to life...By expanding the ecosystem of workforce development, mentorship, supportive services and employer partnerships that HIRE has built, we can create more opportunities for individuals, meet workforce needs for businesses and further strengthen our community."

Meghan Medlin
Founder & Chief Executive Officer at HIRE

The County's Workforce Reentry Campus, Common Good, will include a training lab, retail operations, job placement services and housing. There will be an on-site program where justice-involved individuals will have eligibility requirements and will link to in-custody training. Temporary housing will be provided for participants and include support services. Individuals will be trained to develop, produce, and provide the goods and/or services to be delivered as a part of the business operation and for ultimate job placement within the community. The Center will provide additional job trainings and job readiness services to all those involved in the justice system.

Objective 5

Develop & Implement a Comprehensive Care Coordination Program

To provide the needed coordination of care for justice-involved individuals who need assistance in adhering to their treatment or discharge plan or who need assistance in navigating needed services or programs.

Ongoing Investments



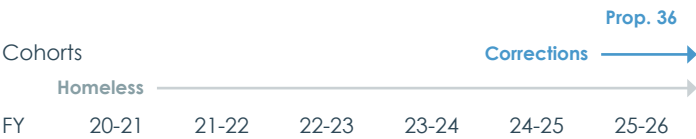
\$400,000
Added Comprehensive Care Coordination for Justice-Involved Clients

The Corrections Cohort launched in summer 2024 and focuses on individuals booked four or more times in the last year. The OCC began attending Prop 36 Court at the start of 2025 and identified a need for a cohort. The Prop. 36 Cohort began in July 2025 and is identifying needs and supports specific to the population.

Data retrieved December 2025 from the OCC database.

As of September 2025

289 Correctional Cohort Authorization forms





Pillar V

Juvenile & TAY Overview

The goal of Pillar V is to provide a continuum of information, programs, and enhanced services for youth, juveniles, and the Transitional Aged Youth (TAY) population to prevent them from entering the juvenile justice system, provide options away from being detained, and support and encourage positive outcomes outside of the juvenile justice system.

Objectives

Prevention

1. Communication & Media Campaign
2. Data Gathering, Sharing, & Analysis
3. Youth Diversion Programs
4. Juvenile Mental Health & Substance Use Support Services

Courts

1. Expand Juvenile Specialty Courts

In-Custody

1. Juvenile Mental Health & Substance Use Support Services
2. Specialized Programming for Detained Juvenile & TAY
3. Enhance Juvenile Correction Campus

Reentry

1. Specialized Reentry Programs
2. Supportive & Transitional Housing

Project Investments

Estimated Net County Cost
\$267,081,222

Funded
\$11,200,000

Successes

"To truly deliver on the promise of the 2025 Vision, we had to address the unique complexities of the Juvenile and TAY population and that meant shifting away from adult-centric models and designing a pillar dedicated solely to their developmental needs. Their needs are fundamentally distinct from adults, requiring a completely tailored approach. The true key to our success was empowering collaborative workgroups that included outside stakeholders and were led by the key department staff who work on the ground with these youth every day. Because they live and breathe these programs, their intrinsic understanding of what resources were lacking and what we needed to build upon was foundational to our decisions. They led the work; as leaders, our job was simply to support their efforts and remove and clear the tracks for meaningful change."

Elizabeth Guillen-Merchant
CEO Assistant Deputy Chief Operating Officer

"Real transformation happens when we stop working in silos and start working as a village. By weaving our prevention, court, custody, and reentry efforts into one unbreakable safety net, we have changed the trajectory for justice-involved youth in OC. From initial probation intake through in-custody vocational training, college coursework, cognitive-behavioral therapy, targeted intervention, treatment and transitional housing placement, our teams now work in absolute lockstep to deliver the dignity, resources, and continuous guidance these young people deserve. This isn't just about system efficiency; it's about honoring their potential and proving to them that their community cares at every single step of their journey."

Chief Daniel Hernandez
Chief Probation Officer

Lead Reporting Agencies



OC Probation
Department



OC Superior
Court



Health Care
Agency

Pillar V: Juvenile & TAY

Timeline & Implementation



2019

**2025 OC Cares
Vision Adoption**

2020

MAT Treatment available to the juvenile population to enhance both treatment services and harm reduction strategies.

2021

Behavioral Health Campus opens in Orange and includes a dedicated adolescent crisis stabilization unit that provides both assessment and stabilization services. Clients receive comprehensive mental health services for up to 24 hours, and transition to follow-up with referral support to ensure proper, long-lasting outcomes.

Secured emergency shelter for the TAY population for 25-30 beds and capacity for approximately 150 TAY experiencing homelessness annually.

2024

Expanded mental health and SUD support services, Clinical Evaluation and Guidance Unit (CEGU), at Juvenile facilities seven days a week until 9:00 pm with on call clinicians available after hours.

Launched several trauma-based treatments including Eye Movement Desensitization and Reprocessing (EMDR) and the Matrix Model for Criminal Justice settings.

2025

Enhanced Juvenile correction programs through a partnership with local community colleges and universities to support juvenile and TAY participants in pursuing an Associate's and Bachelor's degrees while detained.

Opened Manchester Office Building (MOB) September 2025, allowing for space to offer additional resources and programs for youth and TAY.





2022

Established virtual training options near the Juvenile Campus as a pilot program with plans to expand the program for detained juvenile and TAY population.

Implementation begins for Crossover Youth Court, collaborative court that provides services to youth dually involved in the child welfare and juvenile justice systems.

Established contracts for adolescent substance use residential treatment beds in OC for females ages 12-17.

Implemented peer mentors to follow youth and TAY through the system of care to ensure linkages are made to needed services and programs.



2024

Developed OC Navigator, online and print, resource guide for youth and families that need resources.

Established Crossover Youth Court targeting youth who are involved as dependents and through the juvenile justice system.



Looking Ahead

34 additional treatment beds are planned to be available at OC Behavioral Health Campus in Irvine for SUD treatment and withdrawal management to youth 12-17, including those who need perinatal services.

A total of five phases are planned for the enhancement of the Juvenile Correction Campus which includes educational and vocational spaces and living units.

Objective Details

Prevention: Objective 1

Communication & Media Campaign

To increase public awareness of various mental health, SUD and other supportive services and resources supportive services and resources specific for children, juveniles, and TAY populations including but not limited to:

- Reducing the stigma associated with mental illness and substance use.
- Informing the public on the signs of mental illness and how to access services.
- Increasing the readiness of first responders for mental health-related calls.
- Increasing diversion options away from the juvenile justice system and into treatments and programs.



Prevention: Objective 2

Data Gathering, Sharing & Analysis

To identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.

