

ORANGE COUNTY  
CONTINUUM OF CARE BOARD  
SPECIAL MEETING  
Friday, August 7, 2026  
9:00 a.m. – 11:00 a.m.

**Location:**

**County Administration South (CAS) Building  
Conference Center  
425 West Santa Ana Blvd.  
Santa Ana, CA 92701-4599  
[Click Here](#) for parking information.**

**Virtual Meeting Option\*:**

**Zoom Meeting Link: [Click here for meeting link](#)  
Join by phone: +1 669 444 9171  
Webinar ID: 992 9605 5807**

***\*Listen-in option only***

## AGENDA

**Board Members**

Judson Brown, City of Santa Ana  
Dr. Kelly Bruno-Nelson, CalOptima Health  
Andrew Crowe, Scholarship Prep  
Dr. Shelby Feliciano-Sabala, Project Hope Alliance  
Kelita Gardner, Second Baptist Church of Santa Ana  
Nichole Gideon, Individual  
Becks Heyhoe-Khalil, OC United Way  
Marisol Johnson, Dayle McIntosh Center  
Sandra Lozeau, City of Anaheim

Melanie McQueen, PATH  
Dr. Tiffany Mitchell, Orangewood Foundation  
[Secretary]  
Nishtha Mohendra, Friendship Shelter [Vice Chair]  
Robert “Santa Bob” Morse, Individual  
Jason Phillips, Individual  
Maricela Rios-Faust, Human Options [Chair]  
Tim Shaw, Individual  
Dr. Shauntina Sorrells, Individual

In compliance with the Americans with Disabilities Act, and County Language Access Policy, those requiring accommodation and/or interpreter services for this meeting should notify the Office of Care Coordination 72 hours prior to the meeting at (714) 834-5000 or email [CareCoordination@ceo.oc.gov](mailto:CareCoordination@ceo.oc.gov). Requests received less than 72 hours prior to the meeting will still receive every effort to reasonably fulfill within the time provided.

Supporting documentation is available for review by the public at least 72 hours prior to regular meetings and at least 24 hours prior to special meetings of the Continuum of Care (CoC) Board. Those wishing to review supporting documentation can visit the CoC Webpage [here](#) or the lobby of the County Administration North

(CAN) Building, located 400 West Civic Center Drive, Santa Ana, CA 92701-4599, and request a copy of the meeting materials from the Office of Care Coordination during normal business hours of 8:00 a.m. – 5:00 p.m. Monday through Friday (excluding holidays).

**Call to Order** – Maricela Rios-Faust, Chair

**Board Member Roll Call** – Dr. Tiffany Mitchell, Secretary

**Public Comments:** Members of the public may address the CoC Board on items listed within this agenda or matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board. Members of the public may address the CoC Board with public comments on agenda items in the business calendar after the agenda item presentation. Comments will be limited to three minutes. If there are more than five public speakers, this time will be reduced to two minutes. Members of the public utilizing interpreter services will be given double the amount of time to provide public comment.

To address the CoC Board, members of the public who are attending in person are to complete a Request to Address the CoC Board form prior to the beginning of each agenda item and submit it to CoC Board staff. Staff will call your name in the order received.

Members of the public, including those listening in via the virtual meeting option, may also submit public comment by emailing [CareCoordination@ceo.oc.gov](mailto:CareCoordination@ceo.oc.gov). All comments submitted via email at least 24 hours before the start of the CoC Board meeting will be distributed to the CoC Board members for their consideration and all comments submitted prior to the meeting will be added to the administrative records of the meeting. Please include “CoC Board Meeting Comment” in the email subject line.

**Board Member Comments:** Members of the CoC Board may provide comments on matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board.

## **BUSINESS CALENDAR**

1. **Fiscal Year (FY) 2026 CoC Program Notice of Funding Opportunity (NOFO)** – Zulima Lundy, Director of Operations
  - a. **Transitional Housing Project Recommendations** – Approve the selection of Transitional Housing project proposals submitted in response to the FY2026 CoC Bonus, Domestic Violence (DV) Bonus and Reallocation Request for Proposals (RFP) as recommended by the RFP Review Panel for inclusion in the Orange County CoC’s Application in response to the FY2026 CoC Program NOFO.
    - (1) Colette’s Children’s Home’s project proposal called CCH Transitional Housing Program for \$2,199,340, or an amount not to exceed the maximum eligible funding.
    - (2) Illumination Foundation’s project proposal called Midway to Housing — A Transitional Housing Program for Older Adults for \$2,465,189, or an amount not to exceed the maximum eligible funding.
    - (3) Interval House’s project proposal called Transitional Housing Program for \$1,492,500, or an amount not to exceed the maximum eligible funding, as part of the DV Bonus funding.
    - (4) Pathways of Hope’s project proposal called Transitional Housing Program for \$432,003, or an amount not to exceed the maximum eligible funding.
    - (5) The Eli Home’s project proposal called Children and Recovery Parents (CARP) for \$1,528,562, or an amount not to exceed the maximum eligible funding.
  - b. **Supportive Services Only Project Recommendations** – Approve the selection of Supportive Services Only project proposals submitted in response to the FY2026 CoC Bonus, DV Bonus and Reallocation

RFP as recommended by the RFP Review Panel for inclusion in the Orange County CoC's Application in response to the FY2026 CoC Program NOFO.

- (1) Chrysalis' project proposal called Chrysalis Jobs to Home for \$1,176,120 , or an amount not to exceed the maximum eligible funding.
- (2) Families Forward's project proposal called Families Forward Housing Navigation & Support Services for \$984,420, or an amount not to exceed the maximum eligible funding.
- (3) Lutheran Social Services of Southern California's project proposal called Orange County Housing Stabilization and Coordinated Entry Initiative for \$1,074,360, or an amount not to exceed the maximum eligible funding.
- (4) PATH's project proposal called PATH SSO Street Outreach Program for \$3,000,000, or an amount not to exceed the maximum eligible funding.
- (5) Pathways of Hope's project proposal called Supportive Services Only Program for \$434,775, or an amount not to exceed the maximum eligible funding.
- (6) The County of Orange's project proposal called Outreach & Engagement SSO – Street Outreach for \$2,620,000, or an amount not to exceed the maximum eligible funding.
- (7) The Hub OC's project proposal called the Zero Barrier Access and Continuity Hub Resource Center for \$1,094,767, or an amount not to exceed the maximum eligible funding.

**c. Renewal Projects Recommendations**

- (1) Approve Pathways of Hope's request to submit a transition grant for PSH for Seniors, a permanent supportive housing project, to Supportive Services Only Program, a supportive service only project.
  - (2) Approve a partial reallocation in the amount of \$301,514 for Human Options' Joint Transitional Housing and Permanent Housing: Rapid Rehousing (Joint TH/PH:RRH) renewal project called DV Bonus Project for a revised amount of \$1,900,000, recommend that Human Options receive technical assistance and support from the Collaborative Applicant and Homeless Management Information System (HMIS) Lead, and notify Human Options that subsequent low performance could result in complete reallocation of the project in future local competitions, as recommended by the CoC NOFO Ad Hoc.
  - (3) Approve a deviation from the Orange County CoC Program NOFO Reallocation Strategy as approved by the Orange County CoC Board on June 25, 2025, as it relates to the project performance score for Illumination Foundation's permanent supportive housing project called Stanton Multi-Service Center, recommend that Illumination Foundation receive technical assistance and support from the Collaborative Applicant and HMIS Lead, and notify Illumination Foundation that subsequent low performance could result in complete reallocation of the project in future local competitions.
  - (4) Direct the Office of Care Coordination to return to the CoC Board with recommended updates to the Orange County CoC Program NOFO Reallocation Strategy for the next CoC Program NOFO competition.
- d. Approve the FY2026 CoC Program Project Ranking and Tiering Policy, as recommended by the CoC NOFO Ad Hoc.
  - e. Approve the FY2026 Orange County CoC Project Priority Listing, including all renewal, transition, expansion and new projects, to be included in the Orange County CoC's Application in response to the FY2026 CoC Program NOFO, as recommended by the CoC NOFO Ad Hoc.
  - f. Merit Review of Orange County CoC's Consolidated Application

**2. CoC Governance Charter** – Maricela Rios-Faust, Chair, Nishtha Mohendra, Vice Chair, and Dr. Tiffany Mitchell, Secretary

3. **Youth Homelessness System Improvement (YHSI) Update** – Ann Truxaw Ramirez, Chief Strategy Officer and Becks Heyhoe-Khalil, Executive Director, United to End Homelessness, Orange County United Way

**Next Meeting:** Wednesday, September 23, 2026, from 2:00 p.m. – 5:00 p.m.

**Date:** August 7, 2026

**Subject:** Fiscal Year (FY) 2026 Continuum of Care (CoC) Program Notice of Funding Opportunity (NOFO)

**Recommended Actions:**

- a. **Transitional Housing Project Recommendations** – Approve the selection of Transitional Housing project proposals submitted in response to the FY2026 CoC Bonus, Domestic Violence (DV) Bonus and Reallocation Request for Proposals (RFP) as recommended by the RFP Review Panel for inclusion in the Orange County CoC’s Application in response to the FY2026 CoC Program NOFO.
  - (1) Colette's Children's Home’s project proposal called CCH Transitional Housing Program for \$2,199,340, or an amount not to exceed the maximum eligible funding.
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  - (4) Pathways of Hope’s project proposal called Transitional Housing Program for \$432,003, or an amount not to exceed the maximum eligible funding.
  - (5) The Eli Home’s project proposal called Children and Recovery Parents (CARP) for \$1,528,562, or an amount not to exceed the maximum eligible funding.
- b. **Supportive Services Only Project Recommendations** – Approve the selection of Supportive Services Only project proposals submitted in response to the FY2026 CoC Bonus, DV Bonus and Reallocation RFP as recommended by the RFP Review Panel for inclusion in the Orange County CoC’s Application in response to the FY2026 CoC Program NOFO.
  - (1) Chrysalis’ project proposal called Chrysalis Jobs to Home for \$1,176,120, or an amount not to exceed the maximum eligible funding.
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  - (6) The County of Orange’s project proposal called Outreach & Engagement SSO – Street Outreach for \$2,620,000, or an amount not to exceed the maximum eligible funding.
  - (7) The Hub OC’s project proposal called the Zero Barrier Access and Continuity Hub Resource Center for \$1,094,767, or an amount not to exceed the maximum eligible funding.
- c. **Renewal Projects Recommendations**
  - (1) Approve Pathways of Hope’s request to submit a transition grant for PSH for Seniors, a permanent supportive housing project, to Supportive Services Only Program, a supportive service only project.

