

ORANGE COUNTY
CONTINUUM OF CARE BOARD
SPECIAL MEETING
Friday, August 7, 2026
9:00 a.m. – 11:00 a.m.

Location:

**County Administration South (CAS) Building
Conference Center
425 West Santa Ana Blvd.
Santa Ana, CA 92701-4599
[Click Here](#) for parking information.**

Virtual Meeting Option*:

**Zoom Meeting Link: [Click here for meeting link](#)
Join by phone: +1 669 444 9171
Webinar ID: 992 9605 5807**

****Listen-in option only***

MINUTES

Board Members

Judson Brown, City of Santa Ana
Dr. Kelly Bruno-Nelson, CalOptima Health
Andrew Crowe, Scholarship Prep
Dr. Shelby Feliciano-Sabala, Project Hope Alliance
Kelita Gardner, Second Baptist Church of Santa Ana
Nichole Gideon, Individual
Becks Heyhoe-Khalil, OC United Way
Marisol Johnson, Dayle McIntosh Center
Sandra Lozeau, City of Anaheim

Melanie McQueen, PATH
Dr. Tiffany Mitchell, Orangewood Foundation
[Secretary]
Nishtha Mohendra, Friendship Shelter [Vice Chair]
Robert “Santa Bob” Morse, Individual
Jason Phillips, Individual
Maricela Rios-Faust, Human Options [Chair]
Tim Shaw, Individual
Dr. Shauntina Sorrells, Individual

In compliance with the Americans with Disabilities Act, and County Language Access Policy, those requiring accommodation and/or interpreter services for this meeting should notify the Office of Care Coordination 72 hours prior to the meeting at (714) 834-5000 or email CareCoordination@ceo.oc.gov. Requests received less than 72 hours prior to the meeting will still receive every effort to reasonably fulfill within the time provided.

Supporting documentation is available for review by the public at least 72 hours prior to regular meetings and at least 24 hours prior to special meetings of the Continuum of Care (CoC) Board. Those wishing to review supporting documentation can visit the CoC Webpage [here](#) or the lobby of the County Administration North

(CAN) Building, located 400 West Civic Center Drive, Santa Ana, CA 92701-4599, and request a copy of the meeting materials from the Office of Care Coordination during normal business hours of 8:00 a.m. – 5:00 p.m. Monday through Friday (excluding holidays).

Call to Order – Maricela Rios-Faust, Chair

Chair Maricela Rios-Faust called the meeting to order at 9:02 a.m.

Board Member Roll Call – Dr. Tiffany Mitchell, Secretary

Present: Judson Brown, Dr. Kelly Bruno-Nelson, Andrew Crowe, Kelita Gardner, Nichole Gideon, Becks Heyhoe-Khalil, Marisol Johnson, Sandra Lozeau, Melanie McQueen, Dr. Tiffany Mitchell, Nishtha Mohendra, Robert “Santa Bob” Morse, Jason Phillips, Maricela Rios-Faust, Tim Shaw, Dr. Shauntina Sorrells

Absent Excused: Dr. Shelby Feliciano-Sabala

Judson Brown arrived during Public Comment. Kelita Gardner arrived during Public Comment.

Public Comments: Members of the public may address the CoC Board on items listed within this agenda or matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board. Members of the public may address the CoC Board with public comments on agenda items in the business calendar after the agenda item presentation. Comments will be limited to three minutes. If there are more than five public speakers, this time will be reduced to two minutes. Members of the public utilizing interpreter services will be given double the amount of time to provide public comment.

To address the CoC Board, members of the public who are attending in person are to complete a Request to Address the CoC Board form prior to the beginning of each agenda item and submit it to CoC Board staff. Staff will call your name in the order received.

Members of the public, including those listening in via the virtual meeting option, may also submit public comment by emailing CareCoordination@ceo.oc.gov. All comments submitted via email at least 24 hours before the start of the CoC Board meeting will be distributed to the CoC Board members for their consideration and all comments submitted prior to the meeting will be added to the administrative records of the meeting. Please include “CoC Board Meeting Comment” in the email subject line.

Board Member Comments: Members of the CoC Board may provide comments on matters not appearing on the agenda so long as the subject matter is within the jurisdiction of the CoC Board.

BUSINESS CALENDAR

1. Fiscal Year (FY) 2026 CoC Program Notice of Funding Opportunity (NOFO) – Zulima Lundy, Director of Operations

Related to Item 1a. and 1b., Zulima Lundy provided an overview of the FY2026 CoC Program NOFO, including the local competition, application process, and selection of proposals for CoC Bonus, Reallocation, and DV Bonus Funding.

