



COUNTY OF ORANGE
OFFICE OF CARE
COORDINATION

**Orange County Continuum of Care
(CoC) Board Meeting
September 23, 2026**

Public Comments

Board Member Comments

Consent Calendar

Consent Calendar

Recommended Actions

1. Approve Commission to Address Homelessness and CoC Board Joint Special Meeting Minutes from July 21, 2026.
2. Approve CoC Board Meeting Minutes from July 22, 2026.
3. Approve CoC Board Special Meeting Minutes from July 30, 2026.
4. Approve CoC Board Special Meeting Minutes from August 7, 2026.
5. Receive and file the CoC Strategic Plan monthly updates for July and August 2026.
6. Receive and file list of agencies and jurisdictions approved for Homeless Management Information System (HMIS) access from December 12, 2025, to September 17, 2026.
7. Receive and file the Orange County Sheriff's Department 2024 Homeless Death Review Report.
8. Approve revised CoC Board 2026 Meeting Schedule Calendar amending the December meeting date from December 16, 2026, from 2:00 p.m. to 5:00 p.m. to December 17, 2026, from 9:00 a.m. to 12:00 p.m.

Business Calendar

Good News Story: PATH

Kassandra Munoz, Yale Associate Director, and
Joshua Noble, Case Manager, PATH

CoC Nominating Ad Hoc
Timothy Kirkconnell, CoC Manager,
Office of Care Coordination

Business Calendar – Item #2

2026 CoC Nominating Ad Hoc: Purpose and Role

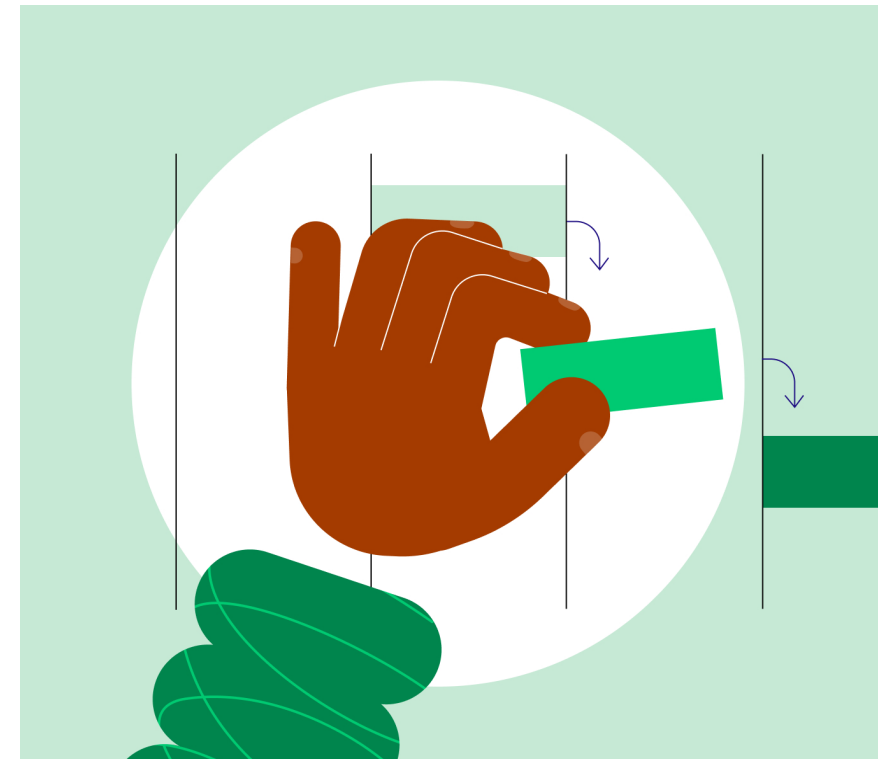
The 2026 CoC Nominating Ad Hoc (Ad Hoc) will support the annual review and update of the CoC Governance Charter (Charter) and facilitate the 2026 CoC Board nomination and selection process.

Ad Hoc Key Areas of Focus

- Review CoC Board composition, qualification, and selection processes.
- Identify opportunities to strengthen representation across the CoC.
- Ensure alignment with HUD and HEARTH requirements and local priorities.
- Develop recommendations for Charter updates and the upcoming CoC Board elections.

Ad Hoc Membership

- **At least** six (6) members appointed.
- Membership to include current CoC Board representation, CoC Voting General Member representation, and members who are not current CoC Board Members.
- The Office of Care Coordination and CoC Board Vice Chair are recommending seven (7) members for the 2026 CoC Nominating Ad Hoc.



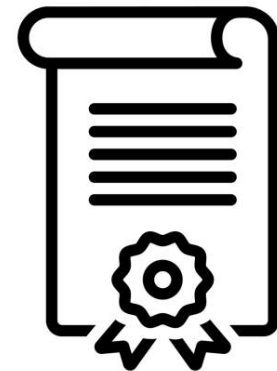
Business Calendar – Item #2

Charter Updates and Desired Representation

In 2023, the CoC Board Charter composition **shifted away from designated seats**, towards representation based on identities, experience and backgrounds. This change additionally established a focus to include more people with lived experience of homelessness on the CoC Board.

In July 2026, the CoC Board made updates to the Charter to align with local priorities and new areas of desired representation as outlined within the Fiscal Year (FY) 2026 CoC Program Notice of Funding Opportunity (NOFO):

- Added inclusion of a least one (1) designated Youth Action Board (YAB) seat.
- Increased the CoC Board size from range of 17-21 to 19-25 members.
- Expanded areas of desired representation:
 - Behavioral health and primary healthcare
 - Business community
 - Law enforcement
 - Recovery housing/Sober living provider
 - Workforce development
 - Courts and specialty court systems



Business Calendar – Item #2

2026 CoC Board Nomination and Selection Timeline

Date*	Timeline Task
September 23, 2026	CoC Board Meeting: Establish Ad Hoc
September/October 2026	Ad Hoc convenes to review and update sections of the Charter that pertain to the CoC Board composition, selection process and qualifications
October 28, 2026	CoC Board Meeting: Approve recommended revisions to the CoC Governance Charter
November 2026	Nomination period opens CoC Board Candidate Interest Form released Candidates are presented to the CoC General Membership for voting/election Candidate Meet and Greet held virtually
November/December 2026	CoC General members vote for CoC Board candidates
December 2026	CoC Nominating Ad Hoc reviews voting results to finalize proposed slate of candidates to be ratified by the CoC Board CoC Board Meeting: Ratify slate of selected candidates
January 2027	CoC Board seating takes place. Outgoing CoC Board and Office of Care Coordination staff will provide training and orientation for incoming CoC Board members.