- (2) Approve a partial reallocation in the amount of \$301,514 for Human Options' Joint Transitional Housing and Permanent Housing: Rapid Rehousing (Joint TH/PH-RRH) renewal project called DV Bonus Project for a revised amount of \$1,900,000, recommend that Human Options receive technical assistance and support from the Collaborative Applicant and Homeless Management Information System (HMIS) Lead, and notify Human Options that subsequent low performance could result in complete reallocation of the project in future local competitions, as recommended by the CoC NOFO Ad Hoc.
  - (3) Approve a deviation from the Orange County CoC Program NOFO Reallocation Strategy as approved by the Orange County CoC Board on June 25, 2025, as it relates to the project performance score for Illumination Foundation's permanent supportive housing project called Stanton Multi-Service Center, recommend that Illumination Foundation receive technical assistance and support from the Collaborative Applicant and HMIS Lead, and notify Illumination Foundation that subsequent low performance could result in complete reallocation of the project in future local competitions.
  - (4) Direct the Office of Care Coordination to return to the CoC Board with recommended updates to the Orange County CoC Program NOFO Reallocation Strategy for the next CoC Program NOFO competition.
- d. Approve the FY2026 CoC Program Project Ranking and Tiering Policy, as recommended by the CoC NOFO Ad Hoc.
  - e. Approve the FY2026 Orange County CoC Project Priority Listing, including all renewal, transition, expansion and new projects, to be included in the Orange County CoC's Application in response to the FY2026 CoC Program NOFO, as recommended by the CoC NOFO Ad Hoc.
  - f. Merit Review of Orange County CoC's Consolidated Application

## Background

On June 1, 2026, the U.S. Department of Housing and Urban Development (HUD) released the FY2026 CoC Competition and Youth Homelessness Demonstration Grants NOFO (FY2026 CoC Program NOFO) making available approximately \$4.04 billion in competitive funding. The deadline to submit the CoC Consolidated Application, Project Priority Listing and project applications for FY2026 funding is August 26, 2026.

The FY2026 CoC Program NOFO reflects several changes related to the shifts associated with HUD goals and objectives, as well as changes to the typical NOFO competition process. Three of the biggest changes in the FY 2026 CoC Program NOFO are (1) the setting of Tier 1 to 60 percent of the CoC's Annual Renewal Demand (ARD) amount, which previously had been set between 85 to 90 percent of the CoC's Annual Renewal Demand (ARD), thus increasing competition; (2) the implementation of a set aside in the amount of \$1,300,000 for new project applications with a priority for Transitional Housing and Supportive Services Only projects; and (3) HUD Funding Process as detailed on pages 88 and 89 of the FY2026 CoC Program NOFO, which details how HUD will select projects for funding. The Office of Care Coordination, as the Collaborative Applicant for the Orange County CoC, has presented these changes and potential impacts to the Orange County CoC, its Board, Committees and funded agencies, as it works to facilitate the local competition process.

On June 12, 2026, the Office of Care Coordination in its role as Collaborative Applicant sent email communication requiring agencies of all CoC projects eligible for renewal to submit a response to FY2026 Orange County CoC Intent to Renew Survey (Survey), proving certification of intent to renew in the upcoming competition. If agencies were considering consolidation of two or more projects; transitioning from one project component to another; and/or voluntary reallocation, in part or in whole, of a renewal

project, the FY2026 Orange County CoC Intent to Renew Survey also collected that information. Responses were due to the Office of Care Coordination on Thursday, June 25, 2026.

Through the FY2026 Orange County CoC Intent to Renew Survey, the Office of Care Coordination was notified that eight (8) permanent supportive housing projects totaling \$16,450,558 in CoC Program Funding were being voluntarily reallocated during the FY2026 CoC Program NOFO competition process. The voluntary reallocation accounts for approximately 44 percent of the estimated ARD for the Orange County CoC, meaning that the total amount of renewal project applications is less than the Tier 1 amount.

On June 24, 2026, the Orange County CoC Board approved the Office of Care Coordination in its role as the Collaborative Applicant for the Orange County CoC to issue the CoC Renewal Project Application and approved the FY2026 CoC Program NOFO Scoring and Rating Criteria for Renewal Projects (Attachment A), including the FY2026 CoC Program NOFO project performance measures, thresholds and point allocations (Attachment B), as recommended by the CoC NOFO Ad Hoc to evaluate renewal projects. The Orange County CoC Board also approved the Office of Care Coordination to issue a CoC Bonus and Reallocation RFP to solicit new Transitional Housing and Supportive Services Only projects and approved the FY2026 CoC Bonus and Reallocation Scoring and Rating Criteria (Attachment C) to evaluate proposals as submitted in response to the RFP. Lastly, the Orange County CoC Board approved the Office of Care Coordination to issue a DV Bonus RFP to solicit new Transitional Housing projects and approved the FY2026 DV Bonus Scoring and Rating Criteria (Attachment C).

On June 24, 2026, the Orange County CoC Board also approved the HMIS Lead to apply for an expansion grant outside of the RFP process in an amount not to exceed \$1,000,000. Attachment D provides a summary of the proposed HMIS expansion.

On June 25, 2026, the Office of Care Coordination issued the FY2026 CoC Renewal Project Application and applicants eligible for CoC Program renewal funding received an invitation to submit their renewal funding applications to the Office of Care Coordination no later than Wednesday, July 15, 2026.

On June 25, 2026, the Office of Care Coordination also issued the RFP for CoC Bonus, DV Bonus and Reallocation Projects seeking proposals from qualified organizations for new Transitional Housing and Supportive Services Only projects. On July 15, 2026, the Office of Care Coordination posted an addendum to the RFP to revise the Detailed Description to clarify that capital costs are allowable and extended the submission deadline to Monday July 20, 2026.

During this time, the Office of Care Coordination hosted and recorded a webinar for interested applicants, hosted a webinar for faith-based organizations, provided technical assistance through appointments only office hours, and facilitated a question-and-answer period so interested applicants could have an opportunity to ask clarifying questions about the local competition process. Additional information about the FY2026 CoC Program NOFO can be found here: <https://ceo.oc.gov/fy2026cocnofo>.

The Office of Care Coordination confirmed receipt of applications for all 14 eligible renewal projects that requested renewal funding in the current competition.

The Office of Care Coordination received 18 proposals by the submittal deadline for the RFP for CoC Bonus, DV Bonus and Reallocation Projects, including 12 Supportive Services Only projects, five (5) Transitional Housing Project proposals and one (1) Transitional Housing project for Survivors of Domestic Violence.

On July 22, 2026, Orange County CoC Board accepted the voluntary reallocation of \$16,450,558 in CoC Program funding and approved for the programming of this funding through the FY 2026 CoC Bonus, DV Bonus and Reallocation RFP.

On the week of July 27, 2026, the Office of Care Coordination convened three RFP Review Panels which were comprised of non-conflicted members with expertise in homeless service programming and working with people who are experiencing homelessness. Given the large number of proposals received, one RFP Review Panel focused on evaluating the Transitional Housing project proposals, one RFP Review Panel focused on evaluating the Supportive Services Only project proposals, and one RFP Review Panel focused on evaluating the DV Bonus Transitional Housing project proposal. The RFP Review Panels used the Orange County CoC Board-approved scoring and rating criteria to evaluate proposals independently. The Office of Care Coordination facilitated a consensus meeting with the RFP Review Panelist to discuss discrepancies in scoring and discuss which proposals would be recommended for including in the Orange County CoC's Project Priority Listing.

The RFP Review Panel for Transitional Housing established the following:

1. Proposals must at minimum score 75 points to be recommended in the Orange County CoC's Project Priority Listing.
2. Selected Proposals would be ranked from the highest score to the lowest score in the Orange County CoC's Project Priority Listing.
3. The tie-breaker criteria for Selected Proposals that have the same score, prioritizes the Selected Proposal that has the higher number of participants to be served.
4. Supported increasing the requested funding amounts an additional \$500,000 for each recommended project to support the Orange County CoC's in maximizing the available funding.

The RFP Review Panel for Transitional Housing recommended the five (5) Transitional Housing projects. Attachment E provides summaries of the recommended Transitional Housing projects.

The RFP Review Panel for Supportive Services Only established the following:

1. Proposals must at minimum score 75 points to be recommended in the Orange County CoC's Project Priority Listing.
2. Selected Proposals would be ranked from the highest score to the lowest score in the Orange County CoC's Project Priority Listing.
3. Supported increasing the requested funding amounts an additional \$500,000 for each recommended project to support the Orange County CoC's in maximizing the available funding.

The RFP Review Panel for Supportive Services Only recommended seven (7) Supportive Services Only projects and five (5) proposals were rejected. Attachment F provides a summary of the recommended Supportive Services Only projects.

