COUNTY OF ORANGE
OFFICE OF CARE COORDINATION

Orange County Continuum of Care (CoC) Domestic Violence (DV) Committee Meeting November 17, 2026



Meeting Agenda

BUSINESS CALENDAR

1. **Leadership and Committee Membership Updates** – Nichole Gideon, Chair; Brateil Aghasi, Vice Chair; and Cameron Pastrano, CoC Staff Specialist, Office of Care Coordination

2. **Survivor Coordinated Entry System (CES) Dashboard** – Daniel Garcia, CES Administrator, Office of Care Coordination

3. **CoC Initiatives** – Nichole Gideon, Chair
    a. CES Evaluation Update
    b. CoC Strategic Plan Update

Next Meeting: Next meeting to be determined, pending approval of the 2027 meeting calendar.

Public Comments

Business Calendar

Leadership and Committee Membership Updates

Nichole Gideon, Acting Chair; Brateil Aghasi, WISEPlace; and Cameron Pastrano, CoC Staff Specialist, Office of Care Coordination

Business Calendar – Item #1

Leadership and Committee Membership Updates

- **Committee Chair**: *Nichole Gideon, Individual*
- **Committee Vice Chair**: Brateil Aghasi, WISEPlace
- **Committee Membership**:
  - *Deborah Kraft, Lived Experience Advisory Committee, Orange County Family Violence Council's (OCFVC) Homelessness Domestic Violence (DV)-Sexual Assault (SA) Task Force, Housing is a Human Right OC (HHROC), Stronger Women United, DV Policy Advocate*
  - *Mark Lee, Radiant Futures*
  - *Sami Ribaudo, PATH*
  - *Arezoo Shahbazi Roa, Human Options*
  - *Wendy Seiden, OCFVC Homelessness-DV-SA Task Force*
  - *Tianna Terry, City of Costa Mesa*
  - *Sharon Wie, Interval House*

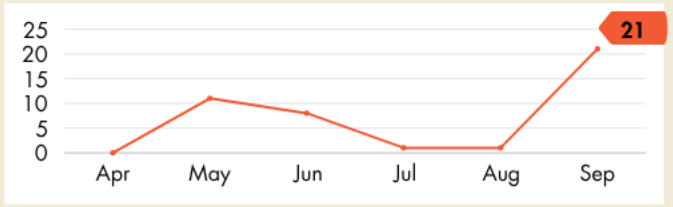
- The Office of Care Coordination (OCC) worked with the Leadership to identify two (2) additional representatives from Domestic Violence partners within the CoC; at Human Options and PATH.

Coordinated Entry System (CES) for Survivors Updates

Daniel Garcia,
CES Administrator,
Office of Care Coordination

Survivor CES - September 2026

New Enrollments



Total Survivor Enrollments



Survivor Households

98

including

Adults 105

Children 60

TAY 13

Chronically Homeless Survivor Households

52

Survivor Households on the CQ

75

including

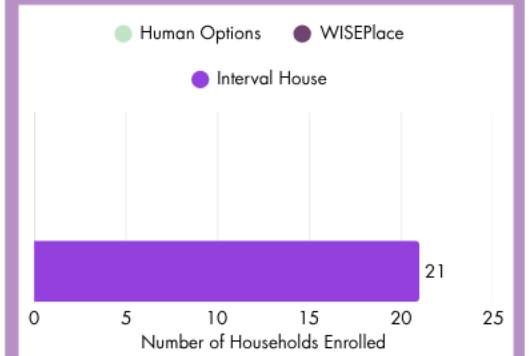
Adults 77

Children 32

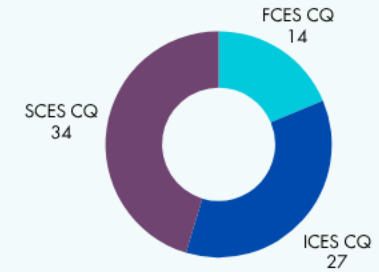
Chronically Homeless Survivor Households on the CQ