** Dates subject to change*

Business Calendar – Item #2

Recommended Actions

- b. Establish the 2026 CoC Nominating Ad Hoc to support the nomination and election for the CoC Board, including the review of the CoC Board composition, qualifications, nomination and election process as detailed within the CoC Governance Charter.
- c. Approve the Office of Care Coordination to work with the Vice Chair to finalize the 2026 CoC Nominating Ad Hoc membership.

**Homeless Housing, Assistance and
Prevention (HHAP) Program**

Zulima Lundy, Director of Operations,
Office of Care Coordination

Business Calendar – Item #3

Emergency Shelter Operations and Services

- On October 22, 2025, the Orange County CoC Board approved the recommendation to issue a Request for Proposals (RFP) for Emergency Shelter Operations and Services (ESOS) to be funded with HHAP and/or other state funding. This recommendation included recommended rates per emergency shelter bed funded, along with expected supportive services and housing-focused case management activities that would support people experiencing homelessness in transitioning to permanent housing and increasing their income.
- On May 27, 2026, the Office of Care Coordination issued an RFP to seek qualified organizations to provide Emergency Shelter Operations and Services (ESOS) for Individuals, Families, Survivors of Domestic Violence (Survivors) and Transitional Aged Youth. The services solicited two program components:
 - ❖ **Program A:** ESOS for Individuals, Families and Survivors
 - ❖ **Program B:** ESOS for Transitional Aged Youth
- A total of nine proposals were received by the solicitation deadline of July 8, 2026. All nine proposals were deemed responsive.

Business Calendar – Item #3

Emergency Shelter Operations and Services

- In accordance with the County's Procurement Policy Manual, the Office of Care Coordination will be taking an Agenda Staff Report and related attachments (Attachments A-C) to the Board of Supervisor's at the September 29, 2026 meeting at 9:30 a.m. to seek approval for the model contract for emergency shelter operations and services for individuals, families, and survivors (\$1,919,680) and TAY (\$872,566) for an initial contract term of January 1, 2027, to June 30, 2028; renewable for three additional one-year terms; to select and approve respondents from solicitation results list from highest to lowest score, until all funding is exhausted.

HHAP PROGRAM UPDATE – BUDGET SUMMARY

The information below is publicly available on the California Department of Housing and Community Development (HCD) HHAP Fiscal Dashboard - <https://www.hcd.ca.gov/housing-open-data-tools/hhap-dashboard>

HHAP Round	Expenditure Deadline	Awarded	Unobligated	Obligated	Expended	Remaining Balance*
HHAP 3	6/30/2026	\$10,267,303.85	\$ -	\$10,267,303.85	\$10,267,303.85	\$ -
HHAP 4	6/30/2027	\$7,600,841.88	\$1,094,785.09	\$6,506,056.79	\$2,044,056.98	\$5,556,784.90
HHAP 5	6/30/2028	\$8,699,841.23	\$4,449,643.69	\$4,250,197.54	\$2,488,391.82	\$6,211,449.41
HHAP 6	6/30/2029	\$8,923,349.94	\$8,387,948.94	\$535,401.00	\$ -	\$8,923,349.94
TOTAL		\$35,491,336.90	\$13,932,377.72	\$21,558,959.18	\$14,799,752.65	\$20,691,584.25

*Amounts listed reflect reporting through June 30, 2026

HHAP PROGRAM UPDATE – BUDGET SUMMARY

The update below is based on the Office of Care Coordination administrative records through September 17, 2026.

HHAP Round	Expenditure Deadline	Awarded	Unobligated	Unobligated Funds that are Earmarked	Obligated	Expended Including Invoices Awaiting to go to the State	Remaining Balance
HHAP 3	6/30/2026	\$10,267,303.85	\$ -	\$ -	\$10,267,303.85	\$10,267,303.85	\$ -
HHAP 4	6/30/2027	\$7,600,841.88	\$1,094,785.09	\$1,094,785.09	\$6,506,056.79	\$2,550,795.23	\$5,050,046.65
HHAP 5	6/30/2028	\$8,699,841.23	\$4,465,886.55	\$3,990,518.05	\$4,233,954.68	\$2,602,626.55	\$6,097,214.68
HHAP 6	6/30/2029	\$8,923,349.94	\$8,387,948.94	\$ -	\$535,401.00	\$ -	\$8,923,349.94
TOTAL		\$35,491,336.90	\$13,948,620.58	\$3,573,508.71	\$21,542,716.32	\$15,420,725.63	\$20,070,611.27

Business Calendar – Item #3

HHAP Round 7 Update

- On July 13, 2026, the Governor signed Assembly Bill (AB) 179, which finalized administrative changes to prior rounds of HHAP funding and established the framework for HHAP Round 7, including the application process and accountability measures.
- The following requirements are newly introduced as part of HHAP Round 7, applicable to only the 14 large cities and the counties in which those cities are located:
 - ❖ **Prohousing Designation:** If the city or county has not obtained the Designation prior to the allocation of Round 7 funds, it shall obtain the Designation no later than 12 months from the initial disbursement.
 - ❖ **Match Requirements:** Qualifying matching funds is defined as any funding that is dedicated to activities that expand the supply of housing affordable to people experiencing homelessness or at risk of homelessness, or that prevent and end homelessness.