Zulima Lundy provided updates on the recommended Transitional Housing and Supportive Services Only (SSO) projects. Further, Zulima Lundy noted that some information, including the total number of households to be

served, is still pending as the Office of Care Coordination continues working with the recommended agencies to finalize applications and adjust to the increased funding amounts. Zulima Lundy highlighted that the CoC NOFO Ad Hoc discussed the recommendations from the proposal review panels and focused on maximizing the total funding available to the Orange County CoC.

Recommended Action a: Transitional Housing Project Recommendations – Approve the selection of Transitional Housing project proposals submitted in response to the FY2026 CoC Bonus, Domestic Violence (DV) Bonus and Reallocation Request for Proposals (RFP) as recommended by the RFP Review Panel for inclusion in the Orange County CoC’s Application in response to the FY2026 CoC Program NOFO.

- (1) Colette's Children's Home's project proposal called CCH Transitional Housing Program for \$2,199,340, or an amount not to exceed the maximum eligible funding.
- (2) Illumination Foundation's project proposal called Midway to Housing — A Transitional Housing Program for Older Adults for \$2,465,189, or an amount not to exceed the maximum eligible funding.
- (3) Interval House's project proposal called Transitional Housing Program for \$1,492,500, or an amount not to exceed the maximum eligible funding, as part of the DV Bonus funding.
- (4) Pathways of Hope's project proposal called Transitional Housing Program for \$432,003, or an amount not to exceed the maximum eligible funding.
- (5) The Eli Home's project proposal called Children and Recovery Parents (CARP) for \$1,528,562, or an amount not to exceed the maximum eligible funding.

Robert “Santa Bob” Morse motioned to approve Recommended Action a. Melanie McQueen seconded the motion. Chair Maricela Rios-Faust issued a roll call vote. Judson Brown, Dr. Kelly Bruno-Nelson, Andrew Crowe, Kelita Gardner, Nichole Gideon, Becks Heyhoe-Khalil, Marisol Johnson, Sandra Lozeau, Melanie McQueen, Dr. Tiffany Mitchell, Nishtha Mohendra, Robert “Santa Bob” Morse, Jason Phillips, Maricela Rios-Faust, Tim Shaw, and Dr. Shauntina Sorrells voted yes. No nays, no abstentions, the motion passed.

Board Members Comments:

- Tim Shaw raised concerns regarding the recommended Transitional Housing (TH) projects, including questions about funding allocations and identified deficiencies. Tim Shaw requested additional information on the nature and causes of the deficiencies, including whether they were related to CES, HMIS< returns to homelessness, or other system performance issues. Tim Shaw recommended that future reports on these issues be brought back to the CoC Board and emphasized the need for clear performance measures, accountability, and oversight of the recommended projects.
- Dr. Shauntina Sorrells discussed the increased projects funding amounts and noted that approximately \$7 million may be available. Dr. Shauntina Sorrells suggested exploring whether Youth Homelessness Demonstration Program (YHDP) funding could support youth-specific projects and encouraged consideration of alternatives approaches for TAY providers and faith-based organizations.
- Nishtha Mohendra asked whether the total number of households, units, and individuals served would be provided at a future CoC Board meeting.
- Kelita Gardner expressed appreciation for the participation of faith-based organizations and asked how many attended the webinar and how many submitted applications.
- Nichole Gideon asked whether the reduction of the Annual Renewal Demand (ARD) requirements from 90% to 60% could improve the competitiveness of projects in tier 2, particularly the new projects that are more closely aligned with current priorities.
- Judson Brown asked whether approximately \$7 million in available funding could be used to increase recommended project awards and whether additional funding could be requested by project applicants if available.

- Maricela Rios-Faust referenced the previous YHDP process and asked about opportunities to continue discussing YHDP and Youth Homelessness System Improvement (YHSI) funding throughout the year. Maricela Rios-Faust emphasized the importance of ongoing communication with providers and creating opportunities for organizations interested in applying to better understand future funding opportunities and the application process.

Recommended Action b: Supportive Services Only Project Recommendations – Approve the selection of Supportive Services Only project proposals submitted in response to the FY2026 CoC Bonus, DV Bonus and Reallocation RFP as recommended by the RFP Review Panel for inclusion in the Orange County CoC’s Application in response to the FY2026 CoC Program NOFO.

- (1) Chrysalis’ project proposal called Chrysalis Jobs to Home for \$1,176,120, or an amount not to exceed the maximum eligible funding.
- (2) Families Forward’s project proposal called Families Forward Housing Navigation & Support Services for \$984,420, or an amount not to exceed the maximum eligible funding.
- (3) Lutheran Social Services of Southern California’s project proposal called Orange County Housing Stabilization and Coordinated Entry Initiative for \$1,074,360, or an amount not to exceed the maximum eligible funding.
- (4) PATH’s project proposal called PATH SSO Street Outreach Program for \$3,000,000, or an amount not to exceed the maximum eligible funding.
- (5) Pathways of Hope’s project proposal called Supportive Services Only Program for \$434,775, or an amount not to exceed the maximum eligible funding.
- (6) The County of Orange’s project proposal called Outreach & Engagement SSO – Street Outreach for \$2,620,000, or an amount not to exceed the maximum eligible funding.
- (7) The Hub OC’s project proposal called the Zero Barrier Access and Continuity Hub Resource Center for \$1,094,767, or an amount not to exceed the maximum eligible funding.