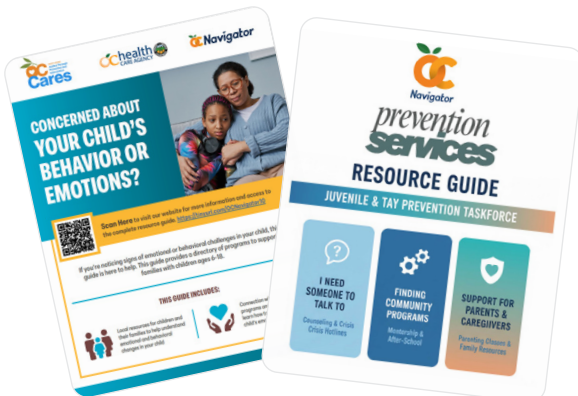
The Prevention Task Force, which included County departments and outside key stakeholders, created an inventory with diversion programs and reviewed community assessments available to assess trauma. The task force developed the following resources:

1. OC Navigator Resource Guides

Resource guides include all diversion programs available to the community along with additional supports. The Support for Families: Addressing a Youth's Behavior and Emotional Concerns (ages 6-18) resource guide was published June 2024. A flyer was developed to promote the guide on social media and community access points.

2. National Traumatic Stress Network

After reviewing assessments, the task force selected the National Traumatic Stress Network's website as the best way to link the community to available assessments. The site includes comprehensive resources and was posted on the OC Cares website as a resource.



"To raise the standard of care and improve access to services for traumatized children, their families and communities throughout the United States."

The National Child Traumatic Stress Network Mission

Prevention: Objective 3

Youth Diversion Programs

To provide programs where the youth, juveniles or TAY populations can receive needed treatment or services to address underlying issues that may lead to involvement with the juvenile justice system.

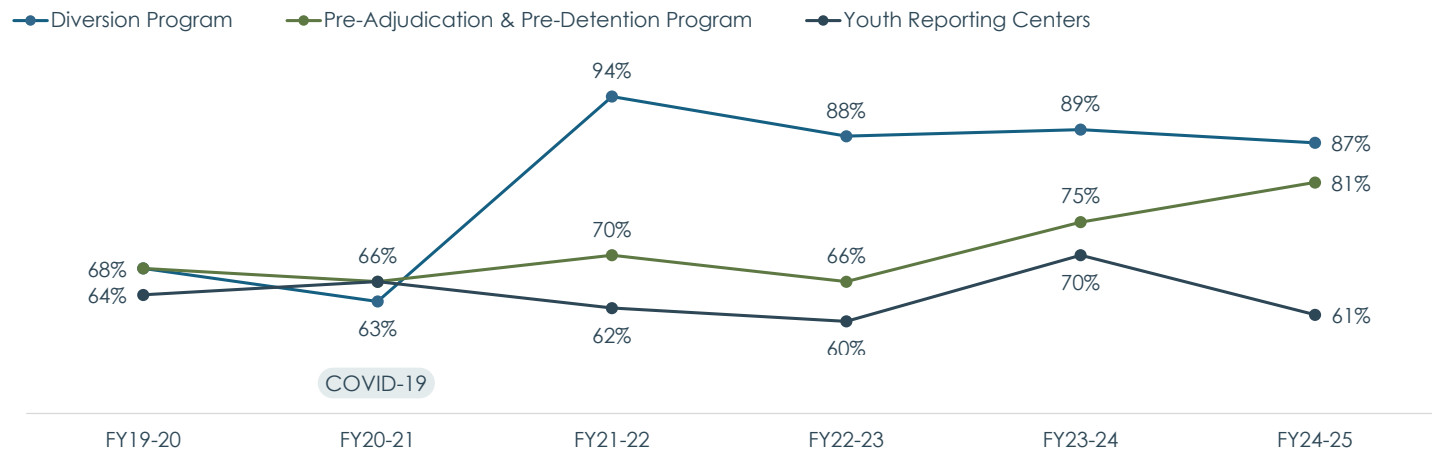
Youth Diversion Asset Inventory

The Prevention Task Force compiled an inventory of diversion programs within OC to post on the OC Cares website.



Diversion programs divert youth from formal juvenile justice processes toward alternative case resolutions. Alternatives may include youth programs, counseling services, referrals to services, or community service hours. Pre-Adjudication and Pre-Detention Program (PPP) is a court-ordered diversion program for pre-adjudicated youth that places participants on GPS monitoring in lieu of custody while awaiting their court hearing. The Youth Reporting Center (YRC) provides diversion services to youth on formal probation who are in violation of their terms and conditions the opportunity to participate in programming in lieu of a formal probation violation hearing in court, serving as an informal sanction and intervention measure. In addition, YRCs serve youth in the Accountability Commitment Program, a court-ordered program that diverts youth from custody to GPS monitoring.

Percentage of Successful Completions



Data retrieved December 2025 from OC Probation database.



Objective Details

Prevention: Objective 4

Juvenile Mental Health & Substance Use Support Services

To identify, obtain and report on critical data and metrics to support data-driven decisions on expansions, effectiveness and future projects or investments of resources.

Peer Support System for System-Involved Youth

To bridge custody with community, Peer Support System for System-Involved Youth was developed to support juvenile and TAY youth. Peer Support Specialists draw upon their lived experience to provide individualized reentry support, helping system-involved youth navigate community reintegration and rebuild stability through mentoring, modeling and linkage to resources. Examples of assistance provided to youth in the program are provided in the table below.

“Peer Support Specialists have greatly improved access to mental health in the community, enhancing continuity of care and supporting real-life needs in reentry preparation.”

CEGU Staff Member

Needs of Youth	Peer Support Role
Behavioral Health & SUD Treatment	Provided “warm hand off”, appointment scheduling support, and emotional encouragement to engage in care
Transportation to Appointments	Offered rides and in-person support to reduce no-shows and increase engagement
School Transition	Helped obtain school transcripts and navigate enrollment in public school
Medi-Cal Reactivation	Assisted with obtaining documentation, phone calls, and follow-up steps to restore coverage
Food Assistance Benefits	Provided information on eligibility requirements and assisted with online application process
Independent Living Skills	Assisted youth in creating and maintaining consistent daily routines to help prioritize tasks
Practical Coping Strategies	Encouraged youth to practice coping skills regularly, not just during moments of stress

Treatment Services for Youth

Substance Use Disorder Residential Treatment

Substance Use Disorder (SUD) residential treatment beds represent a 24-hour, live-in, non-hospital and structured treatment environment designed to help individuals recover from addiction. These beds are part of a licensed or certified facility where residents receive around-the-clock care, including counseling, therapy, and, in many cases, medication-assisted treatment (MAT) or, withdrawal management (detoxification). Residential treatment beds are established for youth ages 12-17 years old, up to their 18th birthday.