Business Calendar – Item #3

HHAP Round 7 Update

- On August 7, 2026, HCD announced the availability of over \$829 million in HHAP Round 7 made accessible through the amended Round 6 Notice of Funding Availability (NOFA).
- Preliminary HHAP Round 7 allocations were published to assist regions with the planning for their HHAP Round 7 budget plans.
- Preliminary HHAP Round 7 Allocations
 - ❖ **City of Anaheim** – \$6,728,806.30
 - ❖ **City of Irvine** – \$6,728,806.30
 - ❖ **City of Santa Ana** – \$6,728,806.30
 - ❖ **County of Orange** – \$9,840,935.61
 - ❖ **Orange County Continuum of Care** – \$10,543,859.59

Business Calendar – Item #3

HHAP Ad Hoc Recommendations

- At the April 22, 2026, meeting, the CoC Board appointed Dr. Shauntina Sorrells, Josh Meyers, and Jason Phillips to a HHAP Ad Hoc (Ad Hoc) to support the programming of HHAP funding allocated to the CoC.
- The Ad Hoc reconvened in September 2026 to review the remaining HHAP Rounds 4, 5 and 6 funding allocated to the CoC and met three (3) times to develop additional recommendations for CoC Board approval.
- The recommendations being presented build upon the CoC Board approved recommendations from the May 2026 meeting.

HHAP PROGRAM UPDATE – BUDGET SUMMARY

The below table reflects changes to the Unobligated Funds that are Earmarked assuming the HHAP Ad Hoc recommendations are approved by the CoC Board. The funds will become Obligated once the contracts and contract amendments are executed.

HHAP Round	Expenditure Deadline	Awarded	Unobligated	Unobligated Funds that are Earmarked	Obligated	Expended Including Invoices Awaiting to go to the State	Remaining Balance
HHAP 4	6/30/2027	\$7,600,841.88	\$1,094,785.09	\$1,094,785.09	\$6,506,056.79	\$2,550,795.23	\$5,050,046.65
HHAP 5	6/30/2028	\$8,699,841.23	\$4,465,886.55	\$4,465,886.55	\$4,233,954.68	\$2,602,626.55	\$6,097,214.68
HHAP 6	6/30/2029	\$8,923,349.94	\$8,387,948.94	\$3,819,193.00	\$535,401.00	\$ -	\$8,923,349.94
TOTAL		\$39,315,028.90	\$14,728,773.77	\$9,379,631.14	\$24,586,255.13	\$17,503,404.83	\$21,811,624.07

HHAP 4 EARMARKED FUNDS

Eligible Use Category	Unobligated Funds that are Earmarked	Funding Plans
Rapid Rehousing Youth Set-Aside	\$380,040.00	Funds approved to be obligated with current Rapid Rehousing RFP
Operating Subsidies – Interim Housing	\$325,766.86	Funds approved to be obligated with current Emergency Shelter Operations and Services (ESOS) RFP
Operating Subsidies – Interim Housing Youth Set-Aside	\$99,270.22	Funds approved to be obligated with current ESOS RFP
Systems Support	\$289,707.81	Approval of Recommended Action #1 and #2 will obligate these funds to OCUW to support the Compensations for People with Lived Experience Program and HMIS Lead activities

HHAP 5 EARMARKED FUNDS

Eligible Use Category	Unobligated Funds that are Earmarked	Funding Plans
Rapid Rehousing	\$749,822.12	Funds approved to be obligated with current Rapid Rehousing RFP
Rapid Rehousing Youth Set-Aside	\$434,992.06	Funds approved to be obligated with current Rapid Rehousing RFP
Operating Subsidies – Interim Housing	\$1,293,913.49	Funds approved to be obligated with current ESOS RFP
Permanent Housing Delivery	\$1,528,029.39	Approval of Recommended Action #4 will approve a budget modification submission to move funds to the Services Coordination Eligible Use Activity.
Prevention & Shelter Diversion	\$459,129.49	Approval of Recommended Action #5 will obligate these funds to support the renewal of active Services Coordination contracts

HHAP 6 EARMARKED FUNDS

Eligible Use Category	Unobligated Funds that are Earmarked	Funding Plans
HMIS	\$89,233.50	Approval of Recommended Action #6 will obligate these funds to OCUW to support HMIS Lead activities
Rapid Rehousing	\$1,864,979.75	Approval of Recommended Action #7 will obligate these funds with the current Rapid Rehousing RFP
Operating Subsidies – Interim Housing	\$1,534,979.75	Approval of Recommended Action #8 will obligate these funds with the current ESOS RFP
Operating Subsidies – Interim Housing Youth Set-Aside	\$330,000	Approval of Recommended Action #9 will obligate these funds with the current ESOS RFP

Business Calendar – Item #3

Recommended Actions

- d. Approve the following recommendations for the programming of HHAP funding allocated to the Orange County CoC, as recommended by the HHAP Ad Hoc.
 - (1) Approve the obligation of \$200,000 in HHAP Round 4 funding under the Systems Support eligible use category to partially fund the Compensation for People with Lived Experience Program contracted with Orange County's United Way dba Orange County United Way (OC United Way) in Fiscal Year (FY) 2026-2027 and utilized previously awarded HHAP Round 5 for FY 2027-2028.
 - (2) Approve the obligation of \$89,707.81 in HHAP Round 4 funding under the Systems Support eligible use category to OC United Way to fund HMIS Lead activities such as licensing costs, staff for HMIS operations including the build out of CoC data dashboards and project performance activities for FY 2026-2027.
 - (3) Continue previously approved CoC Board commitments for HHAP Round 5 funding to support CoC Program-funded projects that may be impacted due to the FY 2026 CoC Program Notice of Funding Opportunity (NOFO) to be fulfilled utilizing HHAP Round 6 funding.
 - (4) Approve the submittal of budget modification request for HHAP Round 5 to the California Interagency Council on Homelessness to move \$1,528,029.39 in Delivery of Permanent Housing and Innovative Housing Solutions and \$459,129.49 in Prevention and Shelter Diversion into the Services Coordination eligible use category to support the renewal of Service Coordination Contracts for FY 2027-2028.