39

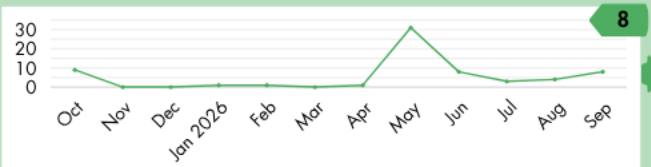
Referrals by Access Point for September



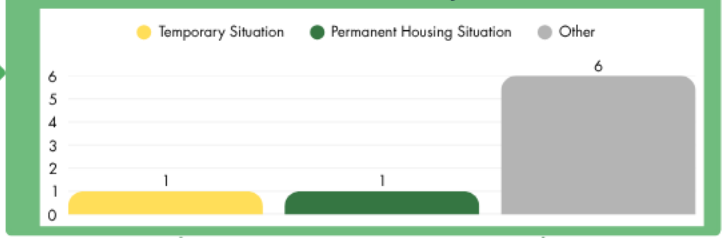
Survivor Queue Preference



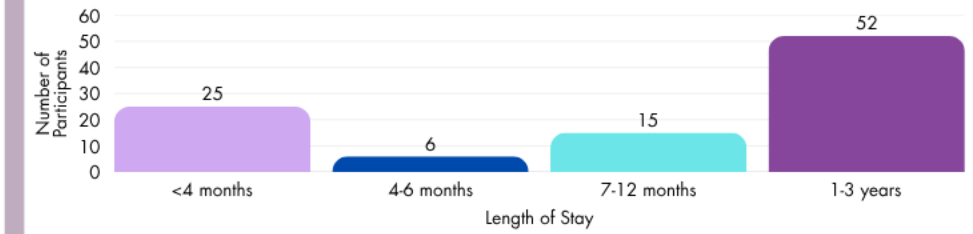
Exits



Exit Destinations for September



Length of Stay in SCES Program



DATA ANALYSIS

During September, **21** households were enrolled into Survivor CES.

At the end of September, there were **98** households enrolled, which is an increase of **8** from August.

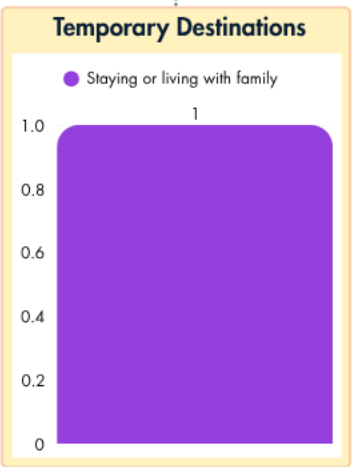
There were **9** Senior (62+) households in SCES.

During September, **8** households were exited, with **23** households with a pending referral.

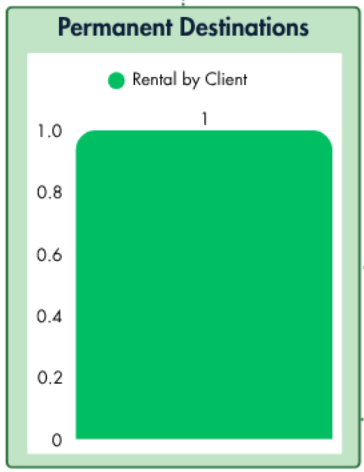
There were **0** housing opportunities were made available directly to SCES. **8** households received a referral through ICES, and **14** households received a referral through FCES.

From October 1, 2025 – September 30, 2026, there have been **24** Survivor households that have moved into permanent housing.

Temporary Destinations



Permanent Destinations



Housing Referrals Made: 22

Of the **75** Survivor households who were on the SCES Community Queue, **27** households were interested in ICES housing opportunities and **14** households were interested in FCES housing opportunities.

34 Survivor households were only interested in SCES housing.

Rental by client, with ongoing subsidy

1

Rental by client, with no ongoing subsidy

0

*Data as of October 1, 2026

Business Calendar – Item #2

CES Evaluation Update

- The County of Orange Continuum of Care (CoC) authorized a CES Evaluation to be completed by Element Consulting Group in November 2025.
- Element Consulting Group has completed their evaluation and has begin to share findings and next steps on those findings through two separate meetings of various CES stakeholders.
- Two stakeholder meetings took place to discuss findings from the evaluation.
- The first meeting took place on September 24, at The Orangewood Foundation
- The second meeting took place on October 20, at the Delhi Center
- The Office of Care Coordination, as the CES lead for the County of Orange, will announce more updates related to the CES Evaluation as updates are made available.

CoC Initiatives

Nichole Gideon, Chair

CES Evaluation

Business Calendar – Item #3

CES Evaluation Update

The Orange County Continuum of Care (CoC) Board engaged Element Consulting Group, LLC (ECG) to conduct this independent evaluation of the Orange County Coordinated Entry System (CES). The evaluation was made possible through funding from the Samueli Foundation and was completed in partnership with the County of Orange's Office of Care Coordination (OCC).