Crisis Stabilization Units

Designed for those experiencing acute distress brought on by behavioral health challenges, social stressors or substance use, the CSU is a welcoming environment providing assessment and stabilization for adolescents.

The unit is staffed by an interdisciplinary team specializing in crisis intervention, medication evaluation and management, and psychiatric evaluation within one hour of arrival. Clients receive comprehensive mental health services for up to 24 hours. Follow-up and referral support is provided to ensure successful outcomes.

Services Available

Prior to OC Cares (FY 20-21)

Female Beds: 6

Male Beds: All located outside of OC

Not enough capacity and access to SUD Treatment beds for the Juvenile/TAY population.

Services Expanded

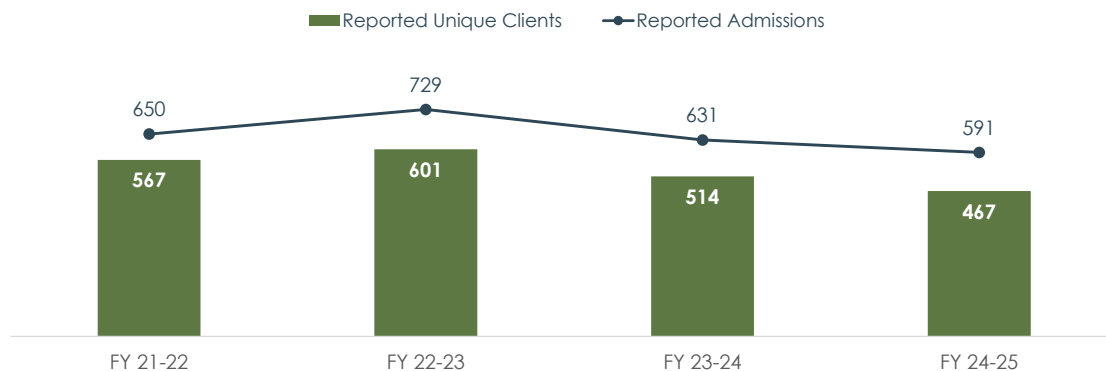
During OC Cares (FY 21-25)

Adolescent Crisis Stabilization Unit Recliners: 8

Services provided at Behavioral Health Campus in Orange.

Recliners are utilized at all CSU settings for Crisis stabilization services which are short term in nature, for conditions that can resolve in 24 hours or less.

Clients Served in Adolescent Crisis Service Unit



Anticipated Services

Beginning FY 26-27 | All located in OC

A total of 34 SUD adolescent residential beds and 8 CSU recliners are anticipated when the Behavioral Health Campus Irvine opens.



34 SUD
BEDS

17
Male

17
Female



8 CSU
RECLINERS

Note: 24 perinatal beds will be available to TAY population. | Data retrieved December 2025 from HCA database.

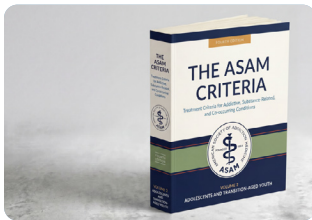
Objective Details

Courts: Objective 1

Expand Juvenile Specialty Courts

To maximize the benefits of the juvenile specialty court model by increasing capacity in existing specialty courts and developing and implementing additional courts to address the specific issues associated with the juvenile and TAY population.

Notable Improvements



HCA now uses the American Society of Addiction Medicine tool to assess youth for substance use disorders to determine the appropriate level of care and expedite referrals to residential treatment when indicated.

More options are now available to place male adolescents under 18 in residential SUD treatment.



OC Department of Education (OCDE) has started attending the JRC staffing. They can provide up-to-the-minute information on a youth's educational progress.

The Court Appointed Special Advocates are now present in all of our collaborative courts supporting crossover youth as well as those solely involved with juvenile justice.



Increased local college support for YDC including CSUF and CSULB Project Rebound & Rise Youth Justice Program from Cypress College.

May 2019

Merged Boys Court and Girls Court to Teen Court.

June 2019

Youth Development Court (YDC) began implementation.

March 2022

Crossover Youth Court (CYC) began after the court and stakeholders worked with Georgetown's Center for Youth Justice for nearly two years to develop the program.

2022

Juvenile Recovery Court (JRC) revised handbook and manual.

2023

YDC contest for writing and art.

October 2023

JRC grant (4-year) started. Provides technical assistance to improve participation and outcomes of JRC. The court and stakeholders are working closely to determine what is working well and what best practices can be used to improve the efficacy of the program.

November 2024

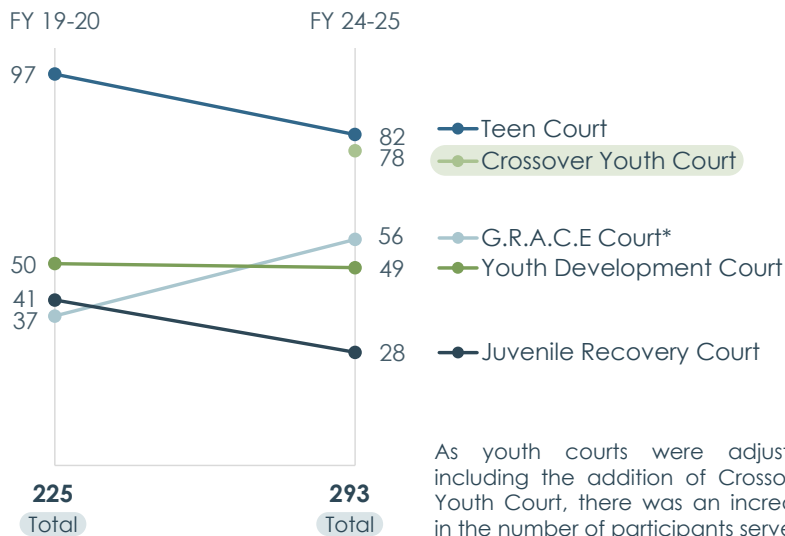
CYC expanded to a third Wednesday.