One of the recommended Supportive Services Only projects was proposed by Pathways of Hope. During the Survey, Pathways of Hopes indicated a desire to submit a transition grant that would thoughtfully and strategically support the program ramp down of its existing Permanent Supportive Housing project called PSH for Seniors while also supporting the Orange County CoC in submitting a competitive application. As such, the Office of Care Coordination is recommending the approval of the requested transition grant by Pathways of Hope.

The RFP Review Panel for DV Bonus unanimously approved the selection of the Transitional Housing proposal and supported increasing the requested funding amount an additional \$500,000 to support the Orange County CoC in maximizing the DV Bonus funding available. Attachment E provides a summary of the recommended DV Bonus project.



Additionally, the Office of Care Coordination convened the CoC NOFO Ad Hoc to review the renewal project applications using the Orange County CoC Board approved scoring and rating criteria. Through this process the CoC NOFO Ad Hoc focused on Project Effectiveness and Recovery and Supportive Services Participation given that the other criteria related were populated utilizing the approved thresholds and point allocation by the Collaborative Applicant and the HMIS Lead. The CoC NOFO Ad Hoc also had a conversation about the strengths of the various renewal projects and expressed concerns on two specific renewal projects – Human Options’ Joint TH/PH:RRH project called DV Bonus and Illumination Foundation’s permanent supportive housing project called Stanton Multi-Service Center.

As the CoC NOFO Ad Hoc has discussions on how to best move forward with the two renewal projects that had areas of concerns, there was discussion on how the Orange County CoC Program NOFO Reallocation Strategy (Reallocation Strategy) approved June 25, 2025 (Attachment G) was applicable to these projects and what components of the Reallocation Strategy would best be implemented. After much discussion and in the context of the FY2026 CoC Program NOFO, the CoC NOFO Ad Hoc did not recommend full reallocation of these projects with the goal of preserving as many permanent housing programs as possible and supporting renewal projects in making the needed shifts better align with HUD goals and objectives.

The CoC NOFO Ad Hoc recommended a partial reallocation in the amount of \$301,514 for Human Options’ Joint TH/PH:RRH renewal project called DV Bonus Project for a revised amount of \$1,900,000, given that Human Options had unspent funding during the last three grant cycles that was recaptured by HUD. Because recaptured funding leaves Orange County CoC and reduces the resources available to serve clients, it is important that Orange County CoC take actions to right-size its projects to ensure full spenddown. The CoC NOFO Ad Hoc also recommended that Human Options receive technical assistance and support from the Collaborative Applicant and HMIS Lead to support improving the renewal projects score in the local competition process and notify Human Options that subsequent low performance could result in complete reallocation of the project in future local competitions.

Additionally, the CoC NOFO Ad Hoc recommended that Illumination Foundation’s permanent supportive housing project called Stanton Multi-Service Center Foundation receive technical assistance and support from the Collaborative Applicant and HMIS Lead and notify Illumination Foundation that subsequent low performance could result in complete reallocation of the project in future local competition.

Through this process, the Office of Care Coordination identified areas where the Reallocation Strategy could be improved for future local competition and NOFO cycles. As such, the Office of Care Coordination will return to the CoC Board with recommended updates to the Reallocation Strategy for the next CoC Program NOFO competition.

Following the discussion on renewal project application scoring, the Office of Care Coordination briefed the CoC NOFO Ad Hoc on the results of RFP for CoC Bonus, DV Bonus and Reallocation Projects, including the number and types of project proposal, as well as estimated requested funding amounts. The Office of Care Coordination provided context around the RFP Review Panel discussions related to increased funding request amounts for projects moving forward and discussed options with the CoC NOFO Ad Hoc to maximize the overall funding request within the CoC’s application.

The CoC NOFO Ad Hoc established the following FY2026 CoC Program Project Ranking and Tiering Strategy to support in finalizing the FY2026 Orange County CoC Project Priority Listing (Attachment H).

1. Permanent Housing renewal project applications, inclusive of Permanent Supportive Housing, Rapid Rehousing and Joint TH/PH:RRH, with local competition scores of 80 percent or higher will be ranked first in Tier 1 from highest score to lowest scores.

2. Infrastructure renewal project applications, inclusive of HMIS and Coordinated Entry System (CES) Supportive Services Only, will be ranked next in Tier 1.
3. Infrastructure new project application, specifically the HMIS Expansion grant, will be ranked next following the infrastructure renewal project applications in Tier 1.
4. Renewal project applications with identified concerns related to project performance and/or the local competition process will be ranked next from highest score to lowest score in Tier 1, above the Straddling project.
5. New project applications, including Transitional Housing and Supportive Services Only, will be ranked from highest to lowest score in Tier 1 as the straddling project and Tier 2.
6. The tie-breaker criteria for Selected Proposals that have the same score, prioritizes the Selected Proposal that has the higher number of participants to be served.
7. Supported increasing the requested funding amounts of an additional \$500,000 for each recommended new project that submitted an initial budget less than \$1,000,000, and an additional \$1,000,000 for each recommended new project that submitted an initial budget more than \$1,000,000 to support the Orange County CoC in maximizing the available funding.

In developing the FY2026 CoC Program Project Ranking and Tiering Policy, the CoC NOFO Ad Hoc considered the three (3) biggest changes in the FY 2026 CoC Program NOFO – (1) the setting of Tier 1 to 60 percent of the CoC's ARD amount; (2) the implementation of a set aside in the amount of \$1,300,000 for new project applications with a priority for Transitional Housing and Supportive Services Only projects; and (3) HUD Funding Process which details how HUD will select projects for funding.

The FY2026 Orange County CoC Project Priority Listing (Attachment H) as recommended by the CoC NOFO Ad Hoc ranks and tiers renewal and new project applications in accordance with the above-described FY2026 CoC Program Project Ranking and Tiering Policy.

Approval of the recommended actions will support Orange County CoC in completing the local competition process for renewal and new project applications and will support in finalizing the Orange County CoC's Application in response to the FY2026 CoC Program NOFO.

Organization's wishing to appeal the outcome of the local competition process for renewal and new project applications may do so following the Appeal Process as outlined in Attachment I. Please note that this Appeal Process is the same as what was included in the FY2026 CoC Renewal Project Application and the RFP for CoC Bonus, DV Bonus and Reallocation Funding.

## Attachments

Attachment A – FY2026 CoC Program NOFO Scoring and Rating Criteria for Renewal Projects  
 Attachment B – FY2026 CoC NOFO Renewal Project Performance Measures and Thresholds  
 Attachment C – FY2026 CoC Bonus, DV Bonus and Reallocation Scoring and Rating Criteria  
 Attachment D – Proposed HMIS Expansion Project Application Summary  
 Attachment E – Proposed Transitional Housing Project Application Summaries  
 Attachment F – Proposed Supportive Services Only Project Application Summaries  
 Attachment G – Orange County CoC Program NOFO Reallocation Strategy approved June 25, 2025  
 Attachment H – FY2026 Orange County CoC Project Priority Listing  
 Attachment I – Appeal Process

## FY2026 Continuum of Care (CoC) Program Notice of Funding Opportunity (NOFO) Scoring and Rating Criteria

Agency Name:

Name of Project:

The scoring criteria below are used to rate and rank all CoC renewal projects as part of the annual CoC Program local competition for the Orange County CoC. Data is collected using various sources including the FY2026 Application for CoC renewal projects, e-snaps project applications and Project Performance Reports. All renewal projects must meet the U.S. Department of Housing and Urban Development (HUD) project eligibility and project quality threshold criteria described in the FY2026 CoC Program NOFO.

| Scoring Criteria                                               | Description                                                                                                                                              | Calculated Measure                                                                                                                                                                                                                                                                                                                          | Maximum Points | Reviewer Score                                  | Comments |
|----------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-------------------------------------------------|----------|
| <b>Administrative Review</b>                                   | The Office of Care Coordination will complete an administrative review of the agency and submitted materials for the renewal project applications.       | <ul style="list-style-type: none"> <li>• Intent to Renew Survey</li> <li>• Participation of homeless or formerly homeless on the Board of Directors, as required by 24 CFR § 576.405(a)</li> <li>• Timeliness</li> </ul>                                                                                                                    | 10             | Prepopulated by the Office of Care Coordination |          |
| <b>Project Performance</b>                                     | Objective Data Quality and Project Performance Measures                                                                                                  | <ul style="list-style-type: none"> <li>• Reference the FY2026 CoC Program NOFO Project Performance Measures as detailed in <b>Table:</b> Entries from Homelessness, Average Days Until Permanent Housing Placement, Increased Income – Stayers, Increased Income – Leavers, Unit Utilization and Stabilized in Permanent Housing</li> </ul> | 13             | Prepopulated by HMIS Lead                       |          |
| <b>Returns to Homelessness and Increased Employment Income</b> | Objective Project Performance Measures to evaluate HUD's priorities of reducing returns to homelessness and increasing earned income through employment. | <ul style="list-style-type: none"> <li>• Reference the FY2026 CoC Program NOFO Project Performance Measures as detailed in <b>Table:</b> Returns to Homelessness and Increased Employment Income</li> </ul>                                                                                                                                 | 15             | Prepopulated by HMIS Lead                       |          |