Business Calendar – Item #3

Recommended Actions (continued)

- d. Approve the following recommendations for the programming of HHAP funding allocated to the Orange County CoC, as recommended by the HHAP Ad Hoc.
 - (5) Approve the obligation of \$1,987,158.88 in HHAP Round 5 funding under the Services Coordination eligible use category to renew the Services Coordination Contracts for FY 2027-2028, as detailed below:
 - a. \$928,993.86 for Services Coordination for Individuals and Families in the North and Central Service Planning Area with The HUB Orange County.
 - b. \$433,594.72 for Services Coordination for Individuals in the South Service Planning Area with Friendship Shelter, Inc.
 - c. \$416,380.47 for Services Coordination for Transitional Aged Youth in the North and Center Service Planning Area with Orangewood Foundation.
 - d. \$208,189.85 for Services Coordination for Transitional Aged Youth in the South Service Planning Area with Friendship Shelter, Inc.
 - (6) Approve the obligation of \$89,233.50 in HHAP Round 6 funding under the HMIS eligible use category to OC United Way to fund HMIS Lead activities such as licensing costs, staffing, and project performance activities for FY 2027-2028.

Business Calendar – Item #3

Recommended Actions (continued)

- d. Approve the following recommendations for the programming of HHAP funding allocated to the Orange County CoC, as recommended by the HHAP Ad Hoc.
 - (7) Approve the obligation of \$1,864,979.75 in HHAP Round 6 funding under the Rapid Rehousing (RRH) eligible use category to fund projects selected through the RRH Services Request for Proposals (RFP) released on September 4, 2026, to allow for an extended contract term of up to 30 months.
 - (8) Approve the obligation of \$1,534,979.75 in HHAP Round 6 funding under the Operating Subsidies – Interim Housing eligible use category to fund projects selected through the Emergency Shelter Operations and Services RFP, to award additional recipients and/or extend contracts for an additional one-year term.
 - (9) Approve the obligation of \$330,000 in HHAP Round 6 funding under the Operating Subsidies – Interim Housing Youth Set-Aside eligible use category to fund projects selected through the Emergency Shelter Operations and Services RFP, to award additional recipients and/or contracts for an additional one-year term.

CoC Committee Appointment

Timothy Kirkconnell, CoC Manager,
Office of Care Coordination

Business Calendar – Item #4

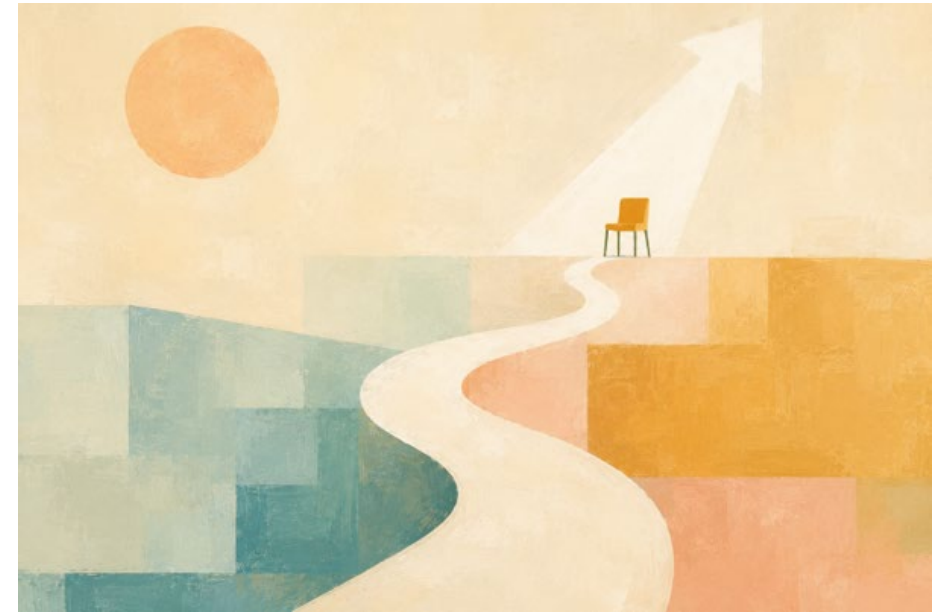
Domestic Violence (DV) Committee Chair Vacancy and Transition

Purpose

- CoC Committees are led by designated representatives, primarily CoC Board members, to support Board priorities and maintain continuity.
- Committee Chair and member vacancies are filled through CoC Board appointment.

Recent Leadership Transition

- At the February 25, 2026, CoC Board meeting, Shakoya Green-Long was appointed as DV Committee Chair.
- During this time, the Office of Care Coordination with DV Committee Chair Shakoya Green-Long and former DV Committee Chair Maricela Rios-Faust worked to reestablish membership to support quorum logistics.
- At the June 24, 2026, CoC Board meeting, Shakoya Green-Long resigned from the CoC Board, creating a vacancy in the DV Committee Chair position.
- Former DV Committee Chair Maricela Rios-Faust worked with the Office of Care Coordination to identify potential CoC Board members for the vacancy.



Business Calendar – Item #4

Recommended Action

- a. Appoint Nichole Gideon as Chair of the Domestic Violence Committee, to serve for the duration of her CoC Board member term.

Coordinated Entry System (CES) Evaluation Update

Dr. Shauntina Sorrells, Strategy Owner,
Nishtha Mohendra, Strategy Owner, and
Tom Albanese, LSW, Project Lead,
Element Consulting Group, LLC

ORANGE COUNTY CONTINUUM OF CARE

Coordinated Entry System (CES) Evaluation Update

CoC Board Meeting | September 23, 2026

An independent evaluation conducted by Element Consulting Group with support from the Samueli Foundation



A comprehensive, independent evaluation of Orange County’s CES

The OC CoC commissioned Element Consulting Group (ECG) with support from the Samueli Foundation. ECG conducted the work with OCC as CES Lead and guidance from the Core Team and CES Evaluation Advisory Group.