Courts: Objective 1

Participants Served

Added during OC Cares

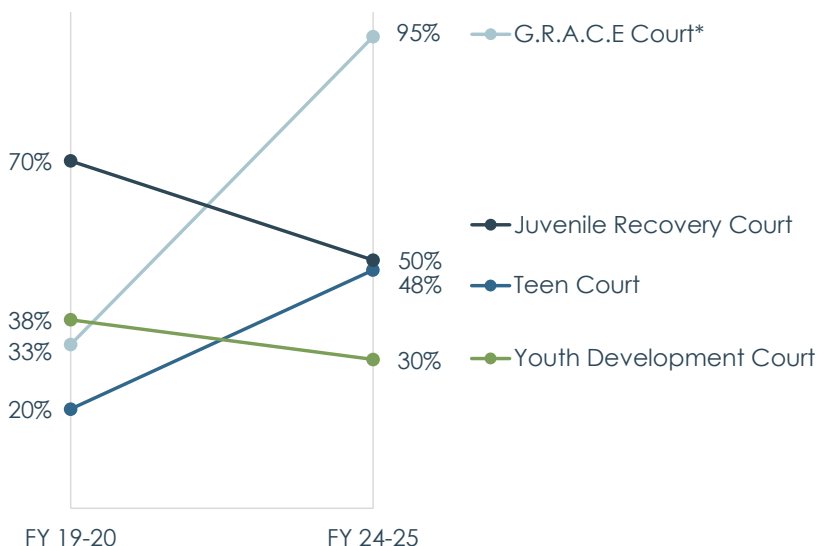


"The OC Juvenile Court is proud to have established five different collaborative courts over the past several years. These specialty courts address the needs of specific populations, including those youth who have been or are at risk of being trafficked; youth who are challenged with a substance use issue; youth who are vulnerable to becoming involved in criminal activity due to a lack of family support; youth who are transitioning out of the juvenile system after being a part of it for several years; and youth who need additional services and support to successfully transition to adulthood."

Hon. Craig E. Arthur, Judge,

Former Presiding Judge of the Juvenile Court,
OC Superior Courts

Successful Exits



"The juvenile collaborative courts offer youth and families support and services from many different stakeholders in the community who may be involved in their lives. The collaborative court is unique in that all stakeholders are available in court for a youth's hearing, and they are able to work together as a team to support the youth with whatever is needed at any given moment in terms of education, mental health services, substance use services, housing, career development and peer support."

*Generating Resources to Abolish Child Exploitation

Note: Crossover Youth Court does not assign exit reasons/statuses therefore, it is not included in the graph. In FY 24-25 33 participants exited CYC. | Data retrieved December 2025 from OC Courts database.



Objective Details

Objective 1

Juvenile Mental Health & Substance Use Support Services

Courts | In-Custody | Reentry

To establish a residential or intensive mental health and substance use treatment program for individuals detained at the Juvenile Correction Campus.

New State mandates beginning in FY 23-24 affected data collection systems and may have contributed to the slight, subsequent dip in observed rates.

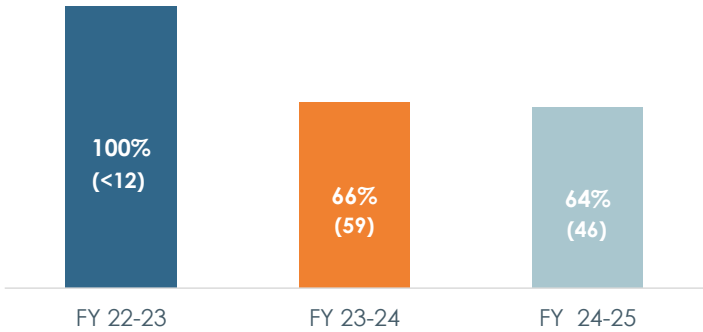
Youth Guidance Center (YGC)

A 5 unit, 125 bed facility offering substance use disorder treatment and transitional services for male and female youth 12-25 years of age. The main objective for the Substance Use Program is to address underlying substance use issues and connect youth with community resources upon exiting the YGC. HCA works with clients for an average of 173 days while they are at the YGC and ensures referrals are made for those leaving the center.

YGC HCA Clients

	FY 22-23	FY 23-24	FY 24-25
Program Clients	137	103	93
Program Exits	126	90	72

Linked to Behavioral Health Services within 10 Business Days of Exiting YGC



Note: Percentages above are based on a very small number of people and may not be reliable. | Data retrieved from HCA database and reported in the OC Juvenile Justice Coordinating Council data reporting portal at the end of each fiscal year.

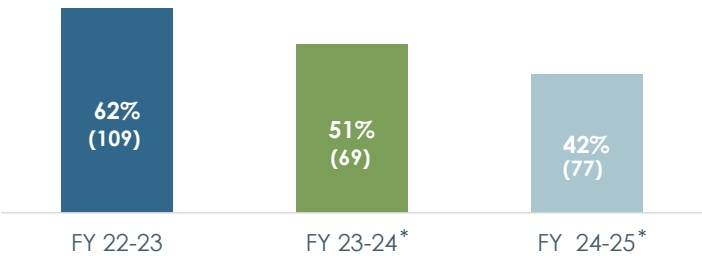
Youth Reporting Center (YRC)

HCA staff at the YRC provide mental health and substance use services to reduce mental health symptoms, increase coping skills and/or decrease substance use. An important component of these time-limited services is to link youth to on-going community resources when they exit the YRC to support recovery.

YRC HCA Clients

	FY 22-23	FY 23-24	FY 24-25
Program Clients	201	282	213
Program Exits	171	267	184

Linked to Behavioral Health Services within 10 Business Days of Exiting YRC



*Percentages are based on a very small number of people and may not be reliable | Data retrieved from HCA database and reported in the OC Juvenile Justice Coordinating Council data reporting portal at the end of each fiscal year.