- The CES Evaluation is an independent evaluation of effectiveness efficiency, equity, and opportunities to strengthen Orange County CoC's CES. The CES Evaluation Report is now published, along with companion summaries, all provided in hyperlink PDF's below:
  - 2026 Coordinated Entry System Evaluation (Webpage)
  - Orange County CES Leadership Briefing (PDF Slides)
  - Orange County CES Evaluation Report - September 2026 (PDF)
  - Orange County CES Evaluation Community Summary - September 2026 (PDF)
  - Orange County CES Evaluation CoC Summary - September 2026 (PDF)

A comprehensive, independent evaluation of Orange County's CES

The OC CoC commissioned Element Consulting Group (ECG) with support from the Samueli Foundation.
ECG conducted the work with OCC as CES Lead and guidance from the Core Team and CES Evaluation Advisory Group.

PURPOSE **Assess how effectively, efficiently, and equitably the OC CES connects people experiencing housing crises to appropriate housing and services across Orange County.**

CES Compliance

Alignment with HUD requirements and locally adopted CoC standards across system design, access, assessment, prioritization, referral, direct assistance, and data management.

CES Effectiveness and Experiences

System performance and the experience of people and providers, including adults, families, DV survivors, Veterans, TAY, and people across all Service Planning Areas.

CES Advancements and Innovations

Opportunities to improve policies, workflows, data use, coordination, and resource alignment, especially where populations and geographies face disproportionate barriers.

Evidence base

Quantitative

HMIS and CES records on access, assessment, referral, matching, wait times, outcomes, and disparities

Qualitative

69 survey responses, 11 interviews, 12 focus groups, and 74 people with lived experience across 7 groups

Extensive document and policy review

EVALUATION STATUS

The evaluation is moving from findings to action

Core evaluation work is substantially complete; focus now shifts to shared understanding, prioritization, and implementation planning.

38

RECOMMENDATIONS

Across 10 implementation domains

9

INNOVATION OPPORTUNITIES

Forward-looking system improvements

2

AUDIENCES

Leaders & Stakeholders

Full report, executive, partner, and community summaries

1

SHARED ROADMAP

Owners, investment levels, and implementation sequencing

What is complete

- Comprehensive review of CES compliance, performance, experience, and system design
- Core Team review and refinement of findings and recommendations
- Draft roadmap organized by implementation domain, responsible entity, and investment level

What remains

- Leadership and community sense-making
- Priority setting and sequencing
- Clear implementation ownership and follow-through

THE WORKPLAN ROADMAP

From findings to a 10-domain action plan

The evaluation's 38 recommendations and 9 innovation opportunities are organized into 10 implementation domains.

#1

Governance, Policy, Compliance & Accountability

14 recommendations

#2

Single Adults

31 recommendations

#3

Families with Children

23 recommendations

#4

DV Survivors

14 recommendations

#5

Veterans

14 recommendations

#6

Transition-Age Youth (TAY)

18 recommendations

#7

Diversion, Prevention, & Rapid Rehousing

14 recommendations

#8

Health & Behavioral Health

11 recommendations

#9

Income, Workforce, Aging & Other Mainstream Systems

8 recommendations

#10

Affordable Housing & Jurisdictional Partnerships

14 recommendations

LOOKING AHEAD

What the Board can expect over the coming months

The evaluation provides the roadmap; the next phase requires decisions about ownership, sequencing, resources, and accountability.

1. **September** — Receive the final report and companion summaries; participate in the 9/24 leadership briefing.
2. **October** — Join the 10/20 community session and help test emerging implementation priorities.
3. **October–December** — Confirm priority actions, responsible entities, near-term milestones, and resource needs.
4. **Early 2027** — Track implementation progress and adjust governance, operations, and cross-system partnerships as needed.

Immediate Board focus: shared direction, clear accountability, and support for coordinated implementation across the CoC.