PURPOSE

Assess how effectively, efficiently, and equitably the OC CES connects people experiencing housing crises to appropriate housing and services across Orange County.

CES Compliance Alignment with HUD requirements and locally adopted CoC standards across system design, access, assessment, prioritization, referral, direct assistance, and data management.	CES Effectiveness and Experiences System performance and the experience of people and providers, including adults, families, DV survivors, Veterans, TAY, and people across all Service Planning Areas.	CES Advancements and Innovations Opportunities to improve policies, workflows, data use, coordination, and resource alignment, especially where populations and geographies face disproportionate barriers.
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Evidence base	Quantitative HMIS and CES records on access, assessment, referral, matching, wait times, outcomes, and disparities	Qualitative 69 survey responses, 11 interviews, 12 focus groups, and 74 people with lived experience across 7 groups	Extensive document and policy review
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The evaluation is moving from findings to action

Core evaluation work is substantially complete; focus now shifts to shared understanding, prioritization, and implementation planning.

38

RECOMMENDATIONS

Across 10 implementation domains

9

INNOVATION OPPORTUNITIES

Forward-looking system improvements

2

AUDIENCES

Leaders & Stakeholders
Full report, executive, partner, and community summaries

1

SHARED ROADMAP

Owners, investment levels, and implementation sequencing

What is complete

- Comprehensive review of CES compliance, performance, experience, and system design
- Core Team review and refinement of findings and recommendations
- Draft roadmap organized by implementation domain, responsible entity, and investment level

What remains

- Leadership and community sense-making
- Priority setting and sequencing
- Clear implementation ownership and follow-through

From findings to a 10-domain action plan

The evaluation's 38 recommendations and 9 innovation opportunities are organized into 10 implementation domains.



Two sessions will turn the report into a shared action agenda

Board members are central to both the leadership discussion and the broader implementation conversation.

SEPTEMBER 24 • 9:00 AM–NOON

Leadership Briefing

Orangewood Foundation

Audience – Invitation Only

Evaluation Advisory Group, CoC Board, CES Steering Committee, LEAC, YAB, and invited leaders

Purpose

Review the full evaluation, identify implications, and begin aligning around implementation priorities.

OCTOBER 20 • 9:00 AM–NOON

Community Implementation Session

Delhi Center, Santa Ana • Up to 300 participants

Audience

Broader stakeholders interested in learning and working together to improve Orange County’s CES.

Purpose

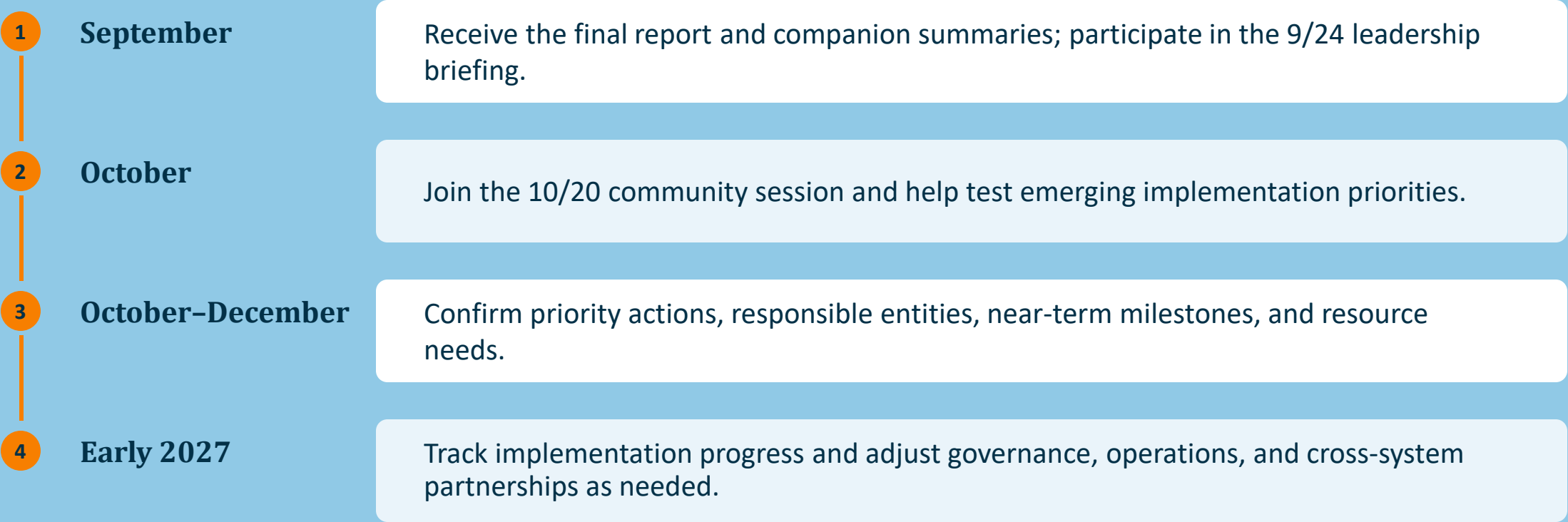
Translate findings into practical next steps, shared commitments, and a stronger implementation roadmap.

Board members can help connect governance decisions, operational realities, and community accountability.

LOOKING AHEAD

What the Board can expect over the coming months

The evaluation provides the roadmap; the next phase requires decisions about ownership, sequencing, resources, and accountability.



Immediate Board focus: shared direction, clear accountability, and support for coordinated implementation across the CoC.