|                                                                    |                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                             |                                                   |                                                 |  |
|--------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|-------------------------------------------------|--|
| <b>Project Effectiveness</b>                                       | <p>A<br/>Evaluation of the project applicant's effectiveness, including meeting the plans and goals established in the initial application as amended, how the project type is effective in serving populations identified as most vulnerable, and cost effectiveness</p> | <ul style="list-style-type: none"> <li>• Project Description from e-snaps</li> <li>• Exhibit: Project Information Form</li> <li>• Exhibit: Project Effectiveness</li> </ul>                                                                                                                 | 20                                                |                                                 |  |
| <b>Coordinated Entry System (CES) Participation</b>                | Evaluation of project's participation in the CES, evaluated through the objective Project Performance Measures                                                                                                                                                            | <ul style="list-style-type: none"> <li>• Reference FY2026 CoC Program NOFO Project Performance Measures as detailed in <b>Table: CES Participation</b> including Days Between CES Match and Enrollment, Successful CES Referrals, CES Denials by Provider and Referrals from CES</li> </ul> | 12                                                | Prepopulated by HMIS Lead                       |  |
| <b>Homeless Management Information System (HMIS) Participation</b> | Evaluation of project's participation in HMIS, evaluated through the objective Project Performance Measures                                                                                                                                                               | <ul style="list-style-type: none"> <li>• HMIS Participation (2 points)</li> <li>• Reference FY2026 CoC Program NOFO Project Performance Measures as detailed in <b>Table: HMIS Participation</b> (3 points)</li> </ul>                                                                      | 5                                                 | Prepopulated by HMIS Lead                       |  |
| <b>Unspent Funds</b>                                               | <p>Objective review of unspent funding in last three (3) completed grant terms.</p> <ul style="list-style-type: none"> <li>• Unspent funds will be compared to the annual renewal amount (ARA)</li> </ul>                                                                 | <ul style="list-style-type: none"> <li>• Unspent funds under 5% of ARA will be awarded 10 Points</li> <li>• Unspent funds between 5-10% of ARA will be awarded 5 points</li> <li>• Unspent funds over 10% ARA will be awarded 0 points</li> </ul>                                           | 10                                                | Prepopulated by the Office of Care Coordination |  |
| <b>Recovery and Supportive Service Participation</b>               | Evaluation of project's ability to provide treatment and recovery services to participants and/or require participation in supportive services.                                                                                                                           | <ul style="list-style-type: none"> <li>• Exhibit: Recovery and Supportive Service Participation</li> <li>• Project Description from e-snaps</li> </ul>                                                                                                                                      | 15                                                |                                                 |  |
| <b>Total Points</b>                                                |                                                                                                                                                                                                                                                                           |                                                                                                                                                                                                                                                                                             | 100<br>Maximum<br>Points<br>Possible <sup>1</sup> |                                                 |  |

<sup>1</sup> Joint Transitional Housing and Permanent Housing-Rapid Rehousing (Joint TH/PH-RRH) projects will be evaluated on an 88-point scale, as Joint TH/PH-RRH project types will not be scored on CES Participation

## FY 2026 Continuum of Care (CoC) Program Notice of Funding Opportunity (NOFO) Project Performance Measures and Thresholds

Below are the measures, thresholds, and point allocations to be used for the evaluation of the CoC Renewal Projects during the FY2026 CoC Program NOFO. The Project Performance Measures and Thresholds are based on the Permanent Supportive Housing, Rapid Rehousing and Transitional Housing reports published in May 2026 through June 2026 by Orange County United Way (OCUW) 2-1-1 Orange County (211OC), the Homeless Management Information System (HMIS) Lead. In addition, the Average Data Quality Score from 2026 Quarter 1 of the HMIS Data Quality Report Cards will be included in the analysis. The CoC NOFO Ad Hoc has reviewed and will recommend the project performance measures and thresholds below to the CoC Board.

### Permanent Supportive Housing

**Table: Project Performance**

|                                      | Entries from Homelessness    | Average Days Until Permanent Housing Placement | Unit Utilization             | Stabilized in Permanent Housing | Increased Income - Stayers   | Increased Income - Leavers   |
|--------------------------------------|------------------------------|------------------------------------------------|------------------------------|---------------------------------|------------------------------|------------------------------|
| Threshold                            | Greater than or equal to 98% | Less than or equal to 30 days                  | Greater than or equal to 95% | Greater than or equal to 95%    | Greater than or equal to 65% | Greater than or equal to 45% |
| Met Threshold                        | 3                            | 2                                              | 2                            | 2                               | 2                            | 2                            |
| Within 10% of Threshold <sup>1</sup> | 1.5                          | 1                                              | 1                            | 1                               | 1                            | 1                            |
| More than 10% from Threshold         | 0                            | 0                                              | 0                            | 0                               | 0                            | 0                            |

**Table: Returns to Homelessness and Increased Employment Income**

|               | Increased Employment Income - Stayers |               | Returns to Homelessness  |
|---------------|---------------------------------------|---------------|--------------------------|
| Threshold     | Greater than or equal to 9%           | Threshold     | Less than or equal to 7% |
| Met Threshold | 5                                     | Met Threshold | 10                       |
| 8% to 4%      | 4                                     | 8% to 10%     | 8                        |
| 3% to 2%      | 3                                     | 11% to 15%    | 5                        |
| 1%            | 1                                     | 16% to 20%    | 2                        |
| 0%            | 0                                     | More than 20% | 0                        |

**Table: Coordinated Entry System (CES) Participation**

|                                      | Days Between CES Match and Enrollment | Successful CES Referrals     | CES Denials by Provider   | Referrals from CES |
|--------------------------------------|---------------------------------------|------------------------------|---------------------------|--------------------|
| Threshold                            | Less than or equal to 45 days         | Greater than or equal to 50% | Less than or equal to 40% | 100%               |
| Met Threshold                        | 3                                     | 3                            | 3                         | 3                  |
| Within 10% of Threshold <sup>2</sup> | 1.5                                   | 1.5                          | 1.5                       | 1.5                |
| More than 10% from Threshold         | 0                                     | 0                            | 0                         | 0                  |

<sup>1</sup> Projects will receive half points for measures calculated in days if the project's score is within 3 days of the threshold.

<sup>2</sup> Projects will receive half points for measures calculated in days if the project's score is within 5 days of the threshold.

**Table: Homeless Management Information System (HMIS) Participation**

|                              | 2026 Quarter 1 Average Data Quality |
|------------------------------|-------------------------------------|
| Threshold                    | Greater than or equal to 98%        |
| Met Threshold                | 3                                   |
| Within 10% of Threshold      | 1.5                                 |
| More than 10% from Threshold | 0                                   |

|                        |
|------------------------|
| <b>Rapid Rehousing</b> |
|------------------------|

**Table: Project Performance**

|                                      | Entries from Homelessness    | Average Days Until Permanent Housing Placement | Successful Exits             | Increased Income - Stayers   | Increased Income - Leavers   |
|--------------------------------------|------------------------------|------------------------------------------------|------------------------------|------------------------------|------------------------------|
| Threshold                            | Greater than or equal to 98% | Less than or equal to 30 days                  | Greater than or equal to 80% | Greater than or equal to 40% | Greater than or equal to 44% |
| Met Threshold                        | 3                            | 2                                              | 2                            | 3                            | 3                            |
| Within 10% of Threshold <sup>3</sup> | 1.5                          | 1                                              | 1                            | 1.5                          | 1.5                          |
| More than 10% from Threshold         | 0                            | 0                                              | 0                            | 0                            | 0                            |

**Table: Returns to Homelessness and Increased Employment Income**

|               | Increased Employment Income - Leavers |               | Returns to Homelessness  |
|---------------|---------------------------------------|---------------|--------------------------|
| Threshold     | Greater than or equal to 25%          | Threshold     | Less than or equal to 7% |
| Met Threshold | 5                                     | Met Threshold | 10                       |
| 24% to 20%    | 4                                     | 8% to 10%     | 8                        |
| 19% to 10%    | 3                                     | 11% to 15%    | 5                        |
| 9% to 1%      | 1                                     | 16% to 20%    | 2                        |
| 0%            | 0                                     | More than 20% | 0                        |

<sup>3</sup> Projects will receive half points for measures calculated in days if the project's score is within 30 days of the threshold.

# Item 1. Attachment B

**Table: Coordinated Entry System (CES) Participation**

|                                      | Days Between CES Match and Enrollment | Successful CES Referrals     | CES Denials by Provider   | Referrals from CES |
|--------------------------------------|---------------------------------------|------------------------------|---------------------------|--------------------|
| Threshold                            | Less than or equal to 45 days         | Greater than or equal to 50% | Less than or equal to 40% | 100%               |
| Met Threshold                        | 3                                     | 3                            | 3                         | 3                  |
| Within 10% of Threshold <sup>3</sup> | 1.5                                   | 1.5                          | 1.5                       | 1.5                |
| More than 10% from Threshold         | 0                                     | 0                            | 0                         | 0                  |

**Table: Homeless Management Information System (HMIS) Participation**

|                              | 2026 Quarter 1 Average Data Quality |
|------------------------------|-------------------------------------|
| Threshold                    | Greater than or equal to 98%        |
| Met Threshold                | 3                                   |
| Within 10% of Threshold      | 1.5                                 |
| More than 10% from Threshold | 0                                   |

## Joint Transitional Housing and Permanent Housing-Rapid Rehousing<sup>5</sup>

**Table: Project Performance**

|                                      | Entries from Homelessness    | Average Days Until Permanent Housing Placement | Successful Exits             | Increased Income - Stayers   | Increased Income - Leavers   |
|--------------------------------------|------------------------------|------------------------------------------------|------------------------------|------------------------------|------------------------------|
| Threshold                            | Greater than or equal to 98% | Less than or equal to 30 days                  | Greater than or equal to 80% | Greater than or equal to 40% | Greater than or equal to 44% |
| Met Threshold                        | 3                            | 2                                              | 2                            | 3                            | 3                            |
| Within 10% of Threshold <sup>4</sup> | 1.5                          | 1                                              | 1                            | 1.5                          | 1.5                          |
| More than 10% from Threshold         | 0                            | 0                                              | 0                            | 0                            | 0                            |

<sup>3</sup> Projects will receive half points for measures calculated in days if the project's score is within 5 days of the threshold.