Business Calendar – Item #3

CES Evaluation Recommendations – Domestic Violence (DV) Survivors

DV survivors demonstrate strong upstream outcomes but experience the most severe post-match delay of any subgroup. The time-to-housing disparity is driven by post-match barriers: safety planning, geographic restrictions, and unit availability in locations compatible with survivor safety

Key Findings: Crisis Needs Assessment (CAN) 24% | Housing Needs Assessment (HNA) 60% | Acceptance 60% |Time to housing 142 days vs 94-day average

- REC-15: Immediate review of HNA adequacy for survivor populations.
- REC-29: Post-match navigation support between match determination and move-in for survivors.
- REC-30: Post-placement stability supports incorporating survivor-specific services.
- IO-4: Culturally responsive navigation and dedicated survivor navigators.
- IO-9: HMIS data quality improvement targeting the DV survivor field.

Note: The Office of Care Coordination, as the CES lead for the County of Orange, will announce more updates related to the CES Evaluation as updates are made available.

Source: Orange County CES Evaluation Report, Page 155 (PDF)

Business Calendar – Item #3

CES Evaluation Recommendations – Domestic Violence (DV) Survivors

During the November 18, 2026, meeting, the Continuum of Care (CoC) Board will review Business Calendar Agenda Item 2 titled "CoC Strategic Plan: Coordinated Entry System (CES) Evaluation Presentation and Recommended Actions".

Recommended Actions

a. Receive and file "Orange County CoC CES Evaluation Report, September 2026" prepared by Element Consulting Group in response to Strategy 7 of the Orange County Continuum of Care Strategic Plan.

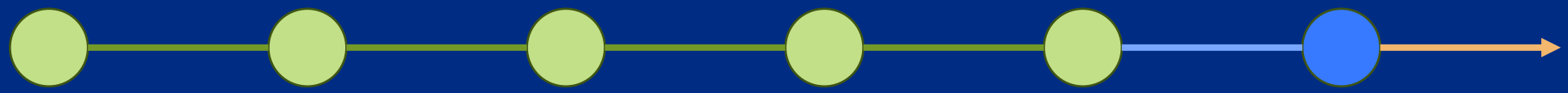
b. Direct the Office of Care Coordination, as the CES Lead and Collaborative Applicant, to work with the CES Steering Committee, Strategy Owners, and CoC Board Officers to review recommendations and Innovation Opportunities as detailed in the Orange County CoC CES Evaluation Report and return to the CoC Board with a proposed implementation plan that identifies priorities, responsible parties, anticipated timelines, resource and capacity considerations, and an approach to continued stakeholder engagement.

CoC Board Meeting Agenda

Linked is the November 18, 2026, CoC Board Agenda Packet (PDF), Item 2 materials and attachments starts on page 69.

CoC Strategic Plan Update

CoC Board Strategic Plan: History & Overview



Strategic Plan Structure: History & Timeline

Vision Ad Hoc
Jun-Dec 2024

- Vision Ad Hoc convened to review 2 preexisting action plans & make recommend a new, comprehensive Strategic Plan to the CoC Board
- Integrated feedback from CoC Board, CoC Committees, CoC Members, and the general public

CoC Board Adoption of Strategic Aims & Objectives
December 2024

- CoC Board reviewed & voted to adopt the Vision Ad Hoc's recommended Strategic Aims & Objectives as overarching Strategic Plan framework (including the Strategies & Actions as drafts that would evolve in 2025)

March to Specificity
Jan–Sept 2025

- Finalized SMARTIE Goals
- Selected 9 Strategies to prioritize for Year 1
- Assigned Strategy Owners

Strategic Plan Year 1
Oct 2025-Sept 2026

- Year 1 of the Strategic Plan

Strategic Plan
Year 1

Progress to Date



Strategic Plan Year 1: General Progress

- **Strategy Owners:**
  - Determined implementation Timelines, Milestones, and Metrics for success in each Strategy.
  - Started the work to achieve their milestones
- **Strat Plan Manager:**
  - Implemented standard Progress Reporting process for Owners
  - Offered thought partnership and held consistent check-ins as requested across Strategies
  - Provided monthly progress memos to the CoC Board, in close coordination with CoC Board officers & OCC staff