HMIS Data Request for the Orange County United Way and University of California, Irvine (UCI) Cost of Homelessness Study

Erin DeRycke, Director, Data Analytics, 2-1-1 Orange County (211OC), OC United Way; Rachel Goldberg, Ph.D. MPH Associate Professor of Sociology, UCI; and Becks Heyhoe-Khalil, Executive Director, United to End Homelessness, OC United Way

Background

- Requests for client-level data are required to be approved by the CoC Board prior to any data being released
- The University of California Irvine in partnership with Orange County United Way is requesting client-level HMIS data to analyze the cost of homelessness in Orange County

Request Process

Approximately
20 hours



Data Request Specifications

- Reporting Periods:
 - First Export: 9/1/19 – 9/30/26
 - Monthly exports for the previous month through April 2028
- Client-level data for clients active during the reporting period in any project type with an signed HMIS Consent Form in effect as of the end of the reporting period
 - Approximately 80,000 clients and 260,000 enrollments in first export
 - Approximately 17,000 clients and 30,000 enrollments monthly
- Similar requests previously approved:
 - University of California, Irvine HPSP approved May 2025
 - University of Chicago request approved April 2025

Data Elements

- Client-level data elements include client name, DOB, demographics, income, non-cash benefits, health insurance, disability types, email address, phone number, etc.
- Program Descriptor data elements include agency and project information, bed inventory information, and funding source information

Advancing Local Governance through a Homelessness Cost Analysis (“Cost Study 2.0”)

**Prof. Rachel E. Goldberg, Sociology Department, UCI
Becks Heyhoe Khalil, United to End Homelessness**

**September 23, 2026
Continuum of Care Board Meeting**

Introduction

- These data are requested by a collaborative team from UCI and OCUW
- In 2017, our landmark cost study (“Homelessness in Orange County: The Costs to our Community”) provided the first comprehensive fiscal analysis of homelessness in Orange County
 - Surveys of people experiencing homelessness/recently housed and agencies
 - Revealed \$299 million in annual public spending
 - Showed that PSH reduces costs by nearly 50%
 - Findings informed 2018 Housing Funding Strategy, helped launch United to End Homelessness which has housed 1,250+ individuals
- In Spring 2026, OCUW and UCI were awarded a competitive Governance and Democracy Research-to-Action Grant from the John Randolph Haynes and Dora Haynes Foundation to update and expand on the 2017 study
 - One extension of the research scope is integrating administrative data from the HMIS

Cost Study 2.0 Research Questions

1. What is the current state of the lives of people experiencing homelessness in OC, including experiences and histories of homelessness, socio-demographic and biographic profiles, health and wellbeing, and service utilization across sectors?
2. What is the overall financial cost of homelessness in OC, and which interventions have yielded the highest cost savings?
3. Which interventions have yielded the highest stability outcomes over time for individuals served with homelessness related services?

Cost Study 2.0 Data Sources

Individuals Experiencing Homelessness and Recently Housed

- Longitudinal HMIS records
- Surveys administered to people experiencing homelessness and recently housed
 - Randomly sampled from HMIS records
- In-depth interviews with sub-sample of people surveyed

Agencies

- Surveys administered to government, health, and other social service agencies



Orange County
UNITED WAY

UC Irvine

Becks Heyhoe-Khalil
Executive Director,
United to End Homelessness
Principal Investigator

Rachel E. Goldberg, PhD, MPH
Associate Professor, Department of
Sociology, School of Social Sciences
Principal Investigator

**People with Lived
Experience Council**

**Cost Study 2.0
Advisory Committee**

**Ambassador's
Circle**

Ad-Hoc Working Groups
(e.g., Health, Law
Enforcement, Prevention)

HMIS Data

HMIS client-level data will be used to...

1. Identify individuals' and families' trajectories of service utilization over time
2. Triangulate these trajectories with cost-of-service data to generate cost estimates
3. Assess which combinations and sequences of services/interventions are associated with housing stability over time
4. Randomly select sub-set of individuals for follow-up with surveys and in-depth interviews and, subsequently, facilitate contact of participants

HMIS program descriptor data will be used to...

1. Gain a better understanding of provider participation
2. Support communication with providers, including for follow-up with agency surveys

Reporting Periods Requested

HMIS client-level data elements

- First export: September 1, 2019 – September 30, 2026
- Subsequent exports: Monthly through April 2028
- Reporting period: Complete month

HMIS program descriptor data elements

- One-time export: Projects active in HMIS as of September 2026

Data Security and Human Subjects Protections

- Data will be housed in a UCI-administered secure shared drive with full disk encryption, remote wiping, and backup and will only be accessed by the research team for study purposes
- Personally identifiable information will be used only for the purpose of following up with individuals for participation in surveys/interviews
- Any identifying information will be stored separately from survey/interview responses and from HMIS data analysis file to preserve respondent confidentiality
- All clients will provide additional informed consent to participate in Cost Study 2.0 surveys/interviews and will be able to withdraw consent at any time
- Security and human subjects protocol will be reviewed by UCI's Institutional Review Board (IRB) in October 2026

Knowledge Gained from Study

- The HMIS data will help enable the provision of evidence-based findings to policymakers, public agencies, funders, and community stakeholders regarding cost-efficient and effective interventions
- The research team will report findings from the data to the CoC Board once results are available (likely mid-2028)

Thank you!

Questions and Discussion

Business Calendar – Item #6

Recommended Actions

- b. Approve UCI's HMIS data request for client-level data as detailed in the associated memo for the period of September 1, 2019, through September 30, 2026, with additional monthly HMIS data exports from October 1, 2026, through April 30, 2028, to support the Cost of Homelessness Study facilitated by UCI in partnership with OC United Way.
- c. Approve UCI's HMIS data request for Program Descriptor data elements, as detailed in the associated memo, for a one-time export of HMIS data for projects active in HMIS on September 30, 2026, to analyze the cost of homelessness in Orange County

CES 2 for 1 Match Policy

Maricela Rios-Faust, Chair,
Nishtha Mohendra, Vice Chair, and
Dr. Tiffany Mitchell, Secretary, CoC Board, and
Timothy Kirkconnell, CoC Manager,
Office of Care Coordination

Business Calendar – Item #7

2 for 1 Match Policy: Next Steps

- The 2 for 1 Match Policy (Policy) was previously implemented as a pilot and evaluated by the Office of Care Coordination at the direction of the CoC Board.
- At the June 24, 2026, meeting, the CoC Board discussed policy use, stakeholder engagement, communication efforts, and feedback received. The CoC Board Officers were charged with preparing next steps related to Policy implementation.
- At the July 22, 2026, meeting, the CoC Board directed the Office of Care Coordination, as the CES Lead, to develop an outreach plan for CES stakeholders in support of future Policy implementation.