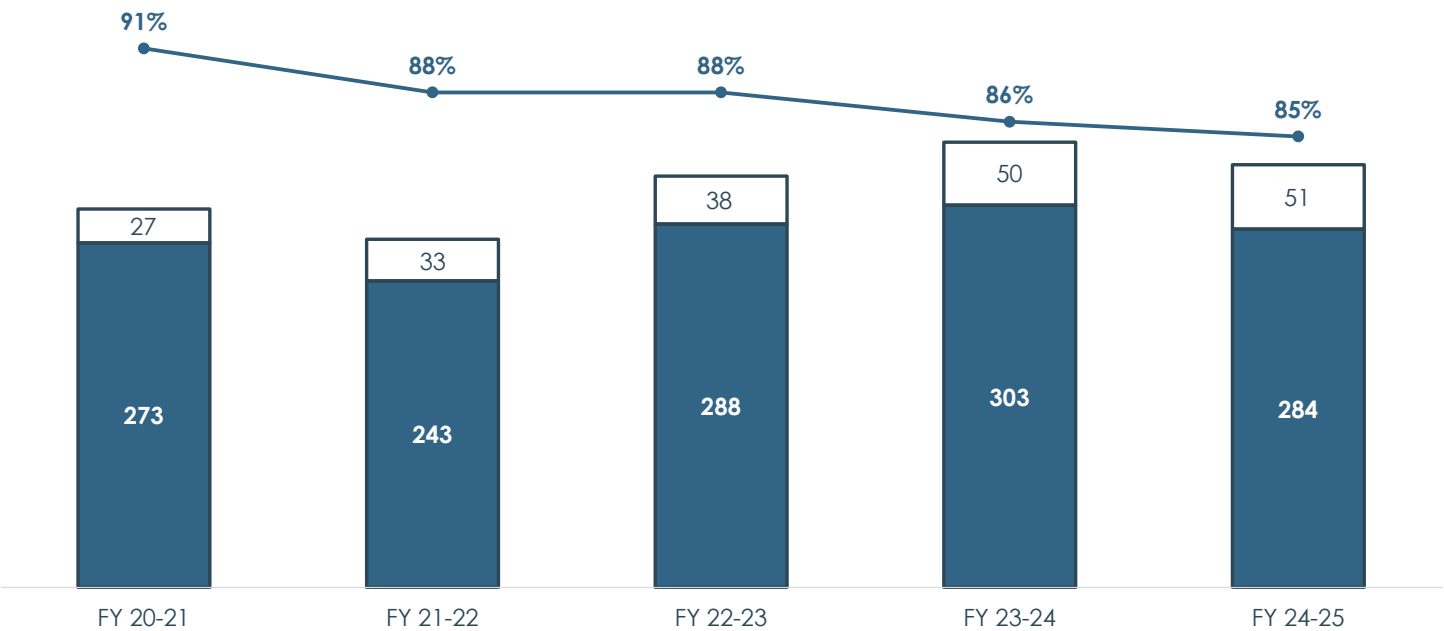
“We want to see success. We want our youth who come through here to do well, they are part of our communities.”

Francisco Frias
Deputy Correctional Officer

Youth Linked to Behavioral Health Reentry Services

Justice-involved youth under age 26 who meet program eligibility criteria and participated in services. Most of the participants engaged in 12 or more services.

● % of Youth who Received 12+ Services ■ Youth who Received Less Than 12 Services ■ Youth who Received 12+ Services



Calculation of 12+ services does not adjust/account for youth who were referred to the program late in the quarter and/or discharged early in the quarter that they did not have the opportunity to receive 12 or more services | Data retrieved from HCA database December 2025.



Objective Details

In-Custody: Objective 2

Specialized Programming for Detained Juvenile/TAY

To provide enhanced programming to detained youth to address the specific needs pertaining to education, life and social skills, and vocational needs to encourage self-sufficiency.

Added During OC Cares

Beginning FY 19-20

- Ability to qualify for college credit
- Better connection to Reentry services while in-custody
- Life skills training, vocational, and career training programs

In Development

Beginning FY 26-27

- Medical Billing
- Construction
- Graphic Design

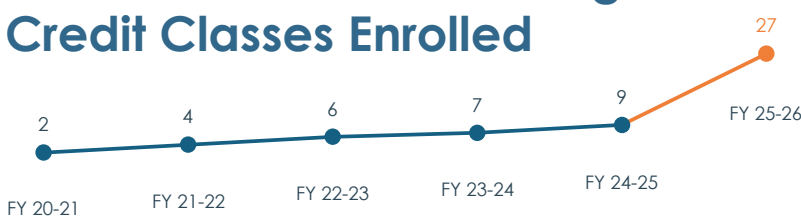
Newly Contracted

- | | |
|-------------------------------------|--|
| Educational Programs | Skills Up: Automotive Shop Program |
| • Cypress College | Two new Culinary Programs |
| • Project Youth OC | Virtual Reality Vocational Training* |
| • Project Rebound | Life Skills Program: Partners4Wellness |
| • Santiago Canyon Community College | Ready Set OC |

**This training offers work-ready certificates upon program completion.*



Number of Different College Credit Classes Enrolled



Note: Data retrieved December 2025 from OC Probation database.

"By bridging the gap between custody and the classroom, we are ensuring that the time spent within our campus is not just a period of detention, but a period of rehabilitation and preparation for re-entry."

Kevin Moore
OC Probation Department Division Director |
Juvenile Operations Bureau

In-Custody: Objective 2

In FY 20-21, the College Occupational Program kicked off with two college credit courses. Course offerings fluctuated based on teacher availability rather than student interest. Recognizing that education is a cornerstone of rehabilitation, this reactive model was transformed into a student-centered, proactive ecosystem with expanded educational partnerships. Key accomplishments in program growth include:



Expanded Access

Transitioning from limited in-person sessions to independent online learning has allowed youth to learn at their own pace in classrooms.



Feedback-Driven Success

Based on feedback from youth, programming such as Construction, Technology, Graphic Design, and Medical Billing are forthcoming.



Full Catalog of Choices

As of Fall 2025, students have access to a full college catalog of credit courses, empowering them to pursue degrees that align with their career aspirations.



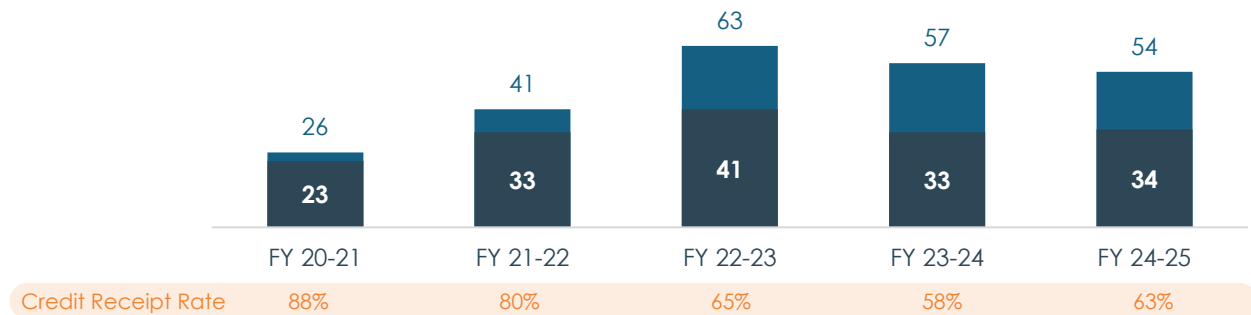
Collaborative Course Planning

In a major shift toward youth driven choices, courses are selected through active, ongoing communication between the OC Probation team and the youth.