Andrew Crowe motioned to approve Recommended Action b. Kelita Gardner seconded the motion. Melanie McQueen recused themselves. Chair Maricela Rios-Faust issued a roll call vote. Judson Brown, Dr. Kelly Bruno-Nelson, Andrew Crowe, Kelita Gardner, Nichole Gideon, Becks Heyhoe-Khalil, Marisol Johnson, Sandra Lozeau, Dr. Tiffany Mitchell, Nishtha Mohendra, Robert “Santa Bob” Morse, Jason Phillips, Maricela Rios-Faust, Tim Shaw, and Dr. Shauntina Sorrells voted yes. No nays, no abstentions, the motion passed.

Board Member Comments:

- Becks Heyhoe-Khalil requested clarification regarding the proposed street outreach programs, including its geographic coverage and how it would coordinate with existing street outreach services provided by the County of Orange and cities. Becks Heyhoe-Khalil also asked about the role of PATH, the distinction between the proposed programs, and whether the HUD-funded drop-in center would be part of the program.
- Tim Shaw expressed support for the street outreach programs expanding hours and providing 24/7 coverage and agreed with Becks Heyhoe-Khalil’s request for clarification. Tim Shaw asked how the proposed SSO projects differ from one another, particularly regarding substance use and recovery services offered. Tim Shaw asked whether similar services were considered during the solicitation and whether other organizations applied but did not score high enough for funding.
- Nishtha Mohendra requested clarification on the distinction between the two street outreach programs and the proposed \$5 million investment. Nishtha Mohendra expressed concerns about geographic coverage and noted the limited time available to review the information before approval.

- Andrew Crowe expressed support for street outreach projects and noted that the proposed PATH project appears to be an extension of an existing program rather than a completely new project. Andrew Crowe requested additional clarification to ensure equitable consideration.
- Dr. Shauntina Sorrells noted that expanding street outreach services could improve access to the homeless response system and positively impact the community.
- Dr. Kelly Bruno-Neson emphasized the importance of keeping funding in the community and ensuring that proposed services, including medical housing navigation, provide meaningful support beyond basic requirements.
- Melanie McQueen abstained from the conversation and voting. However, at the request of the CoC Board, Melanie McQueen returned and answered CoC Board member questions. Melanie McQueen explained that PATH currently operates in the Central Service Planning Area (SPA) and that the proposed program would expand services in both the Central and North SPAs. Melanie McQueen shared the program would provide an open-access entry point to the Coordinated Entry System (CES) services, including a centrally located drop-in center, CES enrollment and updates, resource connection, and direct street outreach. The program would also support coordination with law enforcement, targeted outreach and encampment response activities.

Related to Item 1c., Zulima Lundy provided context on the Pathways of Hope transition grant request, which would support the strategic ramp-down of its existing Permanent Supportive Housing (PSH) project as it transitions to Transitional Housing. Further, discussed the partial reallocation and reallocation strategy deviation recommendations for Human Options Joint Transitional and Permanent Housing project as well as Illumination Foundation's PSH project. Zulima Lundy provided context from the CoC NOFO Ad Hoc recommendations for partial reallocation for both projects and technical assistance from the Office of Care Coordination to help improve application scores, address identified areas of improvement and strengthen future renewal applications.

Recommended Action c: Renewal Projects Recommendations

- (1) Approve Pathways of Hope's request to submit a transition grant for PSH for Seniors, a permanent supportive housing project, to Supportive Services Only Program, a supportive service only project.
- (2) Approve a partial reallocation in the amount of \$301,514 for Human Options' Joint Transitional Housing and Permanent Housing: Rapid Rehousing (Joint TH/PH:RRH) renewal project called DV Bonus Project for a revised amount of \$1,900,000, recommend that Human Options receive technical assistance and support from the Collaborative Applicant and Homeless Management Information System (HMIS) Lead, and notify Human Options that subsequent low performance could result in complete reallocation of the project in future local competitions, as recommended by the CoC NOFO Ad Hoc.
- (3) Approve a deviation from the Orange County CoC Program NOFO Reallocation Strategy as approved by the Orange County CoC Board on June 25, 2025, as it relates to the project performance score for Illumination Foundation's permanent supportive housing project called Stanton Multi-Service Center, recommend that Illumination Foundation receive technical assistance and support from the Collaborative Applicant and HMIS Lead, and notify Illumination Foundation that subsequent low performance could result in complete reallocation of the project in future local competitions.
- (4) Direct the Office of Care Coordination to return to the CoC Board with recommended updates to the Orange County CoC Program NOFO Reallocation Strategy for the next CoC Program NOFO competition.