Recommended Policy Direction

- CoC Board Officers recommended adoption of the Policy as a standing CES Policy.
- This would incorporate the policy into the CES Policies and Procedures as outlined in **Attachment A**.



Business Calendar – Item #7

Stakeholder Outreach and Communications Plan

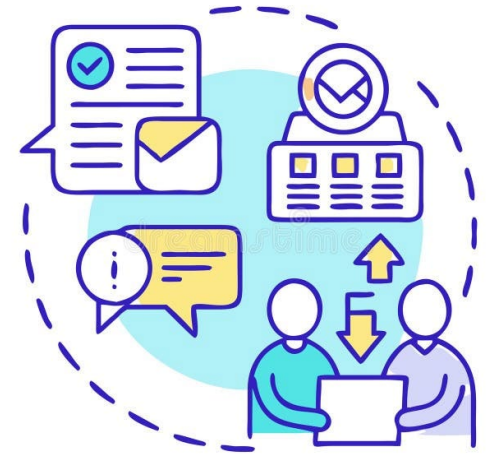
- The Office of Care Coordination, as the CES Lead, developed an outreach and communication plan for the Policy, as outlined in **Attachment B**.
- Goal: Raise awareness of the Policy so that interested stakeholders understand both its purpose and process for submitting a match request.

Timeline

- Proposed communication strategies from October 2026 through October 2027
- Aligns with the next scheduled review of the CES Policies and Procedures

Key Communication Strategies

- Bi-weekly email reminders during the first three months.
- Recorded virtual training explaining the policy and process for submitting a match request.
- Live reminders at virtual match meetings.
- Committee and Stakeholder updates through:
 - ❖ Policies, Procedures and Standards (PPS) Committee
 - ❖ Service Provider Forum
 - ❖ Lived Experience Advisory Committee (LEAC)
- Stakeholder feedback survey incorporated into the three-months report-back.



Business Calendar – Item #7

Recommended Actions

- a. Approve the 2 for 1 Match Policy and incorporate the 2 for 1 Match Policy into the CES Policies and Procedures, as recommended by the CoC Board Officers.
- b. Approve the 2 for 1 Match Policy Communications Strategy as developed by the Office of Care Coordination, CES Lead, as detailed in the associated memo.

CoC Program Update

Zulima Lundy, Director of Operations and
Timothy Kirkconnell, CoC Manager,
Office of Care Coordination

FY 2026 CoC Program NOFO

Business Calendar – Item #8

CoC Program Funding Litigation Update

- On Friday, **August 7, 2026**, the Office of Care Coordination as the Collaborative Applicant for the Orange County CoC provided the results of the CoC Board special meeting, as well as an update on a [federal court ruling that vacated the FY 2026 CoC Program NOFO](#), determining that the U.S. Department of Housing and Urban Development (HUD) had violated the Administrative Procedure Act.
 - The court ruling determined that the **FY2026 CoC Program NOFO was vacated**.
 - News of the court ruling was released during the August 7, 2026, CoC Board special meeting, which included approval of several recommendations related to the local competition of the FY2026 CoC Program NOFO.
- Although the NOFO was vacated, the Office of Care Coordination noted that the decisions made by the CoC Board at the August 7, 2026, CoC Board special meeting are still in effect until further action is taken by the CoC Board.
- On **August 13, 2026**, HUD filed an Emergency Motion for a Stay Pending Appeal. Later in the day, the Court denied HUD's Combined Emergency Motion for a Stay Pending Appeal. Shortly after, HUD filed a notice of an appeal with the Court of Appeals for the First Circuit.
- On Thursday, **August 27, 2026**, the U.S. Court of Appeals for the First Circuit ordered parties involved to respond to questions related to the federal statutes guiding CoC Program funding.

Business Calendar – Item #8

CoC Program Funding Litigation Update

- On **September 11, 2026**, HUD released the [Notice of Research Justifying Additional Incentives for Certain Activities To Reduce Homelessness](#) and is accepting public comments until October 13, 2026. HUD released the notice to show the Court that they went through proper channels to receive public input to justify the set-aside funding amounts for Transitional Housing and Supportive Services Only (SSO) projects in the FY 2026 CoC Program NOFO.
- On **September 16, 2026**, the U.S. Court of Appeals for the First Circuit granted HUD's motion for a stay pending appeal. The stay pauses the District Court's August order that had vacated the FY 2026 CoC Program NOFO.
 - In plain language, this means that the district court opinion that struck down the NOFO is paused. **HUD can proceed with its NOFO for now, while the circuit court hears both sides during the appeal.**

Business Calendar – Item #8

FY26 CoC NOFO Updated Deadline

- On **September 18, 2026**, at 2:20 p.m. PT, HUD reopened its [FY26 CoC NOFO](#) to accept applications with a new deadline of **September 30, 2026, at 5:00 p.m. PT**.
- The NOFO is unchanged except for the new deadline and the following technical correction:
 - CoCs that have not yet notified project applicants whether they were selected for the Priority Listing may do so now. HUD has made a technical correction to the NOFO to reduce the 15-day notification requirement to 7 days.
- Additionally, HUD published a waiver of 24 CFR 578.51(b) to permit private nonprofit applicants, recipients, and subrecipients of funds awarded under the FY 2026 CoC NOFO to administer rental assistance.