Unique Students who Received College Credit

■ Unique Students Total ■ Unique Students with Credit Received

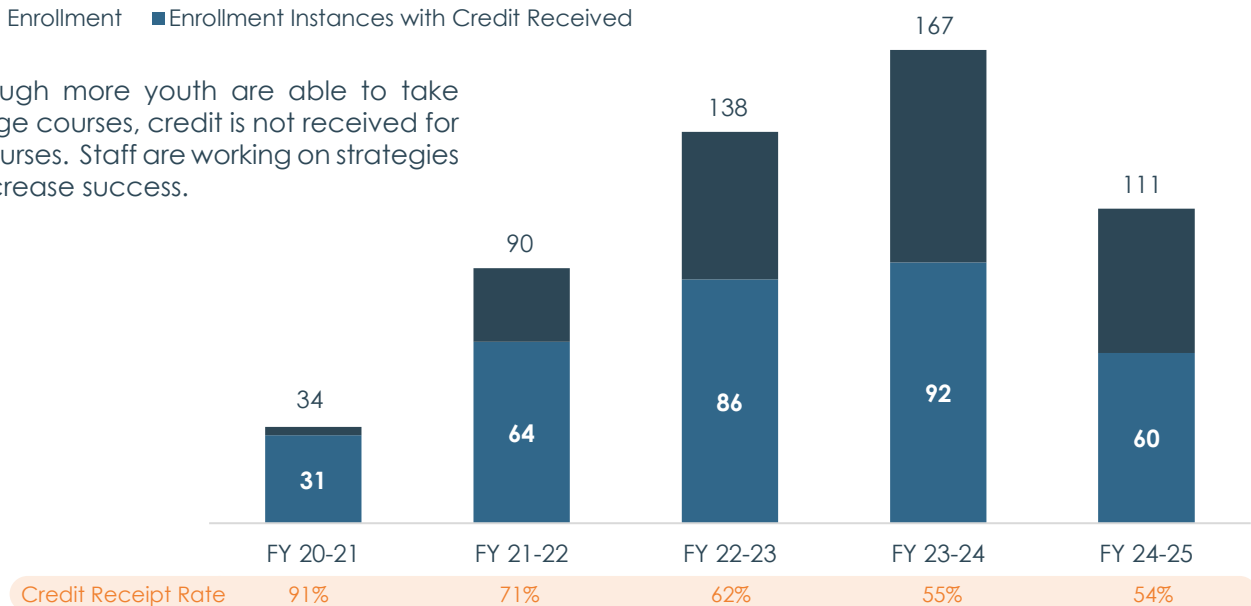
Students are able to enroll in more classes and have the chance to earn more credit. Staff are working on strategies to support the course load and increase success.



Total Class Enrollments & Credits Received

■ Total Enrollment ■ Enrollment Instances with Credit Received

Although more youth are able to take college courses, credit is not received for all courses. Staff are working on strategies to increase success.



Note: Youth are duplicated between fiscal years. | Data retrieved December 2025 from OC Probation database.

Objective Details

In-Custody: Objective 3

Enhance Juvenile Correction Campus

To establish a modern Juvenile Correction Campus and replace older obsolete facilities with facilities based on evidence-based and best practices that allows for more flexibility as the population continues to evolve.

The master plan for the Juvenile Correction Campus is designed to create a supportive therapeutic environment that promotes healing, growth, and stability for both adjudicated and pre-adjudicated youth. The guiding philosophy of the design emphasizes reducing recidivism by offering trauma-informed spaces that encourage personal development while also providing staff and partner organizations with environments that foster effective collaboration. The goal within the design is to reduce stress, enhance safety, and support both emotional and physical well-being for youth and staff. For example, living units are modeled after neighborhood style housing and educational and vocational buildings are modeled after college campus designs with the goal of reducing the institutional feel of the campus allowing youth to feel safe without feeling confined. The construction is planned to be done in five phases, beginning with replacing the YGC in 2025 and transitioning to the educational and vocational spaces and living units.

OC Youth Transitional Center Ground Breaking

Orange, CA | August 2025

Vision & Impact

The Juvenile Correction Campus master plan prioritizes rehabilitation and reintegration. Providing youth with supportive, non-institutional environments, equips them with the skills, dignity and confidence to re-enter society successfully. Simultaneously, it creates infrastructure that enhances staff effectiveness and sustainability, ensuring the campus remains a cornerstone of positive youth development well into the future.



Financial Investments

\$133,106,887
Phase 1: Youth Transitional Campus

\$5,000,000
Funded

\$133,974,335
Phase 2: TAY Housing

\$6,200,000
DB 823 DDJ Funds

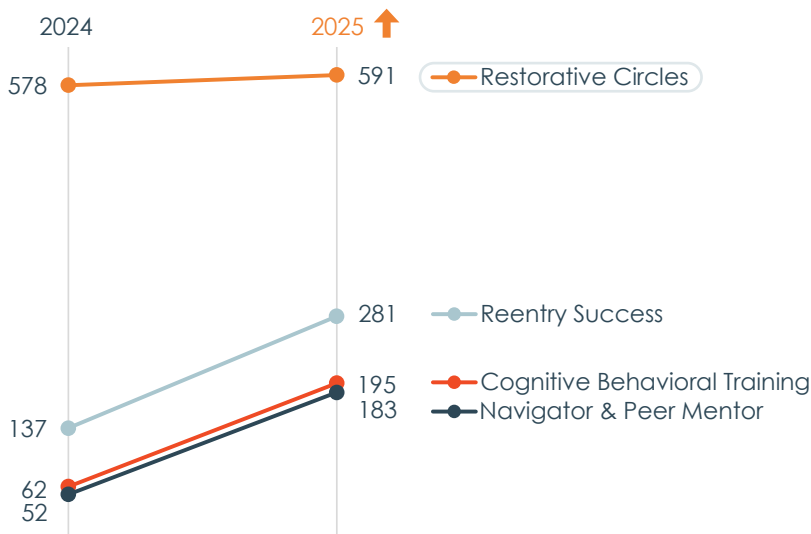


Project Kinship's Youth Transformation Program

Youth Transformation Program (YTP) supports youth and young adults within OC juvenile facilities and supports them as they reenter their communities following their release from Juvenile Hall, the YGC or the Youth Leadership Academy. The support team provides advocacy, case management and individualized support tailored to each young person's needs. Youth on formal probation are referred by OC Probation Department.

Service Participation

○ Services only available for in-custody participants



Other services provided to youth in-custody:

- Mentorship
- Mental Health Support
- Employment/Education
- Family Assistance
- Substance Use Disorder Counseling
- Anger Management
- Community Service

Restorative Circle Groups

5 WEEKLY → **16 WEEKLY**

MAR 2024

DEC 2025

432 YEARLY → **573 YEARLY**

2024

2025

Restorative circles have served the most YTP participants. Services are structured, dialogue-driven processes used to build community, foster empathy, and resolve conflicts by bringing together affected individuals in a safe space. By December 2025, YTP facilitated 16 restorative circles per week across all three juvenile facilities.