<sup>5</sup> Joint Transitional Housing/Permanent Housing-Rapid Re-housing (Joint TH/PH-RRH) project performance scores consolidate TH and RRH scores into one total project performance score for each project. Consolidated scores are calculated by dividing the project enrollments that met the threshold for the measure by the total possible enrollments included in the measure.

<sup>4</sup> Projects will receive half points for measures calculated in days if the project's score is within 30 days of the threshold.

**Table: Returns to Homelessness and Increased Employment Income**

|               | Increased Employment Income - Leavers |               | Returns to Homelessness  |
|---------------|---------------------------------------|---------------|--------------------------|
| Threshold     | Greater than or equal to 66%          | Threshold     | Less than or equal to 7% |
| Met Threshold | 5                                     | Met Threshold | 10                       |
| 65% to 40%    | 4                                     | 8% to 10%     | 8                        |
| 39% to 20%    | 3                                     | 11% to 15%    | 5                        |
| 19% to 1%     | 1                                     | 16% to 20%    | 2                        |
| 0%            | 0                                     | More than 20% | 0                        |

**Table: Homeless Management Information System (HMIS) Participation**

|                              | 2026 Quarter 1 Average Data Quality |
|------------------------------|-------------------------------------|
| Threshold                    | Greater than or equal to 98%        |
| Met Threshold                | 3                                   |
| Within 10% of Threshold      | 1.5                                 |
| More than 10% from Threshold | 0                                   |



## Fiscal Year (FY) 2026 Continuum of Care (CoC) Bonus, Domestic Violence (DV) Bonus and Reallocation Scoring and Rating Criteria

**Supportive Services Only (SSO) projects for CoC Bonus** will be scored on a 100-point scale using the following criteria:

|   | Criterion                                        | Points          | Description of Basis for Assigning Points                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|---|--------------------------------------------------|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | <b>Administrative Capacity of Applicant</b>      | Up to 10 points | <ul style="list-style-type: none"> <li>• Current relevant experience in providing services related to those outlined in this solicitation, including evaluation of current and similar project types (5 points)</li> <li>• Current relevant experience in effectively utilizing federal, state, and/or local funds and performing the activities proposed in the application, including satisfactory administrative practices, effective program operations and performance for existing grants (5 points)</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 2 | <b>Applicant Service Experience and Approach</b> | Up to 20 points | <ul style="list-style-type: none"> <li>• Applicant demonstrates experience in working with target population to quickly secure housing, make connections to supportive services, and promote housing stability (10 points) <ul style="list-style-type: none"> <li>○ For SSO Street Outreach proposals, applicant has demonstrated effectiveness at helping people successfully exit from places not meant for human habitation to emergency shelter, treatment programs, transitional housing or permanent housing programs</li> </ul> </li> <li>• Applicant demonstrates a proposed approach for project that aligns with outlined criteria (10 points): <ul style="list-style-type: none"> <li>○ For SSO Standalone proposals, applicant describes how the project is necessary to assist people in exiting homelessness, addressing barriers to stable housing (e.g., substance use disorder, unemployment, childcare, etc.) and increasing self-sufficiency</li> <li>○ For SSO Standalone proposals, applicant describes how an annual assessment of the service needs of the program participants will be conducted.</li> <li>○ For SSO Street Outreach proposals, applicant demonstrates a plan for partnering with first responders and law enforcement to engage people living in places not meant for human habitation to access emergency shelter, treatment programs, reunification with family, transitional housing or independent living.</li> <li>○ For SSO Street Outreach proposals, applicant demonstrates plan to cooperate, assist, and not interfere or impede with the enforcement of local laws such as public camping and public drug</li> </ul> </li> </ul> |

## Item 1. Attachment C

|          |                                                              |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|----------|--------------------------------------------------------------|-----------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|          |                                                              |                 | <p>use laws and assist/be willing to assist first responders in their efforts to engage homeless individuals</p> <ul style="list-style-type: none"> <li>○ For SSO Street Outreach proposals, applicant details plan for providing outreach services consistent with the activity description at 24 CFR 578.53(e)(13) and for helping people successfully exit from places not meant for human habitation to emergency shelter, treatment programs, transitional housing or permanent housing programs</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>3</b> | <b>Proposed Project Service Plan and Supportive Services</b> | Up to 30 points | <ul style="list-style-type: none"> <li>• Proposed project has a strategy for providing supportive services to eligible program participants including those with histories of unsheltered homelessness and those who do not traditionally engage with supportive services (10 points)</li> <li>• Proposed project will be supplemented with resources from other public or private sources, that may include mainstream health, social, and employment programs such as Medicare, Medicaid, Supplemental Security Income (SSI), and Supplemental Nutrition Assistance Program (SNAP) (5 points)</li> <li>• Proposed services provided are cost-effective consistent with 2 CFR 200.404 (5 points)</li> <li>• Proposed project includes strategies to assist participants to enter emergency shelter, treatment programs, transitional housing or obtain permanent housing, increase their employment and/or income and maximum their ability to maintain self-sufficiency and live independently (10 points)</li> </ul> |
| <b>4</b> | <b>Outcomes</b>                                              | Up to 20 points | <ul style="list-style-type: none"> <li>• Proposed performance outcomes (not outputs)<sup>1</sup> that will be achieved by the project and how data will be used to measure those outcomes and determine success. Specifically, proposed performance outcomes should focus on how participant progress towards self-sufficiency will be measured. (10 points)</li> <li>• Applicant details how proposed performance outcomes focus on participants' placement in emergency shelter, treatment programs, transitional housing or permanent housing, as well as improved quality of life, rather than measuring the amount or types of services provided. (10 points)</li> </ul>                                                                                                                                                                                                                                                                                                                                           |

<sup>1</sup> The FY2026 CoC Program NOFO incentivizes outcomes consistent with the purposes of the CoC program, including optimizing self-sufficiency, reducing homelessness, and minimizing the trauma caused to communities as a whole by homelessness, rather than measuring outputs such as the number of beds created or filled.

## Item 1. Attachment C

|                     |                          |                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|---------------------|--------------------------|-----------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 5                   | <b>Project Readiness</b> | Up to 5 points              | <ul style="list-style-type: none"> <li>Estimated schedule for the proposed project to begin operations, including supportive services activities. Full points will be given to projects that can begin by July 1, 2027.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                            |
| 6                   | <b>Budget and Match</b>  | Up to 15 points             | <ul style="list-style-type: none"> <li>Budget is reasonable for type of project proposed and the total number of households and participants to be served, consistent with 2 CFR 200.404 (7 points)</li> <li>Applicant confirms ability to provide the required match of at least 25 percent. Match documentation is included and details a clear written commitment, inclusive of the amount, funding sources, and signature from an authorized representative. (3 points)</li> <li>Applicant demonstrates how leveraged supportive services contribute to the overall budget of the project proposed. (4 points)</li> </ul> |
| <b>Total Points</b> |                          | 100 Maximum Points Possible |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

**Transitional Housing (TH) projects for CoC Bonus and DV Bonus** will be scored on a 100-point scale using the following criteria:

|   | <b>Criterion</b>                                 | <b>Points</b>   | <b>Description of Basis for Assigning Points</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|---|--------------------------------------------------|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | <b>Capacity of Applicant</b>                     | Up to 10 points | <ul style="list-style-type: none"> <li>Current relevant experience in providing housing and services related to those outlined in this solicitation, including evaluation of current and similar project types (5 points) <ul style="list-style-type: none"> <li>For DV Bonus proposals, applicant has capacity for serving individuals and families of persons experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking, and their ability to house survivors and meet safety outcomes</li> </ul> </li> <li>Current relevant experience in effectively utilizing federal, state, and/or local funds and performing the activities proposed in the application, including, satisfactory administrative practices, effective program operations and performance for existing grants (5 points)</li> </ul> |
| 2 | <b>Applicant Service Experience and Approach</b> | Up to 20 points | <ul style="list-style-type: none"> <li>Applicant demonstrates experience operating transitional housing or other projects that have successfully helped homeless individuals and families exit homelessness within 24 months or has a plan in place to ensure homeless individuals and families will exit homelessness within 24 months (10 points)</li> <li>Applicant previously operated or currently</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

## Item 1. Attachment C

|   |                                                              |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|---|--------------------------------------------------------------|-----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|   |                                                              |                 | operates transitional housing or another homelessness project, and has a plan to ensure that at least 50 percent of participants exit to a positive destination within 24 months and at least 50 percent of participants exit with employment income as reflected in HMIS or another data system used by the applicant. If applicant does not have previous or current experience operating transitional housing or another homeless project, applicant details proposed approach to meet outlined criteria. (10 points)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 3 | <b>Proposed Project Service Plan and Supportive Services</b> | Up to 30 points | <ul style="list-style-type: none"> <li>Proposed project will require program participants to take part in supportive services (e.g. case management, employment training, substance use treatment, etc.) in line with 24 CFR 578.75(h). To receive full points, applicant will include a draft of the how supportive service agreement (contract, occupancy agreement, lease, or equivalent) that will be utilized with all program participants. (10 points). <b>Note: Failure to require program participants to take part in supportive services, may result in the program not passing threshold.</b></li> <li>Proposed project will create service plans for each program participant that include: (5 points) <ul style="list-style-type: none"> <li>The services to be provided, when and how often services will be provided, by whom all services will be provided;</li> <li>Participant goals, strategies for achieving those goals, and target dates for achievement to focus on improved health and wellness, housing stability, and increased employment income leading to financial stability and self-sufficiency</li> </ul> </li> <li>Applicant describes how the proposed project will (10 points): <ul style="list-style-type: none"> <li>Assess the service needs of program participants, and</li> <li>Provide individualized services for program participants during their time in Transitional Housing that will result in at least 20 hours per week of engagement in services, activities or employment for all program participants, except for a program participant over age 62 or who is an individual with handicaps as defined in 24 CFR 8.3 or a with a developmental disability as defined under 24 CFR 578.3 (examples of services or activities include case management, counseling, treatment, volunteering, work therapy, education, job training, community building activities, etc.)</li> </ul> </li> </ul> <p>Note, employment may contribute to the 20</p> |