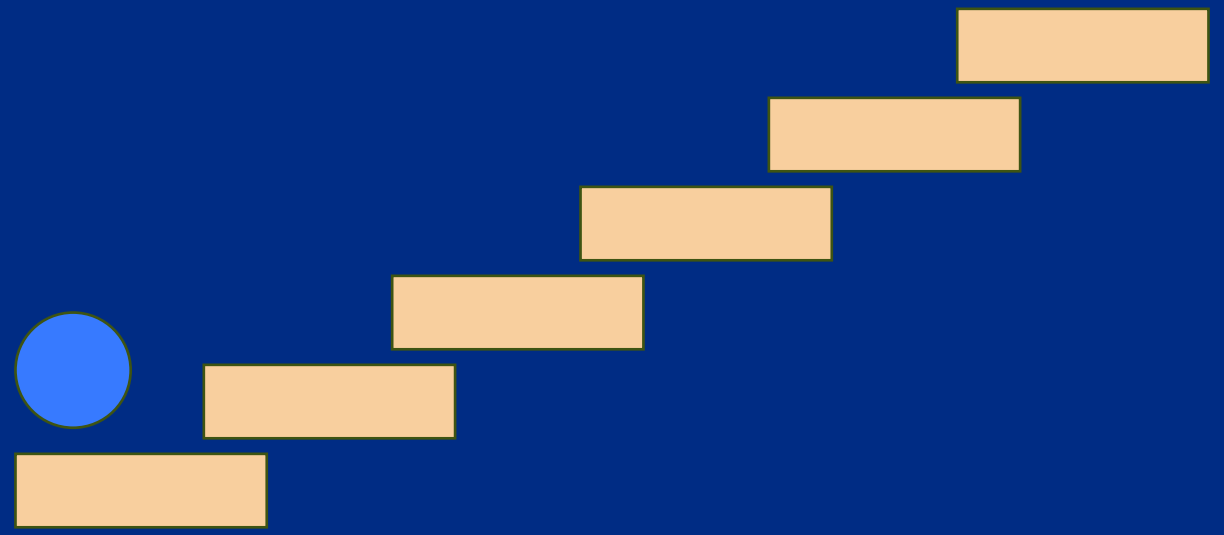
Strategic Plan Structure: Owner Roles

- Owners are responsible for:
  - Driving direction & action for their Strategy
  - Pulling in/getting thought partnership, support, and approvals (when necessary) from additional people, entities, committees, etc. to get the work done
  - Monthly progress reporting on work completed and milestones progress
  - Defining milestones and timelines
  - Strat Plan Workgroup attendance & participation

Strat Plan: Year 1 Strategy Priorities (Oct. 2025-Sept. 2026)

#	Strategy Short Name	Owner(s)	Who is contracted to support?	Strategy Long Name (Full Language Included in the Strategic Plan)
1	Staff Training	Andrew, Santa Bob	No one	Assess the staff training landscape and needs to develop a plan to fill gaps, align practices, ensure accountability in using best practices, and deliver on the promise to ensure people feel like they're being treated with dignity and respect.
2	Coordinated Investment Mapping	Tim K.	Homebase	Conduct a strategic coordinated investment planning process to map current funding resources, analyze current funding impacts, and identify gaps
3	Collaboration with PLE	Tim K.	United Way	Embed deeper support for people with lived experience to get compensated, gain expertise, and hold decision-making power.
4	Policy Agenda	Becks & Nichole	No one	Develop or adopt a policy agenda and priorities to support the work of the CoC.
5	Improve Data Collection & Analysis	Melanie	No one	Develop data collection and analysis processes that seek to hear people's experiences in the system, understand holistic system performance, and address gaps in our understanding of people's experiences and outcomes.
6	Written Standards	Shelby	No one	Review & update Written Standards to more intentionally embed key principles, align with evidence-based approaches, and support achieving system performance goals.
7	CES Evaluation	Nishtha & Shauntina	Element Consulting	Conduct CES Evaluation
8	Evaluation of Key Partners	Tim Shaw	No one	Evaluate and provide feedback to key partners about their effectiveness and performance (begin process)
9	Manage Strat Plan	Aubrey	ACStrategies	Manage the implementation of the Strategic Plan

Next Steps: Planning for Year 2



Business Calendar – Item #3

CoC Strategic Plan Update

During the November 18, 2026, meeting, the Continuum of Care (CoC) Board will review Business Calendar Agenda Item 4 titled “CoC Strategic Plan”.

Recommended Actions

a. Update on Year 1 implementation of the CoC Strategic Plan.

b. Approve prioritized initiative areas of the CoC Strategic Plan for implementation in Year 2.

CoC Board Meeting Agenda

Linked is the November 18, 2026, CoC Board Agenda Packet (PDF), Item 4 materials and attachments starts on page 297.

Next Meeting:

Next meeting to be determined, pending approval of the 2027 meeting calendar

COUNTY OF ORANGE

OFFICE OF CARE COORDINATION