623 Participants receiving at least one in-custody service in 2025

Note: One goal is to ensure smooth transition to reentry services, therefore, some participants are also reflected in reentry participant numbers. Data reported by Project Kinship, extracted from their EHR database December 2025. Not all reported services are contracted by OC Probation.

Success Highlights

YGC Coordination for College & Career Success

Project Kinship has been able to collaborate with agency staff including Juvenile Hall Staff, YGC Staff, Youth Development Court assigned probation officers, the Public Defender's office and Santiago Canyon College Rising Scholars to ensure participants have comprehensive support to do well in assigned coursework. Many students have been successful due to this collaboration, resulting in good grades, developing positive life goals, and engaging in other personal transformations such as tattoo removal.

YLA Leadership Development

Participants at YLA are offered the opportunity to apply for the International Institute for Restorative Practices, Circle Facilitator model to lead their peers, alongside the Peer Restorative Specialist. Youth learn to be intentional with the questions they ask to foster deeper dialogue and reflection. This has resulted in creating safe, supportive space for youth to explore self-image, personal growth, and emotional resilience.

YOUTH TRANSFORMATION PROGRAM

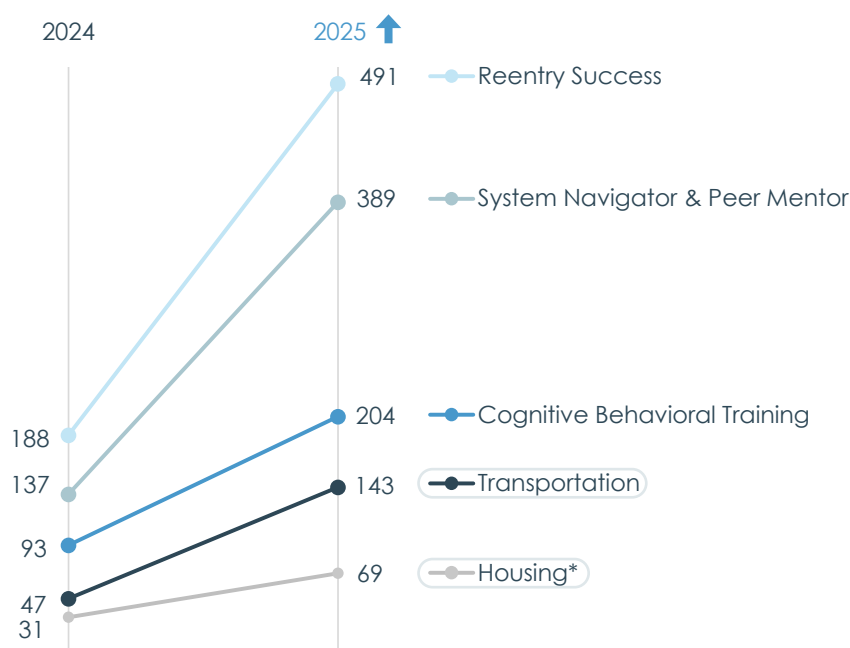
Reentry: Objective 1

Project Kinship's Youth Transformation Program

YTP supports youth and young adults with intensive case management and individualized transition case planning, ensuring each participant is connected to critical reentry resources and supportive services that promote stability, well-being, and long-term success. Youth on formal probation are referred by OC Probation Department.

Service Participation

○ Services only available for reentry participants



2025 Participants

158

Began with Reentry Services

354

Transitioned to Reentry from In-Custody services

512

Total Unduplicated

Other services provided to youth:

- Mentorship
- Mental Health Support
- Employment/Education Pathways
- Substance Use Disorder Counseling
- Anger Management
- Family Assistance
- Community Service

*Includes bridge housing, recovery residence, emergency housing, and rental assistance | Data reported by Project Kinship and extracted from EHR database December 2025. Not all reported services are contracted by OC Probation.

Success Highlights

Manchester Office Building

Project Kinship's transition to MOB in September 2025 has resulted in the ability to offer more services to youth and their families. The space at MOB has allowed for opportunities to host larger events and facilitate a wide range of services, including:

- **Family Nights**
- **Breaking the Bread Celebration**
- **Credible Messenger Hike Community Building**



Objective Details

Reentry: Objective 2

Supportive & Transitional Housing

To ensure sufficient housing options exist for placement of juvenile and TAY population to continue the path to self-sufficiency with the inclusion of supportive services to meet the specific needs of the individual, such as SUD treatment or homelessness.

To establish housing options specific for the TAY population who are released from being detained or otherwise involved in the juvenile justice system pending placement into more stable housing. Supportive services would also be included to encourage self-sufficiency.

"OC Cares facilitated cross-sector education on the available supportive and transitional housing resources to serve TAY and also provided an opportunity for increased collaboration among System of Care leaders to pursue new funding opportunities and service models to better serve youth. By working together, we have improved and continue to improve the System of care for the youth and TAY in OC."

Zulima Lundy
OCC Director of Operations



TAY

Prior to OC Cares

Need for housing inventory and gap analysis.

As of December 2025

30 emergency shelter beds and **25** TAY shelter beds available at the Covenant House Shelter.

61 beds with Action Alliance to support unhoused adults, including those who are TAY aged individuals, on probation.

TAY will receive additional housing opportunities when the independent living housing units/Workforce Reentry Campus is built.

Adolescents

Prior to OC Cares

Need for establishment, renewal or expansion of housing options.

As of FY 24-25

10 youth placed **33.1** days average stay

Per-placement-night arrangement with Casa Youth Shelter created.

18 Years +

Prior to OC Cares

Need for sufficient housing options for youth and TAY populations to help with self-sufficiency and address the specific needs of the youth/TAY.

As of December 2025

200 bed shelter at Bridges of Kraemer Place.

425 bed interim shelter with referral process through the Coordinated Entry System at Yale Navigation Center.

321 Recovery Residential beds with HCA/BHS for individuals in need of a transitional sober living environment and engaged in recovery services.

40 Recovery Residential beds with HCA/CHS for those exiting custody and receiving SUD Treatment.

Conclusion

The Community Corrections System of Care has been transformed to provide opportunities, support, and assistance for adults and youth involved in the justice system. Success has been focused on meeting individuals where they are and knowing that multiple points of diversion are needed to engage and address the underlying issues preventing them from being self-sufficient and leading their best lives.

The OC Cares: Justice, Prevention & Intervention initiative has made strides in offering programs and services, and will continue with efforts to connect individuals to services to ensure success. Success so far has been reflected in increased programs and services as well participation and completion rates. For example, participation within In-Custody vocational programs has increased by 119% from 2022 to 2023. Although not everyone can be followed after release, of those tracked, 70% continued behavioral health treatment from FY 22-23 to FY 23-24.