## Item 1. Attachment C

|                     |                          |                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|---------------------|--------------------------|-----------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                     |                          |                             | <p>hours per week of engagement.</p> <ul style="list-style-type: none"> <li>Applicant describes how the proposed project will: (5 points) <ul style="list-style-type: none"> <li>Leverage resources from other public or private sources, which may include mainstream health, social, and employment programs such as Medicare, Medicaid, SSI, and SNAP</li> <li>Provide and/or partner with other organizations to provide eligible supportive services that are necessary to assist program participants to obtain and maintain housing (i.e., case management, behavioral healthcare, employment training, etc.)</li> </ul> </li> </ul> |
| 4                   | <b>Outcomes</b>          | Up to 20 points             | <ul style="list-style-type: none"> <li>Proposed performance outcomes (not outputs)<sup>2</sup> that will be achieved by the project and how data will be used to measure those outcomes and determine success. Specifically, proposed performance outcomes should focus on how participant progress towards self-sufficiency will be measured. (10 points)</li> <li>Applicant details how proposed performance outcomes should focus on participants' housing placement, as well as improved quality of life, rather than measuring the amount or types of services provided. (10 points)</li> </ul>                                        |
| 5                   | <b>Project Readiness</b> | Up to 5 points              | <ul style="list-style-type: none"> <li>Estimated schedule for the proposed project to begin operations, including supportive services activities. Full points will be given to projects that can begin by July 1, 2027.</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                          |
| 6                   | <b>Budget and Match</b>  | Up to 15 points             | <ul style="list-style-type: none"> <li>Budget is reasonable for type of project proposed and the total number of households and participants to be served, consistent with 2 CFR 200.404 (7 points)</li> <li>Applicant confirms ability to provide the required match of at least 25 percent. Match documentation is included and details a clear written commitment, inclusive of the amount, funding sources, and signature from an authorized representative. (4 points)</li> <li>Applicant demonstrates how leveraged supportive services contribute to the overall budget of the project proposed. (4 points)</li> </ul>               |
| <b>Total Points</b> |                          | 100 Maximum Points Possible |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |

<sup>2</sup> The FY2026 CoC Program NOFO incentivizes outcomes consistent with the purposes of the CoC program, including optimizing self-sufficiency, reducing homelessness, and minimizing the trauma caused to communities as a whole by homelessness, rather than measuring outputs such as the number of beds created or filled.

## Proposed HMIS Expansion Project Application Summary

| Investment Area                                  | Approximate Funding | Return on Investment (ROI)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|--------------------------------------------------|---------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1. Sustain & Strengthen HMIS Operations          | \$520,000           | Maintains a reliable, compliant HMIS that supports the Continuum of Care and more than 90 provider agencies. Improves staff retention, reduces service disruptions, increases responsiveness to providers, strengthens data quality, and ensures continued compliance with HUD and County requirements. Protects the County's existing HMIS investment while creating the operational capacity needed to support future growth.                                                                                                                                      |
| 2. Advance the Continuum of Care Strategic Plan  | \$340,000           | Improves provider performance through expanded training and compliance support, resulting in more complete and accurate data, greater consistency across agencies, and stronger system-wide accountability. The HMIS System Health Check is completed by the HMIS vendor, and includes a review of system governance, privacy and security, effectiveness, and data quality, and will result in actionable findings and a roadmap for implementation. The Customer Portal enhances participant engagement, communication, and navigation through the housing system. |
| 3. Build the Future Through JourneyDB Innovation | \$50,000            | Creates Orange County's next-generation homelessness data ecosystem by securely integrating information across housing, healthcare, justice, and community partners. Enables cross-sector analytics, identifies service gaps and high-utilizing populations, supports predictive planning, strengthens policy and funding decisions, and provides insights that traditional HMIS alone cannot deliver. Establishes the foundation for AI-enabled analytics and future data innovation.                                                                               |
| 4. Administrative Costs                          | \$90,000            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Total CoC Investment                             | \$1,000,000         | <b>Overall Return on Investment:</b> A sustainable, modern homelessness data infrastructure that improves operational performance, increases provider effectiveness, strengthens data-driven decision making, enhances collaboration across sectors, and positions Orange County as a leader in using integrated data to improve housing stability and reduce homelessness.                                                                                                                                                                                          |

## Item 1. Attachment E

### Proposed Transitional Housing Project Application Summaries

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Agency:</b> The Eli Home                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| <b>Project Name:</b> Children and Recovery Parents (CARP)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Amount Requested:</b> \$1,528,562                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Project Summary:</b> The project will be a comprehensive, recovery-oriented transitional shelter serving extremely low-, very low-, and low-income homeless mothers and their children in Orange County. The project will provide safe, substance-free housing combined with intensive case management, recovery support, parenting education, Parent-Child Interaction Therapy (PCIT), child therapeutic services, employment assistance, and housing navigation to stabilize families, promote sobriety, support reunification, and achieve long-term self-sufficiency. |
| <b>Household Type and/or Subpopulation:</b> Youth, families, Survivors of Domestic Violence, People with Substance Abuse, People with Mental Illness, People experiencing Chronic Homelessness                                                                                                                                                                                                                                                                                                                                                                               |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Agency:</b> Illumination Foundation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>Project Name:</b> Midway to Housing – A Transitional Housing Program for Older Adults                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Amount Requested:</b> \$2,465,189                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>Project Summary:</b> The project is designed to address the unique needs of adults ages 55 and older who are experiencing homelessness, recognizing that many older adults are experiencing homelessness have intersecting health, behavioral health, functional, and housing stability needs. The project uses a coordinated, multidisciplinary, service-intensive approach to support both immediate stabilization and successful transition to permanent housing. The project will offer a shared housing model for older adults designed to reduce isolation and foster connection. The project will provide participants with an initial six-month lease, with extensions granted in six-month increasements for up to 24 months, based on individual needs and progress towards permanent housing. Participants will be required to sign a Service Participation Agreement establishing expectations for engagement with program services. The project will work collaboratively with external partners, including healthcare providers, housing providers, employment resources, and other Continuum of Care partners to develop individualized housing plans, address barriers to housing, and facilitate timely transitions to permanent housing. |
| <b>Household Type and/or Subpopulation:</b> <b>Other:</b> Older Adults age 55 and older                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |

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| <b>Agency:</b> Colette's Children's Home                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Project Name:</b> CCH Transitional Housing Program                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Amount Requested:</b> \$2,199,340                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>Project Summary:</b> The project will provide safe transitional housing and comprehensive supportive services for single women and mothers with children experiencing homelessness, including those with the greatest barriers to obtaining and maintaining permanent housing. Comprehensive services include employment support, financial literacy/budgeting, life skills, parenting education, transportation assistance, food assistance, housing navigation, benefits acquisition, relapse prevention, and referrals to behavioral health and other community resources based on each participant's unique needs. Participants will reside in apartment-style housing that provides a safe, supportive, and structured environment while they work toward self-sufficiency and permanent housing. Weekly case management meetings provide ongoing assessment, coaching, accountability, and progress monitoring to ensure participants remain engaged in achieving individualized housing and self-sufficiency goals. |

## Item 1. Attachment E

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| <b>Household Type and/or Subpopulation:</b> Families, Survivors of Domestic Violence, People with Substance Abuse, People with Mental Illness, and People experiencing Chronic Homelessness |
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| <b>Agency:</b> Pathways of Hope |
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| <b>Project Name:</b> Transitional Housing Program |
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| <b>Amount Requested:</b> \$432,003 |
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| <b>Project Summary:</b> The project will provide transitional housing, provide temporary housing and supportive services to families with children experiencing homelessness while they work toward permanent housing. The project will operate in a non-congregate, apartment-style facility in Anaheim with nine private family units totaling 52 beds and one additional unit occupied by the Resident Manager. Each family will reside in its own furnished apartment for up to 24 months under an occupancy agreement, allowing households to maintain privacy, dignity, and stability while participating in housing-focused services. Upon enrollment, each household will complete a comprehensive intake and needs assessment addressing housing history, income, employment, benefits, childcare and school needs, legal concerns, documentation needs, and other barriers to housing stability. |
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| <b>Household Type and/or Subpopulation:</b> Families, Survivors of Domestic Violence, People with Substance Abuse, People with Mental Illness, and People experiencing Chronic Homelessness |
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| <b>Agency:</b> Interval House |
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| <b>Project Name:</b> Transitional Housing (DV Bonus) |
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| <b>Amount Requested:</b> \$1,492,500 |
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| <b>Project Summary:</b> The project will provide 24 hours, 7 days a week housing and comprehensive supportive services for domestic violence survivors and their children at confidentially located housing facilities in Orange County. Owner and operated by Interval House. The project will provide up to 24 months of safe housing, supportive services designed to help domestic violence survivors heal from trauma, advance economic mobility, and successfully transition from homelessness to permanent housing. Services will be delivered through an integrated multidisciplinary network that includes law enforcement, healthcare providers, behavioral health agencies, workforce partners, and housing providers to ensure survivors receive coordinated support from crisis through permanent housing. |
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| <b>Household Type and/or Subpopulation:</b> Families and Survivors of Domestic Violence |
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## Proposed Supportive Services Only Project Application Summaries