Nishtha Mohendra motioned to approve Recommended Action c. Nichole Gideon seconded the motion. Maricela Rios-Faust recused herself. Secretary, Dr. Tiffany Mitchell issued a voice vote. No nay, no abstentions, the motion passed.

Related to Item 1d. through 1f., Zulima Lundy provided an overview of the CoC Project Ranking and Tiering Policy and Priority Listing, including key changes for the FY2026 CoC Program NOFO. Zulima Lundy reviewed the ranking and tiering strategy based on HUD priorities and local decisions by the CoC NOFO Ad Hoc Committee and Office of Care Coordination. The strategy also considered new projects recommended through the RFP process and requested funding amounts to maximize the total funding available to the CoC. Zulima also reviewed changes to the FY2026 tiering process and the agency appeals process.

Zulima Lundy provided an overview of the Orange County CoC's Consolidated Application and reviewed the rating factors used in the evaluation and ranking process. These project capacity, system performance, CoC coordination and engagement, accountability structure and planning, community coordination to serve subpopulations, bonus points, and policy initiative preference points.

Recommended Action d: Approve the FY2026 CoC Program Project Ranking and Tiering Policy, as recommended by the CoC NOFO Ad Hoc.

Recommended Action e: Approve the FY2026 Orange County CoC Project Priority Listing, including all renewal, transition, expansion and new projects, to be included in the Orange County CoC's Application in response to the FY2026 CoC Program NOFO, as recommended by the CoC NOFO Ad Hoc.

Sandra Lozeau motioned to approve Recommended Action d. and e. Kelita Gardner seconded the motion. Nichole Gideon, Becks Heyhoe-Khalil, Melanie McQueen, Nishtha Mohendra, and Maricela Rios-Faust recused themselves. Secretary, Dr. Tiffany Mitchell issued a voice vote. No nays, no abstentions, the motion passed.

2. CoC Governance Charter – Maricela Rios-Faust, Chair, Nishtha Mohendra, Vice Chair, and Dr. Tiffany Mitchell, Secretary

Chair, Maricela Rios-Faust discussed the importance of being responsive and intentional while recognizing the many moving parts within the system. Further, the CoC Board Officers emphasized strengthening existing processes and continuing regular conversation to move towards a successful approach without adding new seats. Given the need to carefully consider representation, funding, and decision-making in a fast-paced environment, no additional seats are being recommended currently.

Vice Chair, Nishtha Mohendra confirmed that the three elected seats will not move forward.

Secretary Tiffany Mitchell acknowledged that the feedback and concerns raised were taken seriously and the importance of partnerships, particularly given the many competing priorities and the interest of the Board.

Board Members Comments:

- Sandra Lozeau noted the need for greater engagement from local elected officials, emphasizing that advocacy, funding, and performance metrics are closely tied to government involvement. Sandra Lozeau expressed concern that the CoC is missing an opportunity to strengthen these relationships.
- Maricela Rios-Faust stated that the CoC has sufficient representation and should explore alternative ways to engage stakeholders rather than adding seats. Additionally, that being intentional about improving CoC scoring and criteria and noted that the officers are committed, but the timing is not right to move forward.

- Dr. Shauntina Sorrells requested an update on the recently announced court order and encouraged discussion of its potential implications for the CoC.
- Tim Shaw shared information from the National Alliance to End Homelessness (NAEH) regarding recent announcements and emphasized the need to carefully monitor new funding opportunities, organizational changes, and program expansion.

3. Youth Homelessness System Improvement (YHSI) Update – Ann Truxaw Ramirez, Chief Strategy Officer and Becks Heyhoe-Khalil, Executive Director, United to End Homelessness, Orange County United Way

Ann Truxaw Ramirez provided a brief update on YHSI efforts, thanked partners for their endorsement, and acknowledged collaboration with the CoC Board, youth providers, and Youth Action Board (YAB). Further, due to technical issues, the YHSI submission encountered unexpected difficulties and was not submitted. The team takes full responsibility and is implementing measures to prevent similar issues from occurring.

Becks Heyhoe-Khalil acknowledged the challenges surrounding the NOFO process and reiterated ownership of the outcome. Orange County United Way will continue advancing youth homelessness efforts regardless of federal funding. A new full-time position will be brought onboard to support youth homelessness collaboration and convening. Becks Heyhoe-Khalil emphasized continued collaboration, data improvement, and strategic efforts to address youth homelessness across the region.

Chair, Maricela Rios-Faust adjourned the meeting at 11:10 a.m.

Next Meeting: Wednesday, September 23, 2026, from 2:00 p.m. – 5:00 p.m.