↑70%
**CONTINUED BEHAVIORAL
HEALTH TREATMENT**

For those tracked after release from
FY 23-23 to FY 23-24

↑119%
VOCATIONAL PROGRAM

From 2022 to 2023

Data retrieved October 2025 from the OCSD database.

Next Steps

The County recognizes that population needs will evolve, and the systems of care require continuous assessment and refinement to maintain relevancy and effectiveness. Moving forward, the County will continue to:

- Strengthen care management and expand partnerships for specialized populations such as veterans, TAY, and older adults.
- Proactively identify community needs, balancing immediate solutions with long-term strategic planning for the benefit of all OC residents.
- Involve the community and incorporate feedback, looking at both short-term solutions and long-term planning to do what is best for the residents of OC.
- Collaborate closely with the courts, community, and departments to maximize client success.



Future Facilities

COORDINATED REENTRY CENTER



The only publicly owned
workforce reentry campus of
its kind in Southern California
Opening Spring 2028



In partnership with



Learn more about Common Good

WORKFORCE REENTRY CAMPUS



JUVENILE CORRECTION CAMPUS



WE'RE HERE TO HELP RESOURCES. STORIES. OPPORTUNITY.

Visit the OC Cares website, a one-stop hub connecting justice-involved individuals and families to resources, support, and opportunities to achieve greater stability, independence, and quality of life at every stage of life.



RESOURCES & SUPPORT

Find helpful resources for basic needs, housing, employment, healthcare, legal help, and more. We make it easy to find the support you need.



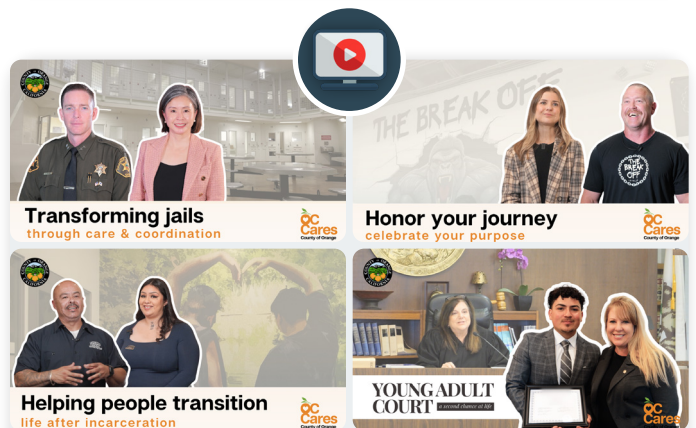
STORYTELLING

Hear from probation professionals and individuals with lived experience share real stories of hope, growth, and second chances that inspire.



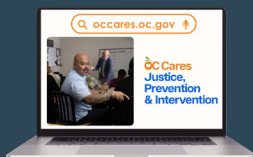
COMMUNITY EVENTS

Stay connected to upcoming events, workshops, and community programs that support your journey forward.



SUCCESS STORIES & VIDEOS

Explore success stories showcasing how OC programs, services, and community partners help rebuild their lives and achieve lasting stability.



VISIT & SHARE

OCCARES.COM

Help individuals and families find support, services and pathways to success.



Glossary

BOS – Board of Supervisors

CAT – Crisis Assessment Team

CBO – Community Based Organization

CBT – Cognitive Behavioral Therapy

Care Plus Program (CPP) – The County's program for enhanced care coordination for those who are most vulnerable across the County's System of Care. The program is facilitated through the County's innovative data integration platform Compass OC and the use of multidisciplinary teams.

CCB – Collaborative Court Building

CJC – Central Justice Center

Compass OC – The County's data integration system that allows data sharing upon consent to ensure streamlining of services for the County's most vulnerable clients.

County – County of Orange

CEGU – Clinical Evaluation and Guidance Unit

CIT – Crisis Intervention Training

CRU – Crisis Residential Unit

CSU – Crisis Stabilization Unit

CYC – Crossover Youth Court

DBT – Dialectical Behavioral Therapy

EMDR – Eye Movement Desensitization and Reprocessing

Hub for Integration, Reentry and Employment (HIRE OC) – A community-based organization with the goal of maximizing the skills and opportunities for people in OC who are justice-involved and formerly incarcerated through employment, mentorship and community building.

Integrated Services 2025 Vision (2025 Vision) – A vision that was created beginning in 2019 that targeted services for the highest utilizers of the Community Correction System and focused on implementing enhanced care coordination. The 2025 Vision has evolved throughout implementation, and the County has rebranded the initiative since as OC Cares: Justice, Prevention & Intervention.

JH – Juvenile Hall

JRC – Juvenile Recovery Court

LPS – Lanterman-Petris-Short

MAT – Medication Assisted Treatment

MOB – Manchester Office Building

Glossary

MRT – Moral Reconation Therapy

OC – Orange County

OC Cares – A countywide initiative addressing the needs of residents and accessibility to services and programs. The initiative strives to address the current and possible underlying needs of individuals involved in any of the County's five Systems of Care and includes coordinated care management, linkages to programs and services, and assistance with job readiness and employment.

Orange County Criminal Justice Coordinating Council (OCCJCC) – A Council that was reestablished by the OC BOS in February 2001 and is the operating body that oversees and provides recommendations to the OC Cares: Justice, Prevention & Intervention Initiative efforts.

OCDE – Orange County Department of Education

PPP – Pre-Detention Program

Project Kinship (PK)

A community-based organization with the goal of providing support and training to lives impacted by incarceration, gang involvement, and violence through hope, healing and transformation.

Psychiatric Response Team (PERT) – Teams made up of OC Sheriff Deputies and the Health Care Agency Clinicians conduct mental health assessments and follow-up across OCSD jurisdictions.

SFP – Strategic Financial Plan

SUD – Substance Use Disorder

Systems of Care – There are five Systems of Care that include: Behavioral Health, Benefits & Support Services, Community Corrections, Healthcare, and Housing. OC Cares aims to address underlying needs of individuals within the Systems of Care.

T4C – Thinking for Change

TAY – Transition Aged Youth

YDC – Youth Development Court

YGC – Youth Guidance Center

YRC – Youth Reporting Center

YTP – Youth Transformation Program

REPORT BROUGHT TO YOU BY CEO DATA ANALYTICS & DESIGNED BY CEO COMMUNICATIONS



A SPECIAL THANKS TO THE FOLLOWING LEAD AGENCIES FOR CONTRIBUTING DATA TO THE 2025 VISION REPORT:





OUR COMMUNITY. OUR COMMITMENT.