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| <b>Agency:</b> County of Orange                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| <b>Project Name:</b> Outreach & Engagement (O&E) – SSO – Street Outreach                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>Amount Requested:</b> \$2,620,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Project Summary:</b> The project will provide street outreach to addresses a critical gap in the Orange County CoC’s response to unsheltered homelessness by expanding housing-focused outreach during nontraditional hours, from 4 a.m. to 12 a.m. (midnight), seven days a week. This will increase opportunities to engage individuals and families when they are most accessible and when community partners, including hospitals, businesses, transit agencies, local jurisdictions and law enforcement, most frequently encounter people needing assistance. The project will engage individuals and families residing in encampments, vehicles, parks, riverbeds, transit hubs, and other places not meant for human habitation throughout Orange County. Services include street outreach, housing-focused case management, Coordinated Entry System (CES) assessments, individualized housing and service planning, shelter and permanent housing navigation, document readiness, enrollment in mainstream benefits, transportation assistance, connections to healthcare and behavioral health services, referrals to employment and income resources, and ongoing follow-up until participants are successfully connected to housing or other appropriate community resources. |
| <b>Household Type and/or Subpopulation:</b> Serves all Subpopulations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |

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| <b>Agency:</b> The Hub OC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| <b>Project Name:</b> The Zero Barrier Access and Continuity Hub Resource Center                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| <b>Amount Requested:</b> \$1,094,767                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| <b>Project Summary:</b> The project will provide a zero-barrier, front door to the homeless service system by engaging people into supportive services, facilitating referrals and linkages to other programs as needed, and supporting people experiencing homelessness who may or may not be connected to street outreach, emergency shelter, and/or housing navigation supports. The project also provides access to basic needs such as food, showers, laundry, support with document collection, and connections to the coordinated entry system for permanent housing resources as well as mainstream health, social and employment resources. As participants engage with the project, participants have the opportunity to engage in full case management support. |
| <b>Household Type and/or Subpopulation:</b> Serves all subpopulations                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

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| <b>Agency:</b> PATH                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <b>Project Name:</b> PATH SSO Street Outreach Program                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| <b>Amount Requested:</b> \$3,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Project Summary:</b> The project will provide person-centered street outreach to individuals experiencing unsheltered homelessness throughout Orange County's North and Central SPAs. Outreach Care Coordinators will proactively engage people where they are living, build trusting relationships over time, assess immediate needs, and provide housing-focused case management designed to help participants move as quickly as possible into safe and stable housing. Operating through a regional hub-and-spoke model, the project’s central hub will include a Problem Solving and Diversion Specialist who will conduct triage, safety screening, problem solving, diversion, and connections to mainstream benefits and community resources. Participants requiring ongoing assistance will receive individualized service planning and warm handoffs to appropriate housing and supportive service interventions, including the Coordinated Entry System (CES), interim housing, rapid rehousing, permanent supportive housing, |

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behavioral health services, medical care, substance use treatment, employment resources, and other specialized programs based on their unique needs. The project will operate as a CES access point, ensuring participants are enrolled in HMIS and CES at the earliest appropriate opportunity to facilitate timely referrals to housing opportunities.

**Household Type and/or Subpopulation:** Serves all subpopulations

**Agency:** Pathways of Hope

**Project Name:** Supportive Services Only Program

**Amount Requested:** \$434,775

**Project Summary:** The project will provide comprehensive, housing-focused supportive services to assist individuals and families experiencing homelessness or at imminent risk of homelessness in obtaining permanent housing through coordinated assessment, service navigation, resource connection, and ongoing housing stabilization. The project will be centered at the agency's HUB of Hope in Fullerton, allowing housing-focused services to be integrated into an established community access point already used by households experiencing homelessness, housing instability, and food insecurity. Services will be individualized through a comprehensive assessment and Individualized Housing Support Plan (IHSP). Supportive services will include case management, housing search and placement assistance, landlord engagement, moving-cost assistance, utility deposits, transportation, childcare, food assistance, employment and income support, life skills development, benefits enrollment, mental health counseling and service coordination, and healthcare linkages

**Household Type and/or Subpopulation:** Veterans, Families, Survivors of Domestic Violence, People with Substance Abuse, People with Mental Illness, People experiencing Chronic Homelessness

**Agency:** Lutheran Social Services of Southern California

**Project Name:** Orange County Housing Stabilization and Coordinated Entry Initiative

**Amount Requested:** \$1,074,360

**Project Summary:** The project will provide comprehensive housing navigation, intensive case management, housing stabilization and coordinated supportive services for individuals and families experiencing homelessness. The project will operate countywide and improve equitable access to permanent housing while advancing Orange County CoC's strategic priorities and HUD's goals and objectives. The project will focus on ensuring participants are part of the Coordinated Entry System (CES) to connect to available housing resources. Additionally, the project will coordinate timely referrals, comprehensive assessments, housing navigation and ongoing stabilization services that best meets the needs of the participants.

**Household Type and/or Subpopulation:** Families, Survivors of Domestic Violence, People with Mental Illness and People experiencing chronic homelessness

**Agency:** Chrysalis

**Project Name:** Chrysalis Jobs to Home

**Amount Requested:** \$1,176,120

**Project Summary:** The project will offer comprehensive employment services to people transitioning from homelessness, with the goal of self-sufficiency in employment leading to stability in permanent housing. The project will help participants overcome barriers to employment and create a pathway to self-sufficiency by providing the resources to find and retain employment at a level that supports securing and maintaining stable rental housing. This includes job-readiness program, individualized supportive

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services, life skills, job search, post-employment support, and paid transitional employment. Additionally, participants may be hired in a transitional job with Chrysalis Enterprises if they need basic work experience and references and gain valuable experience and transferable skillsets for future employment opportunities.

**Household Type and/or Subpopulation:** Serves all subpopulations

**Agency:** Families Forward

**Project Name:** Families Forward Housing Navigation & Support Services

**Amount Requested:** \$984,420

**Project Summary:** The project will provide comprehensive, housing-focused intervention designed to assist families with minors experiencing homelessness in obtaining and maintaining permanent housing while increasing long-term self-sufficiency. The project will provide individualized supportive services, housing navigation, counseling, career coaching and connections to community resources to address the barriers that prevent households from achieving housing stability.

**Household Type and/or Subpopulation:** Veterans, Youth (under 25), Families, Survivors of Domestic Violence

### Orange County Continuum of Care Program

#### *Notice of Funding Opportunity Reallocation Strategy*

#### **Background**

The U.S. Department of Housing and Urban Development (HUD) formerly released an annual Continuum of Care (CoC) Program Notice of Funding Opportunity (NOFO) that allowed CoCs nationwide to apply for competitive funding. In 2024, for the first time, HUD issued a two-year CoC Program NOFO as authorized by the Consolidated Appropriations Act, 2024. The CoC Program NOFO details the process for CoC Renewal Projects (renewal projects) and new projects and may make CoC Bonus and Domestic Violence (DV) Bonus funding available to the CoCs across the nation.

The Office of Care Coordination, as the CoC Collaborative Applicant for the Orange County CoC, submits a CoC Application and the Project Priority List to HUD as part of the CoC Program NOFO.

To support with the local competition process, the CoC Board appoints a CoC Program NOFO Ad Hoc (CoC NOFO Ad Hoc) on an annual basis. The CoC NOFO Ad Hoc is comprised of non-conflicted members and is tasked with providing unbiased program evaluation and funding recommendations to the CoC Board regarding the CoC Program NOFO.

As noted in the FY 2024 and FY 2025 CoC Program NOFO, HUD prioritizes funding for CoCs that have demonstrated the capacity to reallocate funding from lower to higher performing projects. HUD awards points to CoCs that are able to demonstrate:

- the CoC actively reviews the performance of existing CoC Program funded projects and has a standard process for reallocating funding from lower performing projects to create new high performing projects; OR
- the CoC has cumulatively reallocated at least 20 percent of the CoC's Annual Renewal Demand (ARD) between (5) years of CoC Program Competitions

At the August 24, 2022, meeting, the CoC Board approved the recommendation from the FY 2022 CoC NOFO Ad Hoc to implement a strategy for reallocating funding from renewal projects that have a total project performance score of less than 60% during two (2) consecutive CoC NOFO funding cycles. This established the first Reallocation Strategy for the Orange County CoC that would carry over, year over year, as previously the reallocation strategy was discussed each year with the established CoC NOFO Ad Hoc.

At the June 26, 2024, meeting, the CoC Board approved the recommendation from the FY 2024 CoC NOFO Ad Hoc to revise the previously approved Reallocation Strategy to reallocate funding from renewal projects that have a total project performance score of less than 60% over the course of two (2) consecutive CoC NOFO funding cycles, starting when the second project performance score is provided.

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In May 2025, Office of Care Coordination in partnership with the FY 2025 CoC NOFO Ad Hoc, recommend revisions to the Reallocation Strategy with the goal of promoting and recommending the most effective renewal projects that improve the overall system performance in the CoC for inclusion in the CoC Program NOFO application. These recommended revisions will be presented to the CoC Board for consideration and approval on June 25, 2025.

### **Reallocation Strategy and Procedure**

In effort to promote the most effective renewal projects and recommend renewal projects that improve the CoC's system performance and increases the Orange County CoC's competitiveness in the CoC Program NOFOs, the revised NOFO Reallocation Strategy will consider project performance and unspent funds.

#### Performance:

The HMIS Lead regularly evaluates the performance of Permanent Supportive Housing, Rapid Rehousing and Transitional Housing, utilizing the project performance measures and thresholds last approved by the CoC Board during the previous CoC Program NOFO. As part of the preparation and response to the CoC Program NOFO, the HMIS Lead generates draft reports utilizing the previously approved Project Performance Measures and Thresholds, upon occasion the HMIS Lead makes suggested recommendations on how these can be updated based on overall CoC performance. The CoC NOFO Ad Hoc reviews this information and recommends the final project performance measures and thresholds to the CoC Board for approval, to be utilized in the analysis as required by the CoC Program NOFO. This process also includes a feedback cycle with the CoC-Funded Agencies, which helps ensure that the CoC NOFO Ad Hoc considers other factors that may impact project performance. Through the above-described process, each CoC renewal project receives a project performance score, if applicable.