Business Calendar – Item #8

CoC Program Funding Litigation Update

- On **September 21, 2026**, Plaintiffs filed an Emergency Motion asking the Court of Appeals to vacate the September 16, 2026, order allowing HUD to move forward with the FY 2026 CoC NOFO and asked the Court to order HUD to respond to the Emergency Motion within two days.
- On **September 22, 2026**, State Plaintiffs filed a "Joinder" to the Emergency Motion for Summary Vacatur and Remand" filed by the National Alliance to End Homelessness et al. on September 21, 2026.
 - State plaintiffs-appellees have filed in this court a "Joinder to Emergency Motion for Summary Vacatur and Remand."
 - Defendants-appellants (HUD) must their response no later than Wednesday, September 23, 2026, at 5:00 p.m. ET

Business Calendar – Item #8

CoC Program: Local Competition

- The Orange County CoC will be utilizing the [results of the FY 2026 local competition process](#) to respond to the reissued FY 2026 CoC Program NOFO and will not be soliciting any additional proposals nor updating the project priority listing.
- On **September 21, 2026**, the Office of Care Coordination provided further instruction to CoC Funded Agencies and New Project Applicants based on the communication provided by HUD.
- The Office of Care Coordination as the Collaborative Applicant will work alongside the CoC Funded Agencies and New Project Applicants to finalize e-snaps applications.
- Given the quick turnaround, the Office of Care Coordination asks that agencies be flexible and responsive to any communication regarding the NOFO as e-snaps application revisions are still being finalized.
- The Office of Care Coordination will also work to finalize the Consolidated Application and be ready to submit by the **September 30, 2026**, deadline.

FY 2027 Fair Market Rents (FMR)

Business Calendar – Item #8

FY 2027 Fair Market Rents

- On September 1, 2026, HUD released the [FY 2027 FMR](#). Public comments are due to HUD by October 1, 2026.
- [Padmission](#) noted that the FY 2027 FMRs went up almost everywhere, but where most people live, the FY 2027 FMRs went down.
- [Orange County](#) is one of the areas where the FY 2027 FMR decreased when compared to FY 2026. The FY 2027 FMRs for the Orange County metro area decreased from 2026 by between 3-5.5%, depending upon bedroom size.
- The Office of Care Coordination reached out to CoC Funded Agencies to hear how agencies will be impacted by the changes in FMR and whether agencies will be providing public comment on this change
- The Office of Care Coordination is looking to provide an impact report to the CoC Board at a future meeting.

The FY 2027 Santa Ana-Anaheim-Irvine, CA HUD Metro FMR Area FMRs for All Bedroom Sizes

Final FY 2027 & Final FY 2026 FMRs By Unit Bedrooms					
Year	Efficiency	One-Bedroom	Two-Bedroom	Three-Bedroom	Four-Bedroom
FY 2027 FMR	\$2,580	\$2,610	\$3,057	\$4,153	\$4,964
FY 2026 FMR	\$2,682	\$2,746	\$3,236	\$4,393	\$5,246

HMIS Lead Updates

Erin DeRycke, Director, Data Analytics, 211OC,
Orange County United Way

HMIS Policies and Procedures Update

- The HMIS Working Group met 6 times from May through August to provide feedback on the HMIS Policies and Procedures, privacy and security forms, and the Data Quality Plan
- Proposed revisions were shared with the Lived Experience Advisory Committee on September 2nd
- A community feedback period was held from September 1st through September 18th
- Feedback is being incorporated and will go to the Lived Experience Advisory Committee on October 7th for approval

Published Reports

- Data Quality Report Cards: 4/1/26 – 6/30/26
- Emergency Shelter Project Performance Reports: 5/1/25 – 4/30/26
- Street Outreach Project Performance Reports: 6/1/25 – 5/31/26

Active Data Requests

Requestor	Approval Month	Hours Spent Jan - Aug	Request Summary	Data Provided	New Update	Status
Homebase	January 2026	20	Aggregate project-level data to support the Orange County CoC Fiscal & Resource Mapping Project	Yes	Yes	HMIS team completed additional analysis of data to ensure accurate representation of HMIS data; no additional action at this time
UCI & UCLA	May 2025	2.5	Evaluate the Orange County United Way Homeless Prevention and Stabilization Program (HPSP)	Yes; ongoing quarterly	Yes	Exports are sent quarterly through December 2027; anticipate preliminary analysis by December 2026
Orange County United Way U2EH	June 2026	11	Evaluate the effectiveness of the Orange County United Way Whatever It Takes (WIT) project	Yes	Yes	Data provided in August 2026; second export will be provided in January 2027
University of Chicago	April 2025	12	Increase understanding of homelessness and evictions in Orange County	Yes	No	Data provided in April 2026; U.S. Census Bureau is working on combining and deidentifying data
CalOptima	May 2025	4	Coordination of appropriate housing related supportive services for households with records in HMIS and are CalOptima Health members	Yes; ongoing monthly	No	Exports are sent monthly through May 2027; team is refining algorithm to ensure accurate insights
Abt Global	March 2026	22.5	Integrate HMIS data with the VA HOMES database for case conferencing and permanent housing planning for veterans experiencing homelessness in Orange County	Yes; ongoing monthly	No	Exports are sent monthly through March 2028

Upcoming Meetings and Trainings

- **Clarity New Interface Training:** September 24, 2026; 10:00 – 11:30
- **HMIS Reporting Training: PPR Goals 11 – 14:** September 30, 2026; 10:00 – 11:30
- **HMIS User Meeting:** October 7, 2026; 10:00 – 11:00
- **HMIS Data Collection and Review: 3.917 Prior Living Situation:** October 22, 11:00 – 12:30

Visit the
[HMIS Calendar](#)
for the meeting links.

Next Meeting:

Wednesday, October 28, 2026, from 2:00 p.m. – 5:00 p.m.

in the CAS Building Conference Center

425 West Santa Ana Blvd. Room 104/106, Santa Ana, CA 92701



COUNTY OF ORANGE
OFFICE OF CARE
COORDINATION