Utilizing the project performance measures, the Reallocation Strategy indicates that:

- If a renewal project receives a project performance score of less than 70%, the project will be placed on notice as a low performing project. If the renewal project receives a project performance score of less than 70% in the subsequent year, the project's funding will be 100% reallocated.
- If a renewal project receives a project performance score of less than 60% during the current CoC Program NOFO, the project's funding will be 100% reallocated.

#### Unspent Funds:

The Office of Care Coordination conducts a review of unspent funds for the last three (3) completed grant terms. Unspent funds are compared to the annual renewal amount (ARA) to calculate the percentage of unspent funds.

Utilizing the percentage of unspent funds, the Reallocation Strategy indicates that:

## Item 1. Attachment G

- If a CoC renewal project demonstrates underspending of 15% or above in the last three (3) consecutive, completed grant terms, the project's funding will be partially reallocated based on the lowest percentage of unspent funds in the completed grant terms.
- If a renewal project demonstrates underspending of 20% or above in any completed grant term, the project will be placed on notice as underspending. If the renewal project underspends by 10% or above in the consecutive year, the project's funding will be partially reallocated by 10%.

The revised NOFO Reallocation Strategy will be implemented during the FY 2025 CoC Program NOFO cycle and will be used year over year with revisions and amendments if necessary.

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### Orange County Continuum of Care Program FY2026 Project Priority Listing

Total Annual Renewal Amount: \$37,335,446

Tier 1 (60% of ARA): \$22,401,268

Tier 2 (40% of ARA + Bonus): \$24,934,178

CoC Bonus: \$5,000,000

DV Bonus: \$5,000,000

CoC Planning: \$1,500,000

Reallocation Funding: \$16,450,558

DV Bonus Reallocation Funding: \$301,514

| Project Ranking | Applicant Name                                          | Project Name                                                         | Project Component   | Total Funding Requested* | Score |
|-----------------|---------------------------------------------------------|----------------------------------------------------------------------|---------------------|--------------------------|-------|
| 1               | Interval House                                          | Rapid Rehousing Program                                              | RRH                 | \$339,667                | 98.4% |
| 2               | Interval House                                          | Domestic Violence Transitional Housing- Rapid Rehousing Program      | Joint TH-RRH        | \$1,302,437              | 98.1% |
| 3               | Mercy House Living Centers                              | OC PSH Collaboration Project II                                      | PSH                 | \$3,025,844              | 96.0% |
| 4               | Friendship Shelter, Inc.                                | Henderson House Permanent Supportive Housing                         | PSH                 | \$816,983                | 94.5% |
| 5               | Families Forward                                        | Rapid Rehousing for Families                                         | RRH                 | \$752,155                | 91.7% |
| 6               | Mercy House Living Centers                              | OC PSH Collaboration Project                                         | PSH                 | \$4,745,700              | 90.8% |
| 7               | Pathways of Hope                                        | PSH for Families                                                     | PSH                 | \$459,680                | 88.3% |
| 8               | Illumination Foundation                                 | Street2Home OC Expansion                                             | PSH                 | \$2,491,227              | 87.2% |
| 9               | Mercy House Living Centers                              | Mercy House - CoC Leasing - Renewal                                  | PSH                 | \$707,689                | 86.6% |
| 10              | Serving People In Need, Inc.                            | CoC Rapid Re-Housing                                                 | RRH                 | \$731,787                | 85.3% |
| 11              | Orange County's United Way DBA Orange County United Way | HMIS Consolidated Community Support NOFO                             | HMIS                | \$736,275                |       |
| 12              | County of Orange                                        | Coordinated Entry System SSO Grant                                   | SSO-CES             | \$1,677,910              |       |
| 13              | Orange County's United Way DBA Orange County United Way | HMIS Community Support Expansion                                     | HMIS                | \$1,000,000              |       |
| 14              | Illumination Foundation                                 | Stanton Multi-Service Center                                         | PSH                 | \$614,997                | 75.2% |
| 15              | Human Options                                           | DV Bonus Project                                                     | Joint TH-RRH        | \$1,900,000              | 66.5% |
| 16              | The Eli Home                                            | Children and Recovery Parents (CARP)                                 | TH                  | \$1,098,917              | 92.6% |
|                 |                                                         |                                                                      | <b>Tier 1 Total</b> | <b>\$22,401,268</b>      |       |
| 16              | The Eli Home                                            | Children and Recovery Parents (CARP)                                 | TH                  | \$429,645                | 92.6% |
| 17              | County of Orange                                        | Outreach & Engagement (O&E) – SSO – Street Outreach                  | SSO                 | \$2,620,000              | 91.0% |
| 18              | Illumination Foundation                                 | Midway to Housing — A Transitional Housing Program for Older Adults  | TH                  | \$2,465,189              | 90.6% |
| 19              | Pathways of Hope                                        | Transitional Housing Program                                         | TH                  | \$432,003                | 87.4% |
| 20              | Colette's Children's Home                               | CCH Transitional Housing Program                                     | TH                  | \$2,199,340              | 85.6% |
| 21              | The Hub OC                                              | The Zero Barrier Access and Continuity Hub Resource Center           | SSO                 | \$1,094,767              | 85.3% |
| 22              | Interval House                                          | Transitional Housing Program (DV Bonus)                              | TH                  | \$1,492,500              | 84.0% |
| 23              | PATH                                                    | PATH SSO Street Outreach Program                                     | SSO                 | \$3,000,000              | 83.7% |
| 24              | Pathways of Hope                                        | Supportive Services Only Program                                     | SSO                 | \$434,775                | 83.7% |
| 25              | Lutheran Social Services of Southern California         | Orange County Housing Stabilization and Coordinated Entry Initiative | SSO                 | \$1,074,360              | 82.0% |
| 26              | Chrysalis                                               | Chrysalis Jobs to Home                                               | SSO                 | \$1,176,120              | 81.3% |
| 27              | Families Forward                                        | Families Forward Housing Navigation & Support Services               | SSO                 | \$984,420                | 79.7% |
|                 |                                                         |                                                                      | <b>Tier 2 Total</b> | <b>\$17,403,119</b>      |       |
|                 |                                                         |                                                                      |                     | <b>\$39,804,387</b>      |       |

\* Final funding amounts subject to change within approved funding priorities and maximum funding eligibility.

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### Fiscal Year (FY) 2026 Continuum of Care (CoC) Program Notice of Funding Opportunity (NOFO) Local Competition Appeal Process

The Appeal Process as listed below was included on page 12 of the FY2026 CoC Renewal Project Application Detailed Description and on page 15 of FY2026 CoC Bonus, Domestic Violence (DV) Bonus and Reallocation Request for Proposals (RFP) Detailed Description. Due to slight variances between each process, both processes are being included for reference.

#### FY2026 CoC Renewal Project Appeal Process

The CoC Board approves applications for ranking and funding recommendations to HUD. That ranking decision is communicated to all applicants by email. In all cases, the Appeals Panel has the final authority on appeals decisions.

A formal appeal must be submitted by 12:00 p.m. two (2) business days after the CoC Board decision. The appeal document must consist of a short, written statement (no longer than two pages) of the agency's appeal of the decision addressing the flaw in methodology or in the process used in the decision. The overall performance measurements or data are not a basis for an appeal. The statement can be in the form of a letter or a memo from an individual authorized to represent the agency (i.e., Executive Director). The appeal must be transmitted by email to Zulima Lundy ([zulima.lundy@ceo.oc.gov](mailto:zulima.lundy@ceo.oc.gov)), Felicia Boehringer ([felicia.boehringer@ceo.oc.gov](mailto:felicia.boehringer@ceo.oc.gov)) and Jasmin Miranda ([jasmin.miranda@ceo.oc.gov](mailto:jasmin.miranda@ceo.oc.gov)).

The Appeals Panel will be selected from the membership of CoC Board and/or its designees. The membership of the Appeals Panel will have no conflict of interest in serving. The Appeal Panel will conduct an in person, telephone, or virtual meeting with a representative(s) of the agency/collaborative who filed the appeal to discuss it, if needed. The Appeal Panel will inform appealing agencies of its decision. In all cases, the Appeals Panel has the final authority on appeals decisions.

#### FY2026 CoC Bonus, DV Bonus and Reallocation RFP Appeal Process

The CoC Board approves applications for ranking and funding recommendations to HUD. That ranking decision is communicated to all applicants by email. In all cases, the Appeals Panel has the final authority on appeals decisions.

A formal appeal must be submitted by 12:00 p.m. (noon) two (2) business days after the CoC Board decision. The appeal document must consist of a short, written statement (no longer than 2 pages) of the agency's appeal of the decision addressing the flaw in methodology or in the process used in the decision. The overall performance measurements or data are not a basis for an appeal. The statement can be in the form of a letter or a memo from an individual authorized to represent the agency (i.e., Executive Director). The appeal must be transmitted by email to Tim Kirkconnell ([timothy.kirkconnell@ceo.oc.gov](mailto:timothy.kirkconnell@ceo.oc.gov)), Felicia Boehringer ([felicia.boehringer@ceo.oc.gov](mailto:felicia.boehringer@ceo.oc.gov)) and Jasmin Miranda ([jasmin.miranda@ceo.oc.gov](mailto:jasmin.miranda@ceo.oc.gov)).



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The Appeals Panel will be selected from the CoC Board and/or its designees. This membership of the Appeals Panel will have no conflict of interest in serving. The Appeal Panel will conduct an in-person or telephone meeting with a representative(s) of the agency who filed the appeal to discuss it, if needed. The Appeal Panel will inform appealing agencies of its decision. In all cases, the appeals panel has the final authority on appeals